



**Government
of South Australia**

Department for Infrastructure and Transport

2020-21 Annual Report

Department for Infrastructure and Transport

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2020-21 ANNUAL REPORT for the Department for Infrastructure and Transport

To:

Hon Corey Wingard MP

Minister for Infrastructure and Transport

This annual report will be presented to Parliament to meet the statutory reporting requirements of *Public Sector Act 2009*, *Public Finance and Audit Act 1897* and other *relevant Acts*. Incorporated in this document is annual reporting by the Commissioner of Highways under the provision of the *Rail Commissioner Act 2009* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Department for Infrastructure and Transport by:

Tony Braxton-Smith

Chief Executive

Date 29 September 2021

Signature



From the Chief Executive



Over the past year, the Department for Infrastructure and Transport has been working hard to deliver essential services and infrastructure to drive economic activity and improve the lives of all South Australians.

Despite the many challenges posed by the COVID-19 pandemic, the 2020-21 financial year saw a record \$1.495 billion spent on major projects and programs – supporting thousands of local jobs and businesses directly working on our projects and across the supply chain.

Congestion busting projects such as the Goodwood, Springbank and Daws Road Intersection Upgrade are almost complete and others like the Ovingham Level Crossing Removal Project and the Main North and Nottage Terrace Intersection Upgrade are progressing on schedule.

Major construction started this year on the Port Wakefield Overpass and the Joy Baluch AM Bridge Duplication. These projects are on track to open to traffic in 2022, reducing traffic congestion and improving road safety for the thousands of motorists and heavy vehicles that travel through these areas.

Motorists across metropolitan Adelaide are enjoying smoother and safer journeys thanks to a job-supporting road resurfacing stimulus program that was rolled out on key metropolitan corridors from Fullarton Road in the east to Henley Beach Road in the west. The most complex and significant of these projects being the pavement rehabilitation and resurfacing works on the South Eastern Freeway. Coupled with the \$17.2 million Managed Motorways Project, these are the first substantial upgrades to the Freeway in two decades.

We have also been working hard in our regions, delivering the largest ever rural road investment for South Australia. The State Government allocated \$908 million for regional infrastructure upgrades in the 2020-21 State Budget, and we are looking forward to starting work on the further \$790 million allocated in the 2021-22 State Budget.

In April, more than 400 kilometres of road safety upgrades across regional South Australia commenced as part of the Australian and South Australian Governments' COVID stimulus and road safety projects.

The North-South Corridor moved closer to completion, with the Regency Road to Pym Street Project opening ahead of schedule and the Darlington Interchange also completed. Early works are now underway on the final Torrens to Darlington section, which will be the biggest infrastructure project ever undertaken in the state.

Delivering reliable customer focused public transport services has been a big focus, with Keolis Downer operating Adelaide Metro trains from January, the opening of the new Flinders Line in late 2020, and work on the Gawler Rail Electrification Project continuing. Tram management transitioned to Torrens Connect, and our bus fleet is now 100 per cent accessible. We successfully trialled tap and pay on trams, and will soon begin rolling it out across the O-Bahn bus fleet.

Upgrades to our Service SA network also continued at pace as we opened new Service SA centres in Mount Barker and Port Adelaide with a focus on ease and convenience for our customers, and digital services. Another three key Service SA centres will be modernised in 2021-22 and a new centre will open in Prospect.

As we continue to face challenges from the pandemic, our teams across our Department are working hard to support our communities and our local industry, to keep the state moving with transport and infrastructure projects that make a difference.



Tony Braxton-Smith

Chief Executive

Department for Infrastructure and Transport

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Overview: about the agency

Our strategic focus

As at the period ending 30 June 2021, the Department for Infrastructure and Transport (DIT) has diverse responsibilities for transport systems and services, and infrastructure planning and provision within South Australia.

DIT ensures that South Australia’s needs for the movement of people and freight, and the delivery of services across the transport and infrastructure sectors are met in a safe, efficient, cost effective and sustainable manner. DIT also plays a leadership role in the management of public sector building assets and infrastructure.

Our Purpose	Delivering transport and infrastructure outcomes for customers and communities and helping our economy grow.
Our Values	Collaboration, Honesty, Engagement, Excellence, Respect.

Our functions, objectives and deliverables

Transport Planning and Program Development

Develop plans, programs, management frameworks, standards and data-driven analytics tools for transport network development and management that optimises performance and outcomes. The division is focused on delivering:

- Integrated strategies for transport networks and assets driven by objective and evidence-based analysis, linked to broader state economic and social objectives
- High potential program and project pipeline of economically viable projects presenting government with clear investment options
- Controls and governance from project initiation to benefit realisation
- Contemporary standards and practices delivered through integrated partnerships with industry, fit for purpose for the whole asset lifecycle.

Transport Project Delivery

Procures and delivers transport infrastructure safely and efficiently to sustain and support growth, and maximise the benefit of government’s investment in transport assets. The division is focused on delivering:

- Fit for purpose transport infrastructure meeting customer and community needs
- Best whole of lifecycle solutions developed and delivered collaboratively with colleagues and business partners

- Leading practice and innovation in safety and of the T2D environmental management, design, engineering, procurement and delivery
- Effective governance and project controls
- Contributing to broader aspirations for economic and community outcomes.

North South Corridor Program Delivery

Leading the development and delivery of the final piece of South Australia's world-class multi-billion-dollar North-South Corridor – the Torrens to Darlington (T2D) section – unlocking important economic, employment and safety benefits to the state. The division is focused on:

- Acquiring, developing and retaining the capability and expertise to become community's and Government's trusted deliverers of a world-class asset.
- Shaping the plans and the business case for the T2D Project to maximise the value to the economy and the community
- Delivering an exceptional corridor journey that connects people and places through safe, smart, and sustainable infrastructure
- Partnering with industry to achieve the Program objectives through sustainable innovation, collaboration and capacity building that supports South Australian jobs and enterprises.
- Sustaining community cohesion and resilience through capturing opportunities to minimise and mitigate disruption impacts.

Road and Marine Services

Connect our communities by enabling safe, reliable and efficient movements and flows of goods, services and people across the State's road and marine networks. The Division is focused on:

- Safe and reliable road and marine infrastructure operated and maintained to maximise economic and community benefit
- Optimised networks, with data driven solutions, that optimise overall performance in movement of goods, services and people
- Effective regulation of access and usage that assures safety and sustainability, with clear boundaries reflecting reasonable expectations
- Forward-thinking policies, strategies and programs based on stakeholder engagement and evidence that will enable safe, inclusive, productive, efficient, sustainable transport
- Digital first service delivery that meets customer needs and expectations.

South Australian Public Transport Authority

Oversees the delivery of frequent, well-connected and customer-focused services for mass transit movements that can be delivered safely and efficiently. The division is focused on delivering:

- Integrated end-to-end journeys, with easier access and information, payment and navigation enabled by new technologies
- An improved network and service patterns that reflect customer demand and reduce overall journey time
- Sustainable service delivery practices to enable growth by making efficient use of resources and our operating partners.
- Improved customer satisfaction through simple, safe and easy to use public transport services
- Safe and reliable public transport services during the COVID-19 pandemic that maintained passenger confidence and public transport usage.

Across Government Services

Provides building project planning, design and construction services, facilities management, and property related services to South Australian Government clients. The division is focussed on delivering:

- A valued partnership that brings its expertise and works collaboratively to create solutions to meet defined requirements
- Effective joined-up work practices with SA Government Agency clients, with clear roles, responsibilities and interfaces
- Efficient delivery models that properly manage risk, enhance opportunity for local SMEs and deliver enduring public value
- Demonstrating value for money with processes and tools that enhance delivery outcomes and contribute to effective asset management.

People and Corporate Services

Provide systems and assurance processes for managing our people, our finances, our performance and risk, ensuring we can work safely, efficiently and productively. The division is focussed on delivering:

- A highly efficient and effective DIT, enabled by well-designed systems, processes and technology, backed by strong compliance and assurance
- A diverse and inclusive workforce with positive mindset and behaviours
- An attractive work environment with a clear focus on safety, flexibility, productivity and progressive practices

Public Affairs

Provides strategic advice and communication services through a contemporary and customer-focused approach providing greater levels of influence, visibility and access. The division is focused on:

- Engaging effectively with the community and key stakeholders on our plans, projects and initiatives to ensure we understand and take into account their interests and perspectives
- Enhancing the Department's reputation by delivering transparent and timely communications on matters of public interest
- Supporting Road Safety and other key outcomes with clear and effective communications campaigns through partner programs
- Preparing and providing information and documentation needed to support the efficient functioning of the Minister's Office, Cabinet and Parliament.
- Championing the Department's values and achievements to build a positive culture and promote the organisation as a workplace of choice.
- Putting people at the centre of everything we do, ensuring we deliver innovative and better services for customers, key stakeholders and the wider community.

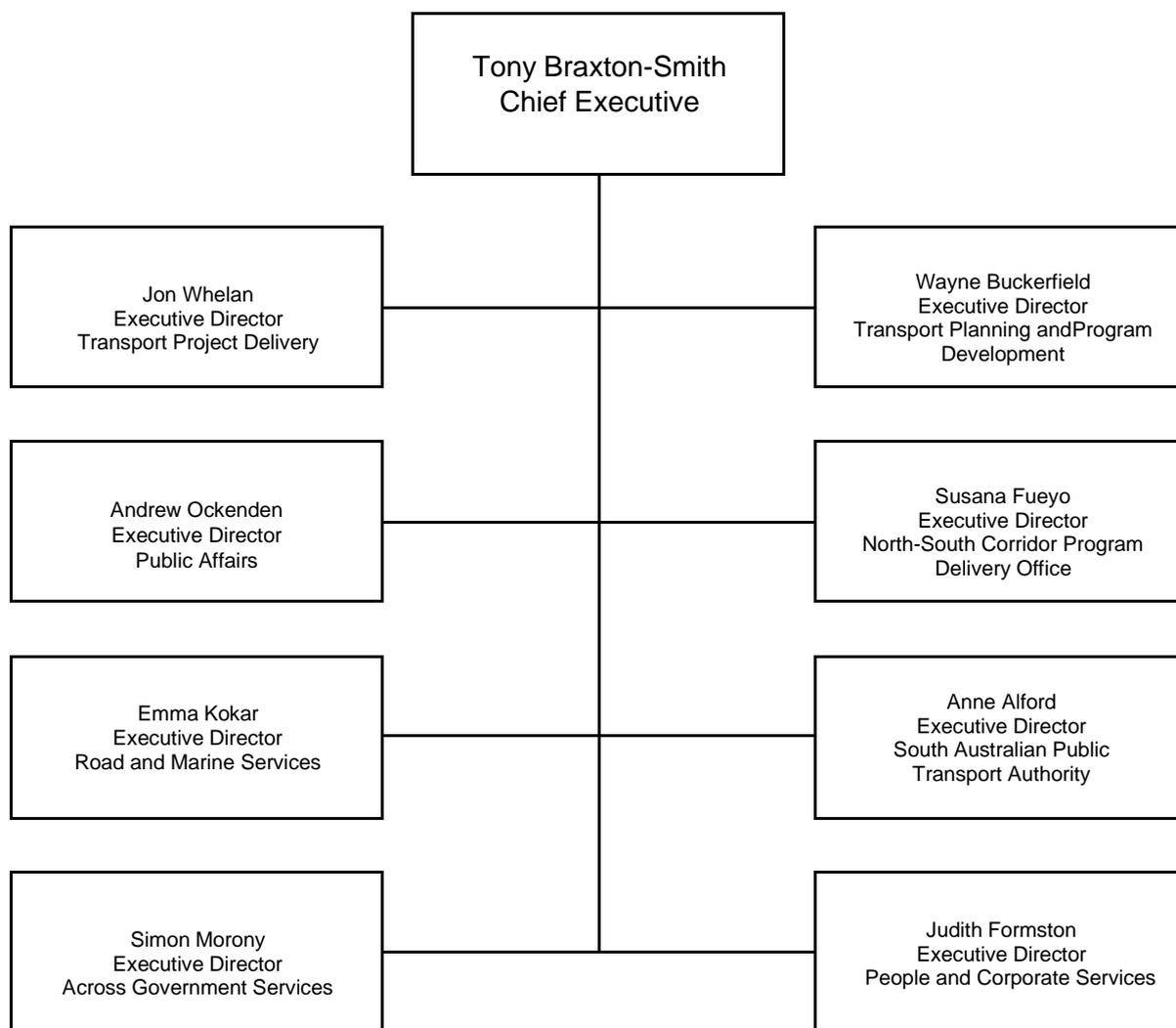
Our organisational structure as at 30 June 2021

Reports directly to the Chief Executive are Executive Directors for:

- Transport Planning and Program Development
- Transport Project Delivery
- North-South Corridor Program Delivery Office
- Road and Marine Services
- South Australian Public Transport Authority
- Across Government Services
- People and Corporate Services
- Public Affairs.

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A detailed organisational chart is available on the Departmental website:

https://cms.dpti.sa.gov.au/dit_organisation_structure/Internal_Executive_Org_Chart_May_2021.pdf

Changes to the agency

During 2020-21 financial year there were the following changes to the agency's structure and objectives as a result of internal reviews or machinery of government changes:

- The Planning and Land Use Services Division transitioned to the Attorney General's Department together with the attached offices of the Registrar-General and the Valuer-General.
- New Public Affairs Division was created.

Our Ministers



The Hon Corey Wingard MP is the Minister for Infrastructure and Transport. Minister Wingard oversees transport systems and services, and infrastructure planning and provision.



The Hon Vincent Tarzia MP is the Minister for Police, Emergency Services, Correctional Services and Road Safety. Minister Tarzia oversees road safety initiatives to improve road user safety outcomes in South Australia.

Our Executive team

Tony Braxton-Smith has been Chief Executive of DIT, the South Australian Rail Commissioner and Commissioner for Highways since October 2018. He is accountable for the delivery of Government's requirements of DIT, setting strategy and policy, overseeing implementation of programs, projects, initiatives and service delivery, and driving improved performance.

Wayne Buckerfield is the Executive Director, Transport Planning and Program Development. Wayne is accountable for; development of policy settings, strategies and technical standards for transport networks; modelling and analysis of transport network performance, strategic asset management, maintaining a prioritised portfolio and pipeline of potential network investments, directing the preparation of business cases and maintaining project assurance and reporting frameworks. In addition, provides oversight of aboriginal engagement and inclusion initiatives.

Jon Whelan is the Executive Director, Transport Project Delivery. Jon leads and directs the delivery of a portfolio of capital investment programs for road, rail, marine and other transport infrastructure upgrades and new builds, and is the Senior Responsible Officer accountable for delivering these projects as specified, on time and within budget, identifying and implementing mitigation measures to manage any associated risks.

Susana Fueyo is the Executive Director, North-South Corridor Program Delivery Office. Susana leads and directs the program of work to enable the delivery of the final stage of the North-South Corridor. She is the Senior Responsible Officer accountable for finalisation of

the business case, detailed project design, all supporting pre-construction works, and delivery of the program to its final approved design, budget and schedule.

Emma Kokar is the Executive Director, Road and Marine Services. Emma ensures the safe, reliable and efficient movement and flow of goods, services and people across the State's Roads and Marine networks by leading and directing the team that delivers all aspects of their maintenance, operation and regulation, and managing key partner relationships that play a role in these outcomes.

Anne Alford is the Executive Director, South Australian Public Transport Authority (SAPTA). Anne is responsible for the delivery of effective and efficient public transport services and exceptional customer service provision in mass public transit. SAPTA provides a customer-first public transport system that is affordable, safe and secure, frequent along the key corridors, clean and comfortable, easy to understand and use and friendly and inclusive.

Simon Morony is the Executive Director, Across Government Services. Simon is responsible for leading and directing the team that delivers building infrastructure programs, minor building project works, facilities management services, property leasing, other property related services and land acquisitions on behalf of State Government clients from health, education, justice, cultural and other departments, as well as for the Department for Infrastructure and Transport.

Judith Formston is the Executive Director, People and Corporate Services. Judith enables the Department and its people to fully comply with our obligations, do our work and deliver on our commitments by directing and managing the enterprise's human resources, finances, and core business processes and systems (including information technology, statutory and legal, procurement, risk and assurance).

Andrew Ockenden is the Executive Director, Public Affairs. His division is responsible for providing strategic communication services through a contemporary and customer-focused approach. Andrew's responsibilities include stakeholder engagement, media management, marketing, communications, as well as leading the Department's interactions with Parliament, Cabinet and Ministerial portfolio offices.

Legislation administered by the agency as at 30 June 2021**Minister for Infrastructure and Transport**

Adelaide Oval Redevelopment and Management Act 2011
Adelaide Railway Station Development Act 1984
Aerodrome Fees Act 1998
Air Navigation Act 1937
Air Transport (Route Licensing—Passenger Services) Act 2002
Alice Springs to Darwin Railway Act 1997
AustralAsia Railway (Third Party Access) Act 1999
Civil Aviation (Carriers' Liability) Act 1962
Commissioner of Public Works Incorporation Act 1917
General Tramways Act 1884
Golden Grove (Indenture Ratification) Act 1984
Government House Precinct Land Dedication Act 2016
Harbors and Navigation Act 1993
Heavy Vehicle National Law (South Australia) Act 2013
Highways Act 1926
Marine Safety (Domestic Commercial Vessel) National Law (Application) Act 2013
Maritime Services (Access) Act 2000
Metropolitan Adelaide Road Widening Plan Act 1972
Mile End Underpass Act 2005
Mobil Lubricating Oil Refinery (Indenture) Act 1976
**Morphett Street Bridge Act 1964*
Motor Vehicles Act 1959
National Soldiers Memorial Act 1949
Non-Metropolitan Railways (Transfer) Act 1997
North Haven Development Act 1972
North Haven (Miscellaneous Provisions) Act 1986
Oil Refinery (Hundred of Noarlunga) Indenture Act 1958
Passenger Transport Act 1994
Proof of Sunrise and Sunset Act 1923
Protection of Marine Waters (Prevention of Pollution from Ships) Act 1987
Public Employees Housing Act 1987
Rail Commissioner Act 2009
Rail Safety National Law (South Australia) Act 2012
Rail Transport Facilitation Fund Act 2001
Railways (Operations and Access) Act 1997
Railways (Transfer Agreement) Act 1975

Riverbank Act 1997

Road Traffic Act 1961

South Australian Ports (Bulk Handling Facilities) Act 1996

South Australian Ports (Disposal of Maritime Assets) Act 2000

**Steamtown Peterborough (Vesting of Property) Act 1986*

**Tarcoola to Alice Springs Railway Agreement Act 1974*

Terrorism (Surface Transport Security) Act 2011

Victoria Square Act 2005

Waite Trust (Vesting of Land) Act 2020

West Lakes Development Act 1969

Minister for Recreation, Sport and Racing – administered by the Office for Recreation, Sport and Racing which is attached to the agency

Boxing and Martial Arts Act 2000

**Port Pirie Racecourse Site Act 1946*

Recreation Grounds (Joint Schemes) Act 1947

Recreation Grounds Rates and Taxes Exemption Act 1981

Recreational Greenways Act 2000

Sports Drug Testing Act 2000

*Denotes Act of limited application

The agency's performance

Performance at a glance

The agency has achieved the following:

- Contributed to response and support to government in the response to the COVID-19 pandemic to ensure the continuation of DIT critical services, and work to maintain the safety of staff, contractors, customers, and consumers of DIT services.
- Advanced the technical analysis and preparation of the final business case, reference designs and on-ground investigations for the North-South corridor River Torrens to Darlington project that will complete the North-South corridor.
- Completed the procurement and transitioned to the new state-wide road maintenance contracts and delivered a range of stimulus funded programs to improve road safety and maintenance conditions.
- Transitioned to new contracts and service providers for the Adelaide metropolitan bus and tram network and procured and transitioned to a new service provider for the Adelaide metropolitan train network.
- Finalised a new target operating model and commenced implementation for the future Across Government Facilities Management Arrangements that responds to recommendations arising from reviews by the Auditor-General, Ombudsman, Safework SA and the Productivity Commission.
- Completed major works on the Birkenhead bridge, to ensure the State Heritage bridge's long term structural integrity and safety for all users.
- Completed the \$754.4 million Darlington Upgrade Project, one of the state's largest and most complex road projects and a key link to Adelaide's southern suburbs and tourism hotspots on the Fleurieu Peninsula.
- Opened the Regency to Pym Street Upgrade to traffic, one of the last remaining links in the North-South Corridor creating a 47km non-stop motorway between Gawler and the River Torrens.
- Improved the daily commute for tens of thousands of Hills motorists by adding a third lane on the South Eastern Freeway between Crafers and Stirling.
- Delivered over \$100 million of road safety improvement treatments on regional roads as part a stimulus program.
- Procured and executed contracts for new transport infrastructure construction work of approximately \$1 billion.

- Reopened the Cape Jervis jetty following remedial works including the removal of disused fenders, propping, and levelling the deck and bracing several piles. Sealink ferry services were able to maintain their normal schedule of operations during the repair works.
- Commenced the Flinders Link rail service in December 2020, extending the existing Tonsley rail line and creating an elevated single track over Sturt Road.
- Streamlined the vehicle inspection system for taxis, rideshares, buses and chauffeur vehicles to save time and money for owners, and provide them with increased flexibility to do business.
- Increased the capacity to perform marine safety checks by triple following the implementation of a new mobile and web software application. The new tool allows officers to spend more time on the water inspecting marine vessels and reduces the requirement to manually enter data.
- Managed the leasing of space required for Government offices and facilities maintaining a vacancy rate of below 1%.
- Progressed the delivery of approximately 150 separate social infrastructure construction projects cumulatively valued at over \$4.6 billion to upgrade existing and develop new schools, correctional facilities, hospitals, sporting facilities and cultural centres on time and within budget.
- Completed over 200,000 works orders to maintain current facilities as safe and fit for purpose, enabling the delivery of a range of essential and important government services.

Agency response to COVID-19

DIT's involvement in the COVID-19 pandemic response continues focusing on our internal response to ensure the health and safety of staff and ongoing service provision to the community.

DIT personnel provides government transport and construction advice through the State Emergency Centre, and other forums, to the State Coordinator and Chief Public Health Officer to minimise disruptions to government services. DIT liaises with industry, local, state, and federal jurisdictions to support the transport and infrastructure sectors to ensure the economic wellbeing of the state.

Agency contribution to whole of Government objectives

Key objective	Agency's contribution
More jobs	<p>Efficient and effective delivery of infrastructure projects.</p> <p>Greater participation of medium and small businesses through procurement.</p> <p>Sustainable development through strategic transport and infrastructure delivery.</p> <p>Local participation policies for procured services.</p>
Lower costs	<p>Improved governance and investment decisions.</p> <p>Rejuvenation and growth through reuse of existing buildings and assets.</p>
Better Services	<p>Public transport which reflects community need.</p> <p>Community engagement across major projects.</p> <p>Service SA providing enhanced customer service through digitisation.</p> <p>Maximising efficiency of programs and services.</p> <p>More efficient movement of local, interstate, and international freight.</p>

Agency specific objectives and performance

DIT is committed to implementing key reform and delivering major projects to create more jobs for the community and provide better public services that deliver long term benefits to the state.

Highlights of the 2020-21 financial year include:

Agency objectives	Indicators	Performance
Effective Planning Policy	Infrastructure Planning	<p>Completed detailed submissions on new initiatives for the Infrastructure Australia Infrastructure Priority List including Level Crossing Congestion and Safety, Public Transport Capacity and Access, Outer Ring Route Capacity, High Productivity Network Access, and Road Network Maintenance.</p> <p>Completed planning studies and business cases for important transport infrastructure initiatives including: the Strzelecki Track, Regional Roads upgrades, Princes Highway Corridor improvements, Roads of Strategic Importance, Victor Harbor Road Duplication and Main South Road Duplication.</p> <p>Finalised the Hahndorf Traffic Study and commenced community engagement.</p> <p>Made submissions and completed scoping to support commencement of a range of economic stimulus infrastructure initiatives to sustain employment and support economic growth including regional road safety treatments, urban road pavement rehabilitation, bridge improvements, marine facilities upgrades and road maintenance works.</p> <p>Continued to develop business cases and participate in governance assurance reviews on projects for assessment by Infrastructure South Australia.</p>

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<p>Efficient Transport Services</p>	<p>Customer Focused services</p>	<p>Completed a review of public transport payments systems and fare compliance models and mapped the options for future government consideration to inform the development of a planned next generation ticketing system.</p> <p>Completed the design of a new customer information rule book to support a new wayfinding system that makes it easier to navigate around the public transport system and commenced roll out of new signage.</p> <p>Delivered a successful ticketing pilot on the tram fleet, enabling customers to pay for their trip using a credit or debit card, without the need to pre-purchase a ticketed product.</p> <p>Delivered amenity improvements for the three O-Bahn bus interchanges and the Old Reynella bus interchange to improve passenger experience and safety.</p> <p>Delivered minor upgrades to stations, rail track and Interchanges to improve the overall experience for customers.</p> <p>Implemented the first stage of a new digital experience for South Australian Transport Subsidy Scheme taxi travel, leading to improved service to scheme members and efficiencies for the taxi industry.</p> <p>Introduced new advanced data analytics tools to support fine tuning and optimising run times for routes on the metropolitan bus network, reducing travel times for passengers.</p>
<p>Valuable social and economic infrastructure</p>	<p>Customer Focused services</p>	<p>Opened new Service SA centres in Mount Barker and Port Adelaide with a focus on digital services through assisted self-service and digital kiosks and incorporating improvements to the concierge and customer flows within the service model.</p> <p>Implemented processes for taxi, rideshare, bus and chauffeured vehicle owners no longer required to attend a Service SA centre to renew registration.</p>

<p>Valuable social and economic infrastructure</p>	<p>Enhancement of current transport infrastructure</p>	<p>Completed remedial works and commenced the design of new ferry berthing structures for Cape Jervis and Penneshaw harbours, and undertook several other improvements to the marine network.</p> <p>Undertook risk analysis to prioritise the program of stimulus funded road safety works on high-traffic regional road corridors that include shoulder sealing, audio-tactile line marking, pavement remediation, junction lighting and other improvements, and the installation of safety barriers.</p> <p>Resurfaced and rehabilitated approximately 198 lane kilometres to improve ride quality on inner urban roads, and resealed and rehabilitated 78 lane kilometres on rural roads.</p>
<p>Valuable social and economic infrastructure</p>	<p>Progress of major transport infrastructure projects, programs and planning studies.</p>	<p>Completed the NSC-Darlington Upgrade project and opened the NSC-Regency Road to Pym Street project more than six months ahead of schedule.</p> <p>Completed works on the South Eastern Freeway, Managed Motorway Measures project from Stirling to Crafers, and completed pavement rehabilitation from the Toll Gate to the Tunnels.</p> <p>Completed Golden Grove Road Stage 1 Upgrade, and commenced main construction works on the Granite Island Causeway Refurbishment and Flagstaff Road Widening projects.</p> <p>Completed the Extension of the Tonsley Rail Line to the Flinders Medical Centre project and handed it over to operations, completed the Paradise Park'n'Ride on the O-Bahn, advanced the electrification of the Gawler Line Electrification project, and commenced the Ovingham Level Crossing Grade Separation project.</p> <p>Completed construction of a number of projects including the Karoonda Area School pool replacement, the Angle Park SAMFS Training Centre, Carrick Hill Heritage Refurbishment and a number of schools projects that form part of the Department for Education's capital works program.</p>

		<p>Completed remedial works to the façade of the State Administration Centre, progressed remediation of other key state-owned CBD offices, and progressed the delivery of the Festival Plaza upgrade, with completion and opening of the stages of the public domain around the Adelaide Railway Station precinct.</p> <p>Progressed the delivery of a further 70+ school upgrade projects as part of the Department for Education’s capital works program that will support the transition to year 7 in early 2022.</p> <p>Progressed a suite of transport network studies on priority corridors and key programs identified in the 20 year State Infrastructure Strategy including Cross Road, Portrush Road, Payneham Road, Main North Road, Brighton Road, Unley Road and the LeFevre Peninsula.</p> <p>Commenced main construction works on the Duplication of the Joy Baluch AM Bridge and Port Wakefield Overpass and Highway Duplication projects, sealed approximately 70 kilometres of the Strzelecki Track and commenced construction on a number of projects on key intrastate and interstate routes (including the Barrier Highway, Princes Highway, Dukes Highway, Eyre Highway and Horrocks Highway).</p> <p>Commenced main construction works on congestion busting intersection upgrades including the Goodwood/Springbank/Daws Road, Portrush/Magill Road, Main North/Kings/McIntyre Road, Grand Junction/Hampstead/Briens Road, and Main North Road/Nottage Terrace intersection upgrades.</p> <p>Commenced works on the Portrush and Magill Road Intersection Upgrade and Ovingham Level Crossing Removal.</p> <p>Developed new and updated advanced data analytics and modelling tools that performs analysis of the Strategic Transport Network to provide traffic modelling inputs for the North-South corridor design and the suite of other transport network planning studies.</p>
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<p>Safe, Reliable and Efficient Movement</p>	<p>Speed / Safety Management initiatives</p>	<p>Undertook stakeholder and community engagement to inform the next ten year Road Safety Strategy for South Australia to reduce lives lost and serious injuries for all road users.</p> <p>Coordinated and supported the passage of legislation through parliament that enhances the Motorcycle Graduated Licensing Scheme and will further protect novice riders.</p> <p>Trialed the expansion of the On the Right Track program extending it from the APY Lands into other aboriginal communities to provide targeted education on safe driving practices.</p> <p>Developed the framework and undertook rapid assessment to identify priority regional roads for Commonwealth partner funded Road Safety Packages as part of the stimulus program.</p>
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Corporate Performance Summary

During the 2020-2021 financial year, our People and Corporate Services Division enabled effective organisational performance by:

- Coordinating the Department’s COVID-19 response including high engagement with staff, the adaption of flexible workplaces and delivery of rapid information technology tools for deployment.
- Supporting the State Government’s response to COVID-19 through the mobilisation of departmental staff.
- Leading a workforce transformation program to enable major reform programs, organising and managing an effective redeployment and retraining program.
- Preparing the Department’s Reconciliation Action Plan for July 2021 – June 2024 with Reconciliation South Australia and Reconciliation Australia. This is a Stretch Reconciliation Action Plan under Reconciliation Australia’s Reflect, Innovate, Stretch, and Elevate (RISE) framework and commits the Department to build on its successes and achievements from the previous Plan and endeavours to meet new targets.
- Delivering sound contributions to legislation amendments with bi-partisan support working collaboratively with State Government agencies.
- Documenting business requirements and releasing the tender for a departmental Procurement and Contract Management System software.

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- Realigning finance, procurement, HR, legal and risk functions to ensure DIT's focus and capabilities are aligned with Department strategy and objectives.
- Developing a program of priority technology and business improvement projects.
- Reviewing all elements of the Department's Safety Management System.
- Supporting operation of internal governance committees and working groups to ensure an effective control framework and appropriate oversight of decision making for departmental programs and initiatives.

Employment opportunity programs

Program name	Performance
Internships	<p>COVID-19 restrictions limited our opportunity to offer placements during 2020/21. There continued to be a strong interest, with applications received from university undergraduates for unpaid placements across a range of discipline areas. Some of these were referred to participate in our Undergraduate Vacation Employment Program.</p>
Undergraduate Vacation Employment	<p>The Undergraduate Vacation Employment Program offered university students who are undertaking an undergraduate degree, to do paid work placements with the practical experience to develop skills in their chosen discipline.</p> <p>Over the 2020/21 summer break, 11 undergraduates from across South Australian Universities worked on projects in a range of disciplines including business, law, marketing and communications, engineering and construction management.</p>
Graduate Program	<p>Approximately 35 graduates are employed across the agency from a range of discipline areas.</p> <p>A majority of the graduates, as part of DIT's Graduate Development Program have completed a Certificate IV in Project Management Practice through TAFE SA. The Graduates have taken part in a comprehensive Graduate Development Program through education (formal training, workshops and online learning), exposure (coaching, mentoring, feedback and shadowing) and experience (job rotations, on the job learning, projects and activities).</p>
Skilling SA	<p>The Skilling South Australia – SA Government Apprenticeship Signature Project is designed to contribute to government's objective to create more than 20,800 additional apprenticeships and traineeships over four years to support more South Australians into meaningful, long term careers and to upskill existing employees.</p> <p>In the 2020/21 financial year, the third year of the program, DIT's target of 22 was exceeded with the engagement of 18 new Graduates and upskilling 10 existing employees under the program.</p>

Agency performance management and development systems

Performance management and development system	Performance
<p>DIT Operating Procedure 008: Managing Our People</p>	<p>DIT’s blended learning model for employees provides 70% of learning through on the job experience, 20% through mentoring, coaching and networks and 10% through formal training programs. It ensures learning and development is not only achieved through formal education and structured learning, but is reliant on both experiences and exposure to others, a blended learning approach.</p> <p>During 2020-21, \$1.89 million was invested in formal learning and development for employees.</p> <p>79.4% of employees (including managers and executives) completed formal performance management reviews as at 30 June 2021.</p> <p>DIT continues to maintain a performance culture underpinned by regular conversations between employees and managers to develop capability and review progress against performance standards and role outcomes. In 2021-22, DIT is implementing an enhanced performance management framework, including delivering a training program to employees and managers to enhance the skills to have critical conversations, and providing resources and online tools to support employees and managers to document priorities and outcomes.</p>
<p>Executive Performance</p>	<p>Executive performance continues to be monitored through the enhanced executive performance reporting process, specifically through an executive aligned Performance and Learning Agreement assessment.</p>

Work health, safety and return to work programs

Program name	Performance
Influenza Vaccination Program	<p>The percentage of employees participating in the Influenza Vaccination Program increased from 61% in 2020 to 65% in 2021.</p> <p>The program was run across 36 worksites with a total of 48 sessions.</p> <p>Feedback from participants was positive with no operational changes recommended to next year's program.</p>
Employee Assistance Program	<p>Fourteen worksites utilising the onsite walk and talk service.</p> <p>The traditional face to face services has an average utilisation rate of 3.7%.</p> <p>The effectiveness of the program is based on feedback received through customer satisfaction surveys. Respondents indicated that 86% were satisfied with the service provided.</p>
Wellbeing Program	<p>DIT's Wellbeing Program also includes initiatives such as Mental Health First Aid and the promotion of community events such as R U Ok Day and SafeWork Month.</p> <p>The Department also supports workers participation in the 'Game On' Corporate Cup with 229 workers participating in 2020.</p>
Rehabilitation Programs (Return to Work Program)	<p>DIT's Injury Management and Return to Work Program (Rehabilitation) is administered by the Department of Treasury and Finance, Return to Work Services. DIT works in close collaboration with all parties to facilitate successful return to work outcomes for all involved.</p> <p>The Department's Early Intervention Program continues to play an essential role in ensuring injured workers get the support they need as soon as possible.</p>

Workplace injury claims	Current Year 2020-21	Past Year 2019-20	% Change (+ / -)
Total new workplace injury claims	67	97	-31%
Fatalities	0	0	NA
Seriously injured workers*	1	0	+100%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	7.63	7.32	+4%

*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

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Work health and safety regulations	Current Year 2020-21	Past Year 2019-20	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	30	24	+7%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	14	15	-20%

Return to work costs**	Current Year 2020-21	Previous year 2019-20	% Change (+ / -)
Total gross workers compensation expenditure (\$)	3,904,942	2,712,332	+44%
Income support payments – gross (\$)	1,234,368	913,176	+35%

**before third party recovery

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/work-health-and-safety-and-return-to-work-performance-for-dpti>

Executive employment in the agency

Executive classification	Number of executives
EXEC0F	1
SAES1	30
SAES2	15

Data for previous years is available at:

<https://data.sa.gov.au/data/dataset/executive-employment-in-the-department-for-planning-transport-and-infrastructure>

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2020-21 are attached as Appendix 1 of this report.

For a detailed breakdown of financial performance please refer to Note 1.5 Budget Performance.

The department has assets worth \$40.512 billion. This consists mainly of network, land and building assets and Deposits at call with the Treasurer. The department has total liabilities of \$1.582 billion. This mainly consists of financial lease liabilities and expenses due but not yet paid on supplies and services and capital projects.

Consultants disclosure

In 2020-21 DIT did not engage any consultants.

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/external-contractors-engaged-by-the-department-of-planning-transport-and-infrastructure>.

See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

Contractors disclosure

A summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year is attached as Appendix 2.

Previous year details for the category is available on Data SA: <https://data.sa.gov.au/data/dataset/external-contractors-engaged-by-the-department-of-planning-transport-and-infrastructure>

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts](#).

The website also provides details of [across government contracts](#).

Other financial information

Pursuant to section 7D of the *Road Traffic Act 1961*, the Minister is required to report to Parliament on the operations of the Community Road Safety Fund. This report is provided separate to this annual report.

Risk management

Risk and audit at a glance

Fraud detected in the agency

There was no confirmed fraudulent activity detected in 2020-21.

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

- Mandatory annual completion of the online Fraud and Corruption Control training module by all employees within DIT
- Continue to promote behaviour in line with the Code of Ethics for the South Australian Public Sector
- Assess and test controls relating to fraud as part of internal audit processes and reviews
- Continue to develop relationships between the Investigations Unit, Internal Audit and other business units to develop and plan projects and resources that mitigate any potential risks
- Targeted face to face training sessions are held with specific business units based on their risk profile
- Probity presentations to employees in DIT requiring probity briefings
- Fraud and Corruption Control presentations at corporate induction days for new employees.

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/fraud-detected-in-the-department-of-planning-transport-and-infrastructure/resource/1a9f8fd5-d320-433b-adf2-8599b3ec7b5b>.

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

Nil

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/whistle-blowers-disclosure-for-the-department-of-planning-transport-and-infrastructure/resource/4427d938-895a-4a2c-9810-2db5ea05be0f>.

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Reporting against the *Air Transport (Route Licensing—Passenger Services) Act 2002*.

The following report is provided pursuant to Section 19 of the *Air Transport (Route Licensing—Passenger Services) Act 2002*.

Act or Regulation	Requirement
<p><i>Air Transport (Route Licensing—Passenger Services) Act 2002</i></p>	<p>Section 19</p> <p>(1) The administrative unit of the Public Services that is, under the Minister, responsible for the administration of this Act must, on or before 30 September in each year, present a report for the Minister on the operation and administration of this Act during the previous financial year.</p> <p>(2) A report required under this section may be incorporated in the annual report of the relevant administrative unit.</p> <p>(3) The Minister must, within 12 sitting days after receipt of a report under this section, cause copies of the report to be laid before each House of Parliament.</p>

Operation and Administration of the Act in 2020-21

Adelaide to Port Augusta was the only route subject to a Route Service Licence during the 2020-21 Financial Year.

A Route Service Licence awarded to Regional Express Holdings Ltd (Rex) in 2017.

The declared route between Adelaide Airport and Port Augusta Airport was extended for the purposes of the Act from 1 January 2020 until 31 December 2020.

In March 2020 (Rex) advised DIT that due to the impact of COVID-19, the airline would cease operation on the route with effect from 6 April 2020.

Reporting against the *Harbors and Navigation Act 1993*

Act or Regulation	Requirement
<i>Harbors and Navigation Act 1993</i>	Section 10 (1) The CE must, on or before 31 October in each year, report on the administration of this Act during the preceding financial year. (2) The Minister must, within six sitting days after receiving the report, cause copies to be laid before both Houses of Parliament.

The following report is provided in accordance with Section 10 of the *Harbors and Navigation Act 1993* (the Act) for the 2020-21 financial year.

Registration and Licences

A total number of 3,725 new boat licences were issued in the 2020-21 financial year, along with 125 special permits for persons aged 12 to 15. There were a total of 297,800 boat licence holders in SA in this period.

There were 2, 686 new boat registrations in the 2020-21 financial year.

Safety Strategies

Part of the 2020-21 summer safety strategy has been to move to digital platforms for publications. The boat operator’s licence examination paper tests have been updated with a focus on current regulations.

During this period the new Marine Safety SA website has gone live enabling the public to easily find Marine Safety information and keep up to date with changes.

DIT continues to issue boating safety related information which includes flyers and safety messages through via media.

Aquatic Activity Licences

Aquatic Activity Licenses are issued to organisations for the purpose of an aquatic sport, activity or other purpose to be conducted on State waters.

During the 2020-21 financial year, 77 Aquatic Activity Licenses were issued for events such as races, exhibitions and fireworks displays.

Pilotage

The Government of South Australia is responsible for issuing pilot licenses and pilotage exemptions for a vessel 35 metres or more in length which must not be navigated within a 'prescribed area' (compulsory pilotage area) unless the vessel is navigated under the control or at the direction of a licensed pilot; or the master of the vessel holds a Pilotage Exemption certificate; or the vessel is a Royal Australian Navy vessel.

There have been 6 Pilot Licences issued along with 13 pilotage exemptions for the 2020-21 financial year.

Safety Operation of Vessels

The Department employs a team of Marine Safety Officers throughout the state of South Australia who conduct routine and targeted patrols by land and by water to observe boating behaviours and to inspect vessels for compliance for safety equipment, registration and licensing requirements.

Approximately 5,612 recreational vessels were inspected during the 2020-21 financial year. Of those inspected, 830 expiation notices and 1,565 cautions were issued to owners or operators for a range of offences, mostly related to the failure to carry items of safety equipment, speeding or for operating whilst unlicensed or unregistered. There were 3 offences during the 2020-21 financial year that were reported to Court, while another 523 vessels were required to stop launching and 164 were sent ashore.

Waterways Management

Dredging works were carried out in the Penneshaw harbour to clear the harbour to ensure the safe passage of vessels.

Twenty-two new navigation beacons were installed to mark the navigation channels into Venus Bay, in Bay of Shoals and in the Coorong channel between the Murray Mouth and Tauwitchere Barrage.

Marine Facilities

The State Government has continued to contribute towards boating infrastructure projects in regional areas of the State that are owned and managed by Local Councils.

In the 2020-21 financial year, approximately \$2.15 million was made available from the Facilities Fund to Local Councils.

Works that have been completed are:

- Dicksons Reserve Multipurpose Floating Pontoon (Tailem Bend)
- Smoky Bay Pontoon Replacement
- Moores Boat Ramp Redevelopment (near Streaky Bay).

Works that are in progress include:

- Franklin Harbour Marina Redevelopment
- Avoca Dell Bank Reclamation and Erosion Control (near Murray Bridge)
- St Kilda Boat Ramp Widening and Access Pontoon
- Waikerie Edgar Bartlett Drive Boat Ramp Upgrade
- Modification to Existing Black Point Boat Ramp
- Lock 6 Boat Ramp Upgrade (Chowilla / Murtho).

Approximately \$2.18 million will be made available in the 2021-22 financial year.

The State Government allocated \$20 million in the 2020-21 State Budget to be spent over the next two years to improve jetties, boat ramps and boating facilities, boosting coastal and regional communities and creating employment. Preconstruction activities have commenced on the following:

Council Projects

- Beacon 19, Goolwa Boating Facility Upgrade
- Arno Bay Boat Ramp Pontoon Replacement
- Streaky Bay Shelter Platform.

Departmental Projects

- Beachport Jetty Refurbishment
- Kingscote Main Jetty Refurbishment
- Granite Island – Screwpile Jetty Conservation Works
- Cape Jervis Jetty Refurbishment
- Penneshaw Jetty Refurbishment
- Coffin Bay Jetty Refurbishment
- Anxious Bay Boat Ramp Safety Improvements
- O'Sullivan Beach Boat Ramp Expansion
- West Beach Boat Ramp Refurbishment.

Reporting against the *Passenger Transport Act 1994*

Act or Regulation	Requirement
<i>Passenger Transport Act 1994</i>	<p>Section 24A</p> <ol style="list-style-type: none"> <li data-bbox="660 479 1433 696">(1) The administrative unit of the Public Service that is, under the Minister, responsible for the administration of this Act must, on or before 30 September in each year, prepare a report on the operation and administration of this Act for the financial year ending on the preceding 30 June. <li data-bbox="660 712 1433 1361">(2) The report must include specific reports on the following matters for the relevant financial year: <ol style="list-style-type: none"> <li data-bbox="740 801 1433 875">(a) levels of public utilisation of passenger transport services within the State; <li data-bbox="740 891 1433 965">(b) issues affecting the accessibility and utilisation of public transport within the State; <li data-bbox="740 981 1433 1160">(c) the number and nature of complaints, compliments and submissions made to the Minister by members of the public under any centralised system established for the purpose under this Act; <li data-bbox="740 1176 1433 1361">(d) the general availability of taxis on taxi-stands in Metropolitan Adelaide, and response times to bookings within the taxi industry, and must also include any other information required by this Act. <li data-bbox="660 1377 1433 1480">(3) A report under this section may be incorporated into the annual report of the relevant administrative unit. <li data-bbox="660 1496 1433 1615">(4) The Minister must cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after the report is prepared.

The Department administers the *Passenger Transport Act 1994* (the PT Act) and Passenger Transport Regulations 2009 by planning, regulating and funding public transport services (bus, train and tram, taxi and hire car) across South Australia. Pursuant to section 24A of the PT Act the following report is provided.

The Department has performance-based franchise contracts with bus, tram and train operators that keeps the operator focused firmly on the efficiency and quality of service delivery to customers. The government retains ownership of rail assets (including trains, trams, tracks, stations and all infrastructure); sets requirements for levels of services; continues to set the fare price for travel on bus, tram and trains and retains the revenue.

Public transport bus and tram services across metropolitan Adelaide are provided by four private transport providers, Torrens Transit Pty Ltd who operate three contract areas (East West, Outer North and Outer North East); Busways South Australia Pty Ltd who operate the Outer South contract area; and Australian Transit enterprises Pty Ltd trading as Southlink who operate the Hills contract area. Torrens Connect (a joint venture between Torrens Transit Pty Ltd, UGL Rail Services Pty Ltd and John Holland Pty Ltd) provide both bus and light rail services in the North-South contract area.

The bus and tram contracts commenced on 5 July 2020. Rail Infrastructure Maintenance for tram functions (i.e. within track, civil, signalling and overhead) transitioned to Torrens Connect on 31 January 2021 in line with the commencement of the new train contract.

The Outsourced Rail Operations Agreement (OROA) with Keolis Downer Adelaide commenced on 31 January 2021 for the operation and maintenance of the Adelaide Metropolitan Passenger Rail Network (AMPRN), which consists of six commuter routes on four main lines with the provision of asset management and rolling stock maintenance services.

The OROA was signed on 18 September 2020 following a competitive market process conducted by the Adelaide Rail Transformation Program (ARTP).

Public transport services in regional South Australia are also administered by the Department. These include regular route services (country bus services), provincial city services, integrated transport plans, special medical-related services and Dial-a-Ride services.

The Department supports community passenger networks across regional South Australia and within metropolitan Adelaide. The Community Passenger Networks Program is established to facilitate access to transport for people who are transport disadvantaged. The program is jointly funded by the Commonwealth Home Support Program and the Department of Human Services.

The Department is committed to continually improving public transport services and infrastructure and making public transport more accessible and easier to use for all users. The bus fleet is now 100% accessible.

The Department's Station Upgrade Program continues to upgrade selected stations along metropolitan passenger rail lines to provide safer and more efficient services for train customers, with all improvements focusing on accessibility in line with the *Disability Discrimination Act 2002* for public transport services. Improved facilities for commuters include new shelters, improved lighting, platform furniture, additional cover, improved access, pedestrian crossings, bike enclosures, additional CCTV camera, new access paths and ramp along with new car parking facilities.

Departmental officers at the Adelaide Railway Station monitor accessibility gates and provide 'sighted guide' assistance to passengers to board trains if needed. Information regarding accessible journeys is published on the Adelaide Metro website.

Adelaide Metro patronage 2020-21 (millions)

The total patronage on the public transport system decreased by -18.1% compared with the previous financial year.

Note: 2020-21 patronage has decreased significantly due to the impacts of Covid-19, which showed a significant decline from mid-March 2020.

Total patronage by mode

Bus	Tram	Train	Total patronage*
36,940,642	5,993,591	9,118,278	52,052,511

Total patronage by passenger type

Regular	Concession	Student	Seniors	Free Travel	Special Passes	Total patronage*
13,100,980	15,716,970	10,470,155	5,520,843	6,905,711	337,852	52,052,511

Total patronage by ticket type

Metrocard	Single trip	Daytrip	Free travel	Total patronage*
44,240,525	733,573	172,702	6,905,711	52,052,511

*Note: *The figures listed above include free travel data.*

Special event services

On 23 October 2014, an amendment to the *Passenger Transport Act 1994* was enacted with respect to the management and funding of public transport for special events. The aim of the legislation is to facilitate the successful planning of special events in metropolitan Adelaide by requiring mandatory notification of major events and also to provide a mechanism for the costs of additional public transport services required for the event to be recovered where the event is considered a "commercial event".

The key elements of the legislation include the requirement for venue managers to notify the Department six months in advance (or as soon as the event is known) of any event expected to attract more than 5000 patrons and, where additional public transport services are required, that commercial events contribute to the cost of these extra services.

Events are classified as one of two different categories of event for the purposes of the legislation. The two categories are:

- Commercial Events - organised for profit where there is a fee for participants either in the form of a ticket or an indirect fee i.e. membership of a club or association; or
- Community Events - organised as not for profit, the event is open to the community and attendance is free or a voluntary donation from attendees may be sought.

Based on the information provided in the notification form, the Department will make a determination regarding the need for additional or special public transport services to cater for the event and, where extra services are required, events categorised as "commercial" will be required to fund the services.

During 2020-2, the COVID-19 pandemic had a significant impact on special events with many events either cancelled or considerably scaled back with respect to crowd numbers permitted. Major events that were held during 2020-21, albeit with reduced crowd numbers included the cricket, AFL football and the Christmas Pageant. All of these events were held at Adelaide Oval with additional, special AOX services operating across the bus, train and tram network to and from the event. While crowds were significantly reduced, the Department maintained a full suite of services to assist patrons to maintain social distance while on special public transport services. Despite the reduced crowds, for the 2020-2021 year, an average of 40% of the crowds attending AFL matches at Adelaide Oval used public transport to travel to and from the events. During 2020-2021, all cruise ships were cancelled and therefore DIT was not required to provide additional public transport and customer support services for these visits as in previous years.

Regional services

The Department regulates and contributes to funding transport services in some regional areas.

Regular route services operate across regional South Australia and link major centres to Adelaide. Services operate in the Barossa Valley, Murray Mallee, Mid North, Upper North, Far North, Riverland, Eyre, South East and Fleurieu regions.

Integrated transport services operate in the Coorong District Council, Karoonda East District Council, Murray District Council, Southern Mallee District Council, Mid Murray District Council, Southern Yorke Peninsula, Tatiara District Council, Eastern Riverland, Upper North, Mid North, Adelaide Hills, Victor Harbor and on Kangaroo Island.

Dial-a-Ride door to door services are provided in Victor Harbor, Port Lincoln, Murray Bridge, the Copper Coast and Barossa Valley. These supplement regular timetabled services and extend the range of public transport options for these communities.

In the past four years patronage has continued to decrease by an average of 5.7% per year. This decrease has in part been attributed to cheaper regional airfares, internet banking/services/shopping and people generally choosing to use cars rather than travelling long distances on buses.

Based on data provided by country bus operators, country bus patronage in 2020-21 was 600,100, an increase of 0.01% from the previous year.

This increase in patronage is due to the recovery after the initial large impact of COVID-19 on regional patronage in the previous financial year. During the first months of the various COVID-19 restrictions in the previous financial year, regional service bus operators recorded patronage decreases of between 30%-90% compared to the same period in previous years. At the end of the 2020-21 financial year patronage for the longer distance country bus operators is still approximately 30% lower compared to the same period in previous years.

Provincial city bus services

Regular passenger services operate in South Australia's provincial cities of Port Lincoln, Port Pirie, Whyalla, Port Augusta, Murray Bridge and Mount Gambier. Provincial city services are a combination of town and school services.

Based on data provided by provincial city bus operators, patronage in 2020-21 was 402,133, an increase of 13.08% from the previous year. As with the country bus services, the increase is due to the recovery after the initial impact on patronage from COVID-19 in the previous financial year, however when comparing the 2020-21 financial year with the 2018-2019 financial year, prior to COVID-19, patronage has decreased by 3.12%.

In the four years prior to the start of COVID-19, provincial city bus service patronage continued to decrease by an average of 1.6% each year.

Throughout 2020-2021 the COVID-19 Financial Support Package approved for contracted regional bus service operators in May 2020 continued and assisted in alleviating the financial strain on contractors due to their loss of patronage, and therefore fare revenue. This package was critical in ensuring that these essential services were maintained for the regional communities.

In October 2020 the Department commenced a review of existing regional bus services to assess existing regional bus services and identify opportunities and strategies for:

- Establishment of new contracting models and contract consolidation
- Service enhancements and integration
- Service promotion
- The introduction of consistent fare structures
- Development of the Regional Transport Framework to guide future planning and delivery of regional bus services.

This review will also set out the pathway for the retendering of services to reflect the strategies outlined above.

Complaints, commendations and submissions

Feedback on public transport

Feedback from customers about passenger transport services is welcomed as it provides the ability to improve and assess existing services and practices. Customers are presented with multiple opportunities to provide their feedback through the Adelaide Metro website, Adelaide Metro Infoline and InfoCentre, as well as social media such as Facebook and Twitter. Complaints represented 0.01% of total public transport patronage (initial boardings and transfers) in the 2020-21 reporting year, with an increase of 711 (9%) compared to the previous year. There was a decrease of 90 commendations (13%) compared to the previous year.

A decline in patronage due to COVID-19 resulted in flow on effects to the number of complaints and commendations in 2020-21, just as it did in 2019-2020.

The table below shows Feedback information on public transport

Feedback	2017-18	2018-19	2019-20	2020-21
Commendations	914	897	692	602
Suggestions	1 134	1 336	908	874
Complaints				
Service changes and service quality	6 267	5 589	5320	5650
Punctuality	3 088	2 905	1714	2122
Fares and ticketing	437	332	454	442
Passenger comfort	1 130	1 346	306	335
Other	323	225	44	0
Total complaints	11 245	10 397	7838	8549

Feedback on taxi and small passenger vehicle (SPV) services

The Department receives complaints and commendations regarding taxis and small passenger vehicles. Complaints may lead to disciplinary action if a breach of the regulations under the Act is found to have occurred. Complaints represented less than .0009% of the around 12 million journeys provided by taxis, rideshare and chauffeur services.

The table below shows feedback information on taxis and SPVs.

Feedback	2017-18	2018-19	2019-20	2020-21
Commendations	1	3	1	0
Complaints	269	172	109	103

As at June 2021, there were 4,986 small passenger vehicles in the metropolitan area that can provide point to point services.

Waiting times

The taxi centralised booking services reported that the average waiting time for general taxis in metropolitan Adelaide for 2020-21 was 9 minutes and 44 seconds during the day (6am to 6pm), and 8 minutes and 14 seconds at night (6pm to 6am). The figures include waiting times for phone-booked, hailed and taxi rank trips and meet the prescribed waiting time of 12 minutes, as stated in the conditions for accreditation.

There were 1035 general licences in metropolitan Adelaide in 2020-21.

Access Taxis

The taxi centralised booking services reported that the average waiting time for Access Taxis in metropolitan Adelaide for 2020-21 was 7 minutes and 24 seconds during the day (6am to 6pm) on weekdays and 9 minutes and 12 seconds on weekends, and 17 minutes and 42 seconds on a weekday night (6pm to 6am).

Approximately 5,100 Access Taxi jobs per year take more than 30 minutes to pick up the passenger, meaning an average of 14 people with disability receive a very late service every day.

There are 101 general licences with special conditions (Access Taxis).

Passenger Transport Standards Committee

The Passenger Transport Standards Committee (PTSC) is a statutory committee, established under the Act, responsible for exercising disciplinary powers under Part 4, Division 5 of the Act and for exercising or performing such other powers or functions as may be conferred by the Minister from time to time.

In 2020-21, the PTSC sat on 96 occasions and considered 689 matters including:

- 169 accreditation applications
- 518 disciplinary matters

Of the 518 disciplinary matters, the PTSC:

- suspended the accreditation of 159 accredited persons for a period of time;
- revoked the accreditation of 319 accredited persons and disqualified them for a period of time; and
- permanently disqualified 1 person from holding accreditation under the Act.

Disciplinary matters included people who failed to demonstrate they met the standards and requirements to hold an accreditation under the Act.

Temporary suspensions primarily related to administrative matters, such as the suspension of a driver's license through the fines enforcement system, or following an alcohol related driving offence or after the expiry of annual medical clearances. In these instances the suspension remains until the driver's license has been reinstated or until the updated medical report is provided.

The majority of accreditation revocations relate to interstate driver’s license transfers, as a driver can’t hold an accreditation in South Australia if they do not live in the state (with the exception of cross-border workers). Others had their accreditation revoked because their working with children check had been revoked, or their driver’s license disqualified.

After holding an enquiry, the PTSC found no cause for disciplinary action against two (2) accredited persons, while the remaining accredited persons were fined or reprimanded.

In addition to the above disciplinary matters, the PTSC also placed conditions on the accreditation of one (1) person.

Reporting required under the *Carers’ Recognition Act 2005*

The principles of the Carer’s Charter are incorporated into DIT’s strategic human resource framework, online training and corporate induction resource material. Operating procedures set out the responsibilities of managers to assist employees to meet their caring obligations and provide a range of options to employees, including family carers’ leave, flexible working hours, flexible leave arrangements and access to special leave.

South Australians with severe and permanent disabilities which limit their capacity to use public transport independently are able to apply for transport assistance such as the Plus One Free Companion card and the South Australian Transport Subsidy Scheme. The Plus One Free Companion card provides assistance to people who cannot travel independently due to mobility, cognitive, sensory or communication impairments. Companions or carers accompanying Plus One Free Companion card holders may access Adelaide Metro bus, train and tram services free of charge.

DIT provides public transport information for people with a disability, their families and their carer’s on network accessibility via the Adelaide Metro mobile app, website, as well as the Adelaide Metro Infoline and InfoCentres.

Public Complaints

Number of public complaints reported for Public Transport (as required by the Ombudsman)

Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	2245
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	1362

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Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	42
Communication	Communication quality	Inadequate, delayed or absent communication with customer	76
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	517
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	2651
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	3
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	109
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	75
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	49
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	1211

Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	209
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	80
		Total	8629

Additional Metrics

Additional Metrics	Total
Number of positive feedback comments	602
Number of negative feedback comments (See complaints above 8629-80 = 8549)	8549
Total number of feedback comments	9151
% complaints resolved within policy timeframes	85%

Data for previous years is available at <https://data.sa.gov.au/data/dataset/public-complaints-received-by-the-department-of-planning-transport-and-infrastructure>

Service Improvements

There have been a number of updates to the Customer Relationship Management (CRM) system which captures and stores customer feedback. Some of the improvements include:

- Built a dynamic workflow form with form logic into CRM for better capturing of information and data from the customer to replace old word templates;
- Combined the two pages of a case record into one for more efficient feedback creation;
- Created a script to clear multiple duplicate customer files to ensure data is accurate and assist with single view of customer;
- Integrated the service schedule times into the CRM to assist the customer with providing the scheduled time of their service when submitting a feedback which assists with service provider investigation; and
- Automated fields pre-filling and feedback closure for more efficient feedback closure.

Service improvements resulting from complaints or consumer suggestions:

- 1) Implemented a pilot of Tap and Pay on trams to allow customer to use Visa, MasterCard or enabled smart devices as an additional way to pay;
- 2) Developed an online order form for interstate seniors to order their free 14 day MetroTicket via the Adelaide Metro website and posting in advance of them arriving in Adelaide;
- 3) Deployed additional digital bus stops across the metropolitan area with Real Time arrival information;
- 4) Launched stage one of refreshed Adelaide Metro website; and
- 5) Implemented signage at Stop S1 Halifax Street to help reduce the noise of the bus services which use it as a layover.

Compliance Statement

DIT is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector Y

DIT has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees. Y

Public complaints – Other areas of DIT

Number of public complaints reported for other areas of DIT (as required by the Ombudsman)

Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	77
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	50
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	10
Communication	Communication quality	Inadequate, delayed or absent communication with customer	88

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2020-21 ANNUAL REPORT for the Department for Infrastructure and Transport

Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	9
Service delivery	Systems / technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	225
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	94
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	64
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	14
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	275
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	14
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	6
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	81
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	69
Service quality	Maintenance	Maintenance; poor cleanliness	105
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	36

Complaint categories	Sub-categories	Example	Number of Complaints 2020-21
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	372
		Total	1589*
		*To note DIT has improved processes to more effectively identify report and action complaints this financial year which accounts for an increase in complaints recorded compared to last financial year	

Additional Metrics

Additional Metrics	Total
Number of positive feedback comments	112
Number of negative feedback comments	1217
Total number of feedback comments	1329
% complaints resolved within policy timeframes	89%

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/public-complaints-received-by-the-department-of-planning-transport-and-infrastructure>

Service Improvements

Service SA

- Opened a new Service SA centre in Mount Barker on 1 March 2021 fulfilling an election commitment to open a centre in the Adelaide Hills community.
- Introduced ability for customers to add a concession on vehicle registration or driver's licence via telephone (previously in-centre only).
- Enabled Passenger Transport Inspections to be recorded in TRUMPS allowing taxis, ride share, bus etc. to renew registrations online and subscribe for direct debit.
- Updated direct debit process to allow registrations with less than one month remaining to enrol in the scheme and allowed conditionally registered vehicles to be eligible for direct debit.
- Changed the renewal of disabled parking permit transaction online to simplify the process.

- Added “Notice of Disposal” to online for a vehicle already transferred to a new owner.
- Reformed Client Freeze messages in TRUMPS to enable more customers to transact online.
- Introduced “How to” instructional videos to Service SA website and sa.gov.au pages to assist customers to create a mySA GOV account and set up direct debit registration renewals.
- Added a licence renewal fee calculator to “renew driver’s licence” page on sa.gov.au.
- Added common registration fees tables to “vehicle registration fees” page on sa.gov.au.
- Introduced twilight Ridersafe courses during daylight savings to assist with the high community demand.

Network Management Services

- Reviewed and adjusted the road network in response to feedback and concern, including:
 - Adjustments to speed limits;
 - Alterations to pavement marking and traffic sign installations; and
 - Changes to intersections and junctions to improve safety.

Road Safety, Policy and Research

- Policy update to allow for a South Australian driver’s licence to be issued subject to alcohol interlock conditions, based on an interstate alcohol interlock Court order once the minimum period of licence disqualification has been served.
- Policy update to allow motorcycle learner’s permits to be renewed (without any approval) provided the permit had not expired by more than 12 months.
- Policy update to allow the transfer of an existing period of an interstate provisional licence, rather than requiring the applicant to pay for a new provisional licence period in South Australia.
- Policy update to simplify the evidence required following a client request for a change of driver’s licence number, because of the licence or licence number being used fraudulently by another party.

- During the height of COVID-19 in 2020, passenger transport vehicles were reaching the maximum vehicle age while not in service or during a period of difficulty in procuring a new vehicle. Exemptions were provided on a short-term basis to ensure to allow vehicles to remain on road to ensure continuation of services and viability of businesses.
- Completed trials of on-demand public transport in Mount Barker and Barossa Valley. The Mount Barker trial has been extended to June 2022. The management of the trial moved to SAPTA in January 2021.
- New delegations introduced to enable Service SA employees and contractors to process operator and driver accreditation at Service SA centres across the State.

Regulation

- Extended heavy vehicle inspections to weekends at our inspection facilities and, by agreement with large fleet owners, at their premises to improve efficiencies and service delivery.
- Made modifications to existing vehicle inspection pits at Regency Park to provide flexibility in the range of vehicle types that can be inspected.
- Installed additional vehicle inspection pits to increase capacity, and meet customer timeframe expectations.
- Installed new brake roller testing equipment to improve the customer's experience through increased accuracy and consistency of assessment of vehicle brakes.
- Secured additional resources to improve the waiting times for inspections of rebuilt written off vehicles.
- Implemented regulation changes to allow driver licence images to be used for Passenger Transport Act administration, removing the need for applicants for the issue or renewal of a driver accreditation to attend Service SA for an additional photo to be taken.
- All passenger transport inspection results now recorded directly into TRUMPS, allowing approx. 8,500 taxi/ rideshare/chauffeured/buses to renew registration via all channels, rather than the need to attend Service SA, often up to 4 times each year.
- Implemented a digital system for administering the SA Transport Subsidy Scheme (SATSS) to innovate the process of subsidised taxi fares within the disability sector through a mobile application, 'SATSS app' simplifying the process for SATSS members and the taxi industry.

Marine Services

- Launched a new website which will allow boaters to have a greater understanding of safety on the water; e.g. a page where boaters can tick boxes on lifejackets and it will provide the most suitable lifejackets for their boats and children.

- Released an E-newsletter which provides links to safety videos, latest news from interstate, provide up to date information on boating.
- Introduced iAuditor (electronic inspection and audit tool) which is a tool that automates creations of records in a paperless environment, improving productivity and data analytics capability.
- Digitised boating transactions and testing, boat coding and dealer registrations (aligning boating transactions with vehicle transaction), removing boat registration labels and moving the transactions across to Service SA, Customer Service Centre.
- Implemented new policy and procedure for Boat Operators Licencing to approve external delivery of licencing courses and licences by providers.
- Introduced online aquatic activity licence applications.
- Installed twenty-two new navigation beacons to mark the navigation channels in Venus Bay, Bay of Shoals and the Coorong channel between the Murray Mouth and Tauwichee Barrage.
- Carried out dredging works in the Penneshaw harbour to clear the harbour to ensure the safe passage of vessels.
- Fitted defibrillators to all ferries in the fleet, enabling emergency 24/7 response access for the surrounding community and ferry operator in the event of a cardiac arrest.

Appendix 1: Audited financial statements 2020-21



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To the Chief Executive Department for Infrastructure and Transport

Opinion

I have audited the financial report of the Department for Infrastructure and Transport for the financial year ended 30 June 2021.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Department for Infrastructure and Transport as at 30 June 2021, its financial performance and its cash flows for year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2021
- a Statement of Financial Position as at 30 June 2021
- a Statement of Changes in Equity for the year ended 30 June 2021
- a Statement of Cash Flows for the year ended 30 June 2021
- notes, comprising significant accounting policies and other explanatory information
- a Statement of Administered Comprehensive Income for the year ended 30 June 2021
- a Statement of Administered Financial Position as at 30 June 2021
- a Statement of Administered Changes in Equity for the year ended 30 June 2021
- a Statement of Administered Cash Flows for the year ended 30 June 2021
- a Schedule of Expenses and Income attributable to administered activities for the year ended 30 June 2021
- notes, comprising significant accounting policies and other explanatory information for administered items
- a Certificate from the Chief Executive and the Executive Director, People and Corporate Services.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Department for Infrastructure and Transport. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive is responsible for assessing the entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Chief Executive is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of the Department for Infrastructure and Transport for the financial year ended 30 June 2021.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department for Infrastructure and Transport's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- conclude on the appropriateness of the Chief Executive's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Andrew Richardson

Auditor-General

23 September 2021

Department for Infrastructure and Transport CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the:

- financial statements of the Department for Infrastructure and Transport:
 - are in accordance with the accounts and records of the Department; and
 - comply with relevant Treasurer's instructions; and
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the Department at the end of the financial year and the result of its operations and cash flows for the financial year.
- Internal controls employed by the Department for Infrastructure and Transport for the financial year over its financial reporting and its preparation of the financial statements have been effective.



Tony Braxton-Smith
Chief Executive

Department for Infrastructure
and Transport
South Australia

17 September 2021



Judith Formston
Executive Director, People
and Corporate Services

Department for Infrastructure
and Transport
South Australia

17 September 2021

**Department for Infrastructure and Transport -
Controlled**

Financial Statements

For the year ended 30 June 2021

Department for Infrastructure and Transport - Controlled
Statement of Comprehensive Income
for the year ended 30 June 2021

	Note	2021 \$'000	2020 \$'000
Income			
Appropriation	2.1	671 225	636 193
Fees and charges	2.2	724 660	720 817
Commonwealth-sourced grants and funding	2.3	795 798	291 812
SA Government grants, subsidies and transfers	2.4	62 564	79 982
Sales of goods and services	2.5	193 967	180 968
Rental Income	2.6	196 526	201 584
Grants and subsidies income	2.7	65 802	64 925
Interest	2.8	4 736	6 091
Resources received free of charge	2.9	7 766	4 774
Net gain from the disposal of property, plant and equipment	2.10	7 435	2 549
Other income	2.11	32 593	33 944
Total income		2 763 072	2 223 639
Expenses			
Employee benefits expenses	3.3	187 981	225 375
Supplies and services	4.1	936 907	916 237
Depreciation and amortisation	4.2	652 898	621 937
Grants and subsidies	4.3	76 512	84 971
Borrowing costs	4.4	21 580	24 026
Cash alignment payments to Department of Treasury and Finance		114 469	100 859
Other expenses	4.5	37 916	43 873
Total expenses		2 028 263	2 017 278
Net result		734 809	206 361
Other comprehensive income			
Items that will not be reclassified to net result:			
Changes in property, plant and equipment asset revaluation surplus		720 968	6 113 680
Total other comprehensive income		720 968	6 113 680
Total comprehensive result		1 455 777	6 320 041

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Department for Infrastructure and Transport - Controlled
Statement of Financial Position
for the year ended 30 June 2021

	Note	2021 \$'000	2020 \$'000
Current assets			
Cash and cash equivalents	6.1	4 532 863	4 220 136
Receivables	6.2	301 867	194 471
Inventories	5.6	6 190	11 225
Other Assets	6.3	30 354	33 200
Non-current assets held for sale	5.7	9 963	9 405
Total current assets		4 881 237	4 468 437
Non-current assets			
Receivables	6.2	156 822	156 549
Other Assets	6.3	47 974	49 126
Land, Buildings and Facilities	5.1	3 388 588	3 411 539
Property, Plant and Equipment	5.2	674 574	654 742
Network assets	5.3	29 558 889	28 485 488
Capital works in progress	5.4	1 792 413	1 515 748
Intangible assets	5.5	11 369	308 902
Total non-current assets		35 630 629	34 582 094
Total assets		40 511 866	39 050 531
Current liabilities			
Payables	7.1	442 009	231 558
Financial liabilities	7.2	108 217	139 179
Employee benefits	3.4	33 821	37 444
Provisions	7.3	13 042	16 097
Other current liabilities	7.4	21 449	17 107
Total current liabilities		618 538	441 385
Non-current liabilities			
Payables	7.1	17 924	27 808
Financial liabilities	7.2	875 096	972 214
Employee benefits	3.4	54 728	69 712
Provisions	7.3	15 533	13 764
Total non-current liabilities		963 281	1 083 498
Total liabilities		1 581 819	1 524 883
Net assets		38 930 047	37 525 648
Equity			
Contributed Capital		4 396 860	4 120 012
Retained earnings		12 234 783	11 515 925
Asset revaluation surplus		22 298 404	21 889 711
Total equity		38 930 047	37 525 648

Total equity is attributable to the SA Government as owner.

Unrecognised contractual commitments	10.1
Contingent assets and liabilities	10.2

Department for Infrastructure and Transport - Controlled
Statement of Changes in Equity
for the year ended 30 June 2021

	Note	Contributed capital \$'000	Asset revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
Balance at 1 July 2019		3 843 164	15 497 147	11 272 799	30 613 110
Prior Period - error corrections	8.1	-	-	33 210	33 210
Changes in accounting policy on adoption of AASB 1059	8.1/9	-	283 596	-	283 596
Restated Balance at 1 July 2019		3 843 164	15 780 743	11 306 009	30 929 916
Net result for 2019-20		-	-	206 361	206 361
Gain / (loss) on Revaluation of Land, Buildings and Facilities during 2019-20		-	61 518	-	61 518
Gain / (loss) on Revaluation of Network Assets during 2019-20		-	6 053 683	-	6 053 683
Gain / (loss) on Revaluation of Plant and Equipment during 2019-20		-	(1 521)	-	(1 521)
Total comprehensive result for 2019-20		-	6 113 680	206 361	6 320 041
Transfer between equity components					
Equity transfer on asset disposals		-	(4 709)	4 709	-
Other		-	(3)	(3)	(6)
Transactions with SA Government as Owner					
Equity Contribution Received		276 848	-	-	276 848
Dividends Paid		-	-	(1 151)	(1 151)
Balance at 30 June 2020		4 120 012	21 889 711	11 515 925	37 525 648
Net result for 2020-21		-	-	734 809	734 809
Gain / (loss) on Revaluation of Land, Buildings and Facilities during 2020-21	5.1	-	114 749	-	114 749
Gain / (loss) on Revaluation of Network Assets during 2020-21	5.3	-	524 685	-	524 685
Gain / (loss) on Revaluation of Plant and Equipment during 2020-21	5.2	-	71 221	-	71 221
Gain / (loss) on Revaluation of Intangibles during 2020-21	5.5	-	11 282	-	11 282
Gain / (loss) on Revaluation of Non-Current Assets Classified as Held for Sale	5.7	-	(969)	-	(969)
Total comprehensive result for 2020-21		-	720 968	734 809	1 455 777
Transfer between equity components					
Equity transfer on asset disposals		-	(17 399)	17 399	-
Other		-	2	4	6
Net assets transferred as a result of an administrative restructure	1.4	-	(294 878)	(28 817)	(323 695)
Transactions with SA Government as Owner					
Equity Contribution Received		276 848	-	-	276 848
Dividends Paid		-	-	(4 537)	(4 537)
Balance at 30 June 2021		4 396 860	22 298 404	12 234 783	38 930 047

All changes in equity are attributable to the SA Government as owner

Department for Infrastructure and Transport - Controlled
Statement of Cash Flows
for the year ended 30 June 2021

		2021 (Outflows) Inflows \$'000	2020 (Outflows) Inflows \$'000
Cash flows from operating activities	Note		
Cash inflows			
Appropriation		671 225	636 193
Fees and charges		725 978	720 817
Receipts from Commonwealth-sourced grants		795 798	291 812
SA Government grants, subsidies and transfers		62 564	79 982
Rental income		218 566	237 429
Sale of goods and services		396 571	371 055
Grants and subsidies		65 802	64 925
Interest received		8 980	6 203
Construction work reimbursements		661 089	271 674
GST received from the ATO		153 673	139 916
Other receipts		16 842	60 378
Cash generated from operations		3 777 088	2 880 384
Cash outflows			
Employee benefit payments		(204 975)	(225 113)
Payments for supplies and services		(1 304 006)	(1 272 969)
Payments of grants and subsidies		(76 177)	(84 768)
Interest paid		(21 580)	(24 026)
Cash alignment payments to Department of Treasury and Finance		(114 469)	(100 859)
Construction work payments		(719 132)	(286 186)
Other payments		(41 630)	(38 135)
Cash used in operations		(2 481 969)	(2 032 056)
Net cash provided by/(used in) operating activities	8.2	1 295 119	848 328
Cash flows from investing activities			
Cash inflows			
Proceeds from sale of property, plant and equipment		53 118	20 336
Cash generated from investing activities		53 118	20 336
Cash outflows			
Purchase of property, plant and equipment		(35 496)	(120 840)
Purchase of network assets		(1 167 818)	(864 875)
Cash used in investing activities		(1 203 314)	(985 715)
Net cash provided by/(used in) investing activities		(1 150 196)	(965 379)
Cash flows from financing activities			
Cash inflows			
Equity contributions received		276 848	276 848
Repayment of finance lease receivables		22 285	20 043
Cash generated from financing activities		299 133	296 891
Cash outflows			
Payment of dividend to SA Government		(4 537)	(1 151)
Repayment of lease liabilities		(126 792)	(124 584)
Cash used in financing activities		(131 329)	(125 735)
Net cash provided by/(used in) financing activities		167 804	171 156
Net increase/(decrease) in cash and cash equivalents		312 727	54 105
Cash and cash equivalents at 1 July		4 220 136	4 166 031
Cash and cash equivalents at 30 June	6.1	4 532 863	4 220 136

Department for Infrastructure and Transport - Controlled

Notes to and forming part of the financial statements

for the year ended 30 June 2021

1. About the Department for Infrastructure and Transport

The Department for Infrastructure and Transport (the department) is a government department of the State of South Australia, established pursuant to the *Public Sector Act 2009*. The department is an administrative unit acting on behalf of the Crown.

The financial statements and accompanying notes include all the controlled activities of the department.

The department does not control any other entity and has no interests in unconsolidated structured entities.

Transactions and balances relating to administered resources are not recognised as departmental controlled income, expenses, assets and liabilities.

As administered items are significant in relation to the department's overall financial performance and position, they are disclosed in the Administered Financial Statements following the controlled departmental general purpose financial statements. Except as otherwise disclosed administered items are accounted for on the same basis and using the same accounting policies as for departmental transactions.

1.1. Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the Public Finance and Audit Act 1987;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the Public Finance and Audit Act 1987; and
- relevant Australian Accounting Standards.

For the 2020-21 financial statements the department adopted *AASB 1059- Service Concession Arrangements – Grantor*. Further information is provided in note 9.

The financial statements have been prepared based on a 12 month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is disclosed.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Tax Office (ATO) in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to the ATO is included as part of receivables or payables in the Statement of Financial Position.

Assets and liabilities that are to be sold, consumed or realised as part of the 12 month operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Significant accounting policies are outlined in Note 8.3 and within the Notes.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.2. Objectives and programs

The department is responsible for the design, delivery and maintenance of state infrastructure used to deliver essential and important services to the community; and for managing and developing transport networks and the service delivery that supports them within South Australia.

The department supports a growing economy and a thriving community by working on enabling the movement of people, goods and services across the state's transport networks in a safe, sustainable, efficient, cost effective manner; and by leading and coordinating the development, management and sustainment of public sector building assets and infrastructure that support the delivery of government services

Departmental Organisation

The structure of the department has been established in a manner that provides clear accountabilities and responsibilities for all divisions and enables an open and steady flow of information between these areas.

The divisions of the department as at 30 June 2021 are:

- Across Government Services;
- People and Corporate Services;
- Transport Planning and Program Development;
- South Australian Public Transport Authority;
- Road and Marine Services;
- Transport Project Delivery;
- Public Affairs; and
- North-South Corridor Program Delivery Office.

Significant changes to the operations of the department:

The significant changes to the operations of the department that occurred during the financial year are as follows:

- The transition to an outsourced light rail service delivery model on 5 July 2020 with the contracted provider being responsible for the rail network assets, including all network operations, maintenance and service delivery;
- The transition to outsourced heavy rail operations on 31 January 2021 with the contracted provider being responsible for the rail network assets, including all network operations, maintenance and service delivery;
- The introduction of the modern road maintenance program from 2 November 2020, where the department outsourced the delivery of road maintenance services.

In achieving its objectives, the department provides a range of services classified into the following programs:

Program 1 SA Public Transport Authority

Provision and maintenance of safe, efficient and accessible public transport services in metropolitan Adelaide and assisting regional councils to deliver passenger transport services that meet the needs of their community.

Program 2 Roads and Marine

Provision of safe, effective and efficient maintenance, operations and service delivery on roads and marine infrastructure that is in the care and control of the department, regulation of

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

driver and vehicle access to the transport network and the delivery of services that support customer and community mobility.

Program 3 Delivery of Transport Projects

Provision of major infrastructure safely and efficiently to sustain and support growth, and maximise the benefit of government's investment in transport assets

Program 4 Provision and Management of Across Government Services

Provision of services to government agencies for the construction and maintenance of buildings, and facilities management of property assets.

Program 5 Infrastructure Planning and Policy

Establishes strategic plans, standards and program management frameworks for network development to deliver positive community and economic benefits for South Australians. This program includes three months of Registrar-General and Valuer-General expenses and income.

Program 6 Road Safety

Provision of policy and investment advice, community information on road safety, and the provision of services for safe and sustainable road use and travel behaviour. This program also includes development and management of road safety infrastructure programs such as the National Black Spot Program.

Program 7 Land Use Planning

(transferred to the Attorney-General's department as at 1 October 2020)

Administering the South Australian Planning and Development System, leading and presenting South Australia's strategic land use and development planning, and assessing applications for land use and development.

The disaggregated disclosures schedules present expenses, income, assets and liabilities information attributable to each of the activities for the years ended 30 June 2021 and 30 June 2020 below.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

	SA Public Transport					
	Road Safety		Authority		Roads and Marine	
	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	118 283	110 842	395 194	384 302	150 514	134 294
Fees and charges	3 095	2 519	72 751	92 259	630 974	600 947
Commonwealth-sourced grants and funding	29 794	7 218	134 680	50 827	39 294	36 043
SA Government grants, subsidies and transfers	2 246	4 931	12 799	2 487	13 167	20 945
Sales of goods and services	-	-	4 421	59	4 294	2 808
Rental Income	-	-	222	228	57	144
Grants and subsidies income	-	-	64 423	64 925	403	-
Interest	6	41	-	-	33	526
Net gain from the disposal of property, plant and equipment	-	-	428	25	2 536	455
Resources received free of charge	-	-	496	-	7 270	4 774
Other income	8	171	9 785	13 527	13 651	7 726
Total income	153 432	125 722	695 199	608 639	862 193	808 662
Expenses						
Employee benefits expenses	8 340	9 535	32 105	43 603	77 443	76 339
Supplies and services	6 652	4 756	447 495	404 124	168 275	128 331
Depreciation and amortisation	757	809	125 789	116 471	381 085	352 975
Net loss from the disposal of non-current assets	-	-	-	-	-	-
Grants and subsidies	52 363	48 132	14 058	17 973	7 546	9 387
Borrowing costs	-	23	9	31	2	6
Cash alignment payments to Department of Treasury and Finance	-	-	-	-	-	-
Other expenses	32	390	8 368	837	19 908	22 074
Total expenses	68 144	63 645	627 824	583 039	654 259	589 112
Net result	85 288	62 077	67 375	25 600	207 934	219 550

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.2 Objectives and programs (continued)

	Delivery of Transport		Provision and Management of		Infrastructure Planning	
	Projects		Across Government		and Policy	
	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	-	-	-	-	7 234	6 755
Fees and charges	-	-	-	-	15 582	16 617
Commonwealth-sourced grants and funding	587 283	194 284	-	-	4 747	3 440
SA Government grants, subsidies and transfers	20 453	18 926	4 030	-	2 527	6 463
Sales of goods and services	9	-	180 310	162 828	4 707	14 286
Rental Income	-	-	196 247	201 212	-	-
Grants and subsidies income	-	-	976	-	-	-
Interest	-	-	4 694	5 491	3	33
Net gain from the disposal of property, plant and equipment	110	-	4 332	2 069	29	-
Resources received free of charge	-	-	-	-	-	-
Other income	3 454	7 088	39	308	5 648	3 696
Total income	611 309	220 298	390 628	371 908	40 477	51 290
Expenses						
Employee benefits expenses	10 852	4 036	42 673	45 213	11 860	28 953
Supplies and services	62 214	81 472	213 699	196 907	36 327	92 287
Depreciation and amortisation	-	-	119 530	124 385	25 712	27 196
Net loss from the disposal of non-current assets	-	-	-	-	-	-
Grants and subsidies	412	653	-	280	2 133	8 506
Borrowing costs	-	-	21 569	23 956	-	7
Cash alignment payments to Department of Treasury and Finance	-	-	-	-	-	-
Other expenses	56	3	9 537	20 324	13	233
Total expenses	73 534	86 164	407 008	411 065	76 045	157 182
Net result	537 775	134 134	(16 380)	(39 157)	(35 568)	(105 892)

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.2 Objectives and programs (continued)

	Land Use Planning		General / Not Attributable		TOTAL	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Income						
Appropriation	-	-	-	-	671 225	636 193
Fees and charges	2 258	8 475	-	-	724 660	720 817
Commonwealth-sourced grants and funding	-	-	-	-	795 798	291 812
SA Government grants, subsidies and transfers	7 342	26 230	-	-	62 564	79 982
Sales of goods and services	226	987	-	-	193 967	180 968
Rental Income	-	-	-	-	196 526	201 584
Grants and subsidies income	-	-	-	-	65 802	64 925
Interest	-	-	-	-	4 736	6 091
Net gain from the disposal of property, plant and equipment	-	-	-	-	7 435	2 549
Resources received free of charge	-	-	-	-	7 766	4 774
Other income	8	1 428	-	-	32 593	33 944
Total income	9 834	37 120	-	-	2 763 072	2 223 639
Expenses						
Employee benefits expenses	4 708	17 696	-	-	187 981	225 375
Supplies and services	2 245	8 360	-	-	936 907	916 237
Depreciation and amortisation	25	101	-	-	652 898	621 937
Net loss from the disposal of non-current assets	-	-	-	-	-	-
Grants and subsidies	-	40	-	-	76 512	84 971
Borrowing costs	-	3	-	-	21 580	24 026
Cash alignment payments to Department of Treasury and Finance	-	-	114 469	100 859	114 469	100 859
Other expenses	2	12	-	-	37 916	43 873
Total expenses	6 980	26 212	114 469	100 859	2 028 263	2 017 278
Net result	2 854	10 908	(114 469)	(100 859)	734 809	206 361

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.2 Objectives and programs (continued)

	SA Public Transport					
	Road Safety		Authority		Roads and Marine	
	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Cash and cash equivalents	-	-	-	-	-	-
Receivables	-	2 738	3 900	2 634	1 203	1 010
Inventories	-	-	4 349	7 342	1 816	2 806
Other assets	20	19	52	70	28	-
Non-current assets classified as held for sale	-	-	246	246	-	63
Land, buildings and facilities	501	546	407 868	384 654	576 069	563 542
Plant and equipment	2 563	2 133	620 620	575 903	43 674	67 236
Network assets	-	-	2 421 358	2 331 760	27 106 148	26 103 441
Capital works in progress	-	5 429	100 012	61 616	66 761	10 604
Intangible assets	10	16	3 702	1 826	7 580	6 927
Total assets	3 094	10 881	3 562 107	3 366 051	27 803 279	26 755 629
Liabilities						
Payables	608	1 718	41 664	65 202	34 217	26 802
Lease liabilities	-	-	-	-	-	5 561
Employee benefits	4 699	5 789	3 372	24 024	43 637	19 112
Provisions	500	399	6 403	1 769	17 752	23 684
Other liabilities	-	-	16 746	14 143	160	-
Total liabilities	5 807	7 906	68 185	105 138	95 766	75 159

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
as at 30 June 2020

1.2 Objectives and programs (continued)

	Delivery of Transport Projects		Provision and Management of Across Government Services		Infrastructure Planning and Policy	
	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Cash and cash equivalents	-	-	-	-	-	-
Receivables	1 129	555	412 975	316 960	2 818	3 101
Inventories	-	20	-	-	25	1 057
Other assets	6 549	8 760	71 679	71 379	-	2 098
Non-current assets classified as held for sale	-	-	9 717	9 096	-	-
Land, buildings and facilities	151	151	1 937 846	1 971 834	466 153	490 812
Plant and equipment	628	736	1 208	1 116	5 881	7 618
Network assets	31 383	50 287	-	-	-	-
Capital works in progress	1 577 381	1 406 506	16 866	7 482	31 393	24 111
Intangible assets	-	-	77	504	-	299 200
Total assets	1 617 221	1 467 015	2 450 368	2 378 371	506 270	827 997
Liabilities						
Payables	245 317	86 901	125 175	56 409	12 952	19 803
Lease liabilities	-	-	979 171	1 103 158	4 142	2 674
Employee benefits	6 115	2 450	24 043	27 456	6 683	17 580
Provisions	650	169	2 556	1 890	714	1 210
Other liabilities	597	1 313	2 479	278	1 467	1 373
Total liabilities	252 679	90 833	1 133 424	1 189 191	25 958	42 640

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
as at 30 June 2021

1.2 Objectives and programs (continued)

	Land Use Planning		General / Not Attributable		Total	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Assets						
Cash and cash equivalents	-	-	4 532 863	4 220 136	4 532 863	4 220 136
Receivables	-	-	36 664	24 022	458 689	351 020
Inventories	-	-	-	-	6 190	11 225
Other assets	-	-	-	-	78 328	82 326
Non-current assets classified as held for sale	-	-	-	-	9 963	9 405
Land, buildings and facilities	-	-	-	-	3 388 588	3 411 539
Plant and equipment	-	-	-	-	674 574	654 742
Network assets	-	-	-	-	29 558 889	28 485 488
Capital works in progress	-	-	-	-	1 792 413	1 515 748
Intangible assets	-	429	-	-	11 369	308 902
Total assets	-	429	4 569 527	4 244 158 40	511 866 39 050	531
Liabilities						
Payables	-	2 531	-	-	459 933	259 366
Lease liabilities	-	-	-	-	983 313	1 111 393
Employee benefits	-	10 745	-	-	88 549	107 156
Provisions	-	740	-	-	28 575	29 861
Other liabilities	-	-	-	-	21 449	17 107
Total liabilities	-	14 016	-	-	1 581 819	1 524 883

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.3. Impact of COVID-19 pandemic on the department

The COVID-19 pandemic has continued to impact on the operations of the department in 2020-21 financial year. The estimate of the key impacts on the department in 2020-21 were:

- Additional \$9.9 million in cleaning and sanitising measures across the public transport network to enhance public safety;
- A financial assistance package of \$2 million to ensure that regional passenger bus services remain viable and the service is maintained for community needs;
- A financial assistance package of \$1 million for operator and vehicle fee relief for bus, tour and charter vehicle operators;
- A reduction in Public transport ticket and associated revenue due to less demand for services (refer note 2.2);
- The mobilisation of staff to assist with State COVID-19 initiatives;
- Assisting SAPOL with state border closure by providing traffic management and variable message signs;
- Provision of free public transport for SA Health staff; and
- Provision of rent relief for commercial tenants.

In addition to the above impacts, the department continued to deliver infrastructure projects for funding provided under stimulus packages:

- \$105 million on the regional Road Safety stimulus package, co-funded by the Commonwealth government;
- \$49 million on the Road Infrastructure stimulus works package targeting regional and National highway road projects, co-funded by the Commonwealth government;
- \$31 million on the Targeted Road Safety stimulus package, co funded by the Commonwealth government; and
- \$20 million on road maintenance stimulus package funded by the State aimed at small and medium sized businesses to ensure continuity of works in regional and metropolitan areas;

As a result of the pandemic's impact on the economic environment, this may result in an impairment on the value of the department's assets and liabilities. The department will continue to monitor the impact of the COVID-19 on the department. Note 10.4 provides information on the COVID-19 pandemic outlook for the department.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.4. Changes to the department

As a result of restructuring of administrative arrangements outlined in the Government Gazette on 29 July 2020 the department became known as the Department for Infrastructure and Transport.

The restructure resulted in the following areas of the Planning and Local Government Directorate (PLG) of the department transferring to the Attorney-General's department:

- Planning and Land Use Services Directorate
- Office of Local Government
- Office for Design and Architecture South Australia
- Office of the Surveyor-General
- Office of the Valuer-General
- Office of Registrar-General

The effective date of the transfer was 1 October 2020.

As part of the restructuring of administrative arrangements, the Office for Recreation, Sport and Racing became an attached office of the department, and is a separate reporting entity for financial statement purposes.

As a result of administrative arrangements outlined in a Chief Executive Agreement, employees of the Parliamentary Network Support Group (PNSG) were transferred from the department to the Department of Treasury and Finance.

The effective date of the transfer was 1 October 2020.

Transferred out

	PLG \$'000	PNSG \$'000	Total \$'000
Total assets			
Receivables	3 870	4	3 874
Property, plant and equipment	26 503	938	27 441
Intangibles	308 256	13	308 269
Other Assets	-	319	319
Total assets	338 629	1 274	339 903
Total liabilities			
Payables	7 420	83	7 503
Other liabilities	8 151	554	8 705
Total liabilities	15 571	637	16 208
Net assets transferred as a result of an administrative restructure	323 058	637	323 695

Net assets transferred by the department as a result of the administration restructure were recognised at the carrying amount. The net assets transferred were treated as a distribution to the government as owner.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.5. Budget performance

The budget performance table compares the department's outcomes against budget information presented to Parliament (2020-21 Budget Paper 4, Volume 3). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures.

The original budget and budget process is not subject to audit.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.5 Budget Performance (continued)

Statement of Comprehensive Income	Note	Original budget 2021 \$'000	Actual 2021 \$'000	Variance \$'000
Income				
Appropriation		671 225	671 225	-
Fees and charges		678 468	724 660	46 192
Commonwealth-sourced grants and funding		887 908	795 798	(92 110)
SA Government grants, subsidies and transfers		37 044	62 564	25 520
Sales of goods and services		140 643	193 967	53 324
Rental Income		203 282	196 526	(6 756)
Grants and subsidies income		71 761	65 802	(5 959)
Interest		7 452	4 736	(2 716)
Net gain from the disposal of property, plant and equipment		300	7 435	7 135
Resources received free of charge		11 232	7 766	(3 466)
Other income		62 206	32 593	(29 613)
Total income		2 771 521	2 763 072	(8 449)
Expenses				
Employee benefits expenses		172 618	187 981	15 363
Supplies and services	a	840 697	936 907	96 210
Depreciation and amortisation		658 058	652 898	(5 160)
Grants and subsidies		77 622	76 512	(1 110)
Borrowing costs		24 297	21 580	(2 717)
Cash alignment payments to Department of Treasury and Finance	b	155 358	114 469	(40 889)
Other expenses		33 945	37 916	3 971
Total expenses		1 962 595	2 028 263	65 668
Net result		808 926	734 809	(74 117)
Other comprehensive income				
Items that will not be reclassified to net result				
Changes in property, plant and equipment asset revaluation surplus	c	40 761	720 968	680 207
Total other comprehensive income		40 761	720 968	680 207
Total comprehensive result		849 687	1 455 777	606 090

The following are brief explanations of variances between original budget and actual amounts. Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- a) Additional facilities maintenance works (offset by sales of goods and services), impacts of machinery of government transfer to the Attorney-General's Department and reclassifications associated with the transition to outsourced service contracts.
- b) Cash returned to the Department of Treasury and Finance as required under the Cash Alignment Policy.
- c) Changes in the revaluation surplus are predominantly due to the revaluation of the road network asset in 2020-21.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

1.5 Budget Performance (continued)

INVESTING EXPENDITURE SUMMARY

	Note	Original budget 2021 \$'000	Actual 2021 \$'000	Variance \$'000
Investing expenditure summary				
Total new projects	d	434 810	340 761	94 049
Total new and existing projects		842 187	911 835	(69 648)
Total annual programs		138 207	142 015	(3 808)
Total investing expenditure		1 415 204	1 394 611	20 593

- d) Total new projects investing expenditure was lower than original budget predominantly due to the re-profiling of expenditure in accordance with delivery schedules on projects including South Eastern Freeway and Heysen Tunnels Renewal, Sealing Strzelecki Track, Princes Highway Corridor and Golden Grove Road Stage 2 and the State government decision to not proceed with the Brighton Road Hove Level Crossing.

1.6. Significant transactions with government related entities

All significant transactions with SA government related entities are identifiable in this financial report.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2. Income

2.1. Appropriation

	2021	2020
	\$'000	\$'000
Appropriation		
Appropriations from Consolidated Account pursuant to the Appropriation Act	671 225	636 193
Total appropriation	671 225	636 193

Appropriations are recognised on receipt.

This table does not show appropriations from equity contributions. Where money has been appropriated in the form of an equity contribution, the Treasurer has acquired a financial interest in the net assets of the department and the appropriation is recorded as contributed equity. Refer to the Statement of Changes in Equity.

2.2. Fees and Charges

	2021	2020
	\$'000	\$'000
Fees and Charges		
Drivers licence fees	72 537	67 567
Metrotickets	60 116	79 948
Motor registrations	519 300	493 389
Marine related fees and charges	27 509	29 493
Land services fees	15 582	16 621
Other fees and charges	29 616	33 799
Total fees and charges	724 660	720 817

Revenues from the levying of fees or charges set in accordance with various legislative acts (e.g. vehicle registration and drivers' licence fees) are recognised when the department obtains control over the funds. Control is generally obtained upon receipt of those funds.

Revenue from fees and charges for Metrotickets continued to reduce in 2020-21 largely due to the impact of the COVID-19 pandemic, refer to note 1.3 for more information.

Road Safety

In accordance with the *Highways Act 1926*, \$12.089 million (\$11.261 million) being one-sixth of driver's licence collections and \$1.057 million (\$1.024 million) being 1/100th of Heavy Vehicle Registrations, was applied towards funding transport safety related initiatives under the Road Safety activity.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2.3. Commonwealth-sourced grants and funding

	2021	2020
	\$'000	\$'000
Commonwealth-sourced grants and funding		
Commonwealth grants received via DTF*	785 858	285 087
National Land Transport Act 2014**	6 598	6 598
Local Roads and Community Infrastructure Program***	3 342	-
Other Commonwealth revenues****	-	127
Total Commonwealth-sourced grants and funding	795 798	291 812

* Commonwealth grants received from the Department of Treasury and Finance (DTF) represent mainly *Nation Building Program (National Land Transport) Act 2014* funding.

** *Nation Building Program (National Land Transport) Act 2014* represents Roads to Recovery funding.

*** *Commonwealth grants received for the Local Roads and Community Infrastructure Program.*

**** Other Commonwealth revenue includes Remote Airstrip Upgrade funding.

Commonwealth sourced grants and funding are recognised in accordance with AASB 1058 as income on receipt.

Obligations under Commonwealth sourced grants and funding are required to be met by the State of South Australia. Where the department receives the grant monies via the Department of Treasury and Finance (DTF), for accounting purposes the obligations under the funding arrangements do not sit with the department. Hence, where the delivery of the programs, or infrastructure does not align with payments received by the State, contract assets or liabilities will be recognised by DTF as the representative of State of South Australia, not the department.

Where the department receives the grant monies directly from the Commonwealth (i.e. Roads to Recovery funding and Local Roads and Community Infrastructure program) the department is the representative of the State and the obligations under the funding arrangements rest with the department. This funding is recognised progressively as the department satisfies its obligations under the agreement through expenditure on these programs. At 30 June 2021 the department did not have any unsatisfied obligations on the revenue recognised as all funds were spent.

2.4. SA Government grants, subsidies and transfers

	2021	2020
	\$'000	\$'000
SA Government grants, subsidies and transfers		
Intra-government transfers	51 395	44 318
Transfers from contingency provisions	11 169	35 664
Total SA Government grants, subsidies and transfers	62 564	79 982

SA Government grants, subsidies and transfers relate to amounts received from other SA government entities for the delivery of departmental objectives. These are recognised as income on receipt.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2.5. Sales of Goods and Services

	2021	2020
	\$'000	\$'000
Sale of Goods and Services		
Maintenance services	148 195	134 938
Other sale of goods and services	45 772	46 030
Total sales of goods and services	193 967	180 968

Revenues are derived from the provision of goods and services to other SA Government agencies and to the public. These revenues are driven by consumer demand and are recognised upon the delivery of those goods and services to the customers or by reference to the stage of completion.

Maintenance services:

In its role as across government facilities manager the department provides property maintenance and enhancement services to its portfolio of buildings, facilities and assets. It recovers the cost of providing these services from client agencies. This revenue is recognised over time once the department has satisfied its performance obligations. Clients are invoiced in arrears of the performance obligations being satisfied.

Other sale of goods and services:

Project and contract management fees

The department acts as project manager for major capital works in relation to government buildings and government accommodation and for a range of minor capital works and maintenance type activities associated with the role of facilities manager. The department charges a fee to recover the cost of its project management activities which is recorded as revenue over time as it delivers the service.

Contract Balances:

As at 30 June 2021 the department held contract assets of \$46.594m (\$43.604m) included in the balance of receivables (note 6.2) in relation to Sales of Goods and Services revenue.

Contract assets relate to maintenance services and represents the department's rights to consideration for work completed but not yet billed at the reporting date.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2.6. Rental Income

	2021	2020
	\$'000	\$'000
Rental Income		
Government accommodation	188 412	192 505
Property rents and recoveries	2 967	3 581
Other	5 147	5 498
Total Rental Income	196 526	201 584

Rental income consists of income from the provision of office accommodation to general government sector agencies, government employee housing rent and other property rentals. Office accommodation rental is payable monthly in advance, other rentals are payable in arrears.

Under AASB15, contract assets and liabilities are recognised where consideration has been received for rental periods in advance or rental periods in arrears. Contract assets and liabilities in relation to rental income are immaterial and therefore not recognised.

2.7. Grants and Subsidies

	2021	2020
	\$'000	\$'000
Concessional passenger income	59 616	58 080
Business and job support fund*	6 106	6 736
Other	80	109
Total Grants and subsidies income	65 802	64 925

Concessional Passenger income relates to funding received from other government agencies in relation to concessional travel provided to pensioners, the unemployed and students on passenger transport in metropolitan and regional areas. It is recognised upon receipt from other Agencies.

* The department received subsidies from the Business and Job Support Fund for the disbursement of financial assistance packages to various industries for relief from the impact of the COVID-19 pandemic. Refer to note 1.3 for more information.

2.8. Interest

	2021	2020
	\$'000	\$'000
Interest		
Interest on deposit accounts	71	988
Interest on finance leases	4 665	5 103
Total interest	4 736	6 091

The interest on deposit accounts relates predominantly to the Rail Transport Facilitation Fund, Boating Administration Working Account and Commonwealth Funding Received for Specific Projects.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2.9. Resources Received Free of Charge

	2021	2020
	\$'000	\$'000
Resources received/receivable free of charge:		
Land, buildings and facilities	-	7
Plant and equipment	566	46
Services provided by Shared Services SA	4 297	4 721
Services provided by the Department of the Premier and Cabinet	2 903	-
Total resources received free of charge	7 766	4 774

Resources received free of charge were recognised at their fair value.

Services were provided free of charge by Shared Services SA and the Department of the Premier and Cabinet as the department is a non-billable client.

2.10. Net Gain (Loss) from Disposal of Non-Current Assets

	2021	2020
	\$'000	\$'000
Net gain (loss) from the disposal of non-current assets received / receivable:		
Land, Buildings and Facilities:		
Net Proceeds from disposal	1 853	6 197
Less carrying amount of assets disposed	(1 736)	(6 274)
Net gain (loss) from disposal of land, buildings and facilities	117	(77)
Plant and equipment:		
Net Proceeds from disposal	22 618	1 699
Less carrying amount of assets disposed	(19 688)	(1 366)
Net gain (loss) from disposal of plant and equipment	2 930	333
Non-Current Assets Held for Sale:		
Net Proceeds from disposal	28 647	12 440
Less carrying amount of assets disposed	(24 039)	(9 793)
Costs incurred to facilitate disposal	(220)	(354)
Net gain (loss) from disposal of non-current assets held for sale	4 388	2 293
Total assets:		
Net Proceeds from disposal	53 118	20 336
Less carrying amount of assets disposed	(45 463)	(17 433)
Costs incurred to facilitate disposal	(220)	(354)
Net gain (loss) from disposal of assets	7 435	2 549

Gains/Losses from the disposal of non-current assets are recognised on a net basis when control of the asset has passed to the buyer. When revalued assets are sold, the revaluation surplus is transferred to retained earnings.

*Movements in 2020-21 includes plant and equipment sold under outsourcing arrangements.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

2.11. Other Income

	2021	2020
	\$'000	\$'000
Other Income		
Recoveries and contributions	16 005	17 670
Reimbursement works and external project contributions	15 972	14 010
Service recoveries received from other government agencies	616	2 264
Total other income	32 593	33 944

Department for Infrastructure and Transport - Controlled
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3. Board, committees and employees

3.1. Key Management Personnel

Key management personnel of the department include the Minister for Infrastructure and Transport, the Chief Executive and the members of the Executive Team who have responsibility for the strategic direction and management of the department.

The compensation detailed below excludes salaries and other benefits the Minister for Infrastructure and Transport received. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

	2021	2020
	\$'000	\$'000
Compensation		
Salaries and other short term employee benefits	1 988	2 156
Post-employment benefits	1 181	739
Total	3 169	2 895

Transactions with key management personnel and other related parties

There were no transactions with key management personnel and other related parties during the year.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

3.2. Board and Committee Members

Members during the 2020-21 financial year were:

Passenger Transport Standards Committee

BIRCH C P
DUNSTONE J
EDMONDS D
KING B
MADAN V
MORTIMER K P*
OPIE A L
SIMIONATO P
SPAGNOLETTI M*
WIGGLESWORTH R*
TURNER M
WILSON J*
BIRD M (appointed 01/03/2021)

Performance and Risk Committee

ALFORD A*
FORMSTON J*
POWELL D (resigned 31/12/2020)
SNEDDON Y (resigned 1/10/2020)
DAVIES T (reappointed 28/06/2021)
WESSEL N*
SUMMERS K* (appointed 09/12/2020)
HASLAM R (appointed 23/03/2021)

South Australian Boating Facility Advisory Committee

ANDREW B (reappointed 02/11/2020)
BOLTON G (reappointed 02/11/2020)
SCHAHINGER B M (reappointed 02/11/2020)
SEAMAN V (reappointed 02/11/2020)
MILAZZO A J
MCGRATH S (appointed 02/11/2020)
ROMEO F (appointed 02/11/2020)
TOUMAZOS K (appointed 02/11/2020)

Road User Safety Advisory Committee

BRAXTON-SMITH A D*
LANE D J*
PETROCCHITTO S
PLACE D W
PLOUFFE J
STEVENS G J*
WARNER S A
WUNDERSITZ L

South Australian Public Transport Authority Advisory Board

GAMMIE F
RYU M
VOUNASIS C
WALDOCK R

Mount Barker Infrastructure Advisory Committee

BROPHY N
CLANCEY B J
MAYER L
PASCALE S* (resigned 30/04/2021)
EXCELL A* (appointed 27/06/2020)
KERNICH G* (appointed 22/06/2021)

State Planning Commission **

DYER H L
HOLMES A N
HOLDEN C A
LENNON M A
SMITH S J*

State Commission Assessment Panel **

ADCOCK M
MUTTON D R
THOMAS R
ECKERT J
HERRIMAN E
LEADBETER P
PEMBER G

State Planning Commission – Heritage Sub-Committee **

HOLMES A N
HOLDEN C A
LINDSAY D
NEWMAN J
LITTLE E
HARRY D B

Building Technical Panel **

FRISBY D
SHILLABEER J
PAYNE J
CENTOFANTI M
BERTHOLINI L*
CIBICH J
FENNELL B
INGERSON N
MURTON P
STEER B

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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3.2 Board and Committee Members (continued)

* In accordance with the Premier and Cabinet Circular No. 016, government employees did not receive any remuneration for board/committee duties during the financial year.

** The following Boards and Committees have moved to the Attorney General's Department as at 1 October 2020

Board and Committee Remuneration

The number of members whose remuneration received or receivable falls within the following bands:

	2021	2020
\$0 - \$19 999	26	33
\$20 000 - \$39 999	4	-
\$40 000 - \$59 999	1	5
\$60 000 - \$79 999	-	4
\$160 000 - \$199 999	-	1
Total number of members	31	43

Remuneration of members reflects all costs of performing committee member duties including sitting fees, superannuation contributions, fringe benefits tax and other salary sacrifice arrangements. The total remuneration received by members was \$0.332 million (\$0.843 million).

3.3. Employee Benefits Expenses

	2021	2020
	\$'000	\$'000
Salaries and wages	136 355	171 263
Board and committee fees	381	611
Employment on-costs - superannuation	10 696	14 339
Employment on-costs - payroll	5 586	8 423
Annual leave	11 097	13 988
Long service leave	10 780	9 023
Workers compensation expenses	5 425	2 488
TVSPs payments (refer below)	5 633	3 147
Skills and Experience Retention Leave	778	699
Other employee related expenses	1 250	1 394
Total employee benefits expenses	187 981	225 375

The superannuation employment on-cost represents the department's contributions to superannuation plans in respect of current services of current employees.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

3.3 Employee Benefits Expenses (continued)

Remuneration of Employees

Remuneration of employees

The number of employees whose remuneration received or receivable falls within the following bands:

	2021	2020
	No.	No.
\$154 001 - \$174 000	26	38
\$174 001 - \$194 000	13	18
\$194 001 - \$214 000	15	3
\$214 001 - \$234 000	5	4
\$234 001 - \$254 000 (a), (d)	1	3
\$254 001 - \$274 000 (b)	8	3
\$274 001 - \$294 000 (a), (e)	4	8
\$294 001 - \$314 000 (c)	7	2
\$314 001 - \$334 000	-	1
\$334 001 - \$354 000	1	1
\$354 001 - \$374 000 (d)	2	2
\$374 001 - \$394 000	1	-
\$474 001 - \$494 000	1	1
Total	84	84

The table includes all employees whose normal remuneration was equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits as well as any termination benefits for employees who have left the department.

The total remuneration received by these employees for the year was \$18.3 million (\$17.2 million).

(a) 2021 - includes TVSP, executive termination payment for one employee

(b) 2021 - includes TVSP, executive termination payment for four employees

(c) 2021 - includes TVSP, executive termination payment for five employees

(d) 2020 - includes TVSP, executive termination payment for one employee

(e) 2020 - includes TVSP, executive termination payment for three employees

The department had 46 (45) Executives as at 30 June 2021.

There were no executive termination payments in 2020-21 and in 2019-20.

Targeted Voluntary Separation Packages (TVSPs)

The number of employees who received a TVSP during the reporting period was 65 (37).

	2021	2020
	\$'000	\$'000
Amounts paid to separated employees:		
Targeted voluntary separation packages	5 633	3 147
Leave paid to separated employees	3 792	1 671
Recovery from the Department of Treasury and Finance	(4 968)	(2 338)
Net cost to the department	4 457	2 480

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

3.4. Employee Benefits Liability

	2021	2020
	\$'000	\$'000
Current		
Annual leave	20 601	23 226
Long service leave	6 296	6 776
Skills and Experience Retention Leave	1 651	1 861
Accrued salaries and wages	5 273	5 581
Total current employee benefits	33 821	37 444
Non-current		
Long service leave	54 728	69 712
Total non-current employee benefits	54 728	69 712
Total employee benefits	88 549	107 156

Employee benefits accrue to employees as a result of services provided up to the reporting date that remain unpaid. Long term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

Salaries and Wages, Annual Leave, Skills and Experience Retention Leave (SERL) and Sick Leave

The liability for salaries and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The liability for annual leave and the skills and experience retention leave is expected to be payable within 12 months and is measured at the undiscounted amounts expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

Long Service Leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of reporting period using the projected unit credit method. Details about the measurement of long service leave is provided as Note 11.1.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

4. Expenses

4.1. Supplies and Services

	2021	2020
	\$'000	\$'000
Public transport service contracts*	338 702	217 842
Rail Commissioner salary reimbursements	42 923	71 398
Major infrastructure maintenance contracts	127 029	114 652
Other service contracts	111 262	127 779
Property expenses**	175 832	175 545
Plant, equipment and vehicle expenses	8 301	8 316
Land administration fees paid to Land Services SA	20 099	73 613
Information technology and communications	10 128	12 184
Materials and other purchases	15 307	18 820
Utilities	29 656	35 642
Insurance	4 982	5 494
Legal services	4 181	4 234
Short term and low value leases**	10 600	17 125
Commissions - transaction processing	1 547	1 946
Auditor's remuneration***	1 728	1 482
Administrative costs	6 831	7 502
State Planning Commission costs	37	45
Other	27 762	22 618
Total supplies and services	936 907	916 237

* 2020-21 includes outsourcing arrangements entered into for light rail (5 July 2020) and heavy rail operations (31 January 2021).

** From 1 July 2019, all leases, other than short term leases (under 12 months) and leases of low value assets are recognised as lease liabilities and lease assets (right-of-use assets and finance lease receivables) in the Statement of Financial Position in accordance with AASB16. The non-lease components of leases and accommodation arrangements have been recognised in property expenses above, refer to note 8.3 for more information

*** For work performed by the Auditor-General's Department under the *Public Finance and Audit Act 1987*.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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4.2. Depreciation and Amortisation

	2021 \$'000	2020 \$'000
Depreciation:		
Network assets	425 618	391 887
Plant and equipment	59 497	57 657
Buildings and facilities	62 280	62 485
Right-of-use plant and equipment	2 641	3 248
Right-of-use building	98 670	101 459
Total Depreciation	648 706	616 736
Amortisation:		
Intangible assets	4 192	5 201
Total Amortisation	4 192	5 201
Total depreciation and amortisation	652 898	621 937

The useful life of an asset is generally determined on the basis of "economic useful life to the department". The useful lives of all major assets held by the department are reassessed on an annual basis.

All non-current assets having a limited useful life are systematically depreciated/amortised over their estimated useful lives in a manner that reflects the consumption of their service potential. Land, unsealed roads (graded and formed), rail and road earthworks, road pavement sub-base, non-current assets held-for-sale and works in progress are not depreciated.

The value of building assets under finance lease is amortised over the asset's useful life. Capitalised software is amortised over the useful life of the intangible asset.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

4.2 Depreciation and Amortisation (continued)

Useful Life

Depreciation and amortisation for non-current assets is determined as follows:

<u>Asset Class</u>	<u>Depreciation Method</u>	<u>Estimated Useful Life</u>
Buildings and Facilities:		
Buildings and facilities	Straight Line	2 to 150 years
Dwellings	Straight Line	10 to 67 years
Right-of-use buildings	Straight Line	1 to 22 years
Plant and Equipment:		
Plant and equipment	Straight Line	3 to 96 years
Buses	Diminishing Value	15 to 25 years
Tram and train rolling stock	Straight Line	30 to 40 years
Information technology	Straight Line	3 to 15 years
Right-of-use plant and equipment	Straight Line	3 to 4 years
Network Assets:		
Roads (sealed surface)	Straight Line	25 to 30 years
Roads (sealed pavement)	Straight Line	48 to 77 years
Roads (sheeted)	Straight Line	18 years
Structures	Straight Line	17 to 195 years
Metro rail Infrastructure	Straight Line	10 to 149 years
Busway Infrastructure	Straight Line	10 to 100 years
Other	Straight Line	4 to 100 years
Intangible Assets:		
Intangible	Straight Line	3 to 20 years

Pavement sub-base, Earthworks, Graded and formed unsealed roads have indefinite useful lives and are not depreciated

Review of accounting estimates

In 2020-21 the department reassessed the useful life of some of its assets. This review resulted in an increase of \$0.8 million in depreciation expense for the 2020-21 year relative to the amount that would have been expenses based on the previous estimate of the useful life.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

4.3. Grants and Subsidies

Grants and subsidies by program	2021 \$'000	2020 \$'000
Grants and Subsidies		
Contribution for policing services	44 666	43 577
Transport Subsidy Scheme	8 442	9 007
Grants to local councils	11 641	15 172
Transport concessions	3 016	3 230
Business and job support fund*	2 243	5 711
Other	6 504	8 274
Total grants and subsidies	76 512	84 971

*The department is responsible for the disbursement of financial assistance packages in the form of a subsidy payment to the taxi and regional passenger bus services industries from the Business and Job Support Fund for relief from the impact of the COVID-19 pandemic. Refer to note 1.3 for more information.

4.4. Borrowing Costs

Interest paid/payable on Borrowing Costs:	2021 \$'000	2020 \$'000
Interest on leases	21 580	24 026
Total borrowing costs	21 580	24 026

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

4.5. Other Expenses

	2021	2020
	\$'000	\$'000
Other Expenses		
Rates, taxes and levies	6 864	9 245
Donated assets	691	7 071
Bad debts	1 219	805
Write-off of assets	4 777	2 625
Indentured Ports*	16 696	18 534
Local government and income tax equivalent payments	2 681	1 272
Increase in provision for contractual arrangements	4 480	-
Other payments to consolidated account	107	3 851
Site remediation	-	6
Other	401	464
Total other expenses	37 916	43 873

* This relates to amounts paid to the Consolidated Account in accordance with section 90 of the *Harbors and Navigation Act 1993*.

Charges collected for cargo services and harbour services are allocated to the department and applied to the maintenance of indentured ports. Any remaining funds are paid to the Consolidated Account in accordance with section 90 of the *Harbors and Navigation Act 1993*. Assets associated with these ports include land and facilities at Port Bonython, Ardrossan and Whyalla.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

5. Non-Financial Assets

5.1 Land, Buildings and Facilities

	2021 \$'000	2020 \$'000
Land:		
Land at fair value	924 342	895 475
Total Land	924 342	895 475
Land Under Roads:		
Land under roads at cost	191 947	187 222
Total Land Under Roads	191 947	187 222
Land for Current Projects:		
Land for current projects at cost *	194 815	166 203
Total Land for Current Projects	194 815	166 203
Buildings and Facilities:		
Buildings and facilities at fair value	2 102 543	2 032 751
Accumulated depreciation at 30 June	685 886	656 050
Total Buildings and Facilities	1 416 657	1 376 701
Right-of-use land and buildings		
Right-of-use land and buildings at cost **	1 109 772	1 216 812
Accumulated depreciation at 30 June	448 945	430 874
Total Right-of-use land and buildings	660 827	785 938
Total Land, Buildings and Facilities	3 388 588	3 411 539

* This includes land transferred from other land categories deemed at cost. Land under Road and Land for Current Projects is not revalued.

** Finance leases under AASB 117 are now reclassified as *Right-of-Use land and buildings*. The carrying value of this category of asset is now deemed at cost at 1 July 2019.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

5.1 Land, Buildings and Facilities (continued)

RECONCILIATION OF LAND, BUILDINGS AND FACILITIES

Reconciliation 2020-21

	Land	Land Under Roads	Land for Current Projects	Buildings & ROU Facilities	Land and Buildings	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2020	895 475	187 222	166 203	1 376 701	785 938	3 411 539
Reclassification from/(to) assets held for sale	(18 805)	-	-	(6 761)	-	(25 566)
Additions	549	-	35 160	30 773	14 134	80 616
Disposals	(1 589)	-	-	(147)	-	(1 736)
Donated assets	-	-	-	(215)	-	(215)
Resources received free of charge	-	-	-	-	-	-
Write offs	-	-	-	(310)	-	(310)
Revaluation increment/(decrement)	46 888	-	-	67 861	-	114 749
Transfers due to Administrative Restructures	-	-	-	(217)	-	(217)
Depreciation and amortisation	-	-	-	(62 280)	(98 670)	(160 950)
Transfers due to reclassification of assets	1 823	4 725	(6 548)	11 252	-	11 252
Reduction in lease incentives payable	-	-	-	-	-	-
Consideration for lease incentive asset	-	-	-	-	(6 249)	(6 249)
Reclassification to finance lease receivables	-	-	-	-	(35 877)	(35 877)
Re-Measurement	-	-	-	-	1 550	1 550
Other movements	1	-	-	-	1	2
Carrying amount at 30 June 2021	924 342	191 947	194 815	1 416 657	660 827	3 388 588

Reconciliation 2019-20

	Land	Land Under Roads	Land for Current Projects	Buildings & ROU Facilities	Land and Buildings	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	890 527	172 229	117 422	1 395 383	758 390	3 333 951
Reclassification from/(to) assets held for sale	(6 580)	-	-	(1 148)	-	(7 728)
Additions	90	-	49 035	21 817	137 750	208 692
Disposals	(5 793)	-	-	(481)	-	(6 274)
Donated assets	(1 732)	-	-	(4 909)	-	(6 641)
Resources received free of charge	7	-	-	-	-	7
Write offs	(1)	-	-	-	-	(1)
Revaluation increment/(decrement)	34 079	-	-	28 144	-	62 223
Depreciation and amortisation	-	-	-	(62 485)	(101 459)	(163 944)
Transfers due to reclassification of assets	(15 122)	14 993	(254)	383	-	-
Reclassification to finance lease receivables	-	-	-	-	(22 206)	(22 206)
Re-Measurement	-	-	-	-	13 465	13 465
Other movements	-	-	-	(3)	(2)	(5)
Carrying amount at 30 June 2020	895 475	187 222	166 203	1 376 701	785 938	3 411 539

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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5.1 Land, Buildings and Facilities (continued)

Valuation of Land, Buildings and Facilities

For non-specialised land, buildings and facilities the valuer arrived at fair value using the market approach. The valuation was based on recent market transactions for similar land, buildings and facilities in the area and includes adjustments for factors specific to the land, buildings and facilities being valued, such as size and location. Refer to note 11.2.

Specialised land i.e. land dedicated to marine purposes and land in the rail corridor, have their values discounted to account for the restriction in their use to arrive at fair value. These land categories usually comprises of individual parcels.

For specialised buildings and facilities the valuer used depreciated replacement cost due to there not being an active market for such buildings and facilities. The valuation was based on a combination of internal records, specialised knowledge and acquisition/transfer costs. Rail infrastructure assets revalued in 2018-19 were indexed using the appropriate construction index and the revaluation was done by the Office of the Valuer-General.

Land under Road and Land for Current Projects are not revalued, the department currently has an exemption to Treasurer's Instruction (Accounting Policy Statement) 116.C. The Department of Treasury and Finance coordinates with Valuer-General to ensure asset value attributed to Land under Road on consolidated financial report is recorded at fair value. Land for Current Projects are land acquired for ongoing construction projects, they are usually transferred to Land under Road on project completion. Land under Roads are only recognised after 1 July 2008.

In 2020-21, government employee housing, government agency accommodation, bus depot and interchanges were revalued. The revaluation was undertaken by independent valuers at valuation date using various market valuation approaches.

Right-of-Use (ROU) Buildings

Right of Use (ROU) buildings leased by the department are recorded at cost. Movements in the ROU buildings are shown in the above movement schedule. Short term leases of 12 months or less and low value leases where the underlying asset value is less than \$15,000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and disclosed in Note 4.1.

The department leases properties from external landlords to provide office and other accommodation for the whole of the government sector. These leases are recognised on the statement of financial position as right-of-use building assets and lease liabilities in accordance with AASB16 Leases. The lease liabilities related to the ROU buildings are disclosed in Note 7.2. The department's maturity analysis of its lease liabilities is disclosed in Note 11.3. Expenses related to leases, including depreciation and interest expenses, are disclosed in Note 4. Cash outflows related to leases are disclosed in Note 8.2.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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5.1 Land, Buildings and Facilities (continued)

Timing of Land, Buildings and Facilities Revaluations

The following table shows when and by whom land, buildings and facilities were revalued:

Asset Class	Assets Valued	Last Valued / Revalued	By Whom	Timing of Revaluations (years)	Input level	Fair Value Approach	
Land							
Land	Government Employee Housing	1 July 2020	Valuer-General	1	2	Market	
	Government Agency Accommodation	1 July 2020	Savillis/Opteon/m3	3	2	Market	
	Ex Australian National Railways Land*	1 July 2019	Valuer-General	6	2	Market	
	Metro Rail Stations, Yards and Corridors	1 July 2018	Valuer-General	6	2	Market	
	Marine Land*	1 July 2018	Public Private Property	6	2&3	Market	
	Bus Depot Land	1 July 2020	Knight Frank	6	2	Market	
	Future Road Construction*	1 July 2019	Valuer-General	6	2	Market	
	Leigh Creek Land	1 July 2019	Valuer-General	6	2	Market	
	Other Departmental Land (Bus Interchanges)	1 July 2020	M3 property Strategist	6	2	Market	
Buildings and Facilities							
Buildings and Facilities	Marine Related*	1 July 2018	Public Private Property	6	3	Cost	
	Metro Rail Stations and Yards	1 July 2018	Valuer-General	6	3	Cost	
	Ex Australian National Railways*	1 July 2019	Maloney Field Services	6	3	Cost	
	Bus Depots	1 July 2020	Knight Frank	6	3	Cost	
	Tram Depot	1 July 2018	Valuer-General	6	3	Cost	
	Leigh Creek Building	1 July 2019	Valuer-General	6	3	Cost	
	Other	1 July 2019	Valuer-General	6	3	Cost	
	Residential Buildings						
	Government Employee Housing	1 July 2020	Valuer-General	1	2	Market	
	Future Road Construction*	1 July 2019	Valuer-General	6	2	Market	
Commercial Buildings							
Government Agency Accommodation	1 July 2020	Savillis/Opteon/m3	3	2	Market		
Future Road Construction*	1 July 2019	Valuer-General	6	2	Market		
Depots	1 July 2018	Valuer-General	6	2	Market		
Land, Buildings and Improvements Under Lease	Land, Buildings and Improvements Under Lease- RMH	NA	NA	NA	NA	NA	

Department for Infrastructure and Transport - Controlled
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5.2 Property, Plant and Equipment

	2021	2020
	\$'000	\$'000
Plant and equipment (at fair value)	1 766 307	1 767 204
Information technology	8 834	14 279
Right-of-use vehicle at cost	5 828	8 537
	1 780 969	1 790 020
Accumulated Depreciation:		
Accumulated depreciation - Plant and equipment	1 096 315	1 121 850
Accumulated depreciation - Information technology	6 866	10 403
Accumulated depreciation - ROU Vehicle	3 214	3 025
	1 106 395	1 135 278
Total Plant and Equipment	674 574	654 742

RECONCILIATION OF PROPERTY, PLANT AND EQUIPMENT

Reconciliation 2020-21

	Plant and Equipment	Information Technology	ROU Vehicle	Total
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2020	645 354	3 876	5 512	654 742
Additions	30 747	304	904	31 955
Disposals	(18 528)	-	(1 160)	(19 688)
Donated assets	(466)	(10)	-	(476)
Resources received free of charge	566	-	-	566
Transfers due to Administrative Restructures	(109)	(919)	-	(1 028)
Write offs	(573)	(4)	-	(577)
Revaluation increment/(decrement)	71 221	-	-	71 221
Depreciation and amortisation	(58 219)	(1 278)	(2 641)	(62 138)
Other movements	(1)	(1)	(1)	(3)
Carrying amount at 30 June	669 992	1 968	2 614	674 574

Reconciliation 2019-20

	Plant and Equipment	Information Technology	ROU Vehicle	Total
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	668 237	2 346	5 584	676 167
Additions	36 974	2 922	3 251	43 147
Disposals	(1 290)	-	(76)	(1 366)
Donated assets	(332)	(98)	-	(430)
Resources received free of charge	46	-	-	46
Write offs	(381)	-	-	(381)
Revaluation increment/(decrement)	(1 521)	-	-	(1 521)
Depreciation and amortisation	(56 361)	(1 296)	(3 248)	(60 905)
Transfers due to reclassification of assets	(16)	-	-	(16)
Other movements	(2)	2	1	1
Carrying amount at 30 June	645 354	3 876	5 512	654 742

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5.2 Property, Plant and Equipment (continued)

Valuation of Plant and Equipment

For non-specialised plant and equipment the valuer arrived at fair value using the market approach. The valuation was based on recent market transactions for similar plant and equipment and includes adjustments for factors specific to the plant and equipment being valued, such as size and location.

For specialised plant and equipment, the valuer used depreciated replacement cost due to there not being an active market for such plant and equipment. The valuation was based on a combination of internal records, specialised knowledge and acquisition/transfer costs.

In 2020-21, heavy and light rail rolling stock assets were revalued. The revaluation was undertaken by an independent valuers at valuation date using current replacement cost. The Independent valuers collaborated with qualified engineers within the department to review some of the assets useful lives based on asset periodic condition assessment and asset design life.

Right- of-Use (ROU) vehicles

ROU vehicles leased by the department are recorded at cost. Movements in the ROU vehicles are shown in the above movement schedule.

Motor vehicles are leased from the South Australian Government Financing Authority (SAFA). Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. Lease terms can range from 3 years (60,000km) up to 5 years (100,000km). No contingent rental provisions exist within the lease agreements and no options exist to renew the leases at the end of their term.

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5.2 Property, Plant and Equipment (continued)

Timing of Property, Plant and Equipment Revaluations:

The following table shows when and by whom plant and equipment was revalued:

Asset Class	Assets Valued	Last Valued / Revalued	By Whom	Timing of Revaluations (years)	Input level	Fair Value Approach	
Plant and Equipment	Buses	1 July 2019	Jones Lang LaSalle	6	3	Cost	
	Tram and Train Rolling Stock	1 July 2020	Public Private Property	6	3	Cost	
	Bus Depots	1 July 2020	Knight Frank	6	3	Cost	
	Rail	1 July 2017	Jones Lang LaSalle	6	2 & 3	Cost	
	Tall Ships/Patrol Boats	1 July 2020	Public Private Property/ Pickles	6	3	Cost	
	Ferries (including Modules)	1 July 2019	Pickles Auctions	6	2	Market	
	Aids to Navigation	1 July 2019	Valuer-General	6	3	Cost	
	Heavy Plant	1 July 2019	Pickles Auctions	6	2	Market	
	Metro-ticket System	1 July 2018	Aon Risk Solution	6	3	Cost	
	Other Plant & Equipment	Not required under Policy	Not applicable	NA	NA	NA	
	Information Technology (IT)	Information Technology	NA	Not applicable	NA	NA	NA

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5.3 Network Assets

	2021 \$'000	2020 \$'000
Network Assets:		
Roads and structures (at fair value)	37 280 410	35 438 850
Rail and bus track (at fair value)	3 953 844	3 824 679
	41 234 254	39 263 529
Accumulated Depreciation:		
Accumulated depreciation - Roads and structures	10 383 205	9 547 258
Accumulated depreciation - Rail and bus track	1 292 160	1 230 783
	11 675 365	10 778 041
Total Network Assets	29 558 889	28 485 488

RECONCILIATION OF NETWORK ASSETS

Reconciliation 2020-21

	Rail and Bus			Total
	Roads	Structures	Track	
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2020	22 936 353	2 955 239	2 593 896	28 485 488
Additions	680 803	148 617	159 461	988 881
Write offs	-	(1 662)	(1 631)	(3 293)
Revaluation increment/(decrement)	522 073	5 550	(2 938)	524 685
Depreciation and amortisation	(291 100)	(58 666)	(75 852)	(425 618)
Transfers due to reclassification of assets	-	-	(11 252)	(11 252)
Other	(3)	1	-	(2)
Carrying amount at 30 June 2021	23 848 126	3 049 079	2 661 684	29 558 889

Reconciliation 2019-20

	Rail and Bus			Total
	Roads	Structures	Track	
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	16 927 666	2 386 459	2 459 887	21 774 012
Additions	680 432	314 570	56 575	1 051 577
Write offs	1	-	(1 911)	(1 910)
Revaluation increment/(decrement)	5 498 946	393 303	161 435	6 053 684
Depreciation and amortisation	(264 312)	(55 308)	(72 267)	(391 887)
Transfers due to reclassification of assets*	93 622	(83 785)	(9 820)	17
Other	(2)	-	(3)	(5)
Carrying amount at 30 June 2020	22 936 353	2 955 239	2 593 896	28 485 488

*Mainly due to the reclassification of earthworks components of the Bakewell and Gallipoli underpasses to Road assets

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5.3 Network Assets (continued)

Valuation of Roads and Structures

Approval has been granted by the Treasurer for a variation to the requirements of Treasurer's Instructions (Accounting Policy Statements), which requires an independent valuation appraisal be performed at least every 6 years. The variation enables the department to value its road and structures assets using an internally developed revaluation methodology, with inputs for the key areas being provided by independent industry experts.

The Department recently reviewed its policy on revaluation, changing the frequency of road revaluation from 3 years to 5 years. Prior to 2020-21, the Department applied annual indexation to road asset values every intervening year between revaluations using indices from the Australian Bureau of Statistics (South Australian Road and Structure asset index). The use of index has been replaced by annual review of road component and structures unit rates by an independent external estimator. This measure is to ensure the Department Network asset portfolio is not significantly different from fair value at reporting.

The Department adopts a network asset valuation model. This approach is defined as valuing a group of assets by applying representative stereotypes and associated unit rates (developed by independent experts) to calculate replacement costs.

All road and structures assets are valued at written down replacement cost by senior professional engineers with the knowledge and expertise in that area. Independent recognised industry experts are engaged to provide input with respect to key areas of the revaluation. As these assets have no active market, they are measured at written down replacement cost which is considered to be their fair value.

The valuation model segments the network assets into components that have similar engineering and functional characteristics. For the roads assets these components are:

- Sealed road surfacings
- Sealed road pavements – Base
- Sealed road pavements – sub base
- Sealed road earthworks

Each road component is then characterised by a representative stereotype. The main representative stereotypes are Motorways, Heavy Urban, Light Urban, Heavy Rural, Light Rural and Unsealed Roads (Sheeted, Graded, and Formed). Replacement unit rates are calculated based on the estimated resources necessary to complete a ten-kilometre length for each stereotype. The Department estimates the current replacement cost of the sealed pavements, surfacing and earthworks by multiplying the relevant replacement cost unit rate by the surfacing areas and unsealed pavements by the carriageway area.

For structures assets, the calculation of current replacement cost are divided into a generic group and a specific group. The generic group contains structures suitable for valuation using a unit rate per square metre of deck area. This group contains most of the bridges culverts and large retaining walls controlled by the department. Specific Group contains structures deemed unsuitable for valuation using the unit rate method. Structures in the special group are valued individually by calculating the estimated cost of building a new structure using current construction techniques.

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5.3 Network Assets (continued)

All roads and structures assets, except for earthworks and the pavement sub-base, are subject to depreciation. While the methodology remains unchanged, at the last full revaluation (2019-20), the Department modified some of the assumptions on the nature of costs included in the unit rate to reflect current practices and improved information. Key changes are:

- Using a 'design and construct' contract model rather than a "construct" only contract approach for some stereotypes. This change results in the inclusion of contractor's design, overheads and margin costs in the estimated unit rates.
- Inclusion of the department's overhead charges.
- Allocating road construction overheads cost to road components (i.e. earthworks, Sub-base, Base and Surface) based on time spent for each component rather than on the component's construction cost. The time based approach has allocated more construction overhead costs to non-depreciation components (earthworks and sub-base) compared to cost-based approach.
- Increase in costs for improved standards of safety management and worker protection. This is now allocated to all road components.
- Inclusion of retaining walls as a new asset class for the structures revaluation

The impact of the Department's annual review of the road network has been included in the final accounts as at 30 June 2021 resulting in a net fair value increase of \$525m. The increase in road and structures network value is mainly due to an increase in labour rates and increase in the cost of spray seal used in construction of rural road surface components.

Valuation of Rail and Bus Network Assets

For specialised rail and bus network assets, the depreciated replacement cost was used in the valuation methodology due to there not being an active market for rail and bus network assets. Valuation is usually based on a combination of internal records, specialised knowledge and acquisition/transfer costs.

**Department for Infrastructure and Transport - Controlled
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5.3 Network Assets (continued)

Timing of Network Asset Revaluations

The following table shows when and by whom network assets were revalued:

Asset Class	Assets Valued	Last Valued / Revalued	By Whom	Timing of Revaluations (years)	Input Level	Fair Value Approach
Network Assets						
Roads*	Road Pavements base, Sub-base, and Surface	1 July 2019	Janey Mitson, B.Eng (Civil)*	5	3	Cost
	Earthworks	1 July 2019	Janey Mitson, B.Eng (Civil)*	5	3	Cost
Structures*	Bridges / Culverts	1 July 2019	Grant Wilksch, B.Eng (Civil)*	5	3	Cost
	Ferry Landings	1 July 2019	Grant Wilksch, B.Eng (Civil)*	5	3	Cost
	Drainage	1 July 2020	Public Private Property	5	3	Cost
	Weighbridges and Weigh Slabs	1 July 2020	Public Private Property	5	3	Cost
Rail and Bus Track	Busway Interchanges	1 July 2020	Knight Frank	6	3	Cost
	Busway Track and Structures	1 July 2019	Grant Wilksch, B.Eng (Civil)	6	3	Cost
	Metro Rail Structure (includes bridges)	1 July 2018	Valuer-General	6	3	Cost
	Metro Rail, Tram Lines Track and Other	1 July 2019	Valuer-General/ Peter Lawson B.Eng	6	3	Cost

*Road network asset fair value is reviewed at intervening years and full valuation is performed by suitably qualified independent external estimator.

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5.4 Capital Works in Progress

	2021	2020
	\$'000	\$'000
Land, buildings and facilities	149 670	77 728
Road network	1 131 383	1 061 137
Plant, equipment and intangibles	28 128	31 280
Rail and bus track	483 232	345 603
Total capital works in progress	1 792 413	1 515 748

RECONCILIATION OF CAPITAL WORKS IN PROGRESS

Reconciliation 2020-21

	Road Network	Plant and Equipment/Intan gibles	Land, Buildings and Facilities	Rail and Bus Track	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2020	1 061 137	31 280	77 728	345 603	1 515 748
Additions	901 523	57 873	138 423	297 091	1 394 910
Transfer to capital	(829 420)	(34 820)	(66 481)	(159 461)	182
Transfer to operating	(1 859)	(10)	-	-	(1 869)
Transfers due to Administrative Restructures	-	(26 196)	-	-	(26 196)
Other	2	1	-	(1)	2
Carrying amount at 30 June 2021	1 131 383	28 128	149 670	483 232	1 792 413

Reconciliation 2019-20

	Road Network	Plant and Equipment/Intan gibles	Land, Buildings and Facilities	Rail and Bus Track	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	1 392 170	27 278	66 870	174 484	1 660 802
Additions	666 393	45 232	82 614	230 682	1 024 921
Transfer to capital	(994 698)	(41 197)	(70 941)	(56 575)	411
Transfer to operating	(2 726)	(32)	(142)	(2 988)	(5 888)
Other	(2)	(1)	(673)	-	(676)
Carrying amount at 30 June 2020	1 061 137	31 280	77 728	345 603	1 515 748

Valuation of Works in Progress

Capital Works in Progress is not revalued and is recorded at historic cost in accordance with AASB 116 *Property, Plant and Equipment*

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5.5 Intangible Assets

	2021	2020
	\$'000	\$'000
Intangibles		
Intangibles	78 135	78 907
Service Concession Software	-	17 062
Service Concession Data	-	283 596
	78 135	379 565
Accumulated amortisation		
Accumulated amortisation - Intangibles	66 766	67 008
Accumulated amortisation - Service Concession Software	-	3 655
	66 766	70 663
Total Intangible Assets	11 369	308 902

RECONCILIATION OF INTANGIBLE ASSETS

Reconciliation 2020-21

	Intangibles	Service Concession Software	Service Concession Data	Total
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2020	11 900	13 406	283 596	308 902
Additions	3 769	-	-	3 769
Write-off of non-current assets	(123)	-	-	(123)
Revaluation increment (decrement)	-	-	11 282	11 282
Amortisation	(3 820)	(372)	-	(4 192)
Transfers due to Administrative Restructures	(357)	(13 034)	(294 878)	(308 269)
Other	-	-	-	-
Carrying amount at 30 June 2021	11 369	-	-	11 369

Reconciliation 2019-20

	Intangibles	Service Concession Software	Service Concession Data	Total
	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	14 407	14 896	-	29 303
Changes in accounting policy (refer note 9)	-	-	283 596	283 596
Restated carrying amount at 1 July 2019	14 407	14 896	283 596	312 899
Additions	1 355	-	-	1 355
Write-off of non-current assets	(151)	-	-	(151)
Amortisation	(3 711)	(1 490)	-	(5 201)
Carrying amount at 30 June 2020	11 900	13 406	283 596	308 902

* Service concession data assets were recognised for the first time on adoption of AASB 1059 from 1 July 2019. Refer note 9 *Changes in accounting policy* for further details.

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5.5 Intangible Assets (continued)

Intangible Assets

Intangible assets are not revalued and are recorded at historic cost.

Intangible assets are identifiable as non-monetary assets without physical substance. Intangible assets are measured at cost and are tested for indications of impairment at each reporting date. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of the intangible assets are assessed to be either finite or indefinite. The department only has intangible assets with finite lives. The amortisation period and method for intangible assets is reviewed on an annual basis.

Service Concession Intangible Assets

Service concession intangible assets consist of

- service concession data comprising the State's Land Titles Register and Valuation Roll
- service concession software comprising the South Australian Integrated Land Information System (SAILIS Software).

The State government entered into an agreement with a private sector operator to provide titling and registry services to the State on 10 August 2017. The agreement has a term of 47 years. Under the Terms of the Agreement:

- the private sector operator delivers land titling services and valuation services comprising registration services, plan and division services, information services, customer services, data collection and retention services
- the State is responsible for setting fees that are charged to customers
- the operator receives customer payments based on the number of transactions undertaken by the operator for land services
- the operator is responsible for the operation and maintenance of the titling, registry and valuations database
- the contract grants the operator the access to titling, registry and valuations assets
- the titling, registry and valuations assets are owned by the State, prior to, during and after the term of agreement
- the State has the right to receive physical hardware (and any necessary software) or other assets used to deliver land titling, registry and valuation functions at the end of the agreement term
- the State has defined and protective termination rights and data protection to protect data, preserve the register and ensure the private operator complies with data privacy and protection laws

Service concession data assets are measured at current replacement cost and accounted for in accordance with the depreciation and impairment requirements of AASB 138 Intangible Assets and AASB 136 Impairment of Assets. Service concession data are indefinite lived intangible assets, meaning that the carrying amount of these assets are not amortised. The Department's policy is to revalue the service concession data assets annually.

The service concession software is measured at cost and amortised over 11 years, with the amortisation period reviewed on an annual basis. The service concession software is not revalued.

Valuation of the service concession data assets

The service concession data assets were valued as at 1 July 2019 by an external independent valuer at current replacement cost in accordance with the cost approach to fair value in AASB 13.

The current replacement cost of an asset is determined by reference to the replacement cost new of modern equivalent of the asset, and adjusted to reflect losses in value attributable to physical depreciation/amortisation

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5.5 Intangible Assets (continued)

and obsolescence. This approach is also deemed to be the minimum cost to replace the existing asset with the same economic benefit.

The current replacement cost of service concession data was derived as a hypothetical exercise with the following assumptions:

- The information required to populate and recreate the register is available at no cost.
- The existence of physical or electronic copy of a record that can be used to recreate the data.
- SAILIS software, architecture and trained workforce required for data recreation are available.
- Only data that sits within the system is replicated.

Considering these assumptions, the minimum cost to replicate the existing service potential of service concession data calculated based on:

1. The cost of manually inputting and manipulating records, using the cost incurred by the current operator to process dealings/plan/titles at valuation date. These costs is then applied to the relevant total volume of records.
2. The scanning and digitising costs i.e. the estimates of current cost to input non digital records into the SAILIS system.
3. Due to the nature and complexity that might surround data recreation project of this size, a contingency amount is included to cater for variations in the cost of recreating complicated records, technological requirements, quality assurance, timing and staffing.

The significant unobservable (Level 3) inputs for the valuation of the cost to replicate the service concession data include:

- data entry cost per unit
- scanning cost per document
- number of land registry transactions and valuation fields processed
- number of documents scanned and percentage based contingency applied.

Due to Machinery of Government changes, the recognised service concession assets (data asset and software) and liabilities (administered) have been transferred to Attorney-General's Department as at 1 October 2020. Refer to Note 1.4.

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5.6 Inventories

	2021	2020
	\$'000	\$'000
Current - held for distribution at no or nominal consideration		
Road making material and stores at cost	2 033	3 429
Rail material and stores at cost	3 701	7 326
Total inventories held for distribution at no or nominal consideration	5 734	10 755
Current - other than those held for distribution at no or nominal consideration:		
Other inventory at cost	456	470
Total inventories other than those held for distribution at no or nominal consideration	456	470
Total Current Inventories	6 190	11 225

Inventories include goods and other property held for distribution in the ordinary course of business and excludes depreciable assets.

Inventories held for distribution at no or nominal consideration are adjusted when applicable for any loss of service potential. The basis for assessing loss of service potential includes current replacement cost and technological or functional obsolescence.

Inventories of roadside materials are measured at historic cost and stores are measured on a weighted average historic cost basis. Inventories held for works performed for clients external to the department are measured at cost.

5.7 Non-Current Assets Classified as Held for Sale

	2021	2020
	\$'000	\$'000
Non-Current Assets Classified as Held for Sale:		
Land, buildings and facilities	9 963	9 405
Total non-current assets classified as held for sale	9 963	9 405

The department has identified \$9.963 million (\$9.405 million) of land, buildings and facilities that are surplus to the department's requirements. The land, buildings and facilities are expected to be sold within 12 months by public tender or auction.

Valuation of Non-Current Assets Classified as Held for Sale

Non-current assets classified as held for sale generally consist of land and buildings that have been declared surplus to the needs of the department for which a plan of sale has been determined, the sale is highly probable and is expected to be completed within one year from the date of classification.

Non-current assets classified as held for sale are measured at the lower of carrying amount and fair value less cost to sell in accordance with *AASB 5 Non-Current Assets Held for Sale and Discontinued Operations*. The assets in this category are re-valued upon reclassification in line with the valuation techniques outlined in notes 5.1 to 5.3. They are presented separately from the other assets in the Statement of Financial Position and are not subject to depreciation.

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6. Financial assets

6.1 Cash and Cash Equivalents

	2021	2020
	\$'000	\$'000
Deposits at call with the Treasurer	4 532 012	4 218 414
Imprest Account	15	15
Deposits with SAFA	717	1 563
Other	119	144
Total cash and cash equivalents	4 532 863	4 220 136

6.2 Receivables

	2021	2020
	\$'000	\$'000
Current		
Trade receivables		
From government entities	172 313	71 687
From non-government entities	32 434	26 187
Less impairment loss on receivables	(2 628)	(1 700)
Total trade receivables	202 119	96 174
Statutory receivables		
GST input tax recoverable	14 984	9 367
Total statutory receivables	14 984	9 367
Finance lease receivables	20 844	27 210
Accrued revenues	63 920	61 720
Total current receivables	301 867	194 471
Non-current		
Trade receivables		
From government entities	174	174
From non-government entities	170	179
Finance lease receivables	156 478	156 196
Total non-current receivables	156 822	156 549
Total receivables	458 689	351 020
Movements in the expected credit loss (impairment loss):	2021	2020
	\$'000	\$'000
- Carrying amount at the beginning of the period	1 700	960
Amounts written off	(291)	(65)
Increase / (Decrease) in allowance recognised in profit or loss	1 219	805
Carrying amount at 30 June	2 628	1 700

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6.2 Receivables (continued)

Trade receivables arise in the normal course of the provision of goods and services provided to other government agencies and the public. Trade receivables are normally settled within 30 days after the issue of an invoice or from when goods or services have been provided under a contractual agreement. Receivables and accrued revenues are non-interest bearing.

Collectability of receivables is reviewed on an ongoing basis. Other than as recognised in the expected credit loss, it is not anticipated that debtors will fail to discharge their obligations. The carrying amount of receivables approximates their fair value due to being receivable on demand. There is no concentration of credit risk.

Statutory receivables do not arise from contracts with customers. They are recognised and measured similarly to contractual receivables (except impairment) but are not classified as financial instruments for disclosure purposes.

Impairment losses relate to contracts with customers external to SA Government. No impairment loss was recognised in relation to statutory receivables.

Finance lease receivables:

The department is responsible for managing whole of government office accommodation arrangements under Premier and Cabinet Circular PC018. This includes leasing of accommodation from private landlords and subsequent sub-leasing these properties to government agencies. Where the sub-lease meets the definition of a lease under AASB16, and substantially transfers all the risks and rewards of the head lease to another government agency, the department recognises a finance lease receivable for the net investment of the lease. Finance lease receivables represent approximately 50 sub-leases.

During 2020-21, the department recognised finance income on finance lease receivables of \$4.665m

The following table sets out the maturity analysis of lease receivables, showing the discounted lease payments to be received after the reporting date.

<i>Finance Lease receivables</i>	2021	2020
	\$'000	\$'000
Finance lease receivables contracted for at the reporting date are as follows:		
Within one year	27 375	32 326
Later than one year but no longer than five years	67 898	81 228
Later than five years	114 783	116 727
Minimum lease payments	210 056	230 281
Less unearned finance income	(32 734)	(46 875)
Total Finance Lease Receivables	177 322	183 406
The present value of finance lease receivable is as follows:		
Within one year	20 844	27 210
Later than one year but no longer than five years	46 819	62 531
Later than five years	109 659	93 665
Present Value of Finance Lease	177 322	183 406
Representing:		
Current	20 844	27 210
Non-current	156 478	156 196
Total Finance Lease Receivables	177 322	183 406

Refer to Note 11.3 for further information on risk management.

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6.3 Other Assets

	2021	2020
	\$'000	\$'000
Current:		
Prepayments	22 251	24 401
Accommodation Incentives	7 705	8 418
Other	398	381
Total Current Other Assets	30 354	33 200
Non-Current Assets:		
Accommodation Incentives	47 974	49 126
Total Non-Current Other Assets	47 974	49 126
Total other assets	78 328	82 326

Accommodation Incentives received by the department which do not fall under AASB16 are amortised over the lease term.

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7. Liabilities

7.1 Payables

	2021	2020
	\$'000	\$'000
Current		
Trade payables	19 616	11 243
Accrued expenses	407 724	200 055
Rail Commissioner (Federally Awarded Employees)	9 696	14 810
Total trade payables	437 036	226 108
Statutory payables		
Employment on-costs	4 973	5 450
Total statutory payables	4 973	5 450
Total current payables	442 009	231 558
Non-Current:		
Rail Commissioner (Federally Awarded Employees)	12 779	21 345
Total trade payables	12 779	21 345
Statutory payables		
Employment on-costs	5 145	6 463
Total statutory payables	5 145	6 463
Total non-current payables	17 924	27 808
Total payables	459 933	259 366

Creditors and accruals are raised for all amounts owing but unpaid. Creditors are normally settled within 30 days from the date the invoice is first received. Employment on-costs are settled when the respective employee benefits that they relate to are discharged. All payables are non-interest bearing. The carrying amount of payables represents fair value due to the amounts being payable on demand.

Statutory payables do not arise from contracts.

Employment on-costs

Employment on-costs include payroll tax and superannuation contributions with respect to outstanding liabilities for salaries and wages and associated leave. The department makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only payable outstanding at reporting date relates to any contributions due but not yet paid.

As a result of an actuarial assessment performed by the Department of Treasury and Finance, the proportion of long service leave taken as leave has remained unchanged from the 2020 rate of 42% and the average factor for the calculation of employer superannuation cost on-cost has changed from the 2020 rate of 9.8% to the rate of 10.1% in 2021. These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is an increase in the employment on-cost of \$0.150 million (\$0.079 million). The estimated impact on 2021 and 2022 is not expected to be materially different to the impact in 2021.

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7.2 Lease Liabilities

	2021	2020
	\$'000	\$'000
Lease Liabilities	108 217	139 179
Total current lease liability	108 217	139 179
Non-Current		
Lease Liabilities	875 096	972 214
Total non-current lease liability	875 096	972 214
Total lease liability	983 313	1 111 393
Movements in the Lease Liabilities:	2021	2020
	\$'000	\$'000
Carrying amount at the beginning of the period	1 111 393	1 048 427
Increase/(Decrease) due to lease additions, modifications and re-measurements	(1 288)	187 550
Reductions resulting from payments	(126 792)	(124 584)
Carrying amount at 30 June	983 313	1 111 393

All material cash outflows are reflected in the lease liabilities disclosed above.

Lease liabilities are effectively secured as the rights to the leased assets revert to the lessor in the event of default.

At 30 June 2021 the department had committed to material leases for building assets which had not yet commenced. The future cash flows for these leases is \$280.911m over 15 years.

The departments leasing activities as lessee include government accommodation, motor vehicles, office equipment and other plant and equipment. Refer Note 8.3.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

7.3 Provisions

	2021	2020
	\$'000	\$'000
Current		
Provision for workers compensation	1 586	1 618
Site remediation	10 606	14 479
Provision for contractual arrangements	850	-
Total current provisions	13 042	16 097
Non-current		
Provision for workers compensation	9 395	7 750
Site remediation	2 508	6 014
Provision for contractual arrangements	3 630	-
Total non-current provisions	15 533	13 764
Total provisions	28 575	29 861

Reconciliation of Workers Compensation

The following table shows the movement of the workers compensation provision:

Carrying amount as at 1 July	9 368	9 173
Increase (decrease) in provision due to revision of estimates	4 169	1 915
Reductions resulting from payments	(2 556)	(1 720)
Carrying Amount at 30 June	10 981	9 368

Reconciliation of Site Remediation

The following table shows the movement of the site remediation provision:

Carrying amount as at 1 July	20 493	21 779
Increase in provision due to revision of estimates	-	6
Reductions resulting from payments	(7 379)	(1 292)
Carrying Amount at 30 June	13 114	20 493

Reconciliation of Provision for contractual arrangements

The following table shows the movement of the contractual arrangements provision:

Carrying amount as at 1 July	-	-
Increase in provision due to initial estimate	4 480	-
Reductions resulting from payments	-	-
Carrying Amount at 30 June	4 480	-

Provisions have been reported to reflect unsettled workers compensation claims, land remediation work required under the Ports Corp Business and Sale Agreement and contractual arrangements regarding outsourced heavy rail operations.

The department is responsible for the payment of workers compensation claims.

The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2021 provided by a consulting actuary engaged through the Office of the Commissioner for the Public Sector Employment

The provision reflects the actuarial valuation of outstanding liabilities under the *Return to Work Act 2014* and Additional Compensation provisions. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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7.3 Provisions (continued)

The Additional Compensation provision entitlements are contained within relevant Public Sector Enterprise Agreements and Awards. These provide continuing benefits to eligible workers with respect to certain work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme *Return to Work Act 2014*.

Under the Outsourced Rail Operations Agreement the department is liable for the Long Service Leave associated with the contractors' employees including staff that transferred to the contractor from the Rail Commissioner.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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7.4 Other Liabilities

	2021	2020
	\$'000	\$'000
Current		
Deferred income	19 893	15 848
Other	1 556	1 259
Total current other liabilities	21 449	17 107
Total other liabilities	21 449	17 107

Deferred Income

The department sells Metrotickets for travel on public transport. The value of unused Metrotickets as at 30 June 2021 was \$13.932 million (\$12.614 million) and is recognised as a liability.

8. Other disclosures

8.1 Equity

	2021
	\$'000
Restatement of Opening Balances	
Adjustments against Retained Earnings:	
Work in progress adjustment - error correction	(12 875)
Asset recognition - error correction	18 483
Change in Accounting Policy (AASB 1059) refer Note 9	283 596
Statement of Comprehensive Income - error correction	3 815
Other adjustments - error correction	23 787
Total equity	316 806

The table above represents total adjustments to equity identified. Adjustments totalling \$328.602 million were identified in the year ended 30 June 2021 which affect the year ended 30 June 2020 and prior years.

RESTATEMENT OF OPENING BALANCES

Adjustments against Retained Earnings

Work in progress adjustment – error correction

A review of projects expenditure by the department in the year ended 30 June 2021 identified \$12.875 million of costs included in capital works in progress at 30 June 2020 that should have been expended in a prior year. The prior period errors are corrected in the current year by an adjustment to retained earnings. The impact on the financial statements for 2019-20 is summarised below:

	2020	2019
	\$'000	\$'000
Road network - work in progress	(2 253)	(6 319)
Land, Buildings and Facilities - work in progress	(143)	(1 172)
Track - work in progress	(2 988)	-
Total work in progress adjustment	(5 384)	(7 491)

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

8.1 Equity (continued)

Asset Recognition – error correction

The total effect of assets recognised for the first time that relate to prior financial periods is \$18.483m. The prior period errors are corrected in the current year by an adjustment to retained earnings. The impact on the financial statements for 2019-20 is summarised below:

	2020	2019
	\$'000	\$'000
Network Assets	304	2 256
Land, buildings and facilities	-	15 873
Plant and equipment	50	-
Total asset recognition - error correction	354	18 129

Other Adjustments – error correction

A review of operating income and expenditure by the department in the year ended 30 June 2021 identified \$23.787 million of costs incorrectly accounted for at 30 June 2020, this mainly relates to adjustment of finance lease receivable. The prior period errors are corrected in the current year by an adjustment to retained earnings. The impact on the financial statements for 2019-20 is summarised below:

	2020	2019
	\$'000	\$'000
Finance Lease Receivable	21 825	-
Payables	1 215	747
Total other adjustments error correction	23 040	747

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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8.2 Cash Flow Reconciliation

	2021	2020
	\$'000	\$'000
Leases		
Buildings	113 179	115 089
Plant and equipment	4 850	4 961
Total cash outflow for leases	118 029	120 050

	2021	2020
	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Cash and cash equivalents disclosed in the Statement of Financial Position	4 532 863	4 220 136
Balance as per the Statement of Cash Flows	4 532 863	4 220 136

Reconciliation of net cash provided by operating activities to net result		
Net cash provided by/(used in) operating activities	1 295 119	848 328
Add / (less) non-cash Items		
Net gain (loss) on sale or disposal of non-current assets	7 435	2 549
Depreciation/amortisation expense of non-current assets	(652 898)	(621 937)
Assets written off	(4 777)	(2 625)
Assets donated	(691)	(7 071)
Resources received free of charge	7 766	4 774
Expensing of works in progress	-	(4 360)
Fair value of assets received		
Net revenue from administrative restructure		
Increase (Decrease) in receivables	154 213	187 209
Increase (Decrease) in inventories	(5 035)	237
Increase (Decrease) in other assets	(1 847)	19 921
(Increase) Decrease in payables and provisions	(78 741)	(259 939)
(Increase) Decrease in employee benefits	18 607	(67)
(Increase) Decrease in other liabilities	(4 342)	39 342
Net result	734 809	206 361

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

8.3 Significant accounting policies

Significant accounting policies not disclosed elsewhere in this report are detailed below.

Taxation

The department is not subject to income tax. The department is liable for payroll tax, fringe benefits tax, goods and services tax (GST), emergency services levy, income tax equivalents and local government rate equivalents.

The department prepares a Business Activity Statement on behalf of its controlled entities, administered items and other clients to which it provides business services under the grouping provisions of the GST legislation. Under the grouping provisions, the department is liable for the GST payments and entitled to the GST receipts associated with these entities and items. The GST applicable forms part of the receivables and payables recorded in the department's Statement of Financial Position and the GST cash flows recorded in the department's Statement of Cash Flows.

With respect to tax equivalents, the department is liable to pay income tax equivalents to the Consolidated Account in relation to the commercial operations of the Property Directorate. In determining its tax equivalent commitments, the department utilises the 'Accounting Profits' model as prescribed by Treasurer's Instruction 22 -Tax Equivalent Payments. Under this model, income tax expense is calculated separately for each taxable entity by applying the companies' income tax rate (currently 30%) to the accounting profit for the year. Income tax equivalent payments are included in Payments to SA Government in the Statement of Comprehensive Income.

Business Overheads

The department adopts a full cost approach to recognising its infrastructure capital and recurrent works. This methodology requires the allocation of a proportionate share of overheads to these activities. These overhead costs include corporate overheads such as the cost of the traditional corporate areas, general whole of department costs as well as business specific overhead costs.

These costs are allocated using a costing model developed to reflect the proportionate consumption of overheads by output sections.

Contracts in progress

The department acts as project manager for major capital works in relation to government buildings or government accommodation and for a range of minor capital works and maintenance type activities associated with the role of facilities manager. The department charges a fee to recover the cost of its project management activities which is recorded as revenue in accordance with AASB15.

The expenses incurred in undertaking these capital works and/or maintenance activities and the revenue recovered from charging the respective government departments are recognised within the Statement of Financial Position. The net of the expenditure incurred and the revenue recovered is accounted for as a receivable or payable.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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8.3 Significant accounting policies (continued)

Non- Current Assets

Assets have been classified according to their nature and have not been offset unless required or permitted by a specific accounting standard, or where offsetting reflects the substance of the transaction or other event.

Acquisition and Recognition of Non-Current assets

The department capitalises non-current physical assets with an individual or grouped value of \$10,000 or greater in accordance with policies that are consistent with Treasurer's Instructions (Accounting Policy Statements) and the requirements of Accounting Standard AASB 116 *Property, Plant and Equipment*. Exceptions to this policy are assets under construction, land and buildings and assets categorised as "grouped assets" in the department's policy which are capitalised irrespective of their value.

Assets under construction are capitalised from Capital Works in Progress to the appropriate asset classes at the completion of the project. Project costs that do not meet the recognition criteria of an asset are expensed.

APS 1051.A specifies that land under roads acquired before 1 July 2008, are not to be recognised by the department as an asset. However, any land under roads acquired after 1 July 2008 have been recognised by the department in accordance with AASB 1051 *Land Under Roads*, paragraph 15, when the asset recognition criteria is met. Land under roads includes land under roadways, road reserves, footpaths, nature strips and median strips.

Buildings or other structures residing on land acquired for current road projects are not separately recognised in the Statement of Financial Position. The costs incurred in acquiring the buildings in these instances are deemed to be part of the costs of acquiring the land.

Non-current assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental costs incurred with the acquisition. Where the department acquires assets at no cost, or minimal cost, these items are recorded at their fair value in the Statement of Financial Position. If the assets are acquired at no or nominal value as part of a restructuring of administrative arrangements then the assets are recognised at book value i.e. the amount recorded by the transferor entity immediately prior to the restructure.

Revaluation of Non-Current Assets

In accordance with Treasurer's Instruction (Accounting Policy Statements) the department revalues all its non-current physical assets to their estimated fair value. Revaluations are performed only in instances where the fair value of the asset or asset group at the time of acquisition is greater than \$1.5 million and the estimated useful life is greater than three years.

During 2020-21 financial year, the Department reviewed its policy on revaluation frequency. The frequency of revaluation was increased from 3 years to 5 years for Road Networks assets and 6 years for other major infrastructure assets. The Department also reviewed its measures to test fair value movements, this is to ensure carrying value is not materially different from asset fair value.

The department revalues its assets in accordance with the required timelines, depending on the nature or purpose for which that asset is held. Assets are revalued by appropriately qualified valuation professionals, internal experts using external estimators or internal estimates based on recent transactions/indices. All valuers are independent unless otherwise indicated. The Valuer-General is considered an independent valuer as the Valuer-General is independent of the other functions of the department.

When non-current assets are revalued, the department uses the gross method in accounting for most assets with the exception of land and buildings that are subject to commercial leases and held for provision of government agency accommodation and for provision of housing of government employees in remote areas.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

8.3 Significant accounting policies (continued)

If at any time the carrying amount of an asset materially differs from its fair value, the department re-values the asset regardless of when the last valuation took place. Non-current physical assets that are acquired between revaluations are either held at cost until the next valuation, or revalued if the fair value is likely to be materially different from the acquisition value. The department assesses material differences in fair value from notification from business units or changes in circumstances and environmental factors that the department becomes aware of. Revaluation movements are recorded in the Revaluation reserves.

Upon disposal or de-recognition, any revaluation surplus relating to that asset is transferred to retained earnings.

The valuation methodology applied to specific classes of non-current assets under revaluations and the timing of asset valuations are disclosed in the Notes applicable to those assets. See Note 5.

Impairment

Non-current assets owned by the department carried at its fair value has not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their service capacity. However, assets held at cost is assessed for impairment at the end of each reporting period.

Revaluation of non-current assets is undertaken on a regular cycle as detailed in Note 5. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Remediation of Non-Current Assets

Land remediation undertaken by the department is primarily designed to restore the asset to its original state or condition and would not normally meet the criteria for asset recognition under *AASB 116 Property, Plant and Equipment*.

Where remedial work is to be performed in response to a present obligation, either under legislation or under a contractual arrangement to a third party, the department recognises a provision for any future work in accordance with the requirements of *AASB 137 Provisions, Contingent Liabilities and Contingent Assets*. Other land remediation costs are therefore expensed in the period in which the obligation is recognised.

Leases

The department enters into lease arrangements as both lessee and lessor.

Accounting standard *AASB16 Leases* came into effect in 2019-20 resulting in significant changes to the departments accounting for leases.

The Treasurer's Instructions (Accounting Policy Statements) specify the required accounting policies for public authorities in applying *AASB 16*. These requirements are reflected in the department's accounting policies as follows:

- *AASB 16* is not applied to leases of intangible assets;
- Right-of-use assets and lease liabilities are not recognised for leases of low value assets, being assets which have a value of \$15 000 or less, nor short-term leases, being those with a lease term of 12 months or less;
- the department, in the capacity of a lessee, does not include non-lease components in lease amounts;
- Right-of-use assets are subsequently measured applying a cost model; and
- the incremental borrowing rate published by the Department of Treasury and Finance is used when the implicit rate in the lease is not able to be determined.

Significant accounting policies related to the application of *AASB 16* are disclosed under the relevant notes.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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8.3 Significant accounting policies (continued)

Lease activities in the department:

As Lessee:

Commercial Property:

The department is responsible for the management of accommodation arrangements on behalf of other government agencies under Premier and Cabinet Circular PC018 *Government Office Accommodation Framework* (PC018). The department has approximately 300 leases of commercial properties from external parties as well as departmentally owned properties to enable this. Approximately 230 of these external leases include extension options.

Commercial accommodation leases with external parties are non-cancellable with terms ranging from 1 to 20 years. Lease extensions or options are typically renegotiated before the end of the current term. Rent is generally payable monthly in advance. Leases include a fixed rate increase, CPI and/or periodic market review. Major value leases typically have a predetermined fixed rate annual increase (2.5% -3.75%) factored into the lease.

Office accommodation provided to general government sector agencies under PC018 do not meet the definition of a lease under AASB 16. Revenue for these agencies is recognised under AASB 15 and classified as Government accommodation rental income (refer note 2.6). Where the department leases this accommodation from an external party the department records the Right-of-Use asset and Lease Liability on its statement of financial position.

For some office accommodation provided to the general government sector agencies under PC018 the department provides accommodation incentives (eg fit out). These have been recognised as an asset and are amortised against rental income on a straight line basis over the term of the arrangement with the government sector agency.

Leased accommodation provided by the department outside of the scope PC018 are accounted for as leases under AASB 16. Where the department acts as sub-lessor it recognises a Finance Lease receivable for the net investment in the lease. Refer to Note 6.2.

Lease liabilities are classified as both current and non-current, with the minimum lease payments allocated between borrowing costs and the reduction of lease liability for the period.

Right of Use assets are depreciated over the reasonably certain term of the lease.

Significant judgments/policy:

Reasonably certain

The lease term is the non-cancellable period of a lease including periods covered by an option to extend the lease if the lessee is reasonably certain to exercise this option.

Where a property lease has extension options, these have been included in the value of the ROU asset and Lease liability where the department has assessed the lease extension option(s) is reasonably certain. The department considers all relevant facts and circumstances when making this determination including the whole of government accommodation strategy, economic conditions including relocation costs, operational needs of sub lessee's and relevant factors.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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8.3 Significant accounting policies (continued)

Lease components

Where a contract contains both lease and non-lease components such as asset maintenance services, the department excludes the non-lease component amounts when determining the lease liability and right-of-use asset amount in accordance with AASB16 and the Treasurer's Instructions (Accounting Policy Statements).

In determining the non-lease component rate for property leases, the department has applied the independently measured Property Council of Australia benchmark rates published for South Australia. This rate is then applied to the minimum lease payments of multi-story office buildings to determine value of the lease liability and lease asset.

Plant and Equipment:

The department leases plant and equipment for its operational use. This includes motor vehicles, office equipment and other plant. Motor vehicles leases are with the South Australian Financing Authority (SAFA).

Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. Lease terms can range from 3 years up to 5 years, no contingent rental provisions exist and no options exist to renew the leases at the end of the lease.

Where plant and equipment is leased from an external party the department records a Right-of-Use asset and Lease Liability on its financial position when it meets the definition of a Lease under AASB16.

The department has elected not to recognise right-of-use assets and lease liabilities arising from short-term leases of less than 12 months and low value assets, being assets which have a value of \$15 000 or less. These lease payments are recognised as expenses on a straight line basis over the lease term.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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8.3 Significant accounting policies (continued)

As Lessor:

Government Employee Housing

As lessor, the department recognises finance lease receivables from Government agencies in relation housing in the remote area of the APY lands at an amount equal to the net investment of constructing the housing.

Finance lease interest income is recognised based on the periodic rate of return on that net investment. Lease payments from the lessee are applied against the gross investment in the lease to reduce both the principal and the unearned interest income.

Departmental Owned property

The department owns properties such as commercial buildings, land and other operating facilities. Where these properties are leased to other entities they are treated as operating leases because the department retains all the risks and rewards incidental to ownership of the underlying asset. That is the leases are significantly shorter than the useful life of the underlying asset.

The department recognises lease payments from operating leases as rental income on a straight line basis over the term of the lease. Commercial accommodation operating leases are non- cancellable and rent is payable in advance.

Recreational Jetties

The department has entered into leases as lessor, in regards to the Government's Recreational Jetties Divestment Program where jetties have been leased to Councils throughout the state. Peppercorn rents of \$1 per annum apply over the 25 or 99 year lease term for each lease.

Under the terms of the lease agreement, these leases have been categorised as finance leases due to the passing of risks and benefits incidental to ownership to the lessee. The underlying assets have no value recorded in the Financial Statements because all the risks and rewards incidental to ownership of the underlying asset have been transferred to the Councils.

Department for Infrastructure and Transport - Controlled
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9. Changes in accounting policy

AASB 1059 Service Concession Arrangements – Grantor

The Department has adopted AASB 1059, which applies to reporting periods beginning on or after 1 January 2020. AASB 1059 prescribes the accounting for certain arrangements in which an operator provides public services on behalf of a public sector grantor involving a service concession arrangement.

Service concession arrangements (SCAs) are contracts between a grantor and an operator where an operator provides public services related to a service concession asset on behalf of a public sector grantor for a specified period of time and manages at least some of those services.

The Department has reviewed all of its arrangements with other entities to assess whether AASB 1059 applies. The following arrangement was identified. The Department of Treasury and Finance has approved the Department's recognition of the Service Concession Arrangement under AASB 1059, in accordance with the requirement of Treasurers Instructions (Accounting Policy Statements).

Delivery of Land Titling, Registration and Valuation Services

On 10 August 2017 the State government entered into an agreement with a private sector operator to provide titling and registry services for a term of 47 years. Responsibility for managing these arrangements was transferred to the Department on 1 July 2018.

A description of the arrangements and associated the service concession assets is detailed in note 5.5 *Intangible assets*. These assets comprise service concession data assets and service concession software assets. Prior to adoption of AASB 1059:

- the upfront consideration received from the private operator was recognised as a liability in the Department's Statement of Administered Financial Position, with the amortisation of this liability recognised as revenue in the Statement of Administered Comprehensive Income over term of the arrangements. This liability is administered on behalf of the Treasurer
- the software was recognised as an intangible asset
- the service concession data assets did not meet the recognition criteria under AASB 138 and therefore no value for them was recognised. However, AASB 1059 requires the Department to recognise identifiable intangible assets as a service concession asset where the Department controls the asset, even if the asset does not qualify for recognition under AASB 138.

The Department has adopted the full retrospective transition approach under AASB 1059 by recognising and measuring service concession assets and related liabilities at the date of initial application of 1 July 2019. The only impact at that date was to recognise the service concession data asset, with the corresponding adjustment recognised in the revaluation reserve.

The effect of adopting AASB 1059 is as follows:

	Note	2020 \$'000	2019 \$'000
Assets:			
Intangible- Service Concession Asset	5.5	11,282	283,596
Total Adjustment to Asset		11,282	283,596
Equity:			
Revaluation Reserve		-11,282	-283,596
Total Adjustment to Equity		-11,282	-283,596

Due to Machinery of Government changes, the recognised service concession asset and liabilities (administered) have been transferred to Attorney-General Department as at 1 October 2020. Refer to Note 1.4.

Department for Infrastructure and Transport - Controlled
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10. Outlook

10.1 Unrecognised Commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual sources and are disclosed at their nominal value.

The department's capital commitments are predominantly for capital expenditure on construction projects relating to the road and rail networks, and the construction and upgrade of Government buildings and facilities. Where this construction work is being done on behalf of other agencies the cost is recovered accordingly.

The department's expenditure commitments include major service contracts for road and public transport operations. Accommodation expenses and short term and low value leases that do not meet the definition of a lease under AASB16 have been recognised by the department as an expenditure commitment.

Capital commitments

	2021 \$'000	2020 \$'000
Capital expenditure contracted for at the reporting date but not recognised as liabilities in the financial report, are payable as follows:		
Within one year	1 219 962	1 072 046
Later than one year but not longer than five years	181 680	516 376
Later than five years	73 144	96 298
Total capital commitments	1 474 786	1 684 720

Expenditure commitments

	2021 \$'000	2020 \$'000
Within one year	579 440	426 122
Later than one year but not longer than five years	2 333 044	1 169 827
Later than five years	1 534 127	1 549 904
Total expenditure commitments	4 446 611	3 145 853

Department for Infrastructure and Transport - Controlled
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10.1 Unrecognised Contractual Commitments (continued)

<i>Operating Lease Commitments as Lessor</i>	2021 \$'000	2020 \$'000
Commitments under operating leases at the reporting date but not recognised as receivable in the financial report, are as follows:		
Within one year	1 600	2 269
Later than one year but no later than five years	3 384	3 331
Later than five years	76	-
Total Operating Lease Commitments as Lessor	5 060	5 600

The department's operating lease commitments as lessor are for commercial accommodation and access rights to State Owned land sites for departmentally owned properties. These leases relate to office accommodation leased to Public Financial Corporations and Public Non-Financial Corporations and operational sites leased to government agencies. Commercial accommodation leases are non-cancellable with remaining lease terms ranging from 1 to 27 years. Rent is receivable in advance.

10.2 Contingent Assets and Liabilities

Contingent assets and liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of note.

Contingent Assets

At 30 June 2021, the department:

- holds contract securities which are designed to cover the risk to the department in the event of contractor non-performance or insolvency. In the event of contractor non-performance or insolvency, the department can call upon the contract security to cover any resulting costs incurred.

Contingent Liabilities

At 30 June 2021, the department had:

- possible material exposures resulting from litigation (or pending litigation) in respect of claims for property damage or personal injury;
- received notification of other cases not yet subject to court action or formal claim, which may result in subsequent litigation or arbitration in the future;
- possible material exposure resulting from the ongoing monitoring and treatment of contaminated land assets to bring the land into a position for future use or sale;
- property acquisition compensation matters that are yet to be settled;
- property agreements that provide for additional compensation payments where a property owner purchases a replacement investment property within 12 months; and

In addition, the department is awaiting the outcome of formal and informal proceedings which may result in possible liabilities.

The department is insured by SAicorp, the captive insurer for the Government of South Australia. Final exposure of claims is limited to the deductible excess. The extent of these contingent liabilities cannot be reliably measured at balance date.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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10.3 Impact of standards and statements not yet effective

The department has assessed the impact of new and changed Australian Accounting Standards and Interpretations not yet effective.

There is not expected to be any material impact.

10.4 COVID-19 pandemic outlook for the department

The COVID-19 pandemic will continue to impact the operations of the department in 2021-22. The key expected impacts include continued delivery of the infrastructure stimulus packages for road infrastructure and safety, the continued decline in passenger transport patronage and the additional public transport network safety measures.

The potential impacts on the departments' assets and liabilities will continue to be assessed as part of usual valuation exercises reflecting current market conditions.

10.5 Events after the reporting period

Events between 30 June and the date the financial statements are authorised that may have a material impact on the results of subsequent years are set out below.

Across Government Facilities Management Arrangements

The South Australian Government has entered into a contract for the administration and works coordination role for the Across Government Facilities Management Arrangements (AGFMA).

Under the Future AGFMA model, which will commence on 1 December 2021, a new service provider will manage facilities services provision for all Participating Government Agencies in each of the three contract packages, for all of their facilities state-wide.

The department is not aware of any further events occurring after balance date.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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11. Measurement and risk

11.1 Long Service Leave liability - measurement

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave.

The actuarial assessment performed by the Department of Treasury and Finance has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

AASB 119 *Employee Benefits* requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long term Commonwealth Government bonds has increased from 0.75% in 2020 to 1.25% in 2021.

This increase in the bond yield, which is used as the rate to discount future long service leave cash flows, results in a decrease in the reported long service leave liability.

The net financial effect of the changes to the actuarial assumptions in the current financial year is a decrease in the long service leave liability of \$5.17 million and employee benefit expense of \$0.486 million. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions – including the long-term discount rate.

As a result of the actuarial assessment performed by the Department of Treasury and Finance, the salary inflation rate has remained unchanged from the 2020 rate of 2.5% for long service leave liability.

The long service leave liability has been allocated between current and non-current liabilities using the leave pattern history of previous years.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
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11.2 Fair Value Measurement

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

The department classifies fair value measurement using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements, based on the data and assumptions used in the most recent revaluation.

- Level 1 – traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date. The department does not have any Level 1 assets.
- Level 2 – not traded in an active market and are derived from inputs (inputs other than quoted prices included within Level 1) that are observable for the asset, either directly or indirectly. For example, the department has domestic housing and commercial building assets that are valued by comparing the subject properties to similar properties in similar areas.
- Level 3 – not traded in an active market and are derived from unobservable inputs. Examples in the department include the rail and road networks.

In determining fair value, the department has taken into account the characteristic of the asset (e.g. condition and location of the asset and any restrictions on the sale or use of the asset); and the asset's highest and best use (that is physically possible, legally permissible and financially feasible).

The department's current use is the highest and best use of the asset unless other factors suggest an alternative use is feasible. As the department did not identify any factors to suggest an alternative use, fair value measurement was based on current use.

The carrying amount of non-financial assets with a fair value at the time of acquisition that was less than \$1 million or had an estimated useful life that was less than three years are deemed to approximate fair value.

Refer to Note 5 for disclosure regarding fair value measurement techniques and inputs used to develop fair value measurements for non-financial assets.

In accordance with AASB 13 *Fair Value Measurement* the fair value of non-financial assets must be estimated for recognition and measurement or for disclosure purposes. The department categorises non-financial assets measured at fair value into hierarchy based on the level of inputs used in measurement.

The department had no recurring or non-recurring fair value measurements categorised into Level 1.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

11.2 Fair Value Measurement (continued)

Fair value measurements at 30 June 2021

	2021	Level 2	Level 3
	\$'000	\$'000	\$'000
Recurring fair value measurements			
Land (note 5.1)	924 342	906 845	17 497
Buildings and facilities (note 5.1)	1 416 657	336 361	1 080 296
Property, Plant and Equipment (note 5.2)	669 992	2 388	667 604
Road and structures (note 5.3)	26 897 205	-	26 897 205
Rail and bus track (note 5.3)	2 661 684	-	2 661 684
Total recurring fair value measurements	32 569 880	1 245 594	31 324 286
Non-recurring fair value measurements			
Land, buildings and facilities held for sale (note 5.7)	9 963	9 963	-
Total non-recurring fair value measurements	9 963	9 963	-
Total fair value measurements	32 579 843	1 255 557	31 324 286

Fair value measurements at 30 June 2020

	2020	Level 2	Level 3
	\$'000	\$'000	\$'000
Recurring fair value measurements			
Land (note 5.1)	895 475	876 138	19 337
Buildings and facilities (note 5.1)	1 376 701	281 679	1 095 022
Property, Plant and Equipment (note 5.2)	645 354	22 133	623 221
Road and structures (note 5.3)	25 891 592	-	25 891 592
Rail and bus track (note 5.3)	2 593 896	-	2 593 896
Intangible assets (note 5.4)	297 002	-	297 002
Total recurring fair value measurements	31 700 020	1 179 950	30 520 070
Non-recurring fair value measurements			
Land, buildings and facilities held for sale (note 5.7)	9 405	9 405	-
Total non-recurring fair value measurements	9 405	9 405	-
Total fair value measurements	31 709 425	1 189 355	30 520 070

Valuation Techniques and Inputs

Valuation techniques used to derive Level 2 and 3 fair values are detailed in Notes 5.1 – 5.5. There were no changes in valuation techniques during 2020-21.

**Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021**

11.2 Fair Value Measurement (continued)

Reconciliation of Level 3 Fair value Measurements as at 30 June 2021

2021	Land \$'000	Buildings and Facilities (1) \$'000	Property, Plant and Equipment \$'000	Road and Structures \$'000	Rail and Bus Track \$'000	Intangibles - Service Concession Data \$'000	Total \$'000
Opening balance at the beginning of the period	19 337	1 095 022	623 221	25 891 592	2 593 896	283 596	30 506 664
Additions	-	26 138	30 050	829 420	159 461	-	1 045 069
Disposals	-	-	(453)	-	-	-	(453)
Donated assets	-	(215)	-	-	-	-	(215)
Resources received free of charge	-	-	566	-	-	-	566
Write offs	-	(310)	(403)	(1 662)	(1 631)	-	(4 006)
Revaluation increment (decrement) (3)	(1 840)	(6 416)	71 221	527 623	(2 938)	11 282	598 932
Depreciation and amortisation	-	(44 958)	(56 521)	(349 766)	(75 852)	-	(527 097)
Transfers due to reclassification of assets at same Fair Value level	-	11 252	-	-	(11 252)	(294 878)	(294 878)
Transfers due to Administrative Restructures at same Fair Value level	-	(216)	(109)	-	-	-	(325)
Transfer into Level 3	-	-	31	-	-	-	31
Other Movements	-	(1)	1	(2)	-	-	(2)
Carrying amount at the end of the period	17 497	1 080 296	667 604	26 897 205	2 661 684	-	31 324 286

(1) Plant and Equipment & Buildings and Facilities have a combination of Fair Value Level 2 and 3

(2) Net book value of assets disposed. Total gain/loss for period included in profit or loss disclosed separately.

(3) Revaluation increment (decrement) relates only to unrealised gains or losses recognised through Other Comprehensive Income under changes to the revaluation surplus. No unrealised gains or losses were included in profit or loss.

Total gains/losses for the period included in profit or loss
under Net Gain (Loss) from Disposal of Non-Current Assets

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**Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021**

11.2 Fair Value Measurement (continued)

Reconciliation of Level 3 Fair value Measurements as at 30 June 2020

2020	Land \$'000	Buildings and Facilities (1) \$'000	Property, Plant and Equipment \$'000	Road and Structures \$'000	Rail and Bus Track \$'000	Intangi- ble assets \$'000	Total \$'000
Opening balance at the beginning of the period	19 504	1 087 890	625 680	19 314 125	2 459 887	492	23 805 578
Additions	-	11 180	31 604	995 002	56 575	-	1 094 361
Disposals (2)	-	-	(164)	-	-	-	(164)
Donated assets	-	(4 910)	(327)	-	-	-	(5 237)
Resources received free of charge	-	-	46	-	-	-	46
Write offs	-	-	(378)	1	(1 911)	-	(2 288)
Revaluation increment (decrement) (3)	-	33 192	(2 054)	5 892 248	161 435	-	6 084 821
Depreciation and amortisation	-	(43 613)	(50 918)	(319 620)	(72 267)	(1 490)	(487 908)
Transfers due to reclassification of assets at same Fair Value level	-	-	(16)	9 836	(9 820)	-	-
Transfer into Level 3	-	11 747	19 748	-	-	-	31 495
Transfer out of Level 3	(167)	(464)	-	-	-	-	(631)
Other Movements	-	-	-	-	(3)	-	(3)
Carrying amount at the end of the period	19 337	1 095 022	623 221	25 891 592	2 593 896	297	30 520 070

(1) Plant and Equipment & Buildings and Facilities have a combination of Fair Value Level 2 and 3

(2) Net book value of assets disposed. Total gain/loss for period included in profit or loss disclosed separately.

(3) Revaluation increment (decrement) relates only to unrealised gains or losses recognised through Other Comprehensive Income under changes to the revaluation surplus. No unrealised gains or losses were included in profit or loss.

Total gains/losses for the period included in profit or loss
under Net Gain (Loss) from Disposal of Non-Current Assets

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Transfers In and Out of Level 3

The department's policy is to recognise transfers in and out of fair value hierarchy levels as at the beginning to the reporting period.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

11.3 Financial Instruments

Financial risk management

The department has developed a Risk Management policy and associated Framework in accordance with the *SA Government Risk Management Guide* and the principles established in the *Australian Standard Risk Management Principles and Guidelines*. This policy and framework set out the tailored approach to identify and manage risk within the department.

The department's exposure to financial risk (liquidity risk, credit risk and market risk) is low due to the nature of the financial instruments held.

Liquidity Risk

Liquidity risk arises from the possibility that the department is unable to meet its financial obligations as they fall due. The department works with the Department of Treasury and Finance to determine the cash flows associated with its Government approved program of work and to ensure funding is provided through SA Government budgetary processes to meet the expected cash flows.

Refer to Notes 7.1 and 7.2 for further information.

Credit Risk

Credit risk arises when there is the possibility of the department's debtors defaulting on their contractual obligations resulting in a financial loss to the department. The department has policies and procedures in place to ensure business transactions occur with customers with appropriate credit history.

No collateral is held as security and no credit enhancements relate to financial assets held by the department.

Impairment of financial assets

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss using the simplified approach in *AASB 9*. The department uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors.

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, the department considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the department's historical experience and available forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the department is exposed to credit risk.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor group.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
for the year ended 30 June 2021

11.3 Financial Instruments (continued)

The following table provides information about the exposure to credit risk and expected credit loss for non-government debtors.

	Debtor gross carrying amount \$'000	Loss %	Lifetime expected losses \$'000
Current (not past due)	15 020	5	761
1 – 30 days past due	1 460	13	186
31 – 60 days past due	364	11	40
More than 60 days past due	5 383	31	1 642
Loss allowance			2 629

Loss rates are based on actual history of credit loss adjusted for any changes to any forecast economic conditions that may affect the department's debtor profile.

Impairment losses are presented as net impairment losses within net result, subsequent recoveries of amounts previously written off are credited against the same line item.

Receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the failure of a debtor to enter into a payment plan with the department and a failure to make contractual payments for a period of greater than 90 days past due.

Receivables with a contractual amount of \$0.291 million written off during the year are still subject to enforcement activity.

The department considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

Market Risk

The department enters into business transactions that require the payment of goods or services in a foreign currency. Foreign currency risk associated with significant payments is minimised using a strategy of forward cover contract through SAFA articulated in TI 23 *Management of Foreign Currency Exposures*.

Exposure to interest rate risk may arise through interest bearing liabilities, including borrowings.

The interest expense implicit in any finance lease payment is fixed at the inception of the lease and is calculated using prevailing government borrowing rates as advised by SAFA. The department's revenue base is sufficient for the purpose of servicing its interest and loan repayment commitments.

There have been no changes in risk exposure since the last reporting date.

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset / liability note.

Classification of financial instruments

The department measures all financial instruments at amortised cost.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
For the year ended 30 June 2021

11.3 Financial Instruments (continued)

Category of financial asset and financial liability		Note	Carrying amount / fair value \$'000	2021 Contractual maturities*		
				Within 1 year \$'000	1-5 years \$'000	More than 5 years \$'000
Financial assets						
Cash and cash equivalents:	Cash and cash equivalent	6.1	4 532 863	4 532 863	-	-
Financial assets at amortised cost	Receivables**	6.2	266 383	266 039	344	-
	Finance lease receivable	6.2	210 056	27 376	67 898	114 782
Total financial assets			5 009 302	4 826 278	68 242	114 782
Financial liabilities						
Financial liabilities at amortised cost:	Payables**	7.1	448 117	425 642	22 475	-
	Lease liability	7.2	1 125 739	129 545	367 477	628 717
Total financial liabilities			1 573 856	555 187	389 952	628 717
Category of financial asset and financial liability		Note	2020 Carrying amount / fair value \$'000	2020 Contractual maturities*		
				Within 1 year \$'000	1-5 years \$'000	More than 5 years \$'000
Financial assets						
Cash and cash equivalents:	Cash and cash equivalent	6.1	4 220 136	4 220 136	-	-
Financial assets at amortised cost	Receivables**	6.2	158 247	157 894	353	-
	Finance lease receivable		230 281	32 326	81 228	116 727
Total financial assets			4 608 664	4 410 356	81 581	116 727
Financial liabilities						
Financial liabilities at amortised cost:	Payables**	7.1	246 301	224 956	21 345	-
Other financial liabilities			1 259 534	163 297	444 418	651 819
Total financial liabilities			1 505 835	388 253	465 763	651 819

* Maturities analysis is presented using the undiscounted cash flows and therefore may not total to equal the carrying amount/fair value of the financial instrument.

** Total amounts disclosed here exclude statutory amounts. Receivables do not include prepayments as these are not financial instruments. Prepayments are presented in note 6.3.

Department for Infrastructure and Transport - Controlled
Notes to and forming part of the financial statements
For the year ended 30 June 2021

11.3 Financial Instruments (continued)

Statutory receivables and payables

The receivable and payable amounts disclosed here exclude amounts relating to statutory receivables and payables. This includes Commonwealth, State and Local Government taxes and equivalents; fees and charges; Auditor-General's Department audit fees. This is in addition to employee related payables, such as payroll tax, Fringe Benefits Tax, Pay As You Go Withholding and ReturnToWorkSA levies.

In government, certain rights to receive or pay cash may not be contractual but have their source in legislation and therefore, in these situations, the disclosure requirements of AASB 7 will not apply. The standard defines contract as enforceable by law. All amounts recorded are carried at cost.

**Department for Infrastructure and Transport -
Administered
(DIT)**

Administered Financial Statements

For the year ended 30 June 2021

**Department for Infrastructure and Transport - Administered
Statement of Administered Comprehensive Income
for the year ended 30 June 2021**

	Note	2021 \$'000	2020 \$'000
Administered income			
Appropriation	A12	3 105	19 234
Fees and charges	A13	72 703	255 015
Collection on Behalf of Third Parties	A14	966 546	916 043
Interest revenue	A15	2	146
Other income	A16	9 105	34 616
Total income		1 051 461	1 225 054
Administered expenses			
Employee benefits expenses	A6	450	708
Supplies and services	A7	1 376	3 765
Grants and subsidies expense	A8	17 066	47 315
Disbursements on Behalf of Third Parties	A9	969 313	919 634
Other expenses	A10	721	81 274
Payments to Consolidated Account	A11	59 460	223 600
Total administered expenses		1 048 386	1 276 296
Net result		3 075	(51 242)
Total comprehensive result		3 075	(51 242)

The net result and total comprehensive result are attributable to the SA Government as owner. The above statement should be read in conjunction with the accompanying notes.

**Department for Infrastructure and Transport - Administered
Statement of Administered Financial Position
as at 30 June 2021**

	Note	2021 \$'000	2020 \$'000
Current assets			
Cash and cash equivalents	A17	51 674	57 351
Receivables	A18	25	178
Total current assets		51 699	57 529
Non-current assets			
Property, plant and equipment	A19	-	17 964
Total non-current assets		-	17 964
Total assets		51 699	75 493
Current liabilities			
Payables	A20	49 706	41 262
Other liabilities	A21	-	36 756
Total current liabilities		49 706	78 018
Non-current liabilities			
Other liabilities	A21	-	1 471 018
Total non-current liabilities		-	1 471 018
Total liabilities		49 706	1 549 036
Net assets		1 993	(1 473 543)
Administered equity			
Retained earnings		1 993	(1 478 895)
Asset revaluation surplus		-	5 352
Total equity		1 993	(1 473 543)

The total equity is attributable to the SA Government as owner.

Contingent assets and liabilities A24
Unrecognised contractual commitments A23

The above statement should be read in conjunction with the accompanying notes.

Department for Infrastructure and Transport - Administered
Statement of Administered Changes in Equity
as at 30 June 2021

	Note	Asset revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
Balance at 1 July 2019		5 352	(1 427 653)	(1 422 301)
Net result for 2019-20		-	(51 242)	(51 242)
Total comprehensive result for 2019-20		-	(51 242)	(51 242)
Balance at 30 June 2020		5 352	(1 478 895)	(1 473 543)
Net result for 2020-21		-	3 075	3 075
Total comprehensive result for 2020-21		-	3 075	3 075
Net assets transferred as a result of an administrative restructure	A3	(5 352)	1 477 813	1 472 461
Balance at 30 June 2021		-	1 993	1 993

All changes in equity are attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Department for Planning, Transport and Infrastructure
Statement of Administered Cash Flows
for the year ended 30 June 2021

	Note	2021 \$'000	2020 \$'000
Cash flows from operating activities			
Cash inflows			
Appropriation		3 053	19 027
Receipts from fees and charges		70 315	254 715
Collection on behalf of third parties		966 590	916 248
Interest		5	185
Other income		553	406
Cash generated from operations		1 040 516	1 190 581
Cash outflows			
Employee benefit payments		(468)	(639)
Payments for supplies and services		(5 278)	(5 105)
Grants and subsidies		(9 263)	(54 716)
Disbursements on behalf of third parties		(971 725)	(923 348)
Payments to Consolidated Account		(59 459)	(223 047)
Cash used in operations		(1 046 193)	(1 206 855)
Net cash provided by / (used in) operations	A22	(5 677)	(16 274)
Net increase (decrease) in cash held		(5 677)	(16 274)
Cash at 1 July		57 351	73 625
Cash at 30 June	A17	51 674	57 351

The above statement should be read in conjunction with the accompanying notes.

Department for Infrastructure and Transport - Administered Expenses and Income by Administered Programs
For the year ended 30 June 2021

Administered programs - refer note A2

	Land Use Planning		Roads and Marine	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Administered income				
Appropriation	-	13 942	2 774	3 593
Fees and charges	8 095	28 797	1 729	2 561
Collections on behalf of third parties	-	-	966 400	915 866
Interest revenue	1	107	-	-
Other income	442	-	-	-
Total administered income	8 538	42 846	970 903	922 020
Administered expenses				
Employee benefit expenses	21	-	-	-
Supplies and services	55	2 243	-	-
Grants and subsidies	15 471	44 051	1 473	2 817
Disbursements on behalf of third parties	-	-	969 173	919 459
Other expenses	721	81 274	-	-
Payments to Consolidated Account	-	-	-	-
Total administered expenses	16 268	127 568	970 646	922 276
Net result	(7 730)	(84 722)	257	(256)

	Infrastructure Planning and Policy		Total	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Administered income				
Appropriation	331	1 699	3 105	19 234
Fees and charges	62 879	223 657	72 703	255 015
Collections on behalf of third parties	146	177	966 546	916 043
Interest revenue	1	39	2	146
Other income	8 663	34 616	9 105	34 616
Total administered income	72 020	260 188	1 051 461	1 225 054
Administered expenses				
Employee benefit expenses	429	708	450	708
Supplies and services	1 321	1 522	1 376	3 765
Grants and subsidies	122	447	17 066	47 315
Disbursements on behalf of third parties	140	175	969 313	919 634
Borrowing costs	-	-	-	-
Other expenses	-	-	721	81 274
Payments to Consolidated Account	59 460	223 600	59 460	223 600
Total administered expenses	61 472	226 452	1 048 386	1 276 296
Net result	10 548	33 736	3 075	(51 242)

Department for Infrastructure and Transport - Administered Notes to and forming part of the Administered Financial Statements for the year ended 30 June 2021

The Administered Financial Statements include income, expenses, assets and liabilities that the Department for Infrastructure and Transport (the department) administers on behalf of the SA Government, but does not control.

A1: Basis of preparation and accounting policies

The Basis of Preparation for the Administered Financial Statements is the same as the basis outlined in Note 1.1 for controlled items. The department applies the same accounting policies to the Administered Financial Statements as set out in the notes to the department's financial statements.

As a result of the restructuring of administrative arrangements outlined in Note A3, some Administered Items have transferred out of the department effective 1 October 2020. The transactions in relation to these items have been recognised in this Statement from 1 July to 30 September only. This includes the transactions and balances of the Planning and Development Fund and all items listed in Note A2.

A2: Objectives/programs of the Department

The objectives and programs of the department, outlined in Note 1.2 for controlled items, apply equally to the Administered Financial Statements.

The programs of the department are outlined in Note 1.2 for controlled items. Program 3: Roads and Marine, Program 6: Infrastructure Planning and Policy and Program 7: Land Use Planning apply to the Administered Financial Statements. Refer to note A3 for further information on changes to the department.

Department Organisation

The organisational structure of the department outlined in Note 1.2 for controlled items, applies to both the departmental and the Administered Financial Statements.

The Administered Items of the department as at 30 June 2021 comprised the following:

- Compulsory Third Party Insurance
- Emergency services levy
- Expiation receipts
- Firearm receipts
- Flinders Ports — land tax equivalent
- Hospital Fund — contributions
- Lifetime Support Scheme receipts
- Registration and Licensing collections and disbursements
- Service SA disbursements
- Special Act salaries
- Stamp duty receipts

Administered Items that transferred to the Attorney-General's department as at 1 October 2020 comprised the following:

- Planning and Development Fund
- Planning fees
- Real Property Act Assurance Fund
- Real Property Act Trust Accounts
- Registrar-General and Surveyor-General Statutory Act revenues
- West Beach Trust (trading as West Beach Parks) — taxation equivalent regime
- Workers Liens Trust Account.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the Administered Financial Statements
for the year ended 30 June 2021

A3: Changes to the department

As a result of the restructuring of administrative arrangements outlined in the Government Gazette on 29 July 2020, the department became known as the Department for Infrastructure and Transport. The restructure resulted in the Administered Items from the Planning and Local Government Directorate of the department (PLG), including the Surveyor-General, Valuer-General, Registrar-General and the Planning and Development Fund, transferring to the Attorney-General's department, effective 1 October 2020.

As part of the restructuring of administrative arrangements, The Office for Recreation, Sport and Racing became an attached office of the department, but is a separate reporting entity.

	Transfer \$'000	Total \$'000
Total assets		
Cash and cash equivalents	29 348	29 348
Property, plant and equipment	17 928	17 928
Total assets	47 276	47 276
Total liabilities		
Payables	20 515	20 515
Other liabilities	1 499 222	1 499 222
Total liabilities	1 519 737	1 519 737
Net assets transferred as a result of an administrative restructure	(1 472 461)	(1 472 461)

Net assets transferred by the department as a result of the administration restructure were recognised at the carrying amount. The net assets transferred were treated as a distribution to the government as owner.

A4: Transfer Payments

The department makes various transfer payments to eligible beneficiaries in the capacity of an agent responsible for the administration of the transfer process. Amounts relating to these transfer payments are not controlled by the department, since they are made at the discretion of the government in accordance with government policy. The following table lists recipients by class and amounts transferred.

	2021 \$'000	2020 \$'000
Transfer payments to SA Government Entities		
Department of Treasury and Finance	346 293	471 135
Lifetime Support Authority	168 514	160 651
CTP Regulator	106 644	106 530
South Australian Fire and Emergency Services Commission	49 296	48 979
South Australian Police	11 561	12 179
Other	8 774	24 666
Transfer payment to local government:		
Councils	9 492	26 562
Transfer payment to non-SA Government Entities		
Compulsory Third Party Insurance	316 323	310 817
Refunds	16 533	18 844
National Heavy Vehicle Regulator	14 053	14 780
Other	453	445
Total Transfer Payments	1 047 936	1 195 588

Department for Infrastructure and Transport - Administered
Notes to and forming part of the Administered Financial Statements
for the year ended 30 June 2021

A5: Budgetary Reporting and Explanations of major variances between budget and actual amounts

Statement of Administered Comprehensive Income	Note	Original	Actual	Variance
		budget 2021 \$'000	2021 \$'000	\$'000
Administered Income				
Appropriation		5 097	3 105	(1 992)
Fees and charges	a	14 090	72 703	58 613
Collections on behalf of third parties		941 780	966 546	24 766
Interest revenue		-	2	2
Other income		-	9 105	9 105
Total administered income		960 967	1 051 461	90 494
Administered Expenses				
Employee benefit expenses		369	450	81
Supplies and services		1 097	1 376	279
Grants and subsidies		3 889	17 066	13 177
Disbursements on behalf of third parties		955 956	969 313	13 357
Payments to Consolidated Account	b	515	59 460	58 945
Other expenses		-	721	721
Total administered expenses		961 826	1 048 386	86 560
Net result		(859)	3 075	3 934

The budget performance table compares the department's outcomes against budget information presented to Parliament (2020-21 Budget Paper 4, Volume 3). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

The following is a brief explanation of variances between original budget and actual amounts. Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- a) Due to Machinery of Government changes for the Office of the Registrar-General transferring to the Attorney-General's Department effective 1 October 2020, fees and charges were only recognised for the period 1 July 2020 to 30 September 2020.
- b) Due to Machinery of Government changes for the Office of the Registrar-General transferring to the Attorney-General's Department effective 1 October 2020, the *Real Property Act* collections transferred to the Consolidated Account were only recognised for the period 1 July 2020 to 30 September 2020.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the Administered Financial Statements
for the year ended 30 June 2021

A6: Employee Benefit Expenses

	2021	2020
	\$'000	\$'000
Minister and Valuer-General salaries	450	708
Total employee benefits expenses	450	708

*The Valuer-General salary transferred to the Attorney-General's Department, effective 1 October 2020.

A7: Supplies and Services

	2021	2020
	\$'000	\$'000
Project Expenditure	106	945
Professional and Technical Services	1 198	1 269
Auditor's Remuneration - Planning and Development Fund *	-	27
Other	72	1 524
Total supplies and services	1 376	3 765

*For work performed by the Auditor-General's Department under the *Public Finance and Audit Act 1987*.

A8: Grants and Subsidies

	2021	2020
	\$'000	\$'000
Planning and Development Fund grant payments	8 771	27 341
Planning Reform contribution	6 700	13 413
Land Tax Equivalent - Flinders Ports (Transfer to DTF)	1 473	2 817
Transfer to Outback Communities Authority and Local Govt Grants Commission	-	1 858
West Beach Trust Tax equivalent reimbursements	-	1 438
Lincoln Cove Marina (Transfer to DTF)	122	448
Total grants and subsidies expense	17 066	47 315

A9: Disbursements on Behalf of Third Parties

	2021	2020
	\$'000	\$'000
Compulsory Third Party Insurance	422 967	417 347
Stamp Duties - Department of Treasury and Finance	209 537	170 714
Lifetime Support Scheme - Lifetime Support Authority	168 514	160 651
Hospital Fund - Department of Treasury and Finance	75 701	73 556
Emergency Services Levy - SA Fire & Emergency Services Commission	49 296	48 979
Refunds	16 533	18 844
National Heavy Vehicle Regulator	14 053	14 780
Expiation Notices - South Australian Police	7 908	9 244
Other	4 804	5 519
Total disbursements on behalf of third parties	969 313	919 634

Department for Infrastructure and Transport - Administered
Notes to and forming part of the Administered Financial Statements
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A10: Other Expenses

	2021	2020
	\$'000	\$'000
Planning fees	721	1 270
Land Services Commercialisation - unearned revenue assumed*	-	80 000
Other expenses	-	4
Total other expenses	721	81 274

*Refer to Note A21

A11: Payments to Consolidated Account

	2021	2020
	\$'000	\$'000
Payments to Consolidated Account *	59 460	223 600
Total Payments to Consolidated Account	59 460	223 600

*Payments made into the Consolidated Account pursuant to the *Real Property Act 1886*. The *Real Property Act* collections transferred to the Attorney-General's Department, effective 1 October 2020.

A12: Appropriation

	2021	2020
	\$'000	\$'000
<i>Appropriations from the Consolidated Account pursuant to the Appropriations Act*</i>	2 694	18 655
Special Act Salaries	411	579
Total revenues from appropriation	3 105	19 234

*Includes \$2.773 million (\$3.593 million) to fund remissions provided on Emergency Services Levy charges.

Appropriation was reduced due to the Machinery of Government changes resulting in the transfer to the Attorney-General's Department, effective 1 October 2020.

A13: Fees and Charges

	2021	2020
	\$'000	\$'000
Regulatory Fees - Land Services*	62 754	223 657
Regulatory Fees - Planning	8 220	28 797
Land Tax Equivalent - Flinders Ports	1 729	2 561
Total fees and charges	72 703	255 015

*Receipts for Regulatory Fees – Land Services pursuant to the *Real Property Act 1886* and only represents collections by the Office of the Registrar-General from the period 1 July 2020 to 30 September 2020 due to the Machinery of Government changes resulting in the transfer to the Attorney-General's Department, effective 1 October 2020.

Department for Infrastructure and Transport - Administered
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A14: Collections on Behalf of Third Parties

	2021	2020
	\$'000	\$'000
Compulsory Third Party Insurance	422 967	417 347
Stamp Duties - Department of Treasury and Finance	209 537	170 714
Lifetime Support Scheme - Lifetime Support Authority	168 514	160 651
Hospital Fund - Department of Treasury and Finance	75 701	73 556
Emergency Services Levy - SA Fire & Emergency Services Commission	46 523	45 386
Refunds	16 533	18 844
National Heavy Vehicle Regulator	14 053	14 780
Expiation Notices - South Australian Police	7 908	9 244
Other	4 810	5 521
Total Collection on Behalf of Third Parties	966 546	916 043

A15: Interest Revenue

	2021	2020
	\$'000	\$'000
Interest Revenue	2	146
Total interest revenue	2	146

A16: Other Income

	2021	2020
	\$'000	\$'000
Land Services commercialisation*	8 552	34 210
Other income	553	406
Total other income	9 105	34 616

*The \$8.552 million reflects the straight-line apportionment of the total commercialisation price from the period 1 July 2020 to 30 September 2020. The remaining commercialisation price was transferred to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the Administered Financial Statements
for the year ended 30 June 2021

A17: Cash and Cash Equivalents

	2021	2020
	\$'000	\$'000
Deposits at call	51 674	57 351
Total cash and cash equivalents	51 674	57 351

A18: Receivables

	2021	2020
	\$'000	\$'000
Current		
Current Receivables	1	1
Accrued Revenues	24	177
Total current receivables	25	178
Total receivables	25	178

Refer to Note A27 for information on risk management.

A19: Land

	2021	2020
	\$'000	\$'000
Land		
Land at fair value	-	17 964
Total land	-	17 964

Reconciliation of Land

The following table shows the movement of Land during 2020-21.

	2021	2020
	\$'000	\$'000
Carrying amount at 1 July	17 964	17 964
Disposals	(36)	-
Transfer due to Administrative Restructures	(17 928)	-
Carrying amount at 30 June	-	17 964

Land associated with the Planning and Development Fund was transferred to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

Department for Infrastructure and Transport - Administered
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A20: Payables

	2021	2020
	\$'000	\$'000
Current		
Creditors	14 591	17 710
Accrued Expenses	35 115	23 552
Total current payables	49 706	41 262
Total payables	49 706	41 262

Payables are measured at nominal amounts. Creditors and accruals are raised for all amounts owing but unpaid. Sundry creditors are normally settled within 30 days from the date the invoice is first received.

For further information on risk management refer to Note A27.

A21: Other Liabilities

	2021	2020
	\$'000	\$'000
Current		
Deferred income	-	2 546
Unearned revenue	-	34 210
Total current other liabilities	-	36 756
Non-current		
Unearned revenue	-	1 471 018
Total non-current other liabilities	-	1 471 018
Total other liabilities	-	1 507 774

Deferred Income – Land Division Fees

Deferred income reflects revenue received in advance for land division fees under the *Development Act 1993*. Deferred income associated with Planning and Local Government was transferred to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

Unearned Revenue – Land Services SA

Unearned revenue reflects the consideration received by the State for the commercialisation of the land services operations. Unearned revenue associated with Office of the Registrar-General was transferred to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the financial statements
For the year ended 30 June 2021

A22: Cash Flow Reconciliation

	2021	2020
	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Statement of Cash flows	51 674	57 351
Statement of Financial Position	51 674	57 351
Reconciliation of net cash provided by / (used in) operating activities to net result		
Net cash provided by/(used in) operating activities	(5 677)	(16 274)
Add / (less) non-cash items		
Unearned revenue	-	34 210
Land Services Commercialisation - unearned revenue assumed	-	(80 000)
Movement in assets and liabilities		
Increase / (decrease) in receivables	(153)	91
(Increase) / decrease in payables	6 359	10 559
(Increase) / decrease in other liabilities	2 546	172
Net result	3 075	(51 242)

A23: Unrecognised Contractual Commitments

	2021	2020
	\$'000	\$'000
Other Commitments		
Within one year	-	500
Later than one year but not later than five years	-	500
Total Unrecognised Contractual Commitments	-	1 000

Commitments associated with Planning and Development Fund were transferred to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

A24: Contingent Assets and Liabilities

The department is not aware of any administered contingent assets or liabilities.

A25: Events After the Reporting Period

The department is not aware of any events occurring after balance date.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the financial statements
For the year ended 30 June 2021

A26: Fair Value Measurement

Fair Value Hierarchy

The fair value of non-financial assets must be estimated for recognition and measurement or for disclosure purposes. The department categorises non-financial assets measured at fair value into hierarchy based on the level of inputs used in measurement.

The department had no Administered recurring or non-recurring fair value measurements categorised into Level 1 or Level 3.

Valuation Techniques and Inputs

There were no changes in valuation techniques during 2020-21 prior to transferring the Planning and Development Fund land to the to the Attorney-General's Department, effective 1 October 2020 due to the Machinery of Government changes.

Department for Infrastructure and Transport - Administered
Notes to and forming part of the financial statements
For the year ended 30 June 2021

A27: Financial Instruments

A27.1 Financial Risk Management

The financial instruments/financial risk management items, conditions and accounting policies of the department, outlined in Note 11 for controlled items, apply equally to the Administered Financial Statements.

The department's exposure to financial risk (liquidity, credit and market) is low due to the financial instruments held.

Liquidity risk arises where the department is unable to meet its financial obligations as they fall due. The department normally settles accounts within 30 days from the date the invoice is first received.

Credit risk arises when there is the possibility of the department's debtors defaulting on their contractual obligations resulting in financial loss to the department.

Exposure to interest rate risk will not arise on the administered interest bearing liabilities and interest bearing assets as the interest rate is fixed over the term of the loans.

A27.2 Categorisation of Financial Instruments

	Carrying Amount \$'000	Contract Maturities		
		< 1 year \$'000	1-5 years \$'000	> 5 years \$'000
2021				
Financial Assets				
Cash and cash equivalents	51 674	51 674	-	-
Receivables (a)	25	25	-	-
Total Financial Assets	51 699	51 699	-	-
Financial liabilities				
Payables (a)	35 115	35 115	-	-
Total Financial Liabilities	35 115	35 115	-	-
2020				
Financial Assets				
Cash and cash equivalents	57 351	57 351	-	-
Receivables (a)	178	178	-	-
Total Financial Assets	57 529	57 529	-	-
Financial liabilities				
Payables (a)	24 088	24 088	-	-
Total Financial Liabilities	24 088	24 088	-	-

(a) Receivable and payable amounts disclosed exclude amounts relating to statutory receivables and payables. This included Commonwealth, State and Local Government taxes and equivalents, fees and charges; Auditor-General's audit fees. This is in addition to employee related payables, such as payroll tax, Fringe Benefits Tax, Pay as You Go Withholding and Return TO Work SA levies. In government, certain rights to receive or pay cash may not be contractual and therefore in these situations, the disclosure requirements of AASB 7 will not apply. The standard defines contract as enforceable by law. All amounts recorded are carried at cost.

Appendix 2: Contractors engaged by the agency

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	\$ 4,400.00

Contractors with a contract value above \$10,000 each

Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
A & G D'Orazio & Co Pty Ltd	AMP 2020 - APA – Bld 4 roof repairs	\$ 137,368.00
A & G D'Orazio & Co Pty Ltd	Long Street Primary School - boundary chainmesh replacement	\$ 66,484.00
A & G D'Orazio & Co Pty Ltd	Memorial Oval Primary School - asphalt replacement	\$ 564,274.70
A & G D'Orazio & Co Pty Ltd	Nicolson Avenue Primary School - APA BLD 2, 21, 23, 24 electrical compliance	\$ 116,557.00
A & G D'Orazio & Co Pty Ltd	Whyalla Court House - canopy repairs	\$ 88,387.00
A & G D'Orazio & Co Pty Ltd	Whyalla High School - retaining wall replacement	\$ 73,700.00
A & G D'Orazio & Co Pty Ltd	Whyalla Special Education Centre - extensions and modifications to staff room	\$ 218,494.00
A1 Highways Pty Ltd	Supply and installation of steel beam safety barrier on Long Valley Road	\$ 86,378.93
ABH Building Pty Ltd	61 Peake Street Karoonda - veranda and garage	\$ 63,250.00
ABH Building Pty Ltd	Flagstaff Hill Primary School	\$ 39,930.00
ABH Building Pty Ltd	Mount Barker High School - leaking roof building 16/ roof replacement	\$ 169,400.00
ABH Building Pty Ltd	Skylight and fragile roof remediation	\$ 98,296.00
AC Services (Adelaide Cabling Services Pty Ltd)	60KW solar panel system at Christies Beach Police Station	\$ 65,798.70
AC Services (Adelaide Cabling Services Pty Ltd)	DCP Noarlunga office - supply and install electrical works as part of office upgrade	\$ 87,992.30
Access Datacom	Kadina Police Station - upgrade CCTV server to building 1	\$ 30,540.70

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Access Datacom	New intercom system at Ceduna Police Headquarters	\$ 73,455.80
Access Datacom	SAPOL security upgrades	\$ 87,808.60
Ace Automation Pty Ltd	Clare PIRSA - gate automation	\$ 39,256.80
ACM Plumbing SE Pty Ltd	Naracoorte Primary School	\$ 241,600.00
ACM Plumbing SE Pty Ltd	Penola Memorial Hospital hydraulic services	\$ 34,100.00
Action Line Marking (SA) Pty Ltd	Supply and installation of audio tactile line marking at various locations across South Australia Work Package 3	\$ 2,688,315.43
Active Recreation Solutions Pty Ltd	Murray Bridge South Primary School - playground upgrade	\$ 55,880.00
Active Recreation Solutions Pty Ltd	Replacement playground	\$ 50,930.00
Adel Painting & Decorating Co	Adelaide Government House - external painting	\$ 44,000.00
Adelaide Commercial Building & Property Services	Hallett Cove Community Children's Centre, construct a new shelter structure	\$ 39,974.00
Advanced Sporting Surfaces Pty Ltd	Courts resurfacing at Ceduna Area School	\$ 93,456.00
Advanced Sporting Surfaces Pty Ltd	Resurface basketball court	\$ 61,578.00
Adventure Plus	PCF - Playground equipment upgrade	\$ 32,900.00
Ag Security Group	SALTO access system	\$ 202,416.30
Ahrens Group Pty Ltd	Construction of COLA (Covered Outdoor Learning Area)	\$ 241,565.50
Ahrens Group Pty Ltd	Shade structure replacement	\$ 46,200.00
Air Comfort Services	Replacement of evaporative cooling units on Building 23 at Kapunda Primary School	\$ 85,250.00
Airflow Asbestos Removal & Dem	Innes National Park asbestos removal	\$ 44,000.00
Airflow Asbestos Removal & Dem	Kingston House asbestos remediation	\$ 84,040.00
Akira Builders Pty Ltd	Kadina MP office fit-out	\$ 263,560.00
Akira Builders Pty Ltd	Kilparrin Teaching & Assessment School	\$ 170,280.00
Akira Builders Pty Ltd	Port Pirie Education Office - relocation	\$ 1,130,140.00
Aldinga Home Improvements Pty Ltd	Replace failed boundary fencing	\$ 37,119.23
Alliance Commercial Construction & Fitout Pty Ltd	Reception, administration and office upgrade Goolwa Childrens Centre	\$ 181,470.15

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Alliance Commercial Construction & Fitout Pty Ltd	THIELE Primary School - 10/743332 - Building 1 & 4 roof replace	\$ 557,684.82
Alliance Commercial Construction & Fitout Pty Ltd	Westbourne Park Primary School - replacement of Building 1 roof	\$ 188,098.68
Alliance Commercial Construction & Fitout Pty Ltd	Willunga High School	\$ 339,498.39
Allstate Linemarking Services	Supply and installation of audio tactile line marking at various locations across South Australia, Work Package 2	\$ 3,525,601.20
Altamura Constructions P/Ltd	Forbes Primary School	\$ 107,250.00
Andiamo Rebuli Pty Ltd	Senior Commercial Advisor	\$ 683,100.00
Andrew Beare	The construction of outdoor learning environment at KICE Penneshaw Campus	\$ 66,037.55
Andy's Building P/Ltd	Old Noarlunga Primary School	\$ 80,080.00
Anthony Donato Architects Pty Ltd	Aluminium composite cladding rectification	\$ 95,480.00
Anthony Donato Architects Pty Ltd	SAMFS Noarlunga Command Fire Station new work lead PSC (architecture)	\$ 352,509.00
APC Storage Solutions Pty Ltd	South Australia Museum, Australia Store, storage system design and installation	\$ 1,242,780.00
APM Plumbing	Macclesfield Primary School - sanitary drainage rectification works	\$ 57,640.00
Artcraft (SA) Pty Ltd	The design, manufacture, supply and installation of replacement South Australian Tourism Commission signage (Eyre Peninsula).	\$ 21,271.91
Artcraft (SA) Pty Ltd	The design, manufacture, supply and installation of replacement South Australian Tourism Commission signage (Yorke Peninsula, Flinders Outbacks).	\$ 108,139.00
Arup Australia Pty Ltd, Aurecon Australasia Pty Ltd	Network Planning Studies Program	\$ 23,848,000.00
AS Building	Ungarra Primary School - bitumen courts resurfacing and associated works	\$ 262,724.00
AS Building	Elliston RSL Memorial CC - subfloor moisture and rising damp repairs	\$ 205,139.00
AS Building	Port Lincoln Prison - storm damage garden repairs	\$ 102,157.00
AS Building	Works for temporary preschool accommodation at Elliston Area School	\$ 41,910.00
Ashley Halliday Architects Pty Ltd	Carrick Hill Visitor Centre Pavilion new work lead PSC (architecture)	\$ 434,875.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Aspect Studios Pty Ltd	Adelaide Festival Centre Precinct Upgrade Lead PSC (architecture) public realm landscaping	\$ 1,217,011.00
Aurecon Australasia Pty Ltd	North South Corridor - Torrens to Darlington (T2D) - provision of technical advisory services	\$ 14,787,000.00
Australian Integrated Security	Port Lincoln Prison	\$ 49,428.50
Axis Constructions (SA) Pty Ltd	Modbury High School redevelopment general building contractor	\$ 6,054,424.00
Axis Constructions (SA) Pty Ltd	Victor Harbor R-7 School Redevelopment general building contractor	\$ 3,017,190.00
Baldwins Plumbing & Gas Sa PI	Port Lincoln Prison - Installation of 2nd SA water meter	\$ 32,673.04
Bardavcol Pty Ltd	Construction of the Main North Road and Nottage Terrace Intersection Upgrade	\$ 4,851,542.30
Bardavcol Pty Ltd	Flagstaff Road Upgrade	\$ 15,958,945.39
Bardavcol Pty Ltd	Old Belair Road and James Road Intersection Upgrade	\$ 660,000.00
Barossa Carpet Court	Replacement of floor coverings	\$ 39,457.00
Barry Ramsay Constructions Pty Ltd	New building installation - Stirling North Primary School - Vfire 60536 - Stages 2 and 3	\$ 759,000.00
Barry Ramsay Constructions Pty Ltd	Crystal Brook Kindy - Building 1 replace damaged and worn timber decking	\$ 39,660.50
Barry Ramsay Constructions Pty Ltd	Gladstone High School Building 6A change room upgrade	\$ 299,857.00
Barry Ramsay Constructions Pty Ltd	Port Broughton Area School - disabled access to various buildings	\$ 87,422.00
Barry Ramsay Constructions Pty Ltd	Wallaroo Kindergarten - Building 1 replace existing roof and associated works	\$ 97,432.00
Barry Ramsay Constructions Pty Ltd	Wallaroo Mines Primary School - Building 1 upgrade existing student toilets	\$ 274,652.00
BCA Engineers	Flinders Medical Centre Car Park Solar PV New Work Lead PSC (engineering)	\$ 39,633.00
BCE & CJ Electrical (SA) Pty Ltd	Coober Pedy Area School - occupancy warning system	\$ 171,893.70
BCE & CJ Electrical (SA) Pty Ltd	Supply and install of OWS	\$ 41,252.80
BDS Contracting Pty Ltd.	(PSAPMCM) Engagement of BDS Contracting on the Golden Grove Park 'n' Ride Project (project management services)	\$ 90,750.00
Beltrame Civil Pty Ltd	Power line undergrounding on Golden Grove Road	\$ 169,148.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Bennett Design Pty Ltd	Australian Science & Mathematics School Redevelopment Lead PSC (architecture)	\$ 204,988.00
Bestec Pty Ltd	Lyell McEwin Hospital Elizabeth Vale Car Park Solar PV New Work Lead PSC (engineering)	\$ 11,440.00
Betterland	Nature play landscape	\$ 173,140.00
Bianco Walling Pty Ltd	Supply of culverts for the Strzelecki Track	\$ 84,513.00
Big River Developments	Big River Developments to build new mental health drug room	\$ 83,402.00
Big River Developments	Renmark High School Redevelopment general building contractor	\$ 3,435,520.00
Bitumax Pty Ltd	Asphalt resurfacing of Fullarton Road/Taylor's Road and Glen Osmond Road	\$ 3,629,824.26
Bitumax Pty Ltd	Bituminous surfacing of Horrocks Highway (Clare - Auburn - Undalya) - PSABW	\$ 10,997,388.77
Bitumax Pty Ltd	Bituminous surfacing on the Riddoch Highway (Keith to Mount Gambier MM16 - MM30.5) - PSABW	\$ 14,426,600.45
Bitu-Mill (Civil) Pty Ltd	Provision of road widening and shoulder sealing on RN3160 Horrocks Highway - Package 1	\$ 8,548,014.23
Blu-Built Constructions Pty Ltd	Kadina Memorial School Redevelopment general building contractor	\$ 3,889,727.00
Blu-Built Constructions Pty Ltd	Nuriootpa High School Redevelopment general building contractor	\$ 3,811,619.00
Blu-Built Constructions Pty Ltd	Ocean View P-12 College Redevelopment general building contractor	\$ 4,128,729.00
Blu-Built Pty Ltd	The construction of timber window replacement to Building 1 at Yankalilla Area School	\$ 329,874.60
BMD Constructions Pty Ltd	Construction of the Goodwood Road, Springbank Road and Daws Road Intersection Upgrade	\$ 11,947,302.96
BMD Constructions Pty Ltd	Construction of the junction upgrade of North East Road / South Para Road Intersection	\$ 2,280,422.55
BMD Constructions Pty Ltd	Construction of the Portrush Road and Magill Road Intersection Upgrade	\$ 11,126,826.16
BMD Constructions Pty Ltd	Grand Junction Road / Hampstead Road intersection - common service trench - northwest (package 1)	\$ 893,574.35
BMD Constructions Pty Ltd	Nairne Intersection Upgrade - installation of a roundabout	\$ 4,997,660.80

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Bookers Plumbing & Roofing Contractors	Kangaroo Island Hospital re-roof	\$ 46,387.00
Boral Asphalt	Asphalt and sprayed seal resurfacing on Victor Harbor Road (Willunga - Mount Compass) - PSABW	\$ 2,852,988.36
Boral Asphalt	Asphalt resurfacing of various sites on the Riddoch Highway between Tarpeena and Mount Gambier (PSABW)	\$ 8,321,435.19
Boral Asphalt	Bituminous surfacing (crumb rubber) of the Stuart Highway at various locations (PSABW)	\$ 4,372,956.52
Boral Asphalt	Bituminous surfacing (crumb rubber) of the Stuart Highway at various locations south of Coober Pedy (PSABW)	\$ 2,872,682.10
Boulden & Co Pty Ltd	Civil design management services	\$ 351,120.00
Brimblecombe Builders Pty Ltd	Highgate School Redevelopment general building contractor	\$ 3,806,729.00
Brimblecombe Builders Pty Ltd	Peterborough High School Building 1 stone remediation work and roof replacement	\$ 422,501.00
BRS	Facilitation advisory services - Granite Island Causeway and Flagstaff Road Upgrade projects	\$ 99,990.00
Bruce Interiors and Constructions Pty Ltd	Mount Barker High School - locker shelter and associated site works	\$ 424,600.00
Bruce Interiors and Constructions Pty Ltd	Roof remedial works to Buildings 1, 2, 3, 4, & 6 Christies Beach Primary School	\$ 117,260.00
Bruce Interiors and Constructions Pty Ltd	Construction of internal and external modifications to FX House at Echunga Training Reserve	\$ 225,060.00
Built Environs Pty Ltd	State Centre of Football at State Sports Park new work general building contractor	\$ 22,926,690.00
Built Pty Ltd	Parliament House tunnel works	\$ 1,637,037.16
Built Pty Ltd	Adelaide Festival Centre Precinct Upgrade general building contractor	\$ 1,637,037.16
Built Pty Ltd	Adelaide Festival Centre Precinct Upgrade general building contractor	\$ 5,411,270.90
Built Pty Ltd	Flinders Medical Centre Emergency Department expansion redevelopment general building contractor	\$ 2,770,595.00
Business & Risk Solutions P/L	Procurement facilitation and advisory services for MSRD VHRD Alliance procurement	\$ 152,823.00
Camco (SA) Pty Ltd	Mitcham Primary School - S + I pergola	\$ 50,189.91

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Camco (SA) Pty Ltd	Ascot Park Primary School	\$ 210,052.34
Camco (SA) Pty Ltd	Bitumen replacement	\$ 86,718.00
Camco (SA) Pty Ltd	Sheidow Park Primary School concrete retaining walls	\$ 229,240.39
Camco (SA) Pty Ltd	Construction of a roundabout at Womma Road and Stebonheath Road	\$ 2,041,501.98
Capisce QS Pty Ltd	Black Forest Primary School redevelopment cost manager	\$ 55,221.00
Cavocon Pty Ltd	Contract management services	\$ 151,164.00
Cavpower	Generator 2 replacement	\$ 144,443.65
Ceduna Bulk Hauliers Pty Ltd	Construction of 20 kilometres of the Main Access Road Upgrade between Fregon East 50 and Number Tank in the APY Lands - Package B	\$ 6,264,698.11
Ceduna Bulk Hauliers Pty Ltd	Raising and crushing of pavement material at various locations near Eyre Highway	\$ 621,984.00
Chandler Carpentry & Building	8/218604 - Murray Bridge North School - refurbishment of reception area Building 2	\$ 48,817.20
Chappell Builders Pty Ltd	Adelaide Women's Prison Gatehouse and Visitors Centre Redevelopment general building contractor	\$ 17,053,054.00
Chappell Builders Pty Ltd	Strathalbyn and District Health Service Facility Upgrade general building contractor	\$ 10,550,452.00
Chappell Builders Pty Ltd	The Heights School Redevelopment general building contractor	\$ 6,127,000.00
Chergar Developments	DCP - Reception, Conference and Access Room Works	\$ 123,887.50
Chergar Developments	Provision of services for new male and female amenities block	\$ 182,270.00
Chergar Developments	Upgrade work at DCP Sturt Assessment Unit	\$ 713,841.07
Chris Cash Plumbing & Gas Fitting	Emergency warm water upgrade	\$ 74,610.00
Chris Cash Plumbing & Gas Fitting	Emergency warm water upgrade	\$ 67,190.00
Chris Hart Plumbers	Saddleworth Ps - drinking water supply	\$ 65,914.35
Chris Hart Plumbers	Saddleworth Ps - sewer line Bld 1	\$ 57,365.64
Chris Sale Consulting Pty Ltd	Cadell Training Centre new dairy facility new work cost manager	\$ 71,500.00
Chris Sale Consulting Pty Ltd	SAMFS Noarlunga Command Fire Station new work cost manager	\$ 30,250.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Chris Sale Consulting Pty Ltd	Southern Fleurieu Health Service (Victor Harbor) Emergency Department redevelopment cost manager	\$ 92,400.00
Chris Sale Consulting Pty Ltd	Springbank Secondary College redevelopment cost manager	\$ 75,680.00
Chris Sale Consulting Pty Ltd	Whyalla Campus reinvigoration of METBAC upgrade cost manager	\$ 51,370.00
Climbing Tree Creations Pty Ltd	Aldgate Primary School	\$ 45,639.00
Climbing Tree Creations Pty Ltd	Develop nature play area	\$ 227,511.90
Climbing Tree Creations Pty Ltd	Hawthorndene Primary School playground	\$ 117,227.00
CMA Electrical and Data	Mount Barker High School - Expansion of occupant warning system	\$ 39,365.70
CME Group	Mount Gambier Magistrates Court	\$ 62,706.14
CME Group	Waikerie Health Services electrical upgrades	\$ 431,285.30
Compliant Fire Services	Clare Hospital sprinkler pipework upgrade	\$ 32,175.00
Compliant Fire Services	Replacement of fire and EWIS panels at Noarlunga TAFE Campus	\$ 122,294.70
Connex Solutions	Bordertown electrical upgrade	\$ 122,232.00
Cook Building and Development Pty Ltd	Mount Compass Area School redevelopment general building contractor	\$ 10,096,858.00
Cook Building and Development Pty Ltd	Urrbrae Agricultural High School redevelopment general building contractor	\$ 7,648,674.00
Copper Coast Refrigeration	Wallaroo Kindergarten - Building 1 air-conditioning replacement	\$ 40,700.00
Copper Coast Refrigeration	Wallaroo Mines Primary School - Building 1 air-conditioning upgrade	\$ 173,000.00
Copper Coast Refrigeration	Wallaroo Primary School - Building 1 partial air-conditioning replacement	\$ 36,850.00
Corporate Construction & Maintenance Services Pty Ltd	Blackwood Primary School building 1 roof replacement	\$ 162,461.10
Costplan Pty Ltd	Project Management Services - Main South Road & Victor Harbor Road Duplication Projects (potentially 2 project managers)	\$ 288,000.00
Costplan Pty Ltd, Infrastructure Consulting Pty Ltd, NB Civil Pty Ltd, Rowlands Build, Procure PM, Watermark Consultants	Project management resources	\$ 1,214,783.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Coventry Group Ltd (T/as Cooper Fluid Systems Torque Industries)	Upgrade the winch motors at Beachport boat ramp	\$ 218,889.00
Creative Pools and Landscaping	Renmark High School landscaping	\$ 47,975.00
Creative Pools and Landscaping	Renmark North Primary front boundary fence	\$ 88,200.00
Data & Voice Pty Ltd	Nurse call upgrade	\$ 342,918.65
Davey Hydraulics Pty Ltd	Cape Jervis interim works berthing structure waler	\$ 450,842.70
Dean Maddigan	Upgrades and repairs To 2 Collins St And 21 Eyre Highway, Ceduna	\$ 45,760.00
Design Worldwide Partnership (DWP)	Valley View Secondary School redevelopment lead PSC (architecture)	\$ 626,670.00
DesignInc Adelaide Pty Ltd	Mount Barker Hospital Emergency Department Upgrade Lead PSC	\$ 943,360.00
Dirtwork Landscapes	Construction of nature play area at Mannum Community College	\$ 119,405.00
Dirtwork Landscapes	Construction of nature playground and outdoor development stage 1 at Nuriootpa Community Children's Centre	\$ 53,570.00
DJ & HJ Griffiths	Riverton Hs - Bld 11 refurbishment	\$ 63,780.00
DJ & HJ Griffiths	Tarlee Ps - replacement sewer system	\$ 33,582.01
Dommar Constructions Pty Ltd	Contract Manager various metro and APY position (20C018)	\$ 228,972.48
Dommar Constructions Pty Ltd, Cavocon Pty Ltd, Dommar Constructions Pty Ltd	Contract management services	\$ 303,217.20
Donald Cant Watts Corke Pty Ltd	Kangaroo Island Fire Recovery - staff housing and works depot new work cost manager	\$ 70,202.00
Donald Cant Watts Corke Pty Ltd	Reidy Park Primary School redevelopment cost manager	\$ 89,980.00
Downer EDI Works Pty Ltd	Asphalt rehabilitation of RN3400 Barrier Highway between MM276.45 to MM291.5 (PSABW)	\$ 15,924,435.75
Downer EDI Works Pty Ltd	Asphalt resurfacing multiple sites in the northern metropolitan area - PSABW	\$ 3,555,265.54
Downer EDI Works Pty Ltd	Asphalt resurfacing of Addison Road and Eastern Parade	\$ 5,966,585.31
Downer EDI Works Pty Ltd	Asphalt resurfacing of Cormack Road and Churchill Road North	\$ 4,794,938.18

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Downer EDI Works Pty Ltd	Asphalt resurfacing of Port Road and Greenhill Road in conjunction with the PSABW	\$ 12,573,344.13
Downer EDI Works Pty Ltd	Asphalt resurfacing of Sir Donald Bradman Drive between Tapley's Hill Road and Airport Road (MTA)	\$ 3,412,525.07
Downer EDI Works Pty Ltd	Asphalt resurfacing on Port Wakefield Road between Two Wells and Port Wakefield, in conjunction with the PSABW	\$ 9,941,601.49
Downer EDI Works Pty Ltd	Oodnadatta Track pavement rehabilitation	\$ 2,588,463.04
Downer EDI Works Pty Ltd	Pavement rehabilitation and sealing of various sites on the Stuart Highway (north of Pimba) - PSABW	\$ 23,624,374.18
Downer EDI Works Pty Ltd	Pavement rehabilitation and sealing of various sites on the Stuart Highway (south of Pimba) - PSABW	\$ 22,765,718.70
Downer EDI Works Pty Ltd	PSABW – bituminous works on various roads on the Yorke Peninsula	\$ 5,092,579.57
Downer EDI Works Pty Ltd	Regional civil works on RN7766 Ngarkat Highway (Pinnaroo to Bordertown)	\$ 12,991,728.39
Downer EDI Works Pty Ltd	RN4016 Upper Yorke Road MM 36.78 to MM 50.97 rehabilitation - Package 1	\$ 7,122,900.59
Downer EDI Works Pty Ltd	Shoulder reconstruction and sealing on RN2000 Eyre Highway, Nundroo to Ceduna between MM324.8 - MM352 and MM410.18 - MM480.15	\$ 21,208,651.93
Downer EDI Works Pty Ltd	Shoulder sealing of various sections of RN8400 Princes Highway between Kingston and Mt Gambier and RN8829 Glenelg River Road between Mt Gambier and South Australia / Victorian border	\$ 10,899,215.77
Downer EDI Works Pty Ltd	Shoulder sealing on various roads on the Eyre Highway, Kyancutta to Lincoln Highway	\$ 17,267,566.01
Downer EDI Works Pty Ltd	Strzelecki Track road rehabilitation and sealing MM105 - MM197.8	\$ 20,235,666.29
Downer EDI Works Pty Ltd	Supply and placement of microsurfacing on the Dukes and Karoonda Highways in the south-eastern area of south australia	\$ 2,453,990.00
Downer EDI Works Pty Ltd	Yorke Highway, Spencer Highway and Minlaton Road rehabilitation and shoulder sealing - Package 2	\$ 15,276,962.00
Dycer Constructions Pty Ltd	Naracoorte High School Redevelopment general building contractor	\$ 4,387,209.00
Elec Air Pty Ltd	Millicent High School	\$ 67,350.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Elec Air Pty Ltd	Mount Gambier Prison	\$ 49,775.00
Elec Air Pty Ltd	Replacement of air conditioning units	\$ 588,324.00
Enspec Pty Ltd	Elliston Area School tree remediation	\$ 31,280.44
Environ Plumbing	Cleve District Hospital And Aged Care warm water system upgrade	\$ 57,071.06
EP Civil & Earthmoving	Miltaburra Area School - court resurfacing	\$ 533,521.48
EP Civil & Earthmoving	Yalata Anangu School - bitumen court replacement including fencing - construction tender	\$ 265,056.91
EP Water Treatment	Tumby Bay Area School - pumping station repairs	\$ 25,470.12
Ernst & Young	Independent financial auditing services, Hove and Ovingham Level Crossing Grade Removal Alliance	\$ 429,300.00
Ernst & Young	Provision of procurement operations and support services	\$ 99,000.00
Expert Data Cabling Pty Ltd	Clare Hospital electrical upgrade	\$ 457,120.40
Expert Data Cabling Pty Ltd	Cooper Pedy Hospital - electrical services upgrade	\$ 454,979.80
Expert Data Cabling Pty Ltd	Cummins Hospital - electrical services upgrade	\$ 523,118.20
Expert Data Cabling Pty Ltd	Peterborough Hospital electrical upgrade	\$ 300,243.90
Eyre Refrigeration & Electrical	Port Lincoln Prison - cool room rectification works	\$ 70,446.20
FDC Construction and Fitout (SA) Pty Ltd	Mount Barker Primary School redevelopment general building contractor	\$ 6,913,328.00
Fieldquip	Boundary fencing for Transport Project Delivery projects	\$ 548,653.60
Fission Pty Ltd	Independent estimator, Granite Island Causeway Revitalisation Project	\$ 357,153.01
Fleurieu Cranes	Statewide jetty cranes inspection and maintenance	\$ 80,712.00
Focus On Flooring	Peterborough Primary School asbestos vinyl replacement Bld.2 rms.12,14.	\$ 17,990.00
Focus On Flooring	Pt Pirie Fire Station carpet and vinyl replacement	\$ 34,325.00
Forpark Australia (SA)	Hamley Bridge Primary School - replace playground equipment inc rubber softfall	\$ 153,189.30
Forpark Australia (SA)	McDonald Park School - Supply and install new playground under/around SH9	\$ 41,032.00
Forpark Australia (SA)	Remove dispose existing SH4 playground, and replace with new equipment	\$ 91,118.50

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Forpark Australia (SA)	Renewal of Plympton Primary School playground including sofffall and equipment	\$ 116,600.00
Frazer Gardens & Landscapes	Nature play stage 1 works	\$ 40,590.00
Freyssinet Australia Pty Ltd	Pinera Bridge repainting	\$ 1,260,896.54
Fulton Hogan Construction (Sa)	Main North Road, Kings and McIntyre Road intersection upgrade	\$ 8,881,517.14
Fulton Hogan Industries Pty Ltd	Asphalt re-surfacing from Toll Gate to tunnels, both directions (Package 2 - PSABW)	\$ 24,075,125.01
Fulton Hogan Industries Pty Ltd	Asphalt resurfacing of the Dukes Highway, north of Keith	\$ 5,612,100.71
Fulton Hogan Industries Pty Ltd	Bituminous surfacing of Horrocks Highway (Anama Lane - Clare) - PSABW	\$ 8,160,385.87
Fulton Hogan Industries Pty Ltd	Shoulder sealing & pavement widening of RN3160 Horrocks Highway - Package 2	\$ 9,208,052.07
Fulton Hogan Industries Pty Ltd	Shoulder sealing on Tod/Birdseye Highway	\$ 3,397,259.11
Furnell Plumbing	DAP acoustic upgrade various buildings Indulkana	\$ 71,188.00
Fusco Constructions Pty Ltd	Port Augusta Secondary School redevelopment general building contractor	\$ 6,621,341.00
Fusco Constructions Pty Ltd	Replacement construction of verandah and associated outdoor area upgrade	\$ 146,831.14
G C & J Constructions	Minlaton District School - roof cladding replacement	\$ 1,053,946.41
GC Air Conditioning	Replacement of failed chiller at 28 Vaughn Trce Berri 5343	\$ 155,100.00
Geoff Wilde Earthmoving P/L	Bitumen hardplay replacement	\$ 102,135.00
Geonosis Pty Ltd	Engagement of a project resource to manage the effects of changes arising from the ARTP.	\$ 123,904.00
G-Force Building and Consulting Pty Ltd	Aberfoyle Park High School - refurb of vacated preschool	\$ 516,274.00
G-Force Building and Consulting Pty Ltd	Acoustic property treatments associated with the Gawler East Link Road (building contractor)	\$ 278,421.00
G-Force Building and Consulting Pty Ltd	Adelaide Government House - refurbishment of function bathrooms	\$ 381,304.00
G-Force Building and Consulting Pty Ltd	Kingston House - conservation works	\$ 277,750.00
G-Force Building and Consulting Pty Ltd	McLaren Vale Primary School	\$ 75,999.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
G-Force Building and Consulting Pty Ltd	Melrose Police and Court House replacement of the existing roof with a slate roof and associated work	\$ 462,077.00
G-Force Building and Consulting Pty Ltd	Mount Barker High school - roof replacement	\$ 473,433.95
G-Force Building and Consulting Pty Ltd	SA Museum Australia store refurbishment	\$ 201,863.75
G-Force Building and Consulting Pty Ltd	Replacement of the northern roofs at Adelaide Government House	\$ 531,058.00
G-Force Building and Consulting Pty Ltd	Underpinning to Belair Holiday Park residence/office and ablutions block	\$ 40,150.00
GHD Woodhead	SA Aquatic Sciences Centre seawater intake pipelines & reticulation system upgrade lead PSC (engineering)	\$ 664,789.00
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Lucindale Area School	\$ 68,035.00
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Millicent North Primary School - verandah replacement	\$ 945,439.00
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Mount Gambier Prison	\$ 111,320.00
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Mulga St Primary School	\$ 811,289.60
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Naracoorte High School	\$ 117,337.00
Godrik Construction Pty Ltd t/a Friswell Electrical SA	Newbery Park window framing	\$ 265,188.00
Greenway Architects (SA) Pty Ltd	Goolwa High School redevelopment lead PSC (architecture)	\$ 505,101.00
Greenway Architects (SA) Pty Ltd	Port Augusta Ambulance Station new work lead PSC (architecture)	\$ 354,207.00
Grieve Gillett Andersen	Roof replacement - Buildings 1 & 4	\$ 26,114.00
Grieve Gillett Pty Ltd	APY Lands Police Facilities and Umuwa Multi Agency Facility new work lead PSC (architecture)	\$ 216,491.00
Guidolin Carpentry	16/11 Withers St, property upgrades	\$ 39,050.00
Guidolin Carpentry	15/11 Withers Street, Port Augusta	\$ 45,210.00
Guidolin Carpentry	Full property upgrade	\$ 64,328.00
Guidolin Carpentry	Property upgrades - 11/11 Withers	\$ 54,450.00
Hames Sharley (SA) Pty Ltd	SA Aquatic and Leisure Centre renewal and regeneration upgrade lead PSC (architecture)	\$ 1,788,831.00
Hansen Electric	Cool room compliance upgrade	\$ 82,459.30

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Hansen Yuncken Pty Ltd	Adelaide Festival Theatre landscaping, strengthening and fitout	\$ 2,011,350.00
Hansen Yuncken Pty Ltd	Coopers Stadium upgrade trade contractor	\$ 43,700,000.00
Harradine Contracting Pty Ltd	Demolition of Building 06 at Christies Beach Primary School	\$ 55,900.00
Harrold & Kite Pty Ltd	Heathfield High School Redevelopment general building contractor	\$ 12,192,986.00
Harrold & Kite Pty Ltd	SA Pathology site services separation refurbishment general building contractor	\$ 2,423,555.00
Higgins Coatings	Noarlunga Downs Ps.	\$ 86,485.30
Hindmarsh Plumbing Services Pty Ltd	Regional SA LHN - Loxton Hospital Fire upgrade trade contractor	\$ 1,544,620.00
Hindmarsh Plumbing Services Pty Ltd	Renmark & Paringa District Hospital replacement of existing concrete fire tanks asset 03057	\$ 239,239.00
Hodgkison Pty Ltd ta Hodgkison Architects	Westbourne Park Primary School redevelopment lead PSC (architecture)	\$ 415,250.00
Hoffys Steel Erections	Waikerie High School storage shed	\$ 75,922.00
Hosking Willis Architecture Pty Ltd	Kangaroo Island Fire Recovery - staff housing and works depot new work lead PSC (architecture)	\$ 295,367.00
Hosking Willis Architecture Pty Ltd	Memorial Oval Primary School multi-purpose hall redevelopment lead PSC (architecture)	\$ 210,640.00
Hosking Willis Architecture Pty Ltd	Nilpena Blacksmith's Shop construction, Shearer's Quarters and Woolshed stabilisation refurbishment lead PSC (architecture)	\$ 381,332.00
Humphreys Electrical Pty Ltd	Upgrade of diesel generator at Tanunda War Memorial Hospital	\$ 231,262.00
Hutchinson Builders	Aluminium composite cladding rectification	\$ 476,676.20
Ice Architects Pty Ltd	Reidy Park Primary School redevelopment lead PSC (architecture)	\$ 406,489.00
ICM Construction	Plympton International College redevelopment general building contractor	\$ 2,513,427.00
ICM Construction	Port Augusta Prison AVL upgrade general building contractor	\$ 1,429,917.00
ICM Construction	Snowtown Hospital - Lumeah Homes compliance upgrade general building contractor	\$ 2,795,832.00
Inca Constructions Pty Ltd	Aldgate Primary School administration upgrade	\$ 311,905.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Inca Constructions Pty Ltd	Ascot Park Primary School - activity hall extension	\$ 67,595.00
Inca Constructions Pty Ltd	Blackwood High School	\$ 114,515.00
Inca Constructions Pty Ltd	Braeview School R-7 amenities refurb	\$ 232,584.00
Inca Constructions Pty Ltd	CFS Murray Bridge relocation and fit-out – Stage 1	\$ 187,396.00
Inca Constructions Pty Ltd	Clapham Primary School - roof replacement Building 1C -	\$ 117,700.00
Inca Constructions Pty Ltd	Colonel Light Grdens Ps.	\$ 96,459.00
Inca Constructions Pty Ltd	Construction of new canteen and conference room	\$ 1,483,278.50
Inca Constructions Pty Ltd	External window repairs to various buildings	\$ 136,070.00
Inca Constructions Pty Ltd	Fire Services water supply upgrade	\$ 470,680.00
Inca Constructions Pty Ltd	Glandore Community Kindergarden	\$ 42,493.00
Inca Constructions Pty Ltd	Replacement of ceilings Building 01	\$ 29,095.00
Inca Constructions Pty Ltd	Roof replacement to Building 1	\$ 169,840.00
Inca Constructions Pty Ltd	Strathalbyn - R-6 Building 4 partial roof and fascia repairs	\$ 145,145.00
Infrastructure Consulting Pty Ltd	The provision of project/design management resource	\$ 85,800.00
International Art Services Pty Ltd	Cultural Institutions Collections storage new work discipline PSC asset manager	\$ 308,770.00
Interstate Electrical Service	Electrical services upgrade - backup generator	\$ 229,442.00
Interstate Electrical Service	Orroroo Hospital - generator replacement	\$ 109,090.30
Intract Australia Pty Ltd	Provision for service location and potholing for the intersection upgrade at RN6215 Cross Road and RN5146 Fullarton Road	\$ 208,736.47
Intract Australia Pty Ltd	Provision of minor works in the Fleurieu, Murraylands, Riverland and Limestone Coast areas	\$ 271,421.82
Intract Australia Pty Ltd	Provision of safety barrier enabling works (shoulder sealing) - Victor Harbor Road	\$ 274,861.73
Intract Australia Pty Ltd	Service locating and potholing for the Glen Osmond Rd / Fullarton Rd intersection upgrade	\$ 120,279.31
J Hutchinson Pty Ltd ta Hutchinson Builders	Craigmore High School redevelopment general building contractor	\$ 8,689,895.00
Jacobs Group (Australia) Pty Ltd	Findon High School redevelopment cost manager	\$ 73,920.00

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Jacobs Group (Australia) Pty Ltd	Kurlana Tapa Adelaide Youth Justice Centre Consolidation new work cost manager	\$ 160,710.00
Jacobs Group (Australia) Pty Ltd	Murray Bridge North School redevelopment cost manager	\$ 63,910.00
Jands Venue Engineering Pty Limited	Adelaide Parliament House - House of Assembly electroliers	\$ 278,269.35
JF & N Duregon Pty Ltd	Ceduna Area School - Buildings 2 & 3 works	\$ 210,628.00
K & K Cooling Solutions P/L	Cowell Area School - Building 1 HVAC upgrade	\$ 109,472.00
Kangaroo Island Council	Shoulder sealing on RN4880 Playford Highway, Kangaroo Island between MM26.20 to MM37.74	\$ 1,485,874.25
Katanoo Pty Ltd	Hampstead Primary School fire reinstatement restoration lead PSC (architecture)	\$ 212,266.00
Kauppila Pty Ltd	Storm water site side	\$ 62,419.08
Kauppila Pty Ltd	Remediation construction of verandah coatings on Buildings 27 through to 34	\$ 165,220.00
Kemp Carpenters Pty Ltd	Freeling Primary School office and toilet refurb	\$ 269,225.00
Kemp Carpenters Pty Ltd	Freeling Primary School- structural repairs	\$ 55,935.00
Kemp Carpenters Pty Ltd	Tanunda War Memorial Hospital - linen loading dock and deck replacement	\$ 62,513.00
Kennett Pty Ltd	Hallett Cove School redevelopment general building contractor	\$ 6,180,547.00
Kennett Pty Ltd	Mount Gambier High School redevelopment general building contractor	\$ 5,203,000.00
Kennett Pty Ltd	Reynella East College redevelopment general building contractor	\$ 12,391,818.00
Keves Building Works	10/709048 - Seaclyff PS - student kitchen refurbishment	\$ 37,515.50
Keves Building Works	Greenock Primary School building 11 cladding	\$ 75,674.50
Keves Building Works	Riverton Hospital bathroom refurbishment project	\$ 130,152.00
Keves Building Works	Remedial construction of bathroom underfloor void and associated works at 7-11 Nildottie Road Swan Reach	\$ 36,762.00
Keves Building Works	Replacement of roof and internal ceilings to Building 1 at Williamstown Primary School	\$ 407,550.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Keves Building Works	Wasleys Primary School - Bld 11 art room - termite damage	\$ 272,987.00
Keystones Solar Group	Flinders Medical Centre car park solar pv new work trade contractor electrical / electronics	\$ 911,725.00
Kone Elevators Pty Ltd	Noarlunga TAFE SA - lift upgrade	\$ 125,741.00
Kone Elevators Pty Ltd	Replacement of lift and associated equipment upgrade at Kangaroo Island General Hospital	\$ 328,177.30
Kym Clarke Constructions	Cummins Area School redevelopment general building contractor	\$ 3,305,134.00
Kym Clarke General Builder Pty Ltd	Cleve Area School - Building 1 & 1a structural repairs - Amp 2020	\$ 168,658.96
Kym Clarke General Builder Pty Ltd	Construction for modifications to Trauma Ward, Bay No. 1 within the Emergency Department at the Port Lincoln Hospital.	\$ 96,839.16
Kym Clarke General Builder Pty Ltd	Port Lincoln Junior Primary School – re-clad Building 9	\$ 87,756.94
Kym Clarke General Builder Pty Ltd	Karcultaby Area School - HVAC upgrade	\$ 731,665.01
Kym Clarke General Builder Pty Ltd	Provision of operable wall	\$ 75,391.27
Kym Clarke General Builder Pty Ltd	Streaky Bay Area School - Building 1 HVAC replacement	\$ 608,081.10
Lanz Project Management Pty Ltd (ProcurePM)	Provision of a project management resource for the design, construction, operation and maintenance of a new sand pumping system from Largs Bay to West Beach	\$ 369,512.00
LCS Landscapes	Oak Valley Aboriginal School - landscape update to west & north west boundary	\$ 490,033.97
LP Exterior Contractors Pty Ltd	Install rage cage	\$ 357,467.49
LR&M Constructions Pty Ltd	Construction of the Mike Turtur Bikeway between King William Road and Musgrave Street	\$ 1,548,310.49
LR&M Constructions Pty Ltd	Gorge Road and Silkes Road Intersection Upgrade	\$ 1,387,730.24
Lucas Total Contract Solutions Pty Ltd	Construction of 32 kilometres of the Main Access Road Upgrade between Kaltjiti (Fregon) and Mimili in the APY Lands Package C	\$ 10,256,278.97
Lucas Total Contract Solutions Pty Ltd	Strzlecki Track Road reconstruction and sealing and junction upgrade	\$ 4,792,497.58

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Lucas Total Contract Solutions Pty Ltd	Provision of road widening of various sections on the Barrier Highway between MM269.52 and MM300.8	\$ 7,362,081.17
Lucivero Plumbing & Gas	Orroroo Area school sewer connection	\$ 133,754.50
Magnetite Adelaide Trust	Acoustic property treatments associated with the Gawler East Link Road (secondary glazing)	\$ 58,890.00
Mainair Pty Ltd	Aberfoyle Park High School HVAC upgrade	\$ 431,750.00
Mainair Pty Ltd	Aldinga Police Station air conditioning upgrade	\$ 126,500.00
Mainair Pty Ltd	Ascot Park Primary School replacement of HVAC	\$ 746,900.00
Marshall & Brougham Constructions Pty Ltd	Hamilton Secondary College redevelopment general building contractor	\$ 7,846,300.00
Materne Pennino Hoare	Prospect Service SA fitout lead PSC (architecture)	\$ 93,533.00
Materne Pennino Hoare	Whyalla Campus reinvigoration of METBAC upgrade lead PSC (architecture)	\$ 295,075.00
MC Dredging & Port Development Pty Ltd	Dredging of various sites in SA - 2021-2025	\$ 9,674,000.00
MC Dredging & Port Development Pty Ltd	Dredging at Glenelg and West Beach harbors - other agency procurement Department of Environment and Water DEW	\$ 11,600,000.00
MC Harbours and Marine Pty Ltd	Coffin Bay Jetty refurbishment	\$ 641,102.00
McComb Plumbing & Gas	Port Pirie Hospital - theatre and specialist clinic hot water line	\$ 58,850.00
McConnell Dowell Constr (Aust)	The Granite Island Causeway replacement project	\$ 35,022,857.52
McConnell Dowell Constr (Aust), Mott MacDonald, Arup Australia Pty Ltd	Design and construction of the Level Crossing Grade Separation (Ovingham) Project	\$ 132,347,134.70
McMahon Services Australia Pty Ltd	Cadell Training Centre River Pump Station suction line support - structure replacement	\$ 537,290.28
McMahon Services Australia Pty Ltd	Design and construction of AVL suites as per project brief for the Cadell Training Centre	\$ 214,230.50
McMahon Services Australia Pty Ltd	Asbestos emu pick clean up, air monitoring, fencing	\$ 398,671.34
McMahon Services Australia Pty Ltd	Barrier Highway: shoulder sealing and pavement rehabilitation works	\$ 13,483,801.96

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
McMahon Services Australia Pty Ltd	Burra Cs Bld #5 ceiling replacement	\$ 488,196.50
McMahon Services Australia Pty Ltd	Construction of the Grand Junction, Hampstead and Briens Road Intersection Upgrade	\$ 10,811,220.20
McMahon Services Australia Pty Ltd	Eastern Fleurieu 7-12 School Building 2 roof replacement	\$ 161,150.00
McMahon Services Australia Pty Ltd	Fisheries shed construction	\$ 917,851.00
McMahon Services Australia Pty Ltd	Gladstone Primary school asbestos removal Bld.1 and 1A	\$ 50,246.94
McMahon Services Australia Pty Ltd	Glenthorne National Park asbestos remediation munitions buildings	\$ 42,625.00
McMahon Services Australia Pty Ltd	Goodwood Rd/Springbank Rd/Daws Rd intersection upgrade - common service trench installation	\$ 1,614,085.82
McMahon Services Australia Pty Ltd	John Pirie Secondary School redevelopment general building contractor	\$ 9,062,835.00
McMahon Services Australia Pty Ltd	Kadina Police Station - Buildings 1, 2 & 3 asbestos removal	\$ 96,770.30
McMahon Services Australia Pty Ltd	Old Murray Bridge Pier bearing packer replacement	\$ 611,342.37
McMahon Services Australia Pty Ltd	Removal of offshore structure at Carrickalinga (Wave Generator)	\$ 1,510,767.50
McMahon Services Australia Pty Ltd	River Road Bridge (PN3421) construction works	\$ 1,688,481.30
McMahon Services Australia Pty Ltd	Shoulder sealing of Sturt Hwy between Gawler and Renmark	\$ 4,547,470.50
McMahon Services Australia Pty Ltd	Snowtown PS demolition Building 2	\$ 173,895.76
McMahon Services Australia Pty Ltd	The Queen Elizabeth Hospital Woodville South new clinical services building redevelopment stage 3 general building contractor	\$ 3,598,328.00
McMahon Services Australia Pty Ltd	Upgrade of Augusta Highway Collinsfield to Red Hill	\$ 12,230,744.21
McMahon Services Australia Pty Ltd	Yunta Police Residence roof replacement and associated work	\$ 54,010.29
McMahon Services Australia Pty Ltd, HK & JM Martin General Builder	17 Gawler Street Kadina - bathroom upgrade includes asbestos removal	\$ 34,697.00
McMullen Trades Pty Ltd	Whyalla Hospital & Health Services DDA compliant ramp	\$ 98,800.00
McMullen Trades Pty Ltd	Asbestos removal in podiatry Area	\$ 51,888.10

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
McMullen Trades Pty Ltd	Legal services office fit out	\$ 516,993.00
McMullen Trades Pty Ltd	Maternity Ward asbestos removal and reception counter upgrade	\$ 92,131.05
McMullen Trades Pty Ltd	New door openings in Mental Health Unit	\$ 62,675.80
McMullen Trades Pty Ltd	Unit 2, 2 Benier Street	\$ 97,304.80
McMullen Trades Pty Ltd	Whyalla High School - external stair replacement	\$ 130,000.00
McMullen Trades Pty Ltd	Whyalla Hospital	\$ 54,631.50
Metalworx Fire, Plumbing and Sheetmetal Pty Ltd	Mount Gambier TAFE	\$ 73,947.50
Metromatics Pty Ltd	Supply of bus real time totems for bus interchange amenity upgrade	\$ 145,554.20
Metron Design Pty Ltd	Port Pirie Hospital Imaging Department structural remediation works	\$ 68,738.77
Mike Maylin Constructions Pty Ltd	Lt 310 Eyre Street, Coober Pedy	\$ 118,525.00
Millrob Nominees Pty Ltd	The design, manufacture, supply and installation of replacement South Australian Tourism Commission signage (ML Coorong, Limestone and Fleurieu Peninsula)	\$ 189,122.00
Mini Pave	Peterborough High school bitumen to car park Area G	\$ 69,245.00
Mini Pave	Pirie West Primary School asphalt replacement Area D	\$ 126,720.00
Minuzzo Project Management Pty Ltd	Adelaide Secondary School of English redevelopment general building contractor	\$ 4,166,261.00
Minuzzo Project Management Pty Ltd	Seaford Secondary College redevelopment general building contractor	\$ 5,057,800.00
Minuzzo Project Management Pty Ltd	Woodville High School redevelopment general building contractor	\$ 7,968,400.00
Mossop Group Pty Ltd ta Mossop Construction + Interiors	88/124105 - Port Lincoln Education Office - relocation to Port Lincoln TAFE Campus	\$ 1,236,983.00
Mossop Group Pty Ltd ta Mossop Construction + Interiors	Adelaide Women's Prison Accommodation Upgrade Stage 4 general building contractor	\$ 1,437,382.00
Mossop Group Pty Ltd ta Mossop Construction + Interiors	Job No 123527 - Port Lincoln Prison - construction of new AVL suites	\$ 356,466.00
Mountford Williamson Architecture	Settlers Farm Campus R-7 redevelopment lead PSC (architecture)	\$ 506,605.00
MSA Construction & Maintenance Pty Ltd	Building 08 perimeter bitumen replacement Samis Area D	\$ 79,123.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
MSA Construction & Maintenance Pty Ltd	Murray Bridge Carpark resurfacing	\$ 60,929.00
MSA Construction & Maintenance Pty Ltd	Sewer upgrade	\$ 153,395.00
Murray River North Pty Ltd	Replacement toilet block - Indulkana Anangu School	\$ 555,720.00
Murray River North Pty Ltd	Replacement toilet block - Murputja Anangu School	\$ 529,800.00
Mykra Pty Ltd	Aldinga Police Station - anti vault screens	\$ 18,801.20
Mykra Pty Ltd	Banksia Park International HS redevelopment general building contractor	\$ 5,762,957.00
Mykra Pty Ltd	Ceiling replacement	\$ 358,722.10
Mykra Pty Ltd	Para Hills High School redevelopment general building contractor	\$ 3,571,397.00
Mykra Pty Ltd	Security fence installation	\$ 328,967.10
National 1 Plumbing & Maintenance	Heathfield High School	\$ 39,083.00
NB Civil Pty Ltd	Project management resources to support Rural South Team - Murray Bridge	\$ 157,586.00
Neyles Earthworks and Fencing	Gawler East Link Road fencing	\$ 136,055.81
NK & BJ Dutschke	Roof replacement	\$ 222,884.00
North Projects Pty Ltd	Independent estimator, Flagstaff Road Widening Project	\$ 236,918.00
Northern Industries Pty Ltd	Springton Primary School - water supply pipework replacement	\$ 70,400.00
Northern Industries Pty Ltd	The remedial construction and refurbishment of Buildings 5, 13 and 18 at Pinnaroo Primary School	\$ 291,544.00
Nova Group Services Pty Ltd	10/724642 - Seaview High School - stormwater & sewer remediation - civil contractors	\$ 1,092,960.00
Old Red Brick Company	Demolition of properties for Transport Project Delivery Projects	\$ 393,140.00
Opex Nominees Pty Ltd	Construction procurement resources for the North South Corridor Project	\$ 772,000.00
P A Plumbers Pty Ltd	Mitcham Primary School - sewer upgrade	\$ 56,355.00
P D Excavations Pty Ltd	Shoulder sealing for regional North South Freight Route from Murray Bridge to Sturt Highway	\$ 3,920,191.54
PA & CI Martin	Asbestos removal and demolition of Building 5	\$ 367,282.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
PACT Architects	Seaview Downs PS - floor movement remediation	\$ 131,755.80
Paint by Peter Shimmin Nominees Pty Ltd	Internal painting of Mimili Anangu School.	\$ 55,275.00
Paint by Peter Shimmin Nominees Pty Ltd	Remedial construction and external painting to Buildings 1 and 12 at Coomandook Area School	\$ 62,645.00
Pascale Construction Pty Ltd	Regional SA LHN - Eudunda Hospital fire upgrade general building contractor	\$ 420,805.00
Pascale Construction Pty Ltd	Regional SA LHN - Kapunda Hospital CSSD upgrade general building contractor	\$ 412,617.00
Pascale Construction Pty Ltd	Regional SA LHN - Kapunda Hospital fire upgrade general building contractor	\$ 251,815.00
Pascale Construction Pty Ltd	Roxby Downs Area School redevelopment general building contractor	\$ 5,567,784.00
Penhall Building Group	(PSAPMCM) project management services	\$ 308,880.00
Peter Elson Constructions	88/104284 - Cleve Area School - Building 19 structural repairs	\$ 92,940.00
PhillipsPilkington Architects Pty Ltd	Flinders Terrace (Port Augusta Hospital) office accommodation refurbishment lead PSC (architecture)	\$ 253,095.70
PhillipsPilkington Architects Pty Ltd	SA Aquatic Sciences Centre façade & roof refurbishment lead PSC (architecture)	\$ 240,691.00
PhillipsPilkington Architects Pty Ltd	Woodend Primary School redevelopment lead PSC (architecture)	\$ 372,433.00
Pike Constructions Pty Ltd	Christies Beach HS & Sth Voc College redevelopment general building contractor	\$ 5,856,883.00
Plumbfix Plumbing & Gas	88/131392 - Ceduna Hospital - RO upgrades to address the endotoxin issues	\$ 34,404.00
Plumbing & Pipeline Solutions (SA) Pty Ltd	88/122999 - Cleve Area School - mains water reticulation upgrade	\$ 170,420.80
Plumbing & Pipeline Solutions (SA) Pty Ltd	88/123000 - Cleve Area School - storm water upgrade	\$ 259,077.46
Plumbing & Pipeline Solutions (SA) Pty Ltd	Hallett Cove East Primary School stormwater remediation	\$ 95,206.65
Port Lincoln Data & Electrical	88/131029 - Poonindie Community Learning Centre - ows system	\$ 63,546.43
Precision Rail Australia P/L	Provision of trackwork design review for the Gawler Rail Electrification Project	\$ 47,520.00
Pricewaterhouse Coopers Consulting (Australia) Pty Limited	North-South Corridor business assistance program	\$ 347,650.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Pridham Earthmovers Pty Ltd	10/708922 - Clovelly Park Primary School - stormwater rectification works	\$ 40,150.00
Pridham Earthmovers Pty Ltd	The replacement construction of bitumen Area A carpark and Area G hardplay courts at KICE Kingscote Campus	\$ 359,865.00
Pro Bitumen	Metro undulation works	\$ 532,890.60
Procure PM	Contract Manager for Flinders Link and Darlington Project	\$ 87,120.00
Promanage Australia Pty Ltd	Document control resourcing	\$ 239,096.00
Promanage Australia Pty Ltd	Engagement of a completion officer for major construction projects	\$ 244,530.00
Promanage Australia Pty Ltd	Project management resource - Port Augusta	\$ 159,976.96
Promanage Australia Pty Ltd	(PSAPMCM) project management resources	\$ 117,975.00
Promanage Australia Pty Ltd	Hove Level Crossing Grade Separation Project - project and communication management support	\$ 97,152.00
PW & SL Boylan	Job No 128488 - 27 Thomas St Minnipa - kitchen upgrade	\$ 21,541.30
PW & SL Boylan	Job No 129626 - 27 Thomas St Minnipa - renew shed	\$ 28,462.50
PW & SL Boylan	Job No 130842 - Wudinna Area School - construct a new hay shed	\$ 34,728.10
PW & SL Boylan	Job No 131202 - Asset No. 00765 - Wudinna Area School - external and internal upgrades to Buildings 23 and 27	\$ 111,056.10
R & R Plevin	81/206659 - 26 Mildred Street, Port Augusta	\$ 35,531.10
R & R Plevin	Leigh Creek School boundary fencing.	\$ 211,037.20
R & R Plevin	Minor modifications to building and installation of large AV system in school gym at Port Augusta West Primary School	\$ 48,503.40
R & R Plevin	Quorn Kindergarten - structural assesment and repairs to heritage building	\$ 27,379.00
RAW Recruitment & Services	Narunga traffic management training program	\$ 156,000.00
Raw SA Pty Ltd	Goodwood Rd/Springbank Rd/Daws Rd - Bedford Group - car park	\$ 127,101.48
Raw SA Pty Ltd	Landscaping maintenance at Tulloch Road Intersection Upgrade Project	\$ 149,579.10
Resource Architecture Pty Ltd	Murray Bridge North School redevelopment lead PSC (architecture)	\$ 458,370.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Richard Jay Laundry Equip P/L	Supply and install washing machines and dryer and remove and dispose of old units	\$ 69,894.00
Richard Pobke	Job No. 129743 - House 10 Minnipa Agricultural Centre - re-roof house	\$ 29,773.00
Richwood Constructions	88/123724 - Cowell Area School - Building 3 toilet refurbishment amp	\$ 64,864.00
Richwood Constructions	88/131806 - Cowell Area School - asbestos remediation Building 1	\$ 57,640.00
Richwood Constructions	Job No 129950 - Wudinna Kindy - replace shade shelter	\$ 33,572.00
Ricky Hamood Painting	Remedial construction and external painting of Buildings 7 & 13 at Pinnaroo Primary School	\$ 78,650.00
Rider Levett Bucknall SA Pty Ltd	Aboriginal Art and Cultures Centre - Lot Fourteen new work cost manager	\$ 1,072,500.00
Rider Levett Bucknall SA Pty Ltd	APY Lands Police Facilities and Umuwa Multi Agency Facility new work cost manager	\$ 51,150.00
Rider Levett Bucknall SA Pty Ltd	Carrick Hill Visitor Centre Pavilion new work cost manager	\$ 53,598.00
Rider Levett Bucknall SA Pty Ltd	Coopers Stadium Upgrade cost manager	\$ 493,931.00
Rider Levett Bucknall SA Pty Ltd	Cultural Institutions Collections Storage new work cost manager	\$ 313,500.00
Rider Levett Bucknall SA Pty Ltd	Leigh Creek Future Township Transformation advice cost manager	\$ 89,738.00
Rider Levett Bucknall SA Pty Ltd	SA Aquatic Sciences Centre seawater intake pipelines & reticulation system upgrade cost manager	\$ 53,350.00
Rider Levett Bucknall SA Pty Ltd	Settlers Farm Campus R-7 Redevelopment cost manager	\$ 49,280.00
Rider Levett Bucknall SA Pty Ltd	Strathalbyn Ambulance Station New Work cost manager	\$ 34,100.00
Riverland Air Conditioning	SAPOL Berri Cell Complex air conditioning system upgrade	\$ 80,949.00
Riverland Floor Centre	Loxton North School flooring upgrade	\$ 58,300.00
RJS Building Pty Ltd	Remediation of salt damp at 31 Park Tce Ceduna	\$ 25,923.70
RNW Fire Services Pty Ltd	Country Arts SA Chaffey Theatre fire safety compliance upgrade trade contractor fire / smoke doors	\$ 444,290.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Roadside Services and Solutions Pty Ltd	The design, manufacture, supply and installation of replacement South Australian Tourism Commission signage (Adelaide Hills, Clare, Barossa and Riverland).	\$ 205,896.90
Roadside Services and Solutions Pty Ltd	The design, manufacture, supply and installation of replacement South Australian Tourism Commission signage (Kangaroo Island)	\$ 86,889.47
Robb Project Consulting Pty Ltd	Australian Science & Mathematics School redevelopment cost manager	\$ 35,420.00
Rodney Robertson & Associates	Supply and installation of wayfinding signage in bus interchange catchments	\$ 127,759.50
Romaldi Constructions Pty Ltd	Women's Memorial Playing Fields Redevelopment general building contractor	\$ 7,771,500.00
Royal Park Salvage Asbestos Pty Ltd	Demolition of Building 15 and 34 in Nuriootpa High School	\$ 44,550.00
Royal Park Salvage Asbestos Pty Ltd	Demolition and disposal of existing residential Building at 85 Blowhole Creek Road, Deep Creek Conservation Park	\$ 19,800.00
Royal Park Salvage Asbestos Pty Ltd	Demolition and disposal of residential Building 2 at 85 Blowhole Creek Road, Deep Creek Conservation Park	\$ 19,800.00
Royal Park Salvage Asbestos Pty Ltd	Demolition of Building 9 Art Room at Pinnaroo Primary School	\$ 42,900.00
RS Nance Pty Ltd	Construction of disability access provisions Buildings 1 and 2 at Karoonda Area School	\$ 62,260.00
RS Nance Pty Ltd	Construction of modifications to Building 3 Room 15 to provide disability access toilet at Murray Bridge South Primary School	\$ 171,053.60
RS Nance Pty Ltd	Replacement of air conditioners and upgrade of asbestos sunhoods (multiple buildings) at Fraser Park Primary School	\$ 164,010.00
SA Construct Pty Ltd	Aluminium composite cladding internal works ASMS	\$ 111,980.00
SA Security Fencing	Supply and installation of safety barrier on RN4652 Callington Road	\$ 58,113.00
Sage Automation	Design and installation of 3 Variable Speed Limit Signs (VSLs) and relocation of two video cameras at Mount Osmond Bridge - Leawood Gardens on the South Eastern Freeway	\$ 351,264.00
Sarah Constructions Pty Ltd	Brighton Primary School	\$ 179,949.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Sarah Constructions Pty Ltd	Brighton Primary School - APA - sewer line replacement	\$ 299,745.60
Schiavello (SA) Pty Ltd	Aberfoyle Park High School Redevelopment general building contractor	\$ 11,626,751.00
Schiavello (SA) Pty Ltd	Blackwood High School Redevelopment general building contractor	\$ 7,680,337.00
Schiavello (SA) Pty Ltd	Goolwa High School Redevelopment general building contractor	\$ 8,973,800.00
Schiavello (SA) Pty Ltd	Regional SA LHN - Naracoorte Hospital CSSD Upgrade general building contractor	\$ 1,794,366.00
Schiavello (SA) Pty Ltd	Regional SA LHN - Naracoorte Hospital hydraulics upgrade general building contractor	\$ 309,090.00
Schiavello (SA) Pty Ltd	The Queen Elizabeth Hospital sustainment works upgrade general building contractor	\$ 2,629,880.00
Secura Fence and Fabrication	Replacement of southern boundary fence - Happy Valley Primary School	\$ 62,231.28
Secura Fence and Fabrication	Retaining wall upgrade	\$ 69,934.00
Sempac Pty Ltd	Independent estimating services for the Victor Harbor Road and Main South Road Duplication Project	\$ 866,915.50
Sempac Pty Ltd, Donald Cant Watts Corke Pty Ltd	Independent estimator - Hove and Ovingham Level Crossing Grade Removal Alliance	\$ 676,395.50
Shannon Architects	Strathalbyn Ambulance Station new work lead PSC (architecture)	\$ 264,786.00
Shannon Horgan	Elliston Area School shade structure	\$ 103,892.25
Siemens Mobility Pty Ltd	Christie Downs Station pedestrian crossing activation - controls and data integration	\$ 1,395,427.00
Siemens Mobility Pty Ltd	AMPRN signalling & communication engineering support services	\$ 1,759,032.00
Sims Refrigeration	Mobilong Prison cool-room and freezer upgrades	\$ 87,992.30
SJM Carpentry & Building	Clare Research Centre - engage consultant for new meeting room	\$ 120,010.00
Smedley Technical & Strategic Pty Ltd	North-South Corridor business case independent review	\$ 438,394.00
Smulders Contracting Pty Ltd	Marree Aboriginal School - sports court	\$ 66,000.00
Southern Contracting Group Pty Ltd	Raising and crushing of pavement material	\$ 1,410,992.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
StateWide Pool Services	88/120514 - Cleve Area School - LTS swimming pool refurbishment	\$ 335,500.00
Steinert Painters	Internal painting of various buildings at Truro Primary School	\$ 46,297.90
Steinert Painters	Remedial construction with internal and external painting of Building 10 at Eudunda Area School	\$ 38,245.90
Steplen Constructions Pty Ltd	Naracoorte South Primary School	\$ 175,930.00
Steplen Constructions Pty Ltd	Penola Primary School	\$ 133,474.00
Steve Razum Constructions	Mount Gambier North Primary School - replacement shed due to arson -	\$ 69,960.00
Stottys Building Pty Ltd	88/121194 - Tumby Bay Kindergarten - extension to create entrance foyer to Ruralcare	\$ 100,559.00
Stottys Building Pty Ltd	88/124298 - Poonindie Community Learning Centre - alterations to shed to create multipurpose room	\$ 101,943.00
Stottys Building Pty Ltd	Job No 128428 - Lincoln Marine Science Centre - replace cladding to the hatchery room	\$ 31,018.67
Stottys Building Pty Ltd	Job No 128594 - Kirton Point Childrens Centre - building extension for teacher preparation office	\$ 140,033.00
Surfacing Contractors Aust	Replace rubber soft fall	\$ 77,000.00
TCM Total Commercial Maintenance Pty Ltd	Amphitheatre upgrade	\$ 214,720.00
TCM Total Commercial Maintenance Pty Ltd	Craigburn PS - multi-purpose hall flooring replacement & external damp proofing	\$ 87,477.50
TCM Total Commercial Maintenance Pty Ltd	Creation of new ATSI space building 05	\$ 74,076.20
TCM Total Commercial Maintenance Pty Ltd	Pimpala Primary School - Building 1 - Rooms 19/20 - Building 1A - Room 14 - toilet flooring, partitions & painting	\$ 67,375.00
TCM Total Commercial Maintenance Pty Ltd	Pt Pirie Fire Station kitchen replacement	\$ 92,113.23
TCM Total Commercial Maintenance Pty Ltd	Pt Pirie Fire Station main switchboard upgrade	\$ 64,511.57
TCM Total Commercial Maintenance Pty Ltd	Replacement of toilet partitions and doors to Buildings 2 & 3	\$ 119,460.00
TCM Total Commercial Maintenance Pty Ltd	Site establishment and service connections for a temporary ranger station and toilets within the Rocky River Visitor Carpark, Flinders Chase National Park	\$ 287,100.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
TCM Total Commercial Maintenance Pty Ltd	Student toilets refurbishments Buildings 02, 03 & 04 Christies Beach Primary School	\$ 202,730.00
TCM Total Commercial Maintenance Pty Ltd	Construction and upgrade of Building 17 Trade Training Centre and demolition of Building 6 at KICE Parndana Campus, Kangaroo Island	\$ 482,735.00
TCM Total Commercial Maintenance Pty Ltd	Construction of new verandah, paving and outdoor area upgrade at Kangaroo Island Children's Services Kingscote	\$ 195,800.00
Teagle Contracting Pty Ltd	Allendale East Area School	\$ 253,548.53
Team Civil (Aust) Pty Ltd	Accommodation works at Spotless and Balfours	\$ 428,943.09
The Trustee for Allway Unit Trust ta Westside Mechanical Contracting Pty Ltd	Adelaide 200 Victoria Square (State Admin Centre) engineering upgrade trade contractor mechanical	\$ 9,163,000.00
Thirsty Constructions Pty Ltd	JN:106553 Construction contract: demolition of the existing Art room and the construction of a new Arts Centre + associated works Streaky Bay Area School	\$ 948,837.45
Thomson Rossi Associates Pty Ltd ta Thomson Rossi	Springbank Secondary College redevelopment lead PSC (architecture)	\$ 855,250.00
Tom Stoddart Pty Ltd	Supply of Old Reynella Interchange bus shelters	\$ 128,502.00
Tomec Pty Ltd	Provision of a resource to support the Adelaide Festival Centre Precinct Upgrade	\$ 184,492.00
Top Coat Asphalt Contractors Pty Ltd	Asphalt resurfacing of Anzac Highway, Marion Road and Golden Grove Road (PSABW)	\$ 9,777,477.07
Top Coat Asphalt Contractors Pty Ltd	Asphalt resurfacing of four sites in the Adelaide metropolitan area (PSABW)	\$ 7,273,415.16
Top Coat Asphalt Contractors Pty Ltd	Asphalt resurfacing of three sites in the northern suburbs of Adelaide	\$ 4,633,574.00
Totalspace Design Pty Ltd	Adelaide Women's Prison accommodation upgrade Stage 4 lead PSC (architecture)	\$ 77,440.00
Totalspace Design Pty Ltd	John Pirie Secondary School landscaping and bitumen replacement	\$ 38,060.00
Totalspace Design Pty Ltd	Kurlana Tapa Adelaide Youth Justice Centre consolidation new work lead PSC (architecture)	\$ 1,103,828.00
Tracey Brunstrom & Hammond Pty Ltd	New Women's and Children's Hospital planning project office fitout discipline PSC health planner	\$ 99,495.00

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Transport Analytics Pty Ltd+C605	Transport modelling independent reviewer – NSC program	\$ 110,000.00
Trimboli Services	Bitumen replacement to carpark, hardplay courts - Areas B, C And E (2344 Sqm)	\$ 212,295.27
Trimboli Services	Blyth Primary School - hardplay replacement	\$ 219,583.10
Trimboli Services	Civil works and concrete pad for training centre at Echunga Training Reserve	\$ 260,453.10
Trimboli Services	The replacement construction of bitumen Area "B" at Murray Bridge South Primary School	\$ 389,008.37
Tropo Architects (SA)	Black Forest Primary School redevelopment lead PSC (architecture)	\$ 388,712.00
Turner & Townsend Pty Ltd	New Adelaide Women's and Children's Hospital business case advice discipline PSC architect	\$ 29,700.00
Turner & Townsend Pty Ltd	Woodend Primary School redevelopment cost manager	\$ 52,952.00
Turner & Townsend Thinc Pty Ltd	Mount Barker Hospital Emergency Department Upgrade cost manager	\$ 54,698.00
Turner & Townsend Thinc Pty Ltd	Valley View Secondary School Redevelopment cost manager	\$ 53,109.00
URPS	New Adelaide Women's and Children's Hospital business case advice discipline PSC health planner	\$ 220,000.00
VN & CJ Vine Pty Ltd	Cobdogla Primary modifications to Building 9	\$ 307,000.00
Waikerie Custom Builders Pty Ltd	Relocation and commissioning of disabled toilet	\$ 165,000.00
Waikerie Custom Builders Pty Ltd	Waikerie High - Building 14 and 15 AMP Project	\$ 230,000.00
Waller Fencing	Replacement construction of chain mesh fencing of Section 'I' at Victor Harbor R-7 School	\$ 35,860.00
Watson Fitzgerald & Associates Pty Ltd	08736 - Netley Police Complex - 10 751099 - chiller water plant replacement	\$ 259,380.00
Weathersafe Shades	Loxton Primary Schools hard shade cover	\$ 206,635.00
Weathersafe Shades	New shade structure - Miltaburra Area School	\$ 79,565.20
Weathersafe Shades	New shade structure at Kooniba Aboriginal School	\$ 53,493.00
Weathersafe Shades	Nicolson Avenue Primary School new shade structure over junior playground	\$ 60,309.70
Weathersafe Shades	Supply and install new COLA at Ernabella	\$ 718,923.70

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Contractor (name)	Purpose (contract title)	\$ Awarded Contract Sum incl GST
Weathersafe Shades	Supply and install shade structure	\$ 44,000.00
Westside Services (SA) Pty Ltd	Clare Valley Childrens Centre - HVAC replacement	\$ 168,300.00
Westside Services (SA) Pty Ltd	Hallett Cove School replacement of air conditioning building 20	\$ 81,950.00
Westside Services (SA) Pty Ltd	Mitcham Pre-School - HVAC replacement	\$ 310,750.00
Westside Services (SA) Pty Ltd	Whyalla TAFE - chiller replacement	\$ 492,580.00
WFC Contracting Co	Melaleuca Park Primary School - AMP 2020	\$ 190,300.00
WFC Contracting Co	Penola High School	\$ 352,000.00
WFC Contracting Co	Penola High School	\$ 264,000.00
WFC Contracting Co	Penola High School	\$ 192,500.00
Wiltja Constructions Pty Ltd	Install new fencing around school perimeter.	\$ 200,005.30
Wiltshire Swain Pty Ltd	Southern Fleurieu Health Service (Victor Harbor) Emergency Department redevelopment lead PSC (architecture)	\$ 831,784.00
Woods Bagot Pty Ltd	Aboriginal Art and Cultures Centre - Lot Fourteen new work lead PSC (architecture)	\$ 19,823,555.00
Woods Bagot Pty Ltd	Coopers Stadium Upgrade lead PSC (architecture)	\$ 2,852,476.00
Workforce Road Services	Supply and installation of audio tactile line marking at various locations	\$ 2,687,739.81
WSP Australia Pty Ltd	TAFE SA Digital Efficiency Upgrade lead PSC (engineering)	\$ 234,520.00
Young General Builders Pty Ltd	Bordertown High School - AMP2020 - hardplay replacement - Region A	\$ 346,742.00
	Total	\$ 1,207,380,252.94