# SA Local Government Grants Commission Database Reports 2018-19

This file consists of ten Database Reports containing general and financial information by Council for 2018-19.

Please contact the Grants Commission on (08) 7109 7164 or email to: <u>grants.commission@sa.gov.au</u> for any further information in relation to these reports.

The worksheets have been ordered from left to right as follows:

Report 1	<u>General Information</u> ACLG Code; Area; Estimated Resident Population; Council Employees (FTE); Total Sealed Roads; Sealed Laneways; Total Unsealed Roads; Unsealed Laneways; Total Roads; Number of Rateable Properties as at 1st January 2018; Number of Rateable Properties as at 1st January 2019; Number of Rateable Properties as at 1st January 2020; Capital Value of Properties within Council Area 1st January 2018; Capital Value of Properties within Council Area 1st January 2019; Capital Value of Properties within Council Area 1st January 2020.
Report 2	<u>Sources of Operating Income</u> General Rates; Other Rates; Other Charges; Mandatory and Discretionary Rebates & Remissions and Write-offs;Total Rates; Statutory Charges; User Charges; Grants, Subsidies and Contributions; Investment Income; Reimbursements; Other Income; Share of Profit - Joint Ventures & Associates; Total Operating Income.
Report 3	<u>Operating Expense Information</u> Employee Costs; Materials, Contracts and Other Expenses; Finance Costs; Depreciation, Amortisation and Impairment; Share of Loss - Joint Ventures & Associates; Total Operating Expenses; Operating Surplus/(Deficit).
Report 4	<u>Net Outlays on Non-Financial Assets</u> Capital Expenditure on Renewal/Replacement of Existing Assets; Depreciation, Amortisation and Impairment of Assets; Proceeds from Sale of Replaced Assets; Sub Total - Net Outlays on Existing Assets; Capital Expenditure on New/Upgraded Assets; Amounts Specifically Received for New/Upgraded Assets; Proceeds from Sale of Surplus Assets; Sub Total - Net Outlays on New/Upgraded Assets; Net Outlays on Non-Financial Assets.
Report 5	Summary Balance Sheet Information Cash and Cash Equivalents, Trade and Other Receivables; Other Financial Assets; Inventories and Assets Held for Sale; Land and Land Improvements; Buildings; Infrastructure; Plant, Equipment, Furniture and Fittings; Equity Accounted Investments in Council Businesses; Other Assets; Total Assets; Trade and Other Payables; Borrowings; Provisions and Other Liabilities; Total Liabilities; Asset Revaluation Reserve; Accumulated Surplus/(Deficit) and Other Reserves; Total Equity.
Report 6	<u>Council Rating Arrangements</u> Capital Value of Properties within Council Area as at 1st January 2018; Number of Rateable Residential Properties as at 1st January 2018; Rating Basis - Capital, Site or Annual Value; Minimum Rate; Fixed Charge; Percentage of General Rates raised by Fixed Charge; Total Rates; Rates as a Proportion of Total Operating Income; Total Rate Income Increase / (Decrease) from 2017-18 to 2018-19; Total Residential Rates (excluding CWMS Rates); Total Residential Rates (excluding CWMS Rates) per Rateable Residential Property.
Report 7	<u>Net Financial Liabilities</u> Total Liabilities; Cash and Cash Equivalents; Trade and Other Receivables; Other Financial Assets; Total Financial Assets; Net Financial Liabilities.
Report 8	<u>Financial Indicators</u> Operating Surplus Ratio; Adjusted Operating Surplus Ratio; Net Financial Liabilities Ratio; Adjusted Net Financial Liabilities Ratio; Asset Sustainability Ratio.
Report 9	<u>Operating Expenses Summary</u> Business Undertakings; Public Order & Safety; Health Services; Community Support; Community Amenities; Library Services; Cultural Services; Economic Development; Agricultural Services; Waste Management; Other Environment; Recreation; Regulatory Services; Transport; Governance/ Finance Charges & Balance of Amounts Not Allocated to Other Functions; Total Operating Expenses.
Report 10	<u>Operating Income Summary</u> Business Undertakings; Public Order & Safety; Health Services; Community Support; Community Amenities; Library Services; Cultural Services; Economic Development; Agricultural Services; Waste Management; Other Environment; Recreation; Regulatory Services; Transport; Rates & Balance of Amounts Not Allocated to Other Functions; Total Operating Income.
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Note	
	<ol> <li>Supplementary Returns so as to enhance data consistency and comparability.</li> <li>Care should be taken when comparing or interpreting the figures of individual Councils. Also, it often is not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.</li> </ol>

# Report 1 - General Information Glossary

# ACLG Code (as at 30 June 2019)

Australian Classification of Local Governments.

Compiled Annually by the SA LGGC, updated codes can be found each year in the Local Government National Report - Report on the Operation of the Commonwealth Local Government (Financial Assistance) Act 1995.

# Area (Hectares)

As per DPTI Information (as at 30 June 2020) Note: area data sourced from the Department of Planning, Transport and Infrastructure (Alber's Equal-Area map projection)

# Estimated Resident Population

As per ABS Information

Council Employees (FTE) As per Councils' General Information Returns (Exlcuding Agency Staff)

# **Total Sealed Roads**

As per Councils' General Information Returns / Road Audit (Sealed Roads in Built Up Areas *plus* Sealed Roads in Non Built Up Areas)

# Sealed Laneways

As per Councils' General Information Returns / Road Audit (Sealed Laneways)

# **Total Unsealed Roads**

As per Councils' General Information Returns / Road Audit (Formed Roads in Built Up Areas plus Formed Roads in Non Built Up Areas plus Unformed Roads in Built Up Areas plus Unformed Roads in Non Built Up Areas)

# **Unsealed Laneways**

As per Councils' General Information Returns / Road Audit (Unsealed Laneways)

Total Roads Including Laneways (as at 30 June 2019)Roads Sealed plusSealed LanewaysplusRoads Unsealed plusUnsealed Laneways

Number of Rateable Properties (as at 1st January 2018) Total Rateable Properties (As per The Office of the Valuer-General)

**Number of Rateable Properties (as at 1st January 2019)** Total Rateable Properties (As per The Office of the Valuer-General)

Number of Rateable Properties (as at 1st January 2020) Total Rateable Properties (As per The Office of the Valuer-General)

**Capital Value of Properties Within Council Area (as at 1st January 2018)** Capital Value of Properties Within Council Area (as per The Office of the Valuer-General)

Capital Value of Properties Within Council Area (as at 1st January 2019) Capital Value of Properties Within Council Area (as per The Office of the Valuer-General)

Capital Value of Properties Within Council Area (as at 1st January 2020) Capital Value of Properties Within Council Area (as per The Office of the Valuer-General)

#### SA Local Government Grants Commission Report 1 - General Information By Council for 2018-19 Financial Year

	ACLG Code using Population Data as at 30 June 2019	Area (Hectares)	Estimated Resident Population as at 30 June 2019 (exculding unincorporated areas)	Council Employees (FTE)	Total Sealed Roads (Km)	Sealed Laneways (Km)	Total Unsealed Roads (Km)	Unsealed Laneways (Km)	Total Roads (Including Laneways) as at 30 June 2019 (Km)	Number of Rateable Properties as at 1st January 2018	Number of Rateable Properties as at 1st January 2019	Number of Rateable Properties as at 1st January 2020	Capital Value of Properties within Council Area as at 1st January 2018 (\$ mill)	Capital Value of Properties within Council Area as at 1st January 2019 (\$ mill)	
Adelaide	UCC	1,527	25,456	799	120	4.2	0	0.0	124	23,390	23,408	23,824	17,027	16,832	18,315
Adelaide Hills	UFM	79,431	39,977	182	612	2.7	403	0.4	1,019	17,451	17,706	17,844	9,516	9,717	10,230
Adelaide Plains	RAL	104,813	9,137	52	163	0.0	805	0.1	969		4,988	5,139	1,737	1,775	1,973
Alexandrina Barossa	UFS UFS	182,833 89,388	27,427 25,021	186 136	560 366	2.1 0.1	818 613	0.0 0.0	1,379 979		18,606 12,774	18,685 12,841	7,066 4,926	7,260 5,092	7,418 5,140
Barunga West	RAM	172,142	2,563	26	76	0.0	853	0.0	929		2,715	2,718	1,195	1,196	1,274
Berri Barmera	RAV	50,903	10,842	66	285	1.9	181	12.6	481	6,195	6,222	6,250	1,224	1,250	1,357
Burnside	UDM	2,748	45,816	161	233	8.5	5		247		20,829	20,973	16,865	17,462	17,814
Campbelltown Ceduna	UDM RAM	2,434 549,045	52,192 3,442	139 37	255 81	0.1 0.0	0 1,635	0.0 0.0	255 1,715		24,004 2,312	24,462 2,321	11,843 550	12,162 557	12,354 567
Charles Sturt	UDL	5,592	118,943	461	583	5.5	1,000	0.0	588		57,861	58,746	28,698	30,374	31,174
Clare & Gilbert Valleys	RAL	189,251	9,424	52	245	0.4	1,588	0.0	1,833		6,784	6,852	2,675	2,758	2,937
Cleve	RAS	501,935	1,792	21	114	0.1	1,435	0.0	1,549		1,528	1,530	582	654	654
Coober Pedy Coorong	URS RAL	7,769 886,635	1,834 5,429	53 51	32 369	0.0 0.1	406 1,521	0.2 0.0	438 1,890	1	1,593 4,492	1,585 4,499	151 1,454	144 1,681	141 1,894
Copper Coast	RAV	79,500	15,010	90	300	0.0	611	0.0	910		11,880	11,994	3,357	3,422	3,538
Elliston	RAS	671,309	1,008	17	67	0.0	1,087	0.5	1,155		1,298	1,314	406	429	458
Flinders Ranges	RAS	412,720	1,692	18	48	0.0	1,214	0.0	1,262		1,662	1,664	232	242	252
Franklin Harbour Gawler	RAS UFS	279,292 4.113	1,304 24,416	16 128	86 182	0.0 1.2	701 20	0.0 2.7	787 206	1,179 11.287	1,184 11.415	1,193 11.613	260 3.590	281 3,649	283 3,800
Goyder	RAM	671,486	4,190	40	167	(0.0)	2,842	0.0	3,010	, -	4,381	4,404	1,204	1,272	1,363
Grant	RAL	190,281	8,584	67	517	0.1	1,050	0.0	1,567		5,434	5,434	1,936	2,214	2,501
Holdfast Bay	UDM	1,425	37,435	340	171	6.8	0	0.5	178		20,636	20,714	12,481	13,054	13,142
Kangaroo Island Karoonda East Murray	RAM RAS	442,285 441,853	4,983 1,107	56 16	258 130	0.0 0.0	1,105 1,169	0.2 0.0	1,363 1,299		5,549 1,111	5,574 1,114	1,531 257	1,544 280	1,569 299
Kimba	RAS	398,430	1,065	17	100	0.0	1,615	0.0	1,299		891	896	296	303	305
Kingston	RAM	334,286	2,371	23	131	0.2	587	0.0	718		2,608	2,629	1,139	1,303	1,399
Light	RAV	127,673	15,359	90	207	0.0	1,248	1.7	1,456		7,831	7,871	3,258	3,404	3,434
Lower Eyre Peninsula	RAL	477,607	5,780	42	148	0.0	1,196	0.0	1,344		4,085	4,103	1,881	1,976	1,990
Loxton Waikerie Marion	RAV UDL	798,990 5,602	11,743 93,448	82 333	417 474	0.0 0.6	1,889 0	0.0 0.0	2,305 475		7,705 42,843	7,738 43,271	1,823 19,309	1,853 20,015	2,042 20,575
Mid Murray	RAL	627,135	9,094	89	372	2.2	3,032	0.0	3,407	10,264	10,291	10,346	2,186	2,208	2,292
Mitcham	UDM	7,566	67,474	249	405	2.9	1	4.5	414	28,710	28,882	28,958	17,082	17,573	17,785
Mount Barker	URM	59,461	36,571	162	381	0.4	407	0.0	788		17,170	17,573	6,903	7,181	7,434
Mount Gambier Mount Remarkable	URS RAM	3,401 350,931	27,275 2,909	127 34	226 113	0.4 0.0	1 1.955	0.0 0.0	228 2.068		14,301 3,135	14,303 3,139	3,346 627	3,545 729	3,565 797
Murray Bridge	URS	182,772	2,909	179	469	0.0	508	0.0	2,008	11,837	11,989	12,039	3,047	3,200	3,251
Naracoorte Lucindale	RAL	451,918	8,555	65	471	0.3	1,148	0.0	1,618		6,171	6,188	2,091	2,495	2,511
Northern Areas	RAM	298,709	4,619	50	141	0.0	2,062	0.0	2,203		4,206	4,218	1,481	1,525	1,632
Norwood, Payneham & St Peters	UDM UFV	1,515	37,056	152 694	160 1.295	12.5	0 210	0.0 0.1	173		20,022	20,175	13,406	13,859	13,961
Onkaparinga Orroroo Carrieton	RAS	51,995 332,209	172,938 850	694 12	1,295	9.1 0.0	1,568	0.1	1,514 1,628		79,706 1,306	80,237 1,305	28,345 205	29,271 238	29,830 255
Peterborough	RAS	302,013	1,687	28	40	0.0	1,191	0.0	1,231	1,681	1,678	1,682	177	183	188
Playford	UFL	35,829	94,848	411	753	4.2	88	0.0	845		40,508	40,911	10,631	11,233	11,336
Port Adelaide Enfield	UDV	9,441	127,740	464	688	2.7	4	0.0	695		62,615	63,300	26,394	27,663	28,990
Port Augusta Port Lincoln	URS URS	128,158 3.228	13,862 14,718	139 60	196 152	0.9 0.5	215 8	0.0 0.0	412 161		7,648 8.337	7,667 8,353	1,466 2.451	1,538 2,475	1,546 2,494
Port Elifcoli	RAV	3,220 196,344	17,634	90	333	0.5	1,034	0.0	1,367	10,164	10,178	10,222	2,451	2,475	2,494
Prospect	UDS	780	21,520	83	87	3.5	0	0.0	91	9,869	9,974	10,126	5,625	6,041	6,264
Renmark Paringa	RAL	90,315	9,907	55	307	0.4	173	0.0	480	- /	5,426	5,487	1,323	1,393	1,550
Robe Boxby Downs	RAS	109,325	1,450	27	41	0.2	394	0.0	435		2,390	2,420	1,124	1,170	1,179
Roxby Downs Salisbury	URS UDV	11,047 16,681	3,954 143,560	51 399	34 827	0.0 2.1	4	0.0 0.1	39 834		1,957 60,085	1,957 60,447	431 19,878	441 20,840	441 21,413
Southern Mallee	RAM	570,970	2,080	33	132	0.0	1,200	0.1	1,332		1,707	1,709	464	520	21,413
Streaky Bay	RAM	631,936	2,192	31	102	0.0	1,634	0.0	1,736	2,322	2,336	2,349	538	554	579
Tatiara	RAL	652,153	6,816	55	532	0.0	1,390	0.0	1,922		4,752	4,762	1,690	1,997	2,004
Tea Tree Gully	UDL RAM	9,532 267,767	100,261 2,702	387 22	578 60	2.4 0.2	16 1,019	0.0 0.0	597 1,080	42,049 2,382	42,341 2,404	42,560	17,547 1,074	18,006	18,175 1,190
Tumby Bay	rt Aivi	201,101	2,702	22	60	0.2	1,019	0.0	1,080	2,382	∠,404	2,414	1,074	1,185	1,190

#### SA Local Government Grants Commission Report 1 - General Information By Council for 2018-19 Financial Year

	ACLG Code using Population Data as at 30 June 2019	Area (Hectares)	Estimated Resident Population as at 30 June 2019 (exculding unincorporated areas)	Council Employees (FTE)	Total Sealed Roads (Km)	Sealed Laneways (Km)	Total Unsealed Roads (Km)	Unsealed Laneways (Km)	Total Roads (Including Laneways) as at 30 June 2019 (Km)	Number of Rateable Properties as at 1st January 2018	Number of Rateable Properties as at 1st January 2019	Number of Rateable Properties as at 1st January 2020	Capital Value of Properties within Council Area as at 1st January 2018 (\$ mill)	Capital Value of Properties within Council Area as at 1st January 2019 (\$ mill)	Capital Value of Properties within Council Area as at 1st January 2020 (\$ mill)
Unley	UDM	1,440	39,208	170	165	5.7	0	0.0	170	18,772	18,817	18,884	13,671	13,994	14,468
Victor Harbor	URS	38,569	15,465	109	258	0.6	137	0.0	396	10,619	10,753	10,830	3,919	4,075	4,176
Wakefield	RAL	352,162	6,838	60	211	0.0	2,474	0.0	2,686	5,387	5,386	5,392	1,991	2,143	2,158
Walkerville	UDS	357	8,000	28	35	0.7	0	0.0	36	4,012	4,024	4,039	3,205	3,317	3,386
Wattle Range	RAV	392,871	12,041	110	537	0.3	1,902	2.7	2,442	8,977	8,997	8,980	3,012	3,416	
West Torrens	UDM	3,706	60,842	221	290	3.2	0	0.2	293	30,127	30,507	30,538	15,093		
Whyalla	URS	111,699	21,665	117	224	3.0	59	67.6	353	12,027	12,052	12,049	1,922		1,997
Wudinna	RAS	539,354	1,300	21	117	0.0	1,570	0.0	1,686	1,066	1,063	1,063	290	321	322
Yankalilla	RSG	75,376	5,572	61	131	0.0	413	0.0	544	5,568	5,579	5,620	1,906	1,987	2,046
Yorke Peninsula	RAV	601,065	11,324	113	522	0.0	3,378	0.0	3,899	13,868	13,902	13,952	5,793	5,827	6,417
State Total		15,683,029	1,745,812	8,952	18,941	93.1	55,796	95.5	74,925	899,837	908,930	915,989	381,127	396,468	408,458

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Number of Rateable Properties and Capital Value of Properties within Council Area are extracted from the South Australian Integrated Land Information System (SAILIS) and reflect current LGGC business rules.

# Report 2 - Sources of Operating Income Glossary

### **General Rates**

Gross General Rates

As per SA LGGC Supplementary Return/Financial Statements

# **Other Rates**

Includes: Separate & Special, Community Wastewater Management System (CWMS), Water Supply, Electricity Supply, Waste Collection, Natural Resource Management Levy *minus* Other Rates: Write-offs and discretionary rebates and remissions *As per SA LGGC Supplementary Return/Financial Statements* 

# **Other Charges**

Includes: Penalties for late payment, Legal and other costs recovered. *As per SA LGGC Supplementary Return/Financial Statements* 

# Mandatory and Discretionary Rebates & Remissions and Write-offs

Includes: General Rates - Mandatory rebates; Write-offs and discretionary rebates and remissions, Other Rates - Write-offs and discretionary rebates and remissions

As per SA LGGC Supplementary Return/Financial Statements

# **Total Rates**

General Rates plus Other Rates plus Other Charges minus Write-offs and discretionary rebates and remissions (see above)

# **Statutory Charges**

Includes: Development Act Fees, Town Planning Fees, Rate Searches, Animal Registration Fees, Septic Tank/Effluent Drainage Licence/Inspection Fees, Parking Fines/Expiation Fees, Health Regulation Fines, Environmental Control Fines, Litter Control Fines, Library Fines, Other Licences/Fees/Fines.

As per SA LGGC Supplementary Return/Financial Statements

# **User Charges**

As per SA LGGC Supplementary Return/Financial Statements

# Grants, Subsidies and Contributions

Includes: Commonwealth Government, State Government, Private Sector and Household - Grants, Subsidies and Contributions. As per SA LGGC Supplementary Return/Financial Statements

# Investment Income

Includes: Interest Received from; LGFA, State and Commonwealth Governments, Banks and other financial institutions. Interest on Loans to Community Groups, Premiums and Discounts, Investment Property Rental Income. As per SA LGGC Supplementary Return/Financial Statements

# Reimbursements

As per SA LGGC Supplementary Return/Financial Statements

# Other Income

As per SA LGGC Supplementary Return/Financial Statements

# Share of Profit - Joint Ventures & Associates

As per SA LGGC Supplementary Return/Financial Statements

# **Total Operating Income**

Includes: Total Rates; Statutory Charges; User Charges; Grants, Subsidies and Contributions; Investment Income; Reimbursements; Other Income; Share of Profit - Joint Ventures & Associates (as above).

# SA Local Government Grants Commission Report 2 - Sources of Operating Income by Council for 2018-19 Financial Year

	General Rates (\$000)	Other Rates (\$000)	Other Charges (\$000)	Mandatory and Discretionary Rebates & Remissions and Write-offs (\$000)	Total Rates (\$000)	Statutory Charges (\$000)	User Charges (\$000)	Grants Subsidies & Contributions (\$000)	Investment Income (\$000)	Reimbursements (\$000)	Other Income (\$000)	Share of Profit - Joint Ventures & Associates (\$000)	(3) Total Operating Income (\$000)
Adelaide	108,714	5,419	336	(5,623)	108,846	13,313	67,320	3,751	298	1,502	631	79	195,740
Adelaide Hills	34,523	2,710	170	(488)	36,915	1,172	1,007	5,123	41	516	648	138	45,560
Adelaide Plains	8,442	850	79	(86)	9,285	400	162	2,352	3	39	143	0	12,384
Alexandrina	33,858	5,995	156	(525)	39,484	1,068	1,978	4,458	19	513	300	383	48,203
Barossa	25,628	4,984	202	(622)	30,192	678	2,957	3,242	393	117	1,245	28	38,852
Barunga West	4,165	636	22	(92)	4,731	132	478	1,250	67	52	129	0	6,839
Berri Barmera	8,044	4,194	119	(270)	12,087	226	171	3,016	154	826	398	0	16,878
Burnside	37,982	1,652	129	(438)	39,325	1,438	2,250	3,998	47	431	377	82	47,948
Campbelltown	37,572	1,220	209	(886)	38,115	1,097	5,830	7,305	537	1,104	778	32	54,798
Ceduna	4,362		27	(124)	5,572	64	1,368	4,012	26	112	329	0	11,483
Charles Sturt	106,025	2,884	539	(3,225)	106,223	4,018	2,881	9,329	98	2,947	169	62	125,727
Clare & Gilbert Valleys	11,069	2,225	59	(195)	,	229	884	4,078	205	288	65	0	18,907
Cleve	2,900	559	36	(63)	3,432	23	202	3,151	109	91	79	0	7,087
Coober Pedy	1,561	707	33	(77)	2,224	18	5,468	7,032	14	82	243		15,081
Coorong	7,450		96	(175)	9,624	146	247	4,766	22	218	422	0	15,445
Copper Coast	17,152		626	(343)	,	587	3,256	3,167	67	794	419	0	31,065
Elliston	2,065		11	(40)	2,359	43	71	3,435	27	44	60		6,039
Flinders Ranges	1,873		26	(87)	2,330	31	107	1,887	85	60	485		4,985
Franklin Harbour	1,257	396	8	(16)	,	25	563	2,141	33	93	95	0	4,595
Gawler	21,201	2,516	64	(1,314)	22,467	663	1,681	3,645	32	389	90	0	28,967
Goyder	4,736		62	(28)	5,765	103	1,005	5,307	134	732	248		13,294
Grant	7,846	,	37	(81)		256	2,335	2,671	112	100	429		15,562
Holdfast Bay	34,662		92	(623)	36,020	2,282	7,698	13,896	687	2,632	4,042		67,333
Kangaroo Island	6,853		82	(97)	10,231	297	1,241	5,309	8	680	98		17,864
Karoonda East Murray	1,340		15	(18)	1,544	14	80	2,964	36	44	128		4,810
Kimba	1,593		7	(22)	1,820	19	119	1,747	53	595	129		4,482
Kingston	3,738		22	(56)	4,686	78	683	1,238	66	237	52		7,040
Light	15,844	4,825	166	(510)		523	367	2,135	38	485	269		24,142
Lower Eyre Peninsula	6,357	1,113	37	(72)		147	2,324	1,898	132	123	56		12,115
Loxton Waikerie	10,045		106	(230)	13,503	371	1,367	5,978	353	236	1,034	0	22,842
Marion	76,747	1,933	300	(1,805)		2,277	2,468	10,917	1,214	641	732		95,637
Mid Murray	13,265		145	(228)	14,798	404	1,095	6,354	8	382	356		23,397
Mitcham	53,408	1,684	243	(988)	54,347	1,762	647	5,954	291	152	669		63,970
Mount Barker	28,901	10,774	263	(470)	,	1,370	2,612	4,703	201	622	403		49,540
Mount Gambier	20,434	1,087	151	(240)	21,432	426	5,021	4,435	86	19	417		31,836
Mount Remarkable	2,956		44	(90)		64	631	2,975	70	159	279		8,052
Murray Bridge	23,402		264	(1,019)		490	2,273	10,875	158	415	376		39,532
Naracoorte Lucindale	10,646		66	(201)		200	1,976	4,651	201	207	365		19,855
Northern Areas	6,952	,	55	(75)	8,410	111	149	2,593	120	160	370		11,925
Norwood, Payneham & St Peters	34,121	1,544	170	(973)		1,741	3,701	3,153	206	349	664	35	44,711
Onkaparinga	129,849		1,055	(2,092)		3,343	6,298	22,720	47	1,399	1,955		172,398
Orroroo Carrieton	1,017		11	(24)	1,190	18	95	3,252	25	126	0		4,706
Peterborough	1,451	835	20	(335)		29	331	2,157	38	33	136		4,695
Playford	81,137		811	(4,876)		2,012	3,143	19,533	24	564	1,004		104,445
Port Adelaide Enfield	103,120		383	(3,584)		3,588	2,141	9,972	263	3,340	0		122,044
Port Augusta	17,161	2,561	322	(925)		263	2,880	6,698	27	697	1,324		31,008
Port Lincoln	11,449		123	(230)		191	2,197	2,486	74	381	914		20,815
Port Pirie	16,141	2,502	189	(417)	18,415	280	1,641	6,945	27	614	134	0	28,056

#### SA Local Government Grants Commission Report 2 - Sources of Operating Income by Council for 2018-19 Financial Year

	General Rates (\$000)	Other Rates (\$000)	Other Charges (\$000)	Mandatory and Discretionary Rebates & Remissions and Write-offs (\$000)	Total Rates (\$000)	Statutory Charges (\$000)	User Charges (\$000)	Grants Subsidies & Contributions (\$000)	Investment Income (\$000)	Reimbursements (\$000)	Other Income (\$000)	Share of Profit - Joint Ventures & Associates (\$000)	(3) Total Operating Income (\$000)
Prospect	20,694	574	87	(453)	20,902	573	265	2,266	186	70	288	20	24,570
Renmark Paringa	6,267	2,881	64	· · ·	9,043	239	746	3,521	131	570	537	0	14,787
Robe	3,765	1,461	16	( )	5,216	86	1,161	721	37	16	290	0	7,527
Roxby Downs	4,648	906	27	(202)	5,379	44	11,731	1,001	189	3	92	0	18,439
Salisbury	96,973	2,184	254	(1,565)	97,846	2,989	4,824	17,624	743	552	1,112	62	125,752
Southern Mallee	3,576	717	35	(112)	4,216	47	674	2,648	74	140	205	0	8,004
Streaky Bay	3,121	846	26	(22)	3,971	61	2,004	3,404	102	146	135	0	9,823
Tatiara	8,268	2,008	46	(175)	10,147	126	453	4,657	272	341	392	0	16,388
Tea Tree Gully	75,742	4,541	0	(1,348)	78,935	2,896	4,106	7,585	95	70	2,076	62	95,825
Tumby Bay	3,793	1,226	33	(49)	5,003	66	160	1,663	55	22	152	0	7,121
Unley	40,491	1,661	164	(980)	41,336	1,593	1,826	4,713	16	535	714	145	50,878
Victor Harbor	21,665	402	79	(236)	21,910	461	2,416	1,837	93	815	32	0	27,564
Wakefield	8,463	2,231	160	( - )	10,667	162	582	4,283	44	158	63	0	15,959
Walkerville	8,691	319	20	( )	8,732	390	560	403		43	128	0	10,266
Wattle Range	15,377	3,452	68	(277)	18,620	306	2,344	4,768		145	463	0	26,841
West Torrens	57,018	1,487	261	(908)	57,858	2,399	1,415	3,966		340	356	43	66,870
Whyalla	16,155	4,655	147	(438)	20,519	332	3,887	5,737	129	52	1,266	0	31,922
Wudinna	1,795	293	7	(25)	2,070	26	81	4,115		67	315		6,893
Yankalilla	10,805	2,090	119	( )	12,767	216	1,301	1,013		42	186	8	15,624
Yorke Peninsula	17,826	5,246	94	(145)	23,021	404	3,743	3,957	231	277	217	0	31,850
State Totals	1,626,147	150,690	9.895	(42,860)	1,743,872	61,446	199,678	334,536	10,381	30,746	32,707	2.226	2,415,592
	1,020,141	100,000	0,000	(12,000)	1,1 10,012	01,110	100,010	001,000	10,001	00,140	52,101	2,220	_,

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

#### Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset

management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Total Operating Income is consistent with the calculation of Operating Income in the LGA's 2019 Model Financial Statements.

# <u>Report 3 – Operating Expense Information</u> Glossary

# **Employee Costs**

Salaries / Wages and related payments As per SA LGGC Supplementary Return/Financial Statements

# Materials, Contracts and Other Expenses

Includes: Bad Debts Written Off; Allowance for Bad and Doubtful Debts; Carbon Tax; Levy Paid to Dog and Cat Management Board; Levy Paid to Environment Protection Authority; Transfer of Natural Resource Management Levy; Grants to Outside Bodies/Persons; Balance of Materials/Contracts and Other Expenses.

As per SA LGGC Supplementary Return/Financial Statements

# **Finance Costs**

Includes: Interest paid to – LGFA; State/Commonwealth Government; Banks and Other Financial Institutions; Private Sector entities; Overdraft/Short Term Borrowings *plus* Other Finance Charges - Finance Lease Payments; Premiums and Discounts *minus* Capitalised Interest

As per SA LGGC Supplementary Return/Financial Statements

# **Depreciation, Amortisation and Impairment**

Includes: Depreciation – Land Improvements; Buildings and Other Structures; Infrastructure; Plant and Equipment; Furniture and Fittings; Library Books; Other *minus* Capitalised Depreciation; Transfer to non-current assets held for sale; Impairment expense offset to asset revaluation reserve.

As per SA LGGC Supplementary Return/Financial Statements

# Share of Loss - Joint Ventures & Associates

As per SA LGGC Supplementary Return/Financial Statements

# **Total Operating Expenses**

Includes: Employee Costs; Materials, Contracts and Other Expenses; Finance Costs; Depreciation, Amortisation and Impairment, Net Operating Loss – Joint Ventures and Associates.

# **Operating Surplus / (Deficit)**

Total Operating Income (see report 2) *minus* Total Operating Expenses *As per SA LGGC Supplementary Return/Financial Statements* 

# SA Local Government Grants Commission Report 3 - Operating Expense Information by Council for 2018-19 Financial Year

	Employee Costs (\$000)	Materials, Contracts and Other Expenses (\$000)	Finance Costs (\$000)	Depreciation, Amortisation and Impairment (\$000)	Share of Loss - Joint Ventures & Associates (\$000)	(3) Total Operating Expenses (\$000)	Operating Surplus/(Deficit) (\$000)
Adelaide	76,916	94,261	1,448	44,292	0	216,917	(21,177)
Adelaide Hills	15,923	19,231	623	8,826	6	44,609	951
Adelaide Plains	4,737	4,550	229	2,696	38	12,250	134
Alexandrina	15,825	18,147	1,357	11,267	383	46,979	1,224
Barossa	13,419	15,071	802	7,717	0	37,009	1,843
Barunga West	2,164	3,305	55	1,384	0	6,908	(69)
Berri Barmera	4,662	8,550	272	3,354	0	16,838	40
Burnside	15,951	19,486	431	9,499	346	45,713	2,235
Campbelltown	13,124	22,817	0	12,061	0	48,002	6,796
Ceduna	2,842	4,165	143	2,980	0	10,130	1,353
Charles Sturt	41,807	47,321	943	28,859	0	118,930	6,797
Clare & Gilbert Valleys	4,218	8,051	396	5,399	0	18,064	843
Cleve	1,527	2,742	41	1,471	0	5,781	1,306
Coober Pedy	4,631	10,126	275	1,172	0	16,204	(1,123)
Coorong	4,564	6,450	120	4,227	86	15,446	(1)
Copper Coast	6,888	15,901	1,627	9,816	0	34,232	(3,167)
Elliston	1,324	2,781	0	1,107	0	5,212	827
Flinders Ranges	1,473	2,842	65	1,511	0	5,891	(906)
Franklin Harbour	1,133	1,350	213	964	0	3,660	935
Gawler	10,692	11,589	881	5,582	46	28,790	177
Goyder	3,158	4,776	71	4,136	0	12,141	1,153
Grant	5,707	4,837	242	4,292	0	15,078	484
Holdfast Bay	29,316	25,605	778 612	10,150	0	65,849	1,484
Kangaroo Island	4,637 920	7,501 1,200	012	4,925 1,690	4 0	17,679 3,810	185 1,000
Karoonda East Murray Kimba	1.303	2,206	2	843	0	4,354	1,000
Kingston	2,063	3,370	121	1,990	0	4,354 7,544	(504)
Light	8,038	8,787	947	5,619	14	23,405	737
Lower Eyre Peninsula	2,803	4,356	293	3,476	0	10,928	1,187
Loxton Waikerie	6,213	8,666	25	5,852	ů 0	20,756	2,086
Marion	34,861	33,157	467	14,959	0	83,444	12,193
Mid Murray	7,567	9,910	554	6,931	0	24,962	(1,565)
Mitcham	22,682	22,729	700	14,147	0	60,258	3,712
Mount Barker	15,787	21,004	314	8,976	0	46,081	3,459
Mount Gambier	11,800	11,972	203	7,424	0	31,399	437
Mount Remarkable	1,881	3,738	50	2,159	0	7,828	224
Murray Bridge	16,248	13,733	212	7,080	0	37,273	2,259
Naracoorte Lucindale	5,189	5,467	146	5,243	0	16,045	3,810
Northern Areas	3,428	3,355	404	4,745	0	11,932	(7)
Norwood, Payneham & St Peters	13,739	18,773	489	8,984	346	42,331	2,380
Onkaparinga	67,108	67,801	3,612	34,425	0	172,946	(548)
Orroroo Carrieton	941	1,006	14	996	0	2,957	1,749
Peterborough	2,229	2,553	321	1,120	0	6,223	(1,528)
Playford	40,387	34,372	5,479	18,983	124	99,345	5,100
Port Adelaide Enfield	43,918	43,304	246	30,135	0	117,603	4,441
Port Augusta	12,052	12,657	663	6,907	0	32,279	(1,271)
Port Lincoln	6,271	10,345	229	3,799	0	20,644	171
Port Pirie	7,825	12,925	538	7,010	0	28,298	(242)
Prospect	8,280	10,621	702	4,126	0	23,729	841
Renmark Paringa	5,050	6,529	14	3,397	0	14,990	(203)
Robe	2,179	2,728	19	2,208	0	7,134	393
Roxby Downs	4,722	8,309	0	3,208	0	16,239	2,200

#### SA Local Government Grants Commission Report 3 - Operating Expense Information by Council for 2018-19 Financial Year

	Employee Costs (\$000)	Materials, Contracts and Other Expenses (\$000)	Finance Costs (\$000)	Depreciation, Amortisation and Impairment (\$000)	Share of Loss - Joint Ventures & Associates (\$000)	(3) Total Operating Expenses (\$000)	Operating Surplus/(Deficit) (\$000)
Salisbury	35,533	51,321	799	23,830	48	111,531	14,221
Southern Mallee	2,632	2,150	116	2,645	0	7,543	461
Streaky Bay	2,378	4,544	35	2,853	0	9,810	13
Tatiara	4,318	5,659	95	5,247	0	15,319	1,069
Tea Tree Gully	36,144	37,430	994	14,782	0	89,350	6,475
Tumby Bay	1,902	3,364	154	2,146	0	7,566	(445)
Unley	16,596	20,337	161	9,038	0	46,132	4,746
Victor Harbor	9,763	9,934	479	6,895	362	27,433	131
Wakefield	4,522	5,766	67	5,472	0	15,827	132
Walkerville	3,035	4,451	212	2,089	283	10,070	196
Wattle Range	9,022	9,943	341	4,709	0	24,015	2,826
West Torrens	22,054	24,678	101	12,566	0	59,399	7,471
Whyalla	10,706	12,968	26	6,503	0	30,203	1,719
Wudinna	1,490	2,463	0	1,846	0	5,799	1,094
Yankalilla	5,212	6,462	353	3,506	0	15,533	91
Yorke Peninsula	8,748	13,049	386	10,591	0	32,774	(924)
State Totals	816,177	961,547	32,707	518,837	2,086	2,331,353	84,239

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

- 2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.
- 3. Total Operating Expenses are consistent with the calculation of Operating Expenses in the LGA's 2019 Model Financial Statements.

4. An Operating Surplus arises when Operating Income exceeds Operating Expenses. An Operating Deficit arises when Operating Expenses exceed Operating Income.

# Report 4 - Net Outlays on Non-financial Assets Glossary

# Capital Expenditure on Renewal/Replacement of Existing Assets

Includes: Capital Expenditure on Renewal/Replacement of Existing Assets – Land Improvements; Buildings; Infrastructure; Plant and Equipment; Furniture and Fittings; Other Assets (Library Books; W.I.P etc) *minus* leased assets *As per SA LGGC Supplementary Return/Financial Statements* 

### Depreciation, Amortisation and Impairment of Assets

Depreciation, Amortisation and Impairment. As per SA LGGC Supplementary Return/Financial Statements

### **Proceeds from Sale of Replaced Assets**

Includes: Cash proceeds from sale of replaced Plant and Equipment; Furniture and Fittings; Other Assets (Library Books; W.I.P etc). As per SA LGGC Supplementary Return/Financial Statements

# Sub Total – Net Outlays on Existing Assets

Capital Expenditure on Existing Assets *minus* Depreciation, Amortisation and Impairment of Assets *minus* Proceeds from Sale of Replaced Assets (see above).

### Capital Expenditure on New/Upgraded Assets

Includes: Capital Expenditure on New/Upgraded Assets – Land; Land Improvements; Buildings; Infrastructure; Plant and Equipment; Furniture and Fittings; Other Assets (Library Books; W.I.P; Investment Property; Real Estate Development etc). *As per SA LGGC Supplementary Return/Financial Statements* 

# Amounts Specifically Received for New/Upgraded Assets

Includes: Government Grants and Subsidies (Commonwealth and State); Other Monetary Contributions/Donations. *As per SA LGGC Supplementary Return/Financial Statements* 

### **Proceeds from Sale of Surplus Assets**

Includes: Cash proceeds from sale of surplus Land; Buildings; Infrastructure; Real Estate Development. *As per SA LGGC Supplementary Return/Financial Statements* 

# Sub Total - Net Outlays on New/Upgraded Assets

Capital Expenditure on New/Upgraded Assets *minus* Amounts Specifically Received for New/ Upgraded Assets *minus* Proceeds from Sale of Surplus Assets *(see above).* 

# **Net Outlays on Non-Financial Assets**

Net Outlays on Existing Assets plus Net Outlays on New/Upgraded Assets.

#### SA Local Government Grants Commission Report 4 - Net Outlays on Non-Financial Assets by Council for 2018-19 Financial Year

	Capital Expenditure on Renewal/Replacement of Existing Assets (\$000)	(-ve) Depreciation, Amortisation and Impairment of Assets (\$000)	(-ve) Proceeds from Sale of Replaced Assets (\$000)	Sub Total Net Outlays on Existing Assets (\$000)	Capital Expenditure on New/Upgraded Assets (\$000)	(-ve) Amounts Specifically Received for New/Upgraded Assets (\$000)	(-ve) Proceeds from Sale of Surplus Assets (\$000)	Sub Total Net Outlays on New/Upgraded Assets (\$000)	(3) Net Outlays on Non-Financial Assets (\$000)
Adelaide	35,936	(44,292)	(561)	(8,917)	13,313	(5,625)	(1,025)	6,663	(2,254)
Adelaide Hills	10,134	(8,826)	(498)	810	3,956	(425)	(12,439)	(8,908)	(8,098)
Adelaide Plains	1,441	(2,696)	(214)	(1,469)	909	(581)	0	328	(1,141)
Alexandrina	4,989	(11,267)	(214)	(6,492)	7,436	(1,272)	0	6,164	(328)
Barossa	5,010	(7,717)		(3,047)	7,754	(1,526)	(105)	6,123	3,076
Barunga West	780	(1,384)	(30)	(634)	627	(590)	0	37	(597)
Berri Barmera Burnside	1,948 9,810	(3,458) (9,499)		(1,628)	4,218 5,014	(1,341) (143)	(1,093)	1,784	156 4,535
Campbelltown	13,109	(9,499) (12,061)	(187)	(336) 861	5,719	(143)	(4)	4,871 4,614	4,535 5,475
Ceduna	1,325	(12,001) (2,980)		(1,655)	11,435	(1,101) (885)	(4)	10,550	8,895
Charles Sturt	6,700	(28,859)		(23,107)	55,255	(13,160)	(1,636)	40,459	17,352
Clare & Gilbert Valleys	7,062	(5,529)		(_0,101)	838	(10,100) (591)	(1,000)	247	1,747
Cleve	3,515	(1,471)		1,862	406	(1,130)	0	(724)	1,138
Coober Pedy	1,620	(1,172)		448	429	(444)	0	(15)	433
Coorong	4,350	(4,227)	(149)	(26)	182	(229)	(72)	(119)	(145)
Copper Coast	3,972	(9,816)		(5,918)	9,804	(354)	(2,138)	7,312	1,394
Elliston	1,508	(1,107)		311	411	0	(27)	384	695
Flinders Ranges	271	(1,511)	(115)	(1,355)	1,043	(372)	0	671	(684)
Franklin Harbour	1,012	(964)		(26)	1,124	(260)	(88)	776	750
Gawler	5,636	(5,582)		0	8,697	(3,956)	(1,170)	3,571	3,571
Goyder	6,113 2,695	(4,591) (4,292)	(211) (726)	1,311	150 3,464	(1,227) (575)	0	(1,077)	234
Grant Holdfast Bay	5,264	(4,292)		(2,323) (5,276)	6,166	(3,460)	(22)	2,889 2,684	566 (2,592)
Kangaroo Island	6,117	(10,130) (4,925)		(5,276)	2,182	(3,400) (4,071)	(22)	(1,889)	(2,592) (775)
Karoonda East Murray	2,168	(1,690)		444	550	(4,071) (550)	0	(1,003)	444
Kimba	562	(881)		(421)	2,159	(689)	0	1,470	1,049
Kingston	890	(1,990)		(1,245)	1,683	(497)	0	1,186	(59)
Light	4,778	(5,619)		(1,013)	14,914	(4,074)	0	10,840	9,827
Lower Eyre Peninsula	1,979	(3,485)	(209)	(1,715)	1,848	(143)	0	1,705	(10)
Loxton Waikerie	5,069	(5,852)	(304)	(1,087)	4,359	(918)	0	3,441	2,354
Marion	22,993	(15,046)		6,252	8,504	(4,639)	(669)	3,196	9,448
Mid Murray	2,621	(6,931)		(4,348)	5,324	(1,304)	(60)	3,960	(388)
Mitcham	22,320	(14,147)		7,590	3,795	(195)	0	3,600	11,190
Mount Barker	7,430	(8,976)		(1,833)	13,094	(8,806)	(569)	3,719	1,886
Mount Gambier Mount Remarkable	4,025 2,352	(7,424)	· · · ·	(3,758) 151	3,082 1,077	(105) (1,101)	0 (39)	2,977 (63)	(781) 88
Murray Bridge	5,502	(2,159) (7,080)		(1,610)	3,632	(1,101) (561)	(39)	(63) 3.071	00 1,461
Naracoorte Lucindale	6,590	(5,243)	( )	1,268	2,135	(717)	0	1,418	2,686
Northern Areas	5,153	(4,745)		365	1,420	(1,442)	(17)	(39)	326
Norwood, Payneham & St Peters	7,549	(8,984)	(13)	(1,448)	8,100	(1,131)	(42)	6,927	5,479
Onkaparinga	20,945	(34,425)	(854)	(14,334)	22,173	(4,135)	(893)	17,145	2,811
Orroroo Carrieton	2,227	(996)	(95)	1,136	2,258	(1,765)	(40)	453	1,589
Peterborough	426	(1,120)		(730)	6,155	(5,260)	0	895	165
Playford	22,166	(18,983)		2,295	19,534	(1,029)	(891)	17,614	19,909
Port Adelaide Enfield	26,212	(30,135)		(4,603)	35,357	(1,873)	0	33,484	28,881
Port Augusta	1,302	(6,907)	(116)	(5,721)	1,032	(486)	0	546	(5,175)
Port Lincoln Port Pirie	1,177	(3,799)		(2,665)	4,979	(2,986)	0	1,993	(672)
	6,275 9,946	(7,070)		(994)	7,398	(2,074)	(180)	5,144 5,158	4,150 10,837
Prospect Renmark Paringa	9,946 2,338	(4,126) (3,397)		5,679 (1,443)	6,233 927	(1,075) (1,138)	0	5,158 (211)	10,837 (1,654)
Robe	2,634	(2,208)		(1,443) 322	993	(1,138) (156)	(2)	835	(1,054)
Roxby Downs	912	(3,208)		(2,296)	246	(150)	(19)	62	(2,234)
Salisbury	14,248	(23,830)		(10,678)	31,872	(2,958)	(1,129)	27,785	17,107
Southern Mallee	1,689	(2,645)		(1,159)	1,156	(925)	0	231	(928)

#### SA Local Government Grants Commission Report 4 - Net Outlays on Non-Financial Assets by Council for 2018-19 Financial Year

	Capital Expenditure on Renewal/Replacement of Existing Assets (\$000)	(-ve) Depreciation, Amortisation and Impairment of Assets (\$000)	(-ve) Proceeds from Sale of Replaced Assets (\$000)	Sub Total Net Outlays on Existing Assets (\$000)	Capital Expenditure on New/Upgraded Assets (\$000)	(-ve) Amounts Specifically Received for New/Upgraded Assets (\$000)	(-ve) Proceeds from Sale of Surplus Assets (\$000)	Sub Total Net Outlays on New/Upgraded Assets (\$000)	(3) Net Outlays on Non-Financial Assets (\$000)
Streaky Bay	2,146	(2,853)	(110)	(817)	3,199	(373)	(18)	2,808	1,991
Tatiara	3,621	(5,247)	(167)	(1,793)	1,472	(387)	(160)	925	(868)
Tea Tree Gully	24,549	(14,782)	(1,078)	8,689	11,967	(3,766)	(3)	8,198	16,887
Tumby Bay	1,338	(2,191)	(160)	(1,013)		(735)	0	2,167	1,154
Unley	8,390	(9,038)		(1,157)	7,735	(1,145)	0	6,590	5,433
Victor Harbor	3,310	(6,895)		(3,736)		(2,795)	0	796	(2,940)
Wakefield	6,585	(5,472)		691	2,881	(25)	(11)	2,845	3,536
Walkerville	3,212	(2,089)	(29)	1,094	388	(57)	0	331	1,425
Wattle Range	3,537	(4,709)		(1,340)		(813)	(163)	1,067	(273)
West Torrens	18,774	(12,566)		5,639	26,365	(1,107)	0	25,258	30,897
Whyalla	6,444	(6,503)	(144)	(203)	2,537	(1,527)	0	1,010	807
Wudinna	1,173	(1,846)	(193)	(866)	1,552	(368)	0	1,184	318
Yankalilla	2,313	(3,506)		(1,344)		(85)	(501)	1,909	565
Yorke Peninsula	9,549	(10,591)	(348)	(1,390)	664	(36)	(818)	(190)	(1,580)
State Totals	449,736	(519,765)	(19,108)	(89,137)	436,312	(109,434)	(26,043)	300,835	211,698

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

 There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.
 Care should be taken when comparing or interpreting the figures of individual Councils. Also, it often is not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Net Outlays on Non-Financial Assets is the sum of Net Outlays on Existing Assets and Net Outlays on New and Upgraded Assets. This approach is consistent with Note 16 of the LGA's 2019 Model Financial Statements.

4. Totals may not balance due to rounding.

# <u>Report 5 – Summary Balance Sheet Information by Council</u> Glossary

# **Cash and Cash Equivalents**

Includes: Cash on Hand and at Bank; Cash with LGFA; Deposits / Investment with - LGFA; Banks and other Financial Institutions As per SA LGGC Supplementary Return/Financial Statements

# **Trade and Other Receivables**

Includes: Rates debtors; Rates Postponed for State Seniors; Interest Receivable; Receivables Related to Sale of fixed Non-Operating Assets; Loans to Community Groups; Prepayments; Other Debtors / Receivables / Accrued Income *As per SA LGGC Supplementary Return/Financial Statements* 

# **Other Financial Assets**

Includes: Financial Instruments available for sale, Other Financial Investments As per SA LGGC Supplementary Return/Financial Statements

# Inventories and Assets Held for Sale

Includes: Stores, Materials and Trading Stock; Real Estate Development; Non-current Assets Held for Sale As per SA LGGC Supplementary Return/Financial Statements

# Land and Land Improvements

Includes: Land and Land Improvements As per SA LGGC Supplementary Return/Financial Statements

# Buildings

Includes: Buildings As per SA LGGC Supplementary Return/Financial Statements

# Infrastructure

Includes: Infrastructure As per SA LGGC Supplementary Return/Financial Statements

# Plant, Equipment, Furniture and Fittings

Includes: Plant, Equipment, Furniture and fittings As per SA LGGC Supplementary Return/Financial Statements

# Equity Accounted Investments in Council Businesses

As per SA LGGC Supplementary Return/Financial Statements

# **Other Assets**

Includes: Library Books; Capital Works in Progress; Other Non-Current Assets; Investment Property (Land, Buildings and Structures) As per SA LGGC Supplementary Return/Financial Statements

# **Total Assets**

Includes: Cash and Cash Equivalents; Trade and Other Receivables; Other Financial Assets; Inventories and Assets Held for Sale; Land and Land Improvements; Buildings; Infrastructure; Plant; Equipment; Furniture and fittings; Equity Accounted Investments in Council Businesses; Other Assets (as above).

As per SA LGGC Supplementary Return/Financial Statements

# **Trade and Other Payables**

Current Assets; Payments Received in Advance; Deposits/Retentions and Bonds Received; Aged Care Facility / Nursing Home Deposits; Goods and Services.

As per SA LGGC Supplementary Return/Financial Statements

# Borrowings

(Commonwealth, State and LGFA); Loans from financial institutions and private sector: (Banks and other financial institutions, Private Sector); Finance Leases.

As per SA LGGC Supplementary Return/Financial Statements

# **Provisions and Other Liabilities**

Inlcudes: Employee Entitlements; Other Provisions; Insurance Losses; Equity Accounted Entities with Negative Equity; Liabilities Relating to Non-Current Assets Held for Sale.

As per SA LGGC Supplementary Return/Financial Statements

# **Total Liabilities**

Includes: Trade and Other Payables, Borrowings, Provisions and Other Liabilities (as above). As per SA LGGC Supplementary Return/Financial Statements

# **Asset Revaluation Reserve**

Includes: Asset revaluation reserve As per SA LGGC Supplementary Return/Financial Statements

# Accumulated Surplus / (Deficit) and Other Reserves

Includes: Accumulated Surplus; Available-for-sale Investments Reserve, Other Reserves and Net Assets Transferred – Council Restructure

As per SA LGGC Supplementary Return/Financial Statements

# Total Equity

As per SA LGGC Supplementary Return/Financial Statements

#### SA Local Government Grants Commission Report 5 - Summary Balance Sheet Information by Council for 2018-19 Financial Year

	Cash and Cash Equivalents (\$000)	Trade and Other Receivables (\$000)	Other Financial Assets (\$000)	Inventories and Assets Held for Sale (\$000)	Land and Land Improvements (\$000)	Buildings (\$000)	Infrastructure (\$000)	Plant, Equipment, Furniture and Fittings (\$000)	Equity Accounted Investments in Council Businesses (\$000)	Other Assets (\$000)	TOTAL ASSETS (\$000)	Trade and Other Payables (\$000)	Borrowings (\$000)	Provisions and Other Liabilities (\$000)	TOTAL LIABILITIES (\$000)	Asset Revaluation Reserve (\$000)	Accumulated Surplus / (Deficit) and Other Reserves (\$000)	TOTAL EQUITY (\$000)
Adelaide	6,069	10,548	437	641	643,055	290,970	816,375			50,843	1,840,212	28,822	41,450	15,886	86,158	917,788	836,266	1,754,054
Adelaide Hills Adelaide Plains	2,025	2,541	0	1,549	98,005 13,795	40,505	275,192	7,402 2.045	1,350	2,997 14	431,566 123.003	5,446	10,062 3.474	4,446	19,954	269,691	141,921	411,612 116.948
Alexandrina	306 996	1,031 5.485	0	154 33	108.865	11,071 49,137	88,514 279,515		6,073 10,523	6.565	468.635	1,353 6,700	30.705	1,228 4,943	6,055 42,348	87,416 259,195	29,532 167.092	426.287
Barossa	12,817	3,717	0	224	67,883	45,303	259,938		2,271	3,607	400,534	4,160	12,413	3,794	20,367	288,294	91,873	380,167
Barunga West	2,454	829	0	158	12,045	10,169	26,212		0	0	52,985	692	645	656	1,993	50,199	793	50,992
Berri Barmera	3,744 2,788	4,650 1,956	0	42 22	20,789 296.327	29,049	75,862	2,901 8,178	0 3.616	2,598 3.415	139,635 681.185	6,980	4,447	1,351 4,404	12,778 24.100	97,176 426,227	29,681 230.858	126,857 657.085
Burnside Campbelltown	2,766	5,323	0	22	296,327 264,660	103,601 59,188	261,282 271,861	5,508	254	3,415 11,409	639,934	4,837 6,597	14,859 0	4,404 2,675	24,100 9,272		230,858	630,662
Ceduna	4,515	1,340	0	692	18,986	9,255	71,057	2,526	0	11,797	120,168	5,393	6,835	1,029	13,257	76,660	30,251	106,911
Charles Sturt	4,616	5,294	0	135	313,053	143,093	737,967	11,753	138	20,319	1,236,368	23,289	32,188	9,855	65,332		486,640	1,171,036
Clare & Gilbert Valleys	7,644 7,321	1,258 910	0	766 762	12,895	27,315	102,830 29,448		0	1,398 4,098	158,085 55,188	1,838 651	4,807 811	1,374 514	8,019 1,976	131,115 27,702	18,951	150,066 53,213
Cleve Coober Pedy	1,145	4,091	0	267	3,313 1,148	6,824 5,298	29,448	2,512	0	4,098	33,502	6,282	8,260	322	1,976	13,702	25,511 4,938	53,213 18,638
Coorong	2,918	1,172	0	309	11,381	9,816	215,561	3,463	0	2,527	247,147	2,507	3,126	1,383	7,016		30,904	240,131
Copper Coast	766	9,968	0	437	29,142	48,555	215,847	3,070	0	235	308,020	2,297	36,497	4,371	43,165		43,525	264,855
Elliston	1,886	238	0	5	10,341	2,330	16,197	880	0	4,388	36,265	259	0	120	379		10,562	35,886
Flinders Ranges Franklin Harbour	3,327 3,137	654 368	0	356 451	2,849 4,626	12,378 6,093	35,942 22,448		0	306 1,243	57,719 40,289	1,616 142	1,004 6,160	889 2,765	3,509 9,067	35,765 10,895	18,445 20,327	54,210 31,222
Gawler	113	3,492	0	24	34,225	36,378	182,172		4,529	10,248	274,519	4,767	20,244	3,005	28,016		67,247	246,503
Goyder	7,361	2,037	0	607	3,515	13,237	71,285	7,338	0	1,986	107,366	1,151	1,422	670	3,243	82,518	21,605	104,123
Grant	6,015	1,318	43	158	14,914	16,065	93,357	5,375	0	5,421	142,666	1,611	4,150	996	6,757	96,571	39,338	135,909
Holdfast Bay Kangaroo Island	25,559 1,943	4,545 2,413	0	9 407	358,683 30,086	91,581 7,999	253,244 172,780		2,945 117	5,879 5,085	750,624 224,419	41,053 18,895	12,460 14,669	4,500 1,417	58,013 34.981	507,036 168,587	185,575 20,851	692,611 189.438
Karoonda East Murray	2,274	2,413	0	361	1,546	4,178				704	52,225	1,914	14,009	133	2,047	34,660	15,518	50,178
Kimba	2,427	274	0	140	1,786	6,318	27,890	2,232	0	714	41,781	121	13	375	509	26,351	14,921	41,272
Kingston	2,637	4,419	0	98	9,324	10,509	44,711	5,117	0	17,657	94,472	423	5,066	389	5,878	60,897	27,697	88,594
Light Lower Eyre Peninsula	86 4,707	24,603 994	0	13 227	27,033 13,320	22,310 15,268	148,217 62,179	3,267 3,745	2,204 0	6,531 436	234,264 100,876	2,986 700	27,328 6,615	2,138 931	32,452 8,246		201,061 37,012	201,812 92,630
Loxton Waikerie	17,707	1,538	0	102	27,150	35,850	101,818		0	25,467	217,091	12,794	363	1,696	0,240 14,853	121,836	80,402	202,238
Marion	11,784	8,312	34,800	243	351,819	111,509	628,007	15,145	6,028	49,655	1,217,302	6,248	6,805	6,379	19,432		435,578	1,197,870
Mid Murray	258	2,872	0	264	24,514	25,499	129,712			4,134	192,766	2,583	12,064	2,698	17,345		20,520	175,421
Mitcham Mount Barker	6,959 8,678	7,496 6,909	0	35 2.225	217,376 93,193	36,201 43,845	342,735 375,274	10,066 4,056	16,351 407	22,949 9.532	660,168 544.119	10,480 7,078	13,077 6.951	6,007 2.688	29,564 16.717	285,339 294,984	345,265 232,418	630,604 527,402
Mount Gambier	6,069	1,867	0	2,225	52,020	43,845 63,780	115,500		407	9,532 7,512	253,504	3,017	2,572	2,000	11,577	175,458	66,469	241,927
Mount Remarkable	3,617	1,413	0	8	4,563	12,377	45,596	3,871	Ő	4,262	75,707	833	933	479	2,245	35,286	38,176	73,462
Murray Bridge	8,585	3,025	0	927	35,188	40,548	209,797	8,060	57	3,940	310,127	10,340	2,482	3,832	16,654	192,438	101,035	293,473
Naracoorte Lucindale	9,748	1,642	0	660	14,578	11,196	131,710		0	15,437	188,800	2,276	2,240	1,398	5,914		50,621	182,886
Northern Areas Norwood, Payneham & St Peters	4,140 12,152	1,932 3,082	123 0	172 0	8,354 169,107	16,067 60,302	126,885 238,276		67 2,890	13,145 9,330	174,252 497,666	1,265 6,272	7,686 7,169	1,058 5,384	10,009 18,825		12,228 55,213	164,243 478,841
Onkaparinga	3,597	9,342	0	87	620,253	143,664	1,450,352		10,939	27,151	2,279,005	17,253	85,558	14,351	117,162		563,050	2,161,843
Orroroo Carrieton	1,487	647	0	41	1,826	2,848	26,469	1,469	0	2,247	37,034	892	204	341	1,437	30,402	5,195	35,597
Peterborough	3,632	357	0	7	768	6,813	10,931	4,547		17,535	44,590	877	6,490	635	8,002		5,029	36,589
Playford Port Adelaide Enfield	468 11.106	7,592 4,992	0	1,347 4.937	451,443 403.022	114,904 191,867	637,037 961,142	13,043 13,107	9,515 0	9,334 24.908	1,244,683 1.615.081	12,948 13.969	137,993 13.047	6,723 11.976	157,664 38,992	621,174 750,557	465,845 825.532	1,087,019 1.576.089
Port Augusta	598	1,190	0	4,337	13,077	60,182	111,930		0	24,300	192,038	2,939	12,128	2,163	17,230	/	(6,879)	174,808
Port Lincoln	5,375	1,708	0	0	63,595	24,809	90,567	1,610	0	7,693	195,357	2,879	8,024	3,143	14,046	142,322	38,990	181,312
Port Pirie	1,470	1,673	0	17	28,674	37,258	194,389		0	156	268,972	1,614	14,278	1,827	17,719	182,364	68,889	251,253
Prospect Renmark Paringa	1,069 9,324	4,331 1,220	0	3,451 26	61,706 20,651	10,211 12,076	95,072 82,329	1,991 2,451	114 0	20,376 1,560	198,321 129,637	5,274 1,727	16,328 176	1,877 1,102	23,479 3,005		79,499 38,999	174,842 126,632
Robe	1,123	549	0	79	25,149	9,679	54,904	1,142	•	139	92,764	3,174	35	596	3,805		16,120	88,959
Roxby Downs	11,498	3,535	0	29	12,272	9,078	96,038		0	190	133,049	1,415	0	1,708	3,123	101,285	28,641	129,926
Salisbury	27,777	9,400	690	3,606	576,199	64,883	804,522			38,141	1,540,927	21,256	10,575	9,011	40,842		392,876	1,500,085
Southern Mallee Streaky Bay	4,287 6,213	719 864	0	69 1,213	3,509 13,848	9,401 16,582	46,252 40,972		0	12 1,440	67,643 83,411	256 1,333	1,403 2,976	699 444	2,358 4,753	50,246 48,852	15,041 29,806	65,287 78,658
Tatiara	14,830	864 786	0	1,213	13,848	15,795	40,972 159,447	2,279 4,098	0	1,440	207,419	1,333	2,976 977	1,133	4,753	192,039	29,806	204,155
Tea Tree Gully	2,773	4,145	0	2,990	563,831	79,066	812,852		138	68,087	1,544,342	15,564	18,861	4,506	38,931	1,116,209	389,201	1,505,410
Tumby Bay	2,507	707	0	146	12,082	9,180	37,364	2,169	0	2,490	66,645	1,090	3,851	548	5,489	52,176	8,980	61,156
Unley Vistor Llashar	2,771	2,689	2	0	217,203	28,256	227,747	7,541	16,930	29,534	532,673	13,104	2,513	4,087	19,704	361,589	151,380	512,969
Victor Harbor Wakefield	554 902	3,385 1,906	0	333 535	47,665 12,470	23,559 7,619	189,252 105,385		10,424 0	2,928 1,902	283,859 135,860	2,688 2,434	7,242 910	2,874 1,045	12,804 4,389		67,626 22,412	271,055 131,471
Walkerville	330	500	0	0	55,150	11,223	44,112		2,786	6,565	121,547	1,492	6,540	1,043	9,070		34,856	112,477

#### SA Local Government Grants Commission Report 5 - Summary Balance Sheet Information by Council for 2018-19 Financial Year

	Cash and Cash Equivalents F (\$000)	Trade and Other Receivables (\$000)	Other Financial Assets (\$000)	Inventories and Assets Held for Sale (\$000)	Land and Land Improvements (\$000)	Buildings (\$000)	Infrastructure (\$000)	Plant, Equipment, Furniture and Fittings (\$000)	Equity Accounted Investments in Council Businesses (\$000)	Other Assets (\$000)	TOTAL ASSETS (\$000)	Trade and Other Payables (\$000)	Borrowings (\$000)	Provisions and Other Liabilities (\$000)	TOTAL LIABILITIES (\$000)	Asset	Accumulated Surplus / (Deficit) and Other Reserves (\$000)	TOTAL EQUITY (\$000)
Wattle Range	13,168	1,978	0	439	17,979	45,688	167,049	5,017	0	221	251,539	2,649	5,356	2,162	10,167	168,530	72,842	241,372
West Torrens	4,203	3,908	1,414	31	277,709	77,262	399,091	8,401	1,964	13,427	787,410	5,595	12,660	4,503	22,758		124,584	764,652
Whyalla	5,827	3,805	0	3,254	43,618	23,912	187,580	3,761	0	2,400	274,157	3,327	0	4,095	7,422	223,843	42,892	266,735
Wudinna	12,395	562	0	18	1,987	2,237	21,123	2,571	0	1,409	42,302	826	251	564	1,641	40,200	461	40,661
Yankalilla	39	2,720	0	13	12,547	7,617	74,562	2,492	145	3,195	103,330	2,107	5,733	548	8,388	67,735	27,207	94,942
Yorke Peninsula	7,771	2,703	0	376	76,989	43,234	168,900	14,995	0	613	315,581	1,899	8,303	2,643	12,845	315,100	(12,364)	302,736
State Totals	390,094	224,026	37,509	38,949	7,071,874	2,679,870	14,662,543	360,679	117,295	631,491	26,214,330	388,403	754,464	200,508	1,343,375	16,897,238	7,973,721	24,870,959

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

#### Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

 Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Totals may not balance due to rounding.

# Report 6– Council Rating Arrangements Glossary

# Capital Value of Properties Within Council Area (as at 1<sup>st</sup> January 2018)

As per the Office of the Valuer-General

**Number of Rateable Residential Properties (as at 1<sup>st</sup> January 2018)** As per the Office of the Valuer-General

Rating Basis - Capital, Site or Annual Value (CV, SV, AV)

Basis of Valuation adopted by Council As per Government Gazette

# Minimum Rate

Minimum Rate declared by Council for 2018-19 As per Government Gazette

# **Fixed Charge**

Fixed Charge declared by Council for 2018-19 As per Government Gazette

# Percentage of General Rates Raised by Fixed Charge

Fixed Charge (See Above) multiply by Number of Rateable Properties (See Report 1) divide by General Rates (See Report 2) multiply by 100

**Total Rates** 

As per SA LGGC Supplementary Return/Financial Statements

# Rates as a Proportion of Total Operating Income

Total Rates (See Above) divide Total Operating Income (See Report 2) multiply by 100 As per SA LGGC Supplementary Return/Financial Statements

# Total Rate Income Increase/(Decrease) from 2017-18 to 2018-19

Total Rates 2018-19 minus Total Rates 2017-18 divide by Total Rates 2017-18 multiply by 100 As per SA LGGC Supplementary Return/Financial Statements

# Total Residential Rates (excluding CWMS Rates)

Total Residential Rates (excluding Residential Community Wastewater Management System Rates) As per SA LGGC Supplementary Return/Financial Statements

# Total Residential Rates (excluding CWMS Rates) per Rateable Residential Property

Total Residential Rates (excluding Residential Community Wastewater Management System Rates) *divide* Number of Rateable Residential Properties (See Above) *multiply by* 100

As per SA LGGC Supplementary Return/Financial Statements and The Office of the Valuer-General

# SA Local Government Grants Commission Report 6 - Council Rating Arrangements for 2018-19 Financial Year

	(3) Capital Value of Properties within Council Area as at 1st January 2018 (\$ mill)	Posidential Properties as	Rating Basis - Capital Site or Annual Value (CV, SV or AV)	Minimum Rate (\$)	Fixed Charge (\$)	% of General Rates Raised by Fixed Charge (%)	Total Rates (\$000)	Rates as a Proportion of Total Operating Income (%)	Total Rates 2017-18 (\$000)	Total Rate Income Increase / (Decrease) from 2017-18 to 2018-19 (%)	Total Residential Rates (excluding CWMS Rates) (\$000)	Total Residential Rates (excluding CWMS Rates) per Rateable Residential Property (\$)
Adelaide	17,027	11,309	AV	0	0	0	108,846	56	104,369	4.3	23,875	2,111
Adelaide Hills	9,516		CV	0	634	24	36,915		35,512	4.0	27,214	
Adelaide Plains	1,737	2,839	CV	0	105	4	9,285		9,069	2.4	5,438	
Alexandrina	7,066	13,105	CV CV	0	360 342	14 12	39,484		38,003	3.9 2.6	25,256	
Barossa Barunga West	4,926 1,195	9,002 1,544	CV	0	342	12	30,192 4,731		29,413 4,497	2.0	15,702 1,610	'
Berri Barmera	1,193	4.418	CV	649	0	0	12.087		11,815	2.3	2,500	
Burnside	16,865		CV	851	0	0	39,325		37,743	4.2	36,892	
Campbelltown	11,843		CV	959	0	0	38,115		36,264	5.1	35,167	1,599
Ceduna	550	1,425	SV	0	700	23	5,572		5,437	2.5	2,653	
Charles Sturt	28,698		CV	1,071	0	0	106,223		103,706	2.4	73,787	1,412
Clare & Gilbert Valleys	2,675		CV	700	0 478	0	13,158		12,612	4.3	5,134	
Cleve Coober Pedy	582 151	669 1.272	CV CV	0	478	11 34	3,432 2.224		3,297 2,149	4.1 3.5	881 1.313	1,317 1.032
Coorong	1,454	2,057	CV	0	360	10	9,624		8,939	7.7	3,216	
Copper Coast	3,357	8.845	CV	Ő	588	30	22,775		28,462	(20.0)	14,496	
Elliston	406	505	CV	0	275	7	2,359		2,221	6.2	955	
Flinders Ranges	232	752	CV	771	0	0	2,330		2,222	4.9	1,046	
Franklin Harbour	260	683	CV	0	371	20	1,645		1,753	(6.2)	578	
Gawler	3,590	9,817	CV	977	0	0	22,467		21,643	3.8	18,487	
Goyder Grant	1,204 1,936	1,560 2,440	CV CV	0 597	150 0	5 0	5,765 9,659		5,632 9,358	2.4 3.2	1,815 2,749	
Holdfast Bay	12,481	18,629	CV	976	0	0	36,020		34,886	3.3	30,241	1,623
Kangaroo Island	1,531	2,502	CV	0.0	290	11	10,231		9,807	4.3	4,117	1,645
Karoonda East Murray	257	280	CV	300	0	0	1,544		1,406	9.8	208	
Kimba	296	337	SV	300	0	0	1,820		1,755	3.7	562	
Kingston	1,139		CV	571	0	0	4,686		4,346	7.8	1,077	
Light Lower Eyre Peninsula	3,258 1,881	4,675 2,081	CV CV	875 0	0 470	0 15	20,325 7.435		19,144 6,918	6.2 7.5	8,858 3,053	
Loxton Waikerie	1,823		CV	0	325	13	13,503		13,027	3.7	6,650	
Marion	19,309		CV	1,040	0	0	77,175		74,864	3.1	62,173	
Mid Murray	2,186	5,548	CV	687	0	0	14,798		14,114	4.8	8,108	
Mitcham	17,082	26,728	CV	1,039	0	0	54,347		52,485	3.5	47,052	
Mount Barker	6,903		CV	735	0	0	39,468		37,051	6.5	24,343	
Mount Gambier Mount Remarkable	3,346 627	12,367 1,191	CV CV	0	655 319	40 13	21,432 3,874		20,597 3,532	4.1 9.7	15,370 1,925	
Murray Bridge	3,047	8,605	CV	938	0	0	24,847		23,723	4.7	15,333	
Naracoorte Lucindale	2,091	2,885	CV	385	0	Ő	12,255		12,052	1.7	4,790	
Northern Areas	1,481	1,720	CV	0	390	10	8,410	) 71	7,713	9.0	2,359	
Norwood, Payneham & St Peters	13,406	17,085	CV	982	0	0	34,862		33,946	2.7	27,736	
Onkaparinga	28,345		CV	0	475	26	136,297		132,332	3.0	114,881	1,625
Orroroo Carrieton	205 177	337 966	CV CV	0	252 365	8 24	1,190		1,108	7.4	359 860	1,065 890
Peterborough Playford	10,631	35,215	CV	0	365 969	42	1,971 78,165		1,652 75,358	19.3 3.7	61,535	
Port Adelaide Enfield	26,394	54,619	CV	835	909 0	42	102,740		97.958	4.9	58,801	1,077
Port Augusta	1,466		SV	1,305	0	0	19,119		18,847	4.3	11,866	
Port Lincoln	2,451	6,718	SV	0	435	26	14,572	2 70	14,063	3.6	11,160	
Port Pirie	2,324	7,921	CV	0	490	24	18,415		17,540	5.0	11,799	
Prospect	5,625	9,122	CV	1,200	0	0	20,902		19,993	4.5	17,498	
Renmark Paringa	1,323		CV	0	400	23	9,043		8,666	4.4	4,171	1,149
Robe Roxby Downs	1,124 431	1,396 1,819	CV CV	684 0	0 680	0 27	5,216 5,379		5,002 5,463	4.3 (1.5)	2,506 4,261	1,795 2,342
Salisbury	19,878		CV	987	080	27	5,379 97,846		5,463 94,899	(1.5)	4,261 75,647	2,342
	10,070	55,015		507	0	0	07,040	10	04,000	5.1	10,041	1,000

#### SA Local Government Grants Commission Report 6 - Council Rating Arrangements for 2018-19 Financial Year

	(3) Capital Value of Properties within Council Area as at 1st January 2018 (\$ mill)	Number of Rateable Residential Properties as at 1st January 2018	Rating Basis - Capital Site or Annual Value (CV, SV or AV)	Minimum Rate (\$)	Fixed Charge (\$)	% of General Rates Raised by Fixed Charge (%)	Total Rates (\$000)	Rates as a Proportion of Total Operating Income (%)	Total Rates 2017-18 (\$000)	Total Rate Income Increase / (Decrease) from 2017-18 to 2018-19 (%)	Total Residential Rates (excluding CWMS Rates) (\$000)	Total Residential Rates (excluding CWMS Rates) per Rateable Residential Property (\$)
Southern Mallee	464	644	CV	560	0	0	4,216	53	3,901	8.1	214	332
Streaky Bay	538	979	SV	0	555	17	3.971	40	3,836	3.5	1,873	
Tatiara	1,690	2,128	CV	560	0	0	10,147		9,868	2.8	3,108	
Tea Tree Gully	17,547	39,734	CV	1,179	0	0	78,935		76,309	3.4	66,194	
Tumby Bay	1,074	1,183	SV	0	658	21	5,003		5,658	(11.6)	1,923	
Unley	13,671	16,943	CV	805	0	0	41,336	81	40,010	3.3	32,324	1,908
Victor Harbor	3,919	8,560	CV	0	350	14	21,910	79	20,791	5.4	17,060	
Wakefield	1,991	2,388	CV	0	320	9	10,667	67	10,059	6.0	3,153	1,320
Walkerville	3,205	3,660	CV	1,193	0	0	8,732	85	8,485	2.9	7,813	2,135
Wattle Range	3,012	4,618	CV	600	0	0	18,620	69	18,424	1.1	6,325	1,370
West Torrens	15,093	27,038	CV	909	0	0	57,858	87	55,466	4.3	33,210	1,228
Whyalla	1,922	11,020	SV	0	550	38	20,519		19,905	3.1	17,155	
Wudinna	290	385	CV	450	0	0	2,070		1,907	8.5	432	
Yankalilla	1,906	3,472	CV	880	0	0	12,767	82	12,374	3.2	6,920	1,993
Yorke Peninsula	5,793	8,739	CV	0	410	20	23,021	72	21,994	4.7	14,016	1,604
State Totals State Average	381,127	730,148		810	439	19	1,743,872	72	1,687,350	3.3 3.8	1,151,783	1,577
	381,127	730,148		810	439	19	1,743,872	72	1,687,350		1,151,783	

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

#### Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Capital values as at 1st January 2018 are shown here (as distinct from later data that is now available) on the basis that Council rating decisions for 2018-19 predominately would have been based on January 2018 data.

# Report 7 - Net Financial Liabilities Glossary

# **Total Liabilities**

Includes: Trade and Other Payables; Borrowings; Provisions and Other Liabilities *As per SA LGGC Supplementary Return/Financial Statements* 

# **Cash and Cash Equivalents**

Includes: Cash on Hand and at Bank; Cash with LGFA; Deposits / Investments with – LGFA; Banks and other Financial Institutions. *As per SA LGGC Supplementary Return/Financial Statements* 

# **Trade and Other Receivables**

Includes: Rates debtors; Rates Postponed for State Seniors; Interest Receivable; Receivables Related to Sale of fixed Non-Operating Assets; Loans to Community Groups; Prepayments; Other Debtors / Receivables / Accrued Income. As per SA LGGC Supplementary Return/Financial Statements

# **Other Financial Assets**

Includes: Financial Instruments available for sale, Other Financial Investments As per SA LGGC Supplementary Return/Financial Statements

# **Total Financial Assets**

Cash and Cash Equivalents *plus* Trade and Other Receivables *plus* Other Financial Assets (as above) As per SA LGGC Supplementary Return/Financial Statements

# **Net Financial Liabilities**

Total Liabilities *minus* Total Financial Assets (as above) As per SA LGGC Supplementary Return/Financial Statements

#### SA Local Government Grants Commission Report 7 - Net Financial Liabilities by Council for 2018-19 Financial Year

	Total Liabilities (\$000)	Cash and Cash Equivalents (\$000)	Trade and Other Receivables (\$000)	Other Financial Assets (\$000)	Total Financial Assets (\$000)	(3) Net Financial Liabilities (\$000)
Adelaide	86,158	6,069	10,548	437	17,054	69,104
Adelaide Hills	19,954	2,025	2,541	0	4,566	15,388
Adelaide Plains	6,055	306	1,031	0	1,337	4,718
Alexandrina	42,348	996	5,485	0	6,481	35,867
Barossa	20,367	12,817	3,717	0	16,534	3,833
Barunga West	1,993	2,454	829	0	3,283	(1,290)
Berri Barmera	12,778	3,744	4,650	0	8,394	4,384
Burnside	24,100	2,788	1,956	0	4,744	19,356
Campbelltown	9,272 13,257	21,707 4,515	5,323 1,340	0	27,030	(17,758)
Ceduna Charles Sturt	65,332	4,515 4,616	5,294	0	5,855 9,910	7,402 55,422
Clare & Gilbert Valleys	8,019	7,644	1,258	0	8,902	(883)
Cleve	1,976	7,044	910	0	8,231	(6,255)
Coober Pedy	14,864	1,145	4,091	0	5,236	9,628
Coorong	7,016	2,918	1,172	ů O	4,090	2,926
Copper Coast	43,165	766	9,968	ů 0	10,734	32,431
Elliston	379	1,886	238	0	2,124	(1,745)
Flinders Ranges	3,509	3,327	654	0	3,981	(472)
Franklin Harbour	9,067	3,137	368	0	3,505	5,562
Gawler	28,016	113	3,492	0	3,605	24,411
Goyder	3,243	7,361	2,037	0	9,398	(6,155)
Grant	6,757	6,015	1,318	43	7,376	(619)
Holdfast Bay	58,013	25,559	4,545	0	30,104	27,909
Kangaroo Island	34,981	1,943	2,413	0	4,356	30,625
Karoonda East Murray	2,047	2,274	557	0	2,831	(784)
Kimba	509	2,427	274	0	2,701	(2,192)
Kingston	5,878	2,637	4,419	0	7,056	(1,178)
Light	32,452	86	24,603	0	24,689	7,763
Lower Eyre Peninsula	8,246	4,707	994	0	5,701	2,545
Loxton Waikerie	14,853	17,707	1,538	0	19,245	(4,392)
Marion	19,432	11,784	8,312	34,800	54,896	(35,464)
Mid Murray Mitcham	17,345 29,564	258 6,959	2,872 7,496	0	3,130	14,215 15,109
Mount Barker	29,564 16,717	8,678	6,909	0	14,455 15,587	1,130
Mount Gambier	11,577	6,069	1,867	0	7,936	3,641
Mount Remarkable	2,245	3,617	1,413	0	5,030	(2,785)
Murray Bridge	16,654	8,585	3,025	0	11,610	5,044
Naracoorte Lucindale	5,914	9,748	1,642	0	11,390	(5,476)
Northern Areas	10,009	4,140	1,932	123	6,195	3,814
Norwood, Payneham & St Peters	18,825	12,152	3,082	0	15,234	3,591
Onkaparinga	117,162	3,597	9,342	0	12,939	104,223
Orroroo Carrieton	1,437	1,487	647	0	2,134	(697)

#### SA Local Government Grants Commission Report 7 - Net Financial Liabilities by Council for 2018-19 Financial Year

	Total Liabilities (\$000)	Cash and Cash Equivalents (\$000)	Trade and Other Receivables (\$000)	Other Financial Assets (\$000)	Total Financial Assets (\$000)	(3) Net Financial Liabilities (\$000)		
Peterborough	8,002	3,632	357	0	3,989	4,013		
Playford	157,664	468	7,592	0	8,060	149,604		
Port Adelaide Enfield	38,992	11,106	4,992	0	16,098	22,894		
Port Augusta	17,230	598	1,190	0	1,788	15,442		
Port Lincoln	14,046	5,375	1,708	0	7,083	6,963		
Port Pirie	17,719	1,470	1,673	0	3,143	14,576		
Prospect	23,479	1,069	4,331	0	5,400	18,079		
Renmark Paringa	3,005	9,324	1,220	0	10,544	(7,539)		
Robe	3,805	1,123	549	0	1,672	2,133		
Roxby Downs	3,123	11,498	3,535	0	15,033	(11,910)		
Salisbury	40,842	27,777	9,400	690	37,867	2,975		
Southern Mallee	2,358	4,287	719	0	5,006	(2,648)		
Streaky Bay	4,753	6,213	864	0	7,077	(2,324)		
Tatiara	3,264	14,830	786	0	15,616	(12,352)		
Tea Tree Gully	38,931	2,773	4,145	0	6,918	32,013		
Tumby Bay	5,489	2,507	707	0	3,214	2,275		
Unley	19,704	2,771	2,689	2	5,462	14,242		
Victor Harbor	12,804	554	3,385	0	3,939	8,865		
Wakefield	4,389	902	1,906	0	2,808	1,581		
Walkerville	9,070	330	500	0	830	8,240		
Wattle Range	10,167	13,168	1,978	0	15,146	(4,979)		
West Torrens	22,758	4,203	3,908	1,414	9,525	13,233		
Whyalla	7,422	5,827	3,805	0	9,632	(2,210)		
Wudinna	1,641	12,395	562	0	12,957	(11,316)		
Yankalilla	8,388	39	2,720	0	2,759	5,629		
Yorke Peninsula	12,845	7,771	2,703	0	10,474	2,371		
State Totals	1,343,375	390,094	224,026	37,509	651,629	691,746		

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

3. Net Financial Liabilities equals Total Liabilities less Cash and Cash Equivalents, Trade and Other Receivables and Other Financial Assets (with Other Financial Assets excluding Equity Accounted Investments in Council Businesses and Inventories).

4. Totals may not balance due to rounding.

# Report 8 – Financial Indicators Glossary

#### **Operating Surplus Ratio**

Operating Surplus / (Deficit) (see report 3) *divide by* Total Operating Income (see report 2) *As per SA LGGC Supplementary Return/Financial Statements* 

A positive ratio indicates the percentage of operating income available to help fund proposed capital expenditure. If the relevant amount is not required for this purpose in a particular year, it can be held for future capital expenditure needs by either increasing financial assets or preferably, where possible, reducing debt in the meantime.

A negative ratio indicates the percentage increase in operating income or the approximate decrease in operating expenses required to achieve a break-even operating result.

This indicator is by far the most important financial indicator for Councils. If a council constantly achieves a modest positive operating surplus ratio, and has soundly based projections showing that it can continue to do so in future, having regard to asset management and its community service level needs, then it is financially sustainable. Favourable trend results measured against other financial indicators described below will assist, but not in themselves ensure, that a Council operates sustainably.

# **Adjusted Operating Surplus Ratio**

Operating Surplus Ratio adjusted to remove the impact of the brought forward 2018-19 payment (estimated two instalments) of financial assistance grants that were received by Councils in June 2018, the brought forward 2019-20 payment (estimated two instalments) of financial assistance grants that were received by Councils in June 2019, and the total formulae component of the 2019-20 & 2020-21 Supplementary Local Road Funding grants that were received by Councils in June 2019. As per SA LGGC Supplementary Return/Financial Statements

#### Net Financial Liabilities Ratio

Net Financial Liabilities (see report 7) *divide by* Total Operating Income (see report 2) *As per SA LGGC Supplementary Return/Financial Statements* 

Net financial liabilities is a broader and more appropriate measure of indebtedness than the level of borrowings, because it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of a Council's cash and investments

The net financial liabilities ratio is calculated by expressing net financial liabilities at the end of a financial year as a percentage of operating income for the year. If the ratio falls, over time, this indicates that the Council's capacity to meet its financial obligations from operating income is strengthening.

# Adjusted Net Financial Liabilities Ratio

Net Final Liabilities Ratio adjusted to remove the impact of the brought forward 2018-19 payment (estimated two instalments) of financial assistance grants that were received by Councils in June 2018, the brought forward 2019-20 payment (estimated two instalments) of financial assistance grants that were received by Councils in June 2019 and the total formulae component of the 2019-20 & 2020-21 Supplementary Local Road Funding grants that were received by Councils in June 2019.

As per SA LGGC Supplementary Return/Financial Statements

#### **Asset Renewal Funding Ratio**

Capital Expenditure on Renewal/ Replacement of Existing Assets *divide* Optimal Level of Capital Expenditure on Renewal and Replacing Assets

As per Council's Annual Financial Statements

This ratio indicates the extent to which non-financial assets are being renewed and replaced, compared with the asset renewal and replacement expenditure identified as warranted in a Council's infrastructure and asset management plan (I&AMP). It is calculated by measuring capital expenditure on renewal or replacement of assets, relative to the optimal level of such expenditure proposed in a Council's infrastructure and asset management plan (I&AMP).

Please refer to Information Paper 9 - Local Government Financial Indicators prepared for the LGA Financial Sustainability Program for further information and explanations, including the use of the indicators.

#### SA Local Government Grants Commission Report 8 - Financial Indicators for 2018-19 Financial Year

	Operating Surplus Ratio (%)	(4) Adjusted Operating Surplus Ratio (%)	Net Financial Liabilities Ratio (%)	(4) Adjusted Net Financial Liabilities Ratio (%)	Asset Renewal Funding Ratio (%)
Adelaide	-10.8%	-11.0%	35%	36%	76%
Adelaide Hills	2.1%	0.6%	34%	38%	93%
Adelaide Plains	1.1%	-1.2%	38%	47%	41%
Alexandrina	2.5%	1.1%	74%	78%	72%
Barossa	4.7%	3.3%	10%	13%	443%
Barunga West	-1.0%	-3.9%	-19%	-12%	
Berri Barmera	0.2%	-0.8%	26%	35%	47%
Burnside	4.7%	3.7%	40%	43%	97%
Campbelltown	12.4%	11.6%	-32%	-30%	112%
Ceduna	11.8%	8.6%	64%	82%	40%
Charles Sturt	5.4%	4.4%	44%	47%	80%
Clare & Gilbert Valleys	4.5%	1.9%	-5%	1%	149%
Cleve	18.4%	13.8%	-88%	-76%	103%
Coober Pedy	-7.4%	-7.6%	64%	67%	
Coorong	0.0%	-4.1%	19%	35%	
Copper Coast	-10.2%	-11.9%	104%	111%	
Elliston	13.7%	7.5%	-29%	-13%	92%
Flinders Ranges	-18.2%	-25.2%	-9%	13%	
Franklin Harbour	20.3%	16.7%	121%	146%	201%
Gawler	0.6%	-0.8%	84%	90%	165%
Goyder	8.7%	4.2%	-46%	-30%	89%
Grant	3.1%	-0.1%	-4%	4%	72%
Holdfast Bay	2.2%	1.7%	41%	43%	112%
Kangaroo Island	1.0%	-1.3%	171%	184%	
Karoonda East Murray	20.8%	15.1%	-16%	8%	130%
Kimba	2.9%	-3.7%	-49%	-29%	73%
Kingston	-7.2%	-11.1%	-17%	-7%	90%
Light	3.1%	1.1%	32%	37%	81%
Lower Eyre Peninsula	9.8%	6.4%	21%	30%	50%
Loxton Waikerie	9.1%	6.4%	-19%	-7%	154%
Marion	12.7%	11.8%	-37%	-35%	114%
Mid Murray	-6.7%	-10.3%	61%	75%	82%
Mitcham Mayart Barlian	5.8%	4.6%	24%	27%	148%
Mount Barker	7.0%	5.7%	2%	5%	78%
Mount Gambier	1.4%	-0.7%	11% -35%	19% -18%	68%
Mount Remarkable Murray Bridge	2.8% 5.7%	-1.5% 4.6%		-18% 19%	154%
Naracoorte Lucindale	19.2%	4.6%	13% -28%	-17%	81%
Northern Areas	-0.1%	-3.3%	-28%	-17%	105%
Norwood, Payneham & St Peters	-0.1%	4.6%	8%	43 <i>%</i> 10%	116%
Onkaparinga	-0.3%	-1.8%	60%	65%	58%
Orroroo Carrieton	37.2%	33.8%	-15%	4%	143%
Peterborough	-32.5%	-39.0%	85%	113%	746%
Playford	4.9%	3.4%	143%	152%	80%
Port Adelaide Enfield	3.6%	2.5%	19%	22%	101%
Port Augusta	-4.1%	-5.2%	50%	56%	54%
Port Lincoln	0.8%	-0.8%	33%	39%	98%
Port Pirie	-0.9%	-2.2%	52%	63%	91%
Prospect	3.4%	2.6%	74%	76%	285%
Renmark Paringa	-1.4%	-2.6%	-51%	-41%	96%
Robe	5.2%	3.8%	28%	31%	79%
Roxby Downs	11.9%	11.7%	-65%	-64%	95%
Salisbury	11.3%	9.9%	2%	7%	82%
Southern Mallee	5.8%	1.0%	-33%	-19%	76%
Streaky Bay	0.1%	-4.5%	-24%	-9%	

#### SA Local Government Grants Commission Report 8 - Financial Indicators for 2018-19 Financial Year

	Operating Surplus Ratio (%)	(4) Adjusted Operating Surplus Ratio (%)	Net Financial Liabilities Ratio (%)	(4) Adjusted Net Financial Liabilities Ratio (%)	Asset Renewal Funding Ratio (%)
Tatiara	6.5%	1.7%	-75%	-63%	117%
Tea Tree Gully	6.8%	5.6%	33%	37%	
Tumby Bay	-6.2%	-10.2%	32%	43%	85%
Unley	9.3%	8.7%	28%	30%	
Victor Harbor	0.5%	-0.5%	32%	35%	77%
Wakefield	0.8%	-2.3%	10%	22%	139%
Walkerville	1.9%	1.1%	80%	83%	97%
Wattle Range	10.5%	7.5%	-19%	-10%	73%
West Torrens	11.2%	10.3%	20%	22%	
Whyalla	5.4%	4.0%	-7%	1%	85%
Wudinna	15.9%	11.0%	-164%	-155%	
Yankalilla	0.6%	-0.6%	36%	39%	
Yorke Peninsula	-2.9%	-5.5%	7%	14%	
State Totals	3.5%	2.0%	29%	34%	118%

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

#### Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

- Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.
- 3. The Operating Surplus Ratio and Net Financial Liabilities Ratio financial indicators displayed in this report have been calculated in accordance with the detailed methods set out in Note 15 of the LGA's 2019 Model Financial Statements. The Asset Sustainability Ratio has been sourced direct from council's Annual Financial Statements due to differences to data reported in the supplementary return. Note that the Optimal Level of Capital Expenditure on Renewal and Replacing Assets (as per Infrastructure and Asset Management Plan) should be used as the denominator in calculating the Asset Sustainability Ratio indicatorAn Asset Sustainability Ratio is not displayed where depreciation has been incorrectly used as the denominator.
- 4. To ensure a focus on Councils' underlying operating result, the Adjusted Operating Surplus Ratio includes adding back the amount associated with two 2018-19 quarterly instalments of Federal Financial Assistance Grants received by Councils in June 2018 and recorded as income in 2017-18, deducting the amount associated with two 2019-20 quarterly instalments of Federal Financial Assistance Grants received by Councils in June 2019 and recorded as income in 2018-19 and deducting the (full formulae component) amount of 2019-20 & 2020-21 Supplementary Local Road Funding received by councils in June 2019 and recorded as income 2018-19 (in accordance with AASB 1004). Where a Council did not comply with AASB 1004, no adjustment to this ratio is required. Similarly, the Adjusted Net Financial Liabilities Ratio removes the distortion otherwise caused by the early receipt of 2018-19 Financial Assistance Grants in June 2018, 2019-20 Financial Assistance Grants in June 2019.
- 5. While no attempt is made in this report to adjust for the impact of additional one-off grants received by councils under the Federal Roads to Recovery Program in 2018-19, any consideration of the underlying operating result of a council should have regard to this (noting that many councils have done so in their annual financial statements and other reporting).

# Report 9 – Operating Expenses Summary Glossarv

#### Full Cost Attribution (FCA)

Operating Expenses in Report 9 are allocated by Council on a "full cost attribution basis" meaning a system under which all costs, including indirect and overhead costs, are allocated to a function, activity, good or service on a reliable and consistent basis (which may be unique to a particular council, council subsidiary or regional subsidiary).

#### Business Undertakings - Total Operating Expenses

Includes: Caravan Parks / Tourist Accommodation, Real Estate Development, Car Parking, Community Wastewater Management, Water Supply -Domestic, Electricity Supply Undertakings, Town Bus Service, Gravel Pits / Quarries, Markets / Saleyards, Private Works, Investment Property As per SA LGGC Supplementary Return

Public Order and Safety - Total Operating Expenses Includes: Crime Prevention, Emergency Services and Fire Prevention, Other Public Order and Safety As per SA LGGC Supplementary Return

Health Services - Total Operating Expenses Includes: Immunization and other preventative health, Nursing Homes, Other Health Services As per SA LGGC Supplementary Return

Community Support - Total Operating Expenses Includes: Community Centres and Halls, Elderly Citizens Facilities, Services for the Aged and Disabled, Child Care Centres, Children and Youth Services, Community Transport, Family and Neighbourhood Support, Other Community Support As per SA LGGC Supplementary Return

**Community Amenities - Total Operating Expenses** Includes: Cemeteries / Crematoria, Public Conveniences, Telecommunications, Other Community Amenities As per SA LGGC Supplementary Return

Library Services - Total Operating Expenses Includes: Mobile Libraries and Housebound Services, Libraries As per SA LGGC Supplementary Return

Cultural Services - Total Operating Expenses

Includes: Performing Arts, Heritage, Museums & Art Galleries, Other Cultural Services As per SA LGGC Supplementary Return

Economic Development - Total Operating Expenses Includes: Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism and regional promotion, Other Economic Development

As per SA LGGC Supplementary Return

Agricultural Services - Total Operating Expenses Includes: Agricultural Water, Agricultural Pest Control, Agricultural Land Care, Other Agricultural Services

As per SA LGGC Supplementary Return

Waste Management - Total Operating Expenses Includes: Ordinary Solid Waste Collection & Disposal, Green Waste Collection & Disposal, Recycling Collection & Disposal, Waste Disposal Facility, Other Waste Management

As per SA LGGC Supplementary Return

Other Environment - Total Operating Expenses

Includes: Coastal Protection, Stormwater Management, Street Cleaning, Street Lighting, Streetscaping, Other Protection of the Environment As per SA LGGC Supplementary Return

Recreation - Total Operating Expenses Includes: Jetties, Marine and Boating Facilities, Parks and Gardens, Sports Facilities - Indoor, Sports Facilities - Outdoor, Swimming Centres, Swimming Centres - Outdoor, Other recreation As per SA LGGC Supplementary Return

Regulatory Services - Total Operating Expenses

Includes: Dog and Cat Control, Building Control, Town Planning, Health Inspection, Environmental Protection Control, Other Regulatory Services As per SA LGGC Supplementary Return

#### Transport - Total Operating Expenses

Includes: Aerodrome, Bridges and Culverts, Footpaths and kerbing, Roads - sealed, Roads - formed, Roads - natural formed, Roads - unformed, Traffic Management, Water Transport Services

As per SA LGGC Supplementary Return

# Governance/ Finance Charges & Balance of Amounts Not Allocated to Other Functions- Total Operating Expenses

Includes: Governance, Finance Costs, Plant Hire & Depot/Indirect Exp, Council Administration, Unclassified Activities As per SA LGGC Supplementary Return

# **Total Operating Expenses**

As per SA LGGC Supplementary Return

#### SA Local Government Grants Commission Report 9 - Operating Expenses Summary for 2018-19 Financial Year

	Business Undertakings (\$000)	Public Order and Safety (\$000)	Health Services (\$000)	Community Support (\$000)	Community Amenities (\$000)	Library Services (\$000)	Cultural Services (\$000)	Economic Development (\$000)	Agricultural Services (\$000)	Waste Management (\$000)	Other Environment (\$000)	Recreation (\$000)	Regulatory Services (\$000)	Transport (\$000)	Governance / Finance Charges & Balance of Amounts Not Allocated to Other Functions (\$000)	Total Operating Expenses (\$000)
Adelaide	46.914	0	1,124	6,034	590	8,690	6,910	24,443	0	115	37,099	43,213	6,942	33,411	1,432	216,917
Adelaide Hills	1,626	722	717	3,766	479	3,479	558	1,110	0	6,299	3,909	4,998	3,953	10,953	2,040	
Adelaide Plains	350	130	0	535	205	554	38	125	0	1,167	1,151	533	2,603	4,309	550	12,250
Alexandrina	5,965	505	38	3,700	693	3,148	428	3,171	498	2,193	4,373	5,316	5,052	10,088	1,811	46,979
Barossa	4,879	213	149	2,077	909	2,506	608	1,196	755	2,186	2,287	5,511	3,796	6,658	3,279	
Barunga West	525	41	0	367	159	72	0	167	33	741	350	659	557	2,517	720	
Berri Barmera	3,553	197	36	845	720	1,081	13	565	0	1	949	2,439	1,174	2,291	1,630	
Burnside	19	503	3	8,384	1,130	2,920	627	106	10		8,272	5,070	5,940	3,087	2,290	
Campbelltown	576	68	594	2,265	303	3,477	353	722	127	4,998	7,839	13,450	2,644	9,305	1,281	48,002
Ceduna Charles Sturt	1,896 0	229	34	255	200	32	44	696	0	422	649	1,095	217	3,303	1,058	
Charles Sturt Clare & Gilbert Valleys	1,096	1,169 230	707 12	11,613 1,514	6,363 412	9,346 809	213 311	734 522	0	15,179 1,335	18,354 1,689	18,961 2,122	12,718 1,087	20,586 5,753	2,987 1,172	118,930 18,064
Cleve	318	18	0	223	412	65	11	177	2		325	2,122	342	2,125	836	
Coober Pedy	10.583	1	0	1.015	78	40	64	685	0	305	333	634	154	849	1,463	16,204
Coorong	934	69	19	1,291	312	80	86	132	555	1,113	909	739	896	7,043	1,268	
Copper Coast	9,344	245	0	1,177	1,816	921	86	969	0		1,887	3,921	1,449	6,264	3,777	34,232
Elliston	121	20	16	316	1,211	15	11	96	34	596	181	686	47	1,662	200	5,212
Flinders Ranges	271	39	0	217	363	15	114	632	1	333	253	2,236	196	863	358	5,891
Franklin Harbour	385	27	43	308	125	12	36	74	0	306	131	571	114	1,315	213	
Gawler	0	48	87	2,903	358	1,448	113	1,438	0	2,856	3,587	4,955	3,857	6,059	1,081	28,790
Goyder	1,454	107	24	325	243	43	224	526	154	516	1,220	1,391	418	4,898	598	
Grant	2,321	223	7	611	314	369	25	363	4	678	835	546	1,481	6,123	1,178	,
Holdfast Bay	3,323	1,334	21,689	4,150	322	3,302	2,683	1,545	0	1 -	6,744	7,168	1,748	5,977	1,237	65,849
Kangaroo Island	1,948	212	222 4	1,055	557 44	47	15	86	533	1,911	852	786	889	5,771	2,795	
Karoonda East Murray Kimba	160 239	5 34	4 79	262 301	44 138	10 33	57 0	93 235	0	202 594	124 212	217 392	58 76	2,212 1,231	362 790	
Kingston	1,027	23	12	73	130	0	39	233 61	0	399	327	1,734	532	1,231	1,251	7,544
Light	1,027	140	340	1,957	206	1,398	3	1,534	0		1,830	1,953	1,873	7,459	1,363	
Lower Eyre Peninsula	848	128	24	236	600	90	28	156	30	1,591	829	693	513	4,863	299	10,928
Loxton Waikerie	2,244	12	9	2,848	405	542	159	644	0		911	2,259	1,332	6,525	929	
Marion	395	54	79	9,410	712	6,109	3,078	1,945	149	8,479	10,592	17,289	7,420	17,260	473	83,444
Mid Murray	1,512	78	524	1,263	1,951	239	248	1,739	0	2,754	1,630	2,507	1,934	6,838	1,745	24,962
Mitcham	164	1,020	164	4,920	3,431	3,712	347	0	208	7,161	9,336	5,585	5,830	13,962	4,418	
Mount Barker	7,112	492	267	3,373	840	1,858	288	1,437	0	3,641	5,078	4,419	5,615	8,509	3,152	
Mount Gambier	68	16	17	1,281	1,410	3,039	2,486	3,164	0	- /	2,782	4,631	1,538	3,608	433	31,399
Mount Remarkable	1,118	4	25	427	335	87	65	477	143		482	841	253	2,568	333	
Murray Bridge	706 1.568	484 90	7,804 20	4,556 615	1,352 355	1,839 443	870 127	2,169 504	13 0		2,458 1,148	3,910 1,023	2,884 482	5,936 6,440	175 1,970	
Naracoorte Lucindale Northern Areas	774	90 82	102	373	300 483	443 386	57	504 147	0 60	683	513	1,023	402 811	5,326	1,970	,
Norwood, Payneham & St Peters	313	02	102	6,155	234	3,274	1,440	1,321	00		6,344	6,897	3,805	6,216	1,875	
Onkaparinga	6,684	979	1,758	15,225	2,246	11,302	2,714	4,241	135	1	20,045	30,023	9,138	37,922	13,829	
Orroroo Carrieton	121	8	0	165	135	8	58	78	0		150	404	26	1.447	170	
Peterborough	28	31	4	429	311	137	7	1,023	70		124	477	205	2,142	773	,
Playford	471	63	1,402	8,271	212	3,123	2,177	5,039	232		20,612	15,094	9,850	13,584	7,336	
Port Adelaide Enfield	54	751	1,421	10,283	2,043	11,838	695	3,792	133	10,057	22,422	18,138	10,313	23,515	2,148	
Port Augusta	1,122	282	1,900	3,155	1,347	788	773	1,635	2,127	1,784	1,392	5,667	1,256	6,721	2,330	
Port Lincoln	6	476	332	1,089	1,062	715	216	1,716	0	3,634	1,890	3,908	1,174	3,222	1,204	20,644
Port Pirie	280	275	0	679	655	1,351	282	1,528	0	4,088	2,490	5,454	1,492	7,111	2,613	28,298

#### SA Local Government Grants Commission Report 9 - Operating Expenses Summary for 2018-19 Financial Year

	Business Undertakings (\$000)	Public Order and Safety (\$000)	Health Services (\$000)	Community Support (\$000)	Community Amenities (\$000)	Library Services (\$000)	Cultural Services (\$000)	Economic Development (\$000)	Agricultural Services (\$000)	Waste Management (\$000)	Other Environment (\$000)	Recreation (\$000)	Regulatory Services (\$000)	Transport (\$000)	Governance / Finance Charges & Balance of Amounts Not Allocated to Other Functions (\$000)	Total Operating Expenses (\$000)
Prospect	0	0	160	1.476	2,050	2,369	732	1,575	0	1,724	2,151	2,620	2,043	5,349	1,480	23,729
Renmark Paringa	1,321	24	43	900	310	757	213	726	397	1,373	1,041	2,304	1,101	3,288		14,990
Robe	709	72	.0	1,381	87	191	2.0	212	0		428	980	282	2.080		7,134
Roxby Downs	5,909	0	133	296	2,837	449	278	175	0			2.242	185	1,249		16,239
Salisbury	793	1,397	2.060	11.470	1,417	9,188	652	2.722	60		16.931	25.665	7,563	18,420		111,531
Southern Mallee	488	25	11	1.204	111	35	51	52	2	399	322	875	322	2,966		7,543
Streaky Bay	1,720	59	142	144	217	39	223	525	0	880	370	1,147	409	2,801	1,134	9,810
Tatiara	802	176	82	710	351	757	77	269	0	820	889	1,914	823	6,902	747	15,319
Tea Tree Gully	3,001	719	636	6,016	490	4,443	1,221	1,121	521	9,791	11,230	25,638	7,662	13,872	2,989	89,350
Tumby Bay	1,290	108	11	299	246	43	51	82	57	465	306	1,162	417	2,429	600	7,566
Unley	1,158	76	102	4,748	267	3,727	1,920	612	0	5,672	5,638	9,918	4,676	6,920	698	46,132
Victor Harbor	463	96	0	2,592	572	1,319	233	3,881	0	2,173	3,117	3,581	2,650	5,523	1,233	27,433
Wakefield	847	94	7	586	350	56	121	564	0	700	1,043	1,949	837	7,108	1,565	15,827
Walkerville	98	125	158	799	600	629	0	29	0	1,153	845	1,480	938	1,776		10,070
Wattle Range	2,019	104	0	2,372	538	744	113	1,284	0	2,265	1,716	2,604	1,431	5,865	2,960	24,015
West Torrens	0	343	358	3,358	365	3,655	1,720	513	0	5,972	9,811	7,782	5,201	13,057		59,399
Whyalla	82	0	0	2,515	1,037	1,215	377	2,132	16	3,456	4,168	4,387	2,363	7,260	1,195	30,203
Wudinna	335	49	39		179	31	49	1,468	0	277	256	203	124	2,319		5,799
Yankalilla	2,621	15	0	927	423	465	8	680	0			1,155	1,473	5,190		15,533
Yorke Peninsula	4,691	365	0	2,579	933	143	107	289	0	2,760	2,478	3,180	2,596	10,937	1,716	32,774
State Totals	155,536		45,758	176,798	52,066	125,047	37,939	93,869	7,059			362,985	169,780	483,062		2,331,353
State Average	2,287	231	673	2,600	766	1,839	558	1,380	104	3,048	4,158	5,338	2,497	7,104	1,701	34,285

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.

# Report 10 – Operating Income Summary Glossary

Business Undertakings - Total Operating Income Includes: Caravan Parks / Tourist Accommodation, Real Estate Development, Car Parking, Community Wastewater Management, Water Supply - Domestic, Electricity Supply Undertakings, Town Bus Service, Gravel Pits / Quarries, Markets / Saleyards, Private Works, Investment Property As per SA LGGC Supplementary Return Public Order and Safety - Total Operating Income Includes: Crime Prevention, Emergency Services and Fire Prevention, Other Public Order and Safety As per SA LGGC Supplementary Return Health Services - Total Operating Income Includes: Immunization and other preventative health, Nursing Homes, Other Health Services As per SA LGGC Supplementary Return **Community Support** - Total Operating Income Includes: Community Centres and Halls, Elderly Citizens Facilities, Services for the Aged and Disabled, Child Care Centres, Children and Youth Services, Community Transport, Family and Neighbourhood Support, Other Community Support As per SA LGGC Supplementary Return **Community Amenities - Total Operating Income** Includes: Cemeteries / Crematoria, Public Conveniences, Telecommunications, Other Community Amenities As per SA LGGC Supplementary Return Library Services - Total Operating Income Includes: Mobile Libraries and Housebound Services, Libraries As per SA LGGC Supplementary Return Cultural Services - Total Operating Income Includes: Performing Arts, Heritage, Museums & Art Galleries, Other Cultural Services As per SA LGGC Supplementary Return Economic Development - Total Operating Income Includes: Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism and regional promotion, Other Economic Development As per SA LGGC Supplementary Return Agricultural Services - Total Operating Income Includes: Agricultural Water, Agricultural Pest Control, Agricultural Land Care, Other Agricultural Services As per SA LGGC Supplementary Return Waste Management - Total Operating Income Includes: Ordinary Solid Waste Collection & Disposal, Green Waste Collection & Disposal, Recycling Collection & Disposal, Waste Disposal Facility, Other Waste Management As per SA LGGC Supplementary Return Other Environment - Total Operating Income Includes: Coastal Protection, Stormwater Management, Street Cleaning, Street Lighting, Streetscaping, Other Protection of the Environment As per SA LGGC Supplementary Return **Recreation** - Total Operating Income Includes: Jetties, Marine and Boating Facilities, Parks and Gardens, Sports Facilities - Indoor, Sports Facilities - Outdoor, Swimming Centres, Swimming Centres - Outdoor, Other recreation As per SA LGGC Supplementary Return Regulatory Services - Total Operating Income Includes: Dog and Cat Control, Building Control, Town Planning, Health Inspection, Environmental Protection Control, Other Regulatory

Services As per SA LGGC Supplementary Return

# Transport - Total Operating Income

Includes: Aerodrome, Bridges and Culverts, Footpaths and kerbing, Roads - sealed, Roads - formed, Roads - natural formed, Roads - unformed, Traffic Management, Water Transport Services As per SA LGGC Supplementary Return

# Rates & Balance of Amounts Not Allocated to Other Functions - Total Operating Income

Includes: Council Administration (Rates), Separate and Special Rates, LGGC - General Purpose, LGGC - Roads Component, Plant Hire & Depot/Indirect Exp, Unclassified Activities

As per SA LGGC Supplementary Return

# **Total Operating Income**

As per SA LGGC Supplementary Return

#### SA Local Government Grants Commission Report 10 - Operating Income Summary for 2018-19 Financial Year

Ra Bala Business Public Order Health Community Community Library Cultural Economic Agricultural Waste Other Recreation Undertakings and Safety Services Support Amenities Services Services Development Services Management Environment (\$000) Fun (\$	e of <b>Total</b> Not <b>Operating</b> d to <b>Income</b> r <b>(\$000)</b>
Adelaide 66,717 0 81 596 0 318 1.511 1.049 0 0 1.703 10.885 2.856 610	9.414 <b>195.740</b>
Adelaide Hills 1,723 4 36 1,457 299 334 2 810 0 63 1,091 52 1,231 947	7,511 <b>45,560</b>
Adelaide Plains         232         40         0         48         52         29         3         0         0         483         265         0         397         0	),835 <b>12,384</b>
Alexandrina 5,426 2 18 520 141 236 35 75 32 405 1,612 341 1,120 1,053	7,187 <b>48,203</b>
Barossa 4,987 2 31 1,042 101 254 30 250 382 1,959 562 495 681 2	3,074 <b>38,852</b>
Barunga West 854 0 0 132 81 1 0 83 5 31 225 146 132 0	5,149 <b>6,839</b>
Berri Barmera         3,358         5         22         2         48         204         2         101         0         1,104         336         181         310         187	1,018 <b>16,878</b>
Burnside 719 0 0 3,247 40 166 66 0 0 140 1,709 806 983 44	0,028 <b>47,948</b>
Campbelltown         827         59         3         1,204         9         423         21         178         112         30         1,513         8,330         935         423           Ceduna         1,450         0         58         1         27         1         0         695         0         333         173         20         71         774	),731 <b>54,798</b>
	7,880 <b>11,483</b> 0,295 <b>125,727</b>
Charles Sturt         1,532         0         191         3,159         177         954         0         51         0         1,130         3,798         177         2,514         1,749           Clare & Gilbert Valleys         1,584         8         7         265         44         49         0         356         0         806         731         265         240         1,571	2,981 <b>18,907</b>
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	5,493 <b>7,087</b>
Coober Pedy 9,038 0 0 892 7 0 15 415 0 95 97 29 18 1.841	2,634 15,081
Coorong 1,276 0 8 302 28 5 27 2 50 788 669 17 142 433	1,698 <b>15,445</b>
Copper Coast 4,973 11 0 514 72 101 3 146 0 543 629 342 713 275	2,743 31,065
Elliston 115 0 0 3 773 0 0 0 0 182 98 22 44 302	1,500 <b>6,039</b>
Flinders Ranges         248         4         0         50         41         0         1         272         8         248         48         201         36         14	3,814 <b>4,985</b>
Franklin Harbour 661 0 84 205 112 3 0 0 0 226 90 173 74 49	2,918 <b>4,595</b>
Gawler 120 0 30 870 205 85 14 117 0 2,003 511 918 550 217	3,327 <b>28,967</b>
Goyder         1,109         0         0         24         0         100         102         0         389         256         296         107         1,493	9,418 <b>13,294</b>
Grant 1,998 3 3 88 22 0 4 0 11 668 646 90 258 1,211	0,560 <b>15,562</b>
Holdfast Bay 4,950 2 16,275 1,436 192 252 229 40 0 110 1,432 3,635 1,145 326	7,309 <b>67,333</b>
Kangaroo Island         2,336         27         0         19         38         37         0         230         55         1,570         447         638         295         1,535           Karoonda East Murray         146         0         1         620         5         1         16         0         0         49         64         1         14         0	),637 <b>17,864</b>
Karoonda East Murray         146         0         1         620         5         1         16         0         0         49         64         1         14         0           Kimba         257         0         0         52         9         3         0         30         0         128         70         42         27         0	3,893 <b>4,810</b> 3,864 <b>4,482</b>
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	5,004 <b>4,462</b>
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	9,216 <b>24,142</b>
Lower Eyre Peninsula 780 2 4 73 12 0 0 0 7 87 344 0 162 000 001	3,135 <b>12,115</b>
Loxton Waikerie 2.581 0 6 953 67 38 70 194 0 1.494 454 109 371 519	5,986 <b>22,842</b>
Marion 832 3 55 2,290 40 88 409 189 6 64 2,154 5,876 1,587 724	1,320 <b>95,637</b>
Mid Murray 990 0 17 73 592 25 97 468 0 473 642 516 418 4	0,082 <b>23,397</b>
Mitcham 537 3 64 1,245 403 554 7 0 10 146 1,846 101 1,385 832	63,970 63,970
Mount Barker 7,811 3 43 732 110 322 0 35 0 3,395 1,579 169 1,329 946	3,066 <b>49,540</b>
Mount Gambier 55 5 1 61 768 48 346 310 0 3,540 1,089 128 411 185	4,889 <b>31,836</b>
Mount Remarkable 969 0 20 53 22 0 0 468 0 462 122 54 65 12	5,805 <b>8,052</b>
Murray Bridge 246 5 6,361 878 160 86 57 641 0 1,304 742 356 472 0	3,224 <b>39,532</b>
Naracoorte Lucindale 1,899 5 5 124 101 61 0 183 0 1,052 631 32 201 387	5,174 <b>19,855</b>
Northern Areas         762         0         0         51         31         110         0         100         0         415         388         260         111         40           Norwood, Payneham & St Peters         966         0         0         3,746         0         164         524         33         0         1         1,388         626         786         259	9,657 <b>11,925</b> 6,218 <b>44,711</b>
	5,568 <b>172,398</b>
Orneopaniga 3,004 90 373 4,727 201 1,402 109 1,120 203 700 3,553 2,745 4,023 1,764 Orneopanigari	3,134 <b>4,706</b>
Peterborough 611 0 0 71 12 0 0 393 0 228 36 18 33 258	3,035 <b>4,695</b>
Playford 489 0 253 3,684 61 250 516 721 0 0 2,511 1,636 1,663 1,608	1,053 <b>104,445</b>
	),244 <b>122,044</b>
Port Augusta 746 12 1,672 1,976 288 71 156 238 1,124 1,588 274 654 356 945	),908 <b>31,008</b>
Port Lincoln 9 10 23 336 237 31 148 701 0 3,573 766 75 495 161	1,250 <b>20,815</b>
Port Pirie 220 0 5 196 155 122 29 137 0 2,974 560 664 311 1,059	1,624 <b>28,056</b>

#### SA Local Government Grants Commission Report 10 - Operating Income Summary for 2018-19 Financial Year

	Business Undertakings (\$000)	Public Order and Safety (\$000)	Health Services (\$000)	Community Support (\$000)	Community Amenities (\$000)	Library Services (\$000)	Cultural Services (\$000)	Economic Development (\$000)	Agricultural Services (\$000)	Waste Management (\$000)	Other Environment (\$000)	Recreation (\$000)	Regulatory Services (\$000)	Transport (\$000)	Rates & Balance of Amounts Not Allocated to Other Functions (\$000)	Total Operating Income (\$000)
Prospect	255	0	0	729	0	168	46	26	0	) 2	564	130	309	483	21,858	24,570
Renmark Paringa	2,183		14	77	75	38	132		0			478	249	244		14,787
Robe	1.123	3	5	866	5	6	0		0			429	86	77		7,527
Roxby Downs	9,941	0	0	13	760	35	3	20	0	) 792	114	810	42	0		18,439
Salisbury	258	24	149	3,531	576	831	23	181	0	) 138	4,823	893	2,933	2,110	109,282	125,752
Southern Mallee	538	3	2	767	17	2	8	0	0	) 351	111	67	44	29	6,065	8,004
Streaky Bay	2,193	6	14	48	29	1	72	15	0	) 464	161	250	81	543	5,946	9,823
Tatiara	869	5	7	150	58	26	3	6	3	3 722	537	175	221	153	13,453	16,388
Tea Tree Gully	4,007	83	170	1,913	88	440	382	0	40			3,001	1,854	225		95,825
Tumby Bay	779		3	13	34	13	0		12	2 334		38	66	230		7,121
Unley	209		0	1,698	76	344	106	60	0			849	1,704	693		50,878
Victor Harbor	409	4	0	1,225	123	16	27	1,547	0			253	385	214		27,564
Wakefield	1,117	1	0	97	52	0	0		0			1,059	189	11		15,959
Walkerville	658		0	31	3	39	0		0	-	000	23	219	32		10,266
Wattle Range	2,118		0	1,092	160	39	16		0	,-=-		90	340	23		26,841
West Torrens	1,700		50	861	0	206	108	0	0			413	1,156	152		66,870
Whyalla	(76)	0	0	963	271	176	50	211	0			237	341	1,194		31,922
Wudinna	188		41	17	22	3	4	1,251	22			0	26	281	4,853	6,893
Yankalilla	3,270		3	182	10	25	21	84	0		201	0	225	106		15,624
Yorke Peninsula	5,266	10	0	343	65	15	0	22	31	2,547	1,044	237	390	1	21,879	31,850
State Totals	183,983		26,317	56,136	8,503	10,282	5,773		2,277			53,495	43,506	35,649		2,415,592
State Average	2,706	7	387	826	125	151	85	227	33	3 764	861	787	640	524	27,401	35,523

Source: South Australian Local Government Grants Commission - from Council submitted Supplementary Returns to the Annual Financial Statements.

Notes:

1. There may be differences from Council Financial Statements and amounts shown in Supplementary Returns so as to enhance data consistency and comparability.

2. Care should be taken when comparing or interpreting the figures of individual Councils. Also, it is often not meaningful to view data without an understanding or explanation of the differing financial and asset management strategies and targets of each Council. Interested readers are encouraged to contact individual Councils for further information.