



Agenda Report for Decision

Meeting Date: 13 October 2022

Item Name	Country Regional Plans – Draft Engagement Plans for endorsement
Presenters	Paul Bennett, Brett Steiner and Tom Victory
Purpose of Report	Decision
Item Number	5.3
Strategic Plan Reference	1. Planning for Growth and Change
Work Plan Reference	1.1 Lead the development of Regional Plans across South Australia
Confidentiality	Not Confidential (Release Immediately)
Related Decisions	<ul style="list-style-type: none">• SPC Agenda Report – Item 5.4 – 9 June 2022: Country Plans Scope – For approval• SPC Agenda Report – Item 5.3 – 4 August 2022: Country Regional Plans – Agency Data and Information – Productive Economy & Natural Resources, Environment and Landscapes• SPC Agenda Report – Item 5.1 – 13 October 2022: Section 73 – Proposal to Initiate the preparation of six Country Regional Plans – For approval

Recommendation

It is recommended that the State Planning Commission (the Commission) resolves to:

1. Approve the designation of this item as Not Confidential (Release Immediately).
2. Approve the following Engagement Plans for the six country regions for the purpose of developing the six Country Regional Plans (once initiated):
 - Eyre and Western (**Attachment 1**)
 - Far North (**Attachment 2**)
 - Kangaroo Island (**Attachment 3**)
 - Limestone Coast (**Attachment 4**)
 - Murray Mallee (**Attachment 5**)
 - Yorke Peninsula and Mid North (**Attachment 6**).

3. Agree to delegate authority to the Executive Director of Planning and Land Use Services (PLUS) to make any minor amendments to the Engagement Plans as required (including adding more key stakeholders which may later be identified) in order to finalise them for publishing on the PlanSA Portal.

Background

A separate report has been prepared for the Commission's consideration for initiation of preparation of Regional Plans, pursuant to section 73(1)(a) of the *Planning, Development and Infrastructure Act 2016* (the Act), for the following regions:

- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

This Agenda Report seeks endorsement of the Engagement Plan for each of the six country regions to map out how engagement will be undertaken during development of each of the Regional Plans.

The approach for engagement is based on the *Regional Plans Delivery Project: Engagement Approach*, prepared by URPS in March 2022, which was endorsed by the Commission in June 2022 (**Appendix A**).

Engagement Plans have been prepared in consultation with regional councils and were presented to the Local Government Regional Planning Committee (LGRPC) on 27 September 2022 for feedback and endorsement. Limited feedback was received from councils which has been incorporated into the draft Engagement Plans. In summary, councils and the LGRPC are supportive of the draft Engagement Plans.

The Plans have also been independently peer-reviewed by urban planning and engagement consultancy URPS to ensure they comply with the Community Engagement Charter and the requirements of *Practice Direction 2 – Preparation and Amendment of Designated Instruments*.

Discussion

Engagement for the six Country Regional Plans is proposed to be undertaken in two phases.

The initial phase of engagement seeks to develop a vision and identify priorities for each of the regions. This information will be critical for the development of the Regional Plans. The focus of this stage is to engage with stakeholders that have a deep understanding of the regions and those that will have a role in implementing the Regional Plans. Stakeholder mapping for this stage has been prepared in consultation with councils and relevant Regional Development Australia groups.

A series of workshops are proposed throughout the regions from late October through to December 2022, with options for online feedback for stakeholders that are unable to physically attend. Adelaide-based workshops are also proposed to enable attendance of Adelaide-based industry and interest groups and State Government agencies. Scheduling and design of workshops will need to be mindful of potential for consultation fatigue, and timing of other events including Local Government elections.

Meaningful engagement with First Nations groups is recognised as an important component of regional planning. PLUS is keen to develop a commitment to improved engagement beyond the development of Regional Plans to continue to build capacity in this area to inform ongoing strategic planning and policy initiatives. A consultant is working with PLUS, in consultation with Aboriginal Affairs and Reconciliation and the office of the Commissioner for Aboriginal Engagement, to develop an approach to engage with First Nations groups consistent with the 'principles in action' that are outlined in the Engagement Plans.

Noting the challenges of distance, remote communities, potential language barriers, timing and resourcing constraints, it is recognised that engagement with First Nations groups will need to extend beyond the timing for engagement with other stakeholders. The approach to First Nations engagement for Regional Plans is seen as the first step in an evolving and ongoing process will be communicated with groups in this way.

The second phase of engagement (formal consultation on the draft Regional Plans) is proposed to be undertaken in mid-2023 and will seek to have broader reach throughout the regions with a range of engagement activities to increase community awareness and feedback. The details of this engagement will be developed upon completion and review of the first phase of engagement and will be presented to the Commission for consideration.

PLUS has provided the opportunity for councils to provide any additional local stakeholders on an ongoing basis which may be included into the Engagement Plans and/or invites to workshops and other engagement activities. PLUS seeks authority from the Commission to update the Engagement Plans over time to ensure they adapt to new information that may arise throughout the Regional Planning Program, which may include additional local stakeholders and/or methods to effectively engage different communities.

Attachments:

1. Eyre and Western Regional Plan – Draft Engagement Plan (#19305456).
2. Far North Regional Plan – Draft Engagement Plan (#19305820).
3. Kangaroo Island Regional Plan – Draft Engagement Plan (#19305872).
4. Limestone Coast Regional Plan – Draft Engagement Plan (#19305708).
5. Murray Mallee Regional Plan – Draft Engagement Plan (#19305389).
6. Yorke Peninsula and Mid North Regional Plan – Draft Engagement Plan (#19305933).

Appendices:

- A. *Regional Plans Delivery Project: Engagement Approach* – Prepared by URPS (#18880381).

Prepared by: Amanda Berry and Tom Victory

Endorsed by: Paul Bennett

Date: 29 September 2022

ENGAGEMENT PLAN

Eyre and Western Regional Plan Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

Regional plans play a significant role in identifying land and long-term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15–30-year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Eyre and Western region (Fig.1). It is in three parts:

1. Overarching approach for all regional plans (except for Greater Adelaide which will be prepared separately)
2. Eyre and Western region stakeholders and engagement activities
3. Other background information.

The Eyre and Western region contains the following council areas:

- City of Port Lincoln
- City of Whyalla
- District Council of Ceduna
- District Council of Cleve
- District Council of Elliston
- District Council of Franklin Harbour
- District Council of Kimba
- District Council of Lower Eyre Peninsula
- District Council of Streaky Bay
- District Council of Tumby Bay
- Wudinna District Council.

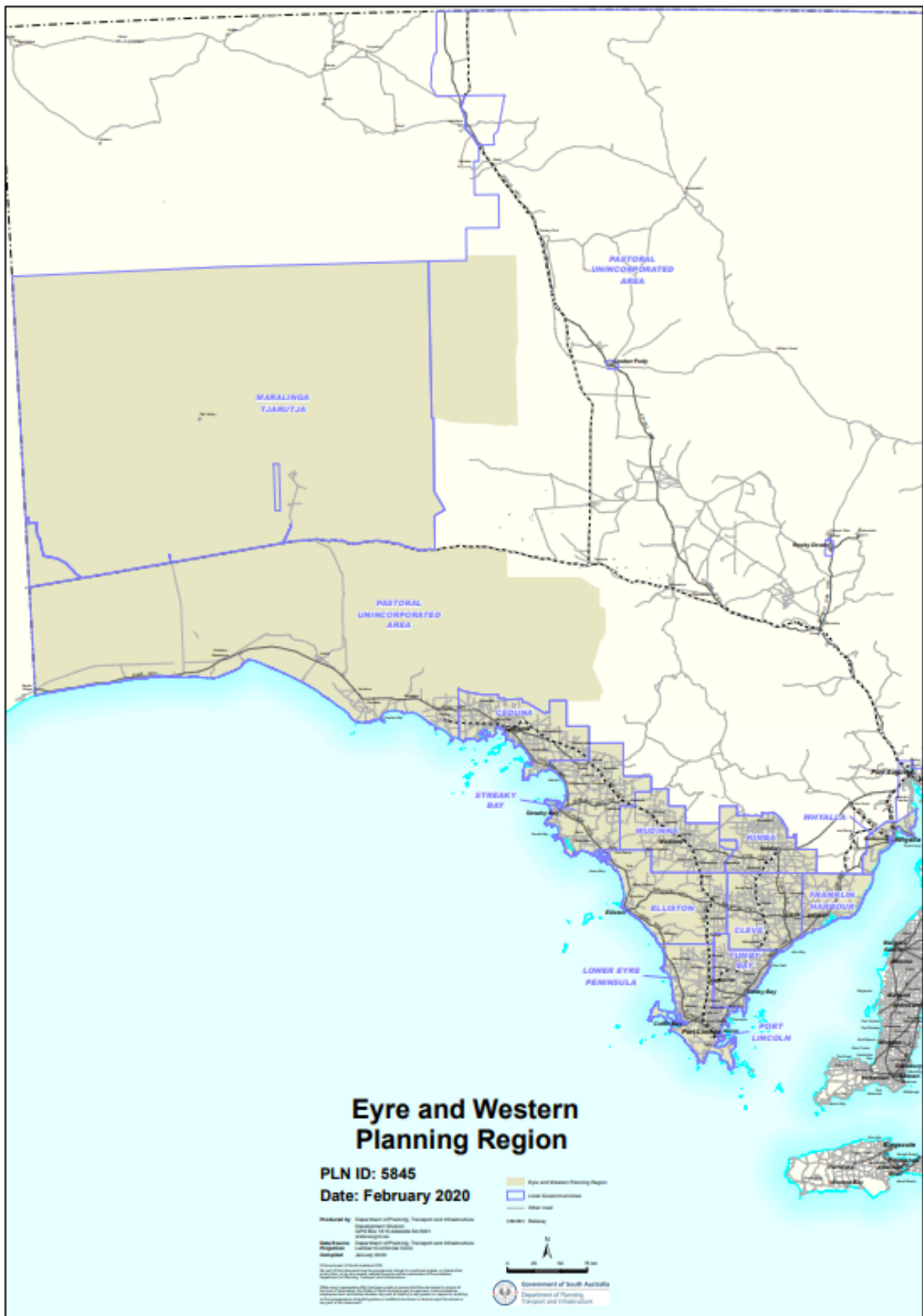


Figure 1. Eyre and Western Planning Region.

1. Overarching engagement approach for all country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of country regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history.

Aspects outside of the scope of influence include:

- The *Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all country regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

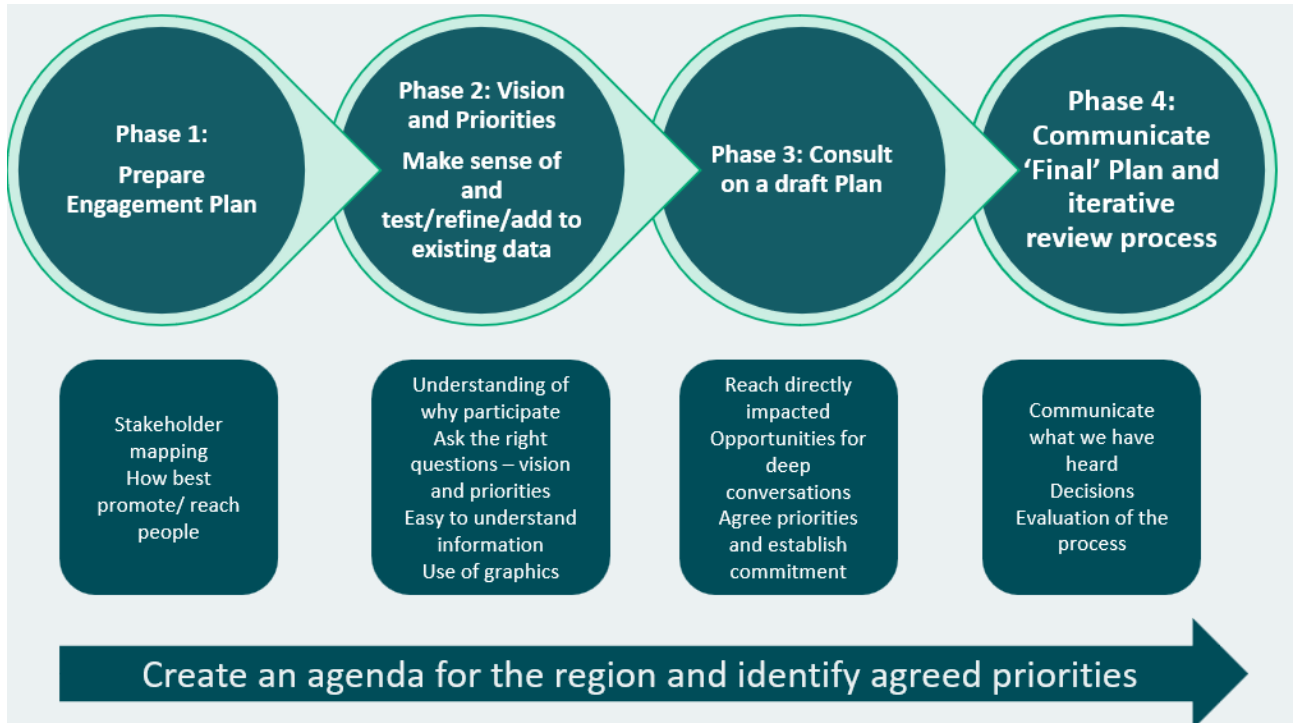


Figure 2 – Engagement approach to prepare regional plans

Phase 1 – prepare engagement plan

Timing – Sept 2022

Phase 2 - early engagement (vision and priorities)

Timing – Oct-Dec 2022

Level of engagement – INVOLVE

Objectives	<ul style="list-style-type: none">• To raise awareness of the development of the regional plan, why it is important and how community and stakeholders can be involved.• To build relationships and trust with key stakeholders.• To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region.• To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan.• To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
Key Messages	<ul style="list-style-type: none">• A new regional plan is being prepared for the Eyre and Western region to set the direction for future planning and development in the region.• The plan is being prepared by the State Government/State Planning Commission and they want input from stakeholders and community groups to ensure the plan best meets the region's needs. <p>Role of regional plans</p> <ul style="list-style-type: none">• Regional plans have an important role in planning for the future.• They identify how growth and change will occur in our regions over a 15-30 year period. The regional plan will look at:<ul style="list-style-type: none">○ Where houses and jobs will go○ How they will be serviced○ What infrastructure they need and how it will be provided○ Different growth scenarios – we can't see the future, but we can be prepared for it.• Regional plans will make recommendations about future zoning and how land can be developed.• Regional plans will ensure infrastructure can be delivered to support growing communities and business.• Regional plans set the direction for future planning and development of South Australia.• Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none">• Regional plans are prepared by the independent State Planning Commission.• Regional plans must be approved by the Minister for Planning before taking affect.

	<ul style="list-style-type: none"> Regional plans must be consistent with State Planning Policies which provide a vision for South Australia’s planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. We are genuinely interested in your views about what you would like to see into the future. We will keep you informed and provide feedback on the end result. Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> The State Government/State Planning Commission wants to work with the Eyre and Western region’s industry and stakeholders to identify a vision and priorities for the Eyre and Western region. What issues and opportunities do you see for land use planning, infrastructure and the public realm in the Eyre and Western region? What do you think is needed to support the sustainable growth of the region? The input gathered will be considered and used to prepare the draft Eyre and Western Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
<p>Key lines of enquiry</p>	<ul style="list-style-type: none"> What is your vision for your region for the next 30+ years? <ul style="list-style-type: none"> What would make it a great place to live? What are the opportunities for the region? <ul style="list-style-type: none"> What makes your region unique? What makes your region strong? What makes your region diverse? How would you like your region to grow? <ul style="list-style-type: none"> What would help it grow in this way? What does your region need to set it up for success? <ul style="list-style-type: none"> What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan Timing – Mid 2023 Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for the Eyre and Western region to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Eyre and Western region’s community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Eyre and Western region’s community, industry and stakeholders on the draft Eyre and Western Regional Plan. • The feedback received will be considered and used to update and finalise the Eyre and Western Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – Communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> • To share the final regional plan with the community and stakeholders. • To share what we heard and thank people for their participation. • To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> • A new regional plan has been finalised for the Eyre and Western region that sets the direction for future planning and development in the region. • The plan has been prepared by the State Government/State Planning Commission using input gathered from the Eyre and Western region’s community and stakeholders over 2022 and 2023. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • Key features of the new plan include... (TBC) • The plan will now commence implementation through.... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail please refer to Section 2)

State-wide workshops	Regional workshops
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans. • We will engage early and use different tools and tactics that enable people to participate. • We will be open and transparent about the scope of influence.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation. • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints. • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community. • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process.
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes.

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes time, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
Engagement is genuine	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have 'buffers' and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible.

Charter principles	Principles in action
	<ul style="list-style-type: none"> • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Eyre and Western Region stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and Government Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> Member for Flinders – State Member for Giles – State Member for Grey – Federal 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and priorities. Will be responsible for delivery of relevant parts of	That they will be involved quarterly group meetings, setting priorities, supporting agency participation, and signing off on plan content.	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		the plan. Role in facilitating involvement of their agencies in the planning process.		
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science • Department of Primary Industries and Regions • Department for Trade and Investment 	High	<p>Consideration of impacts, opportunities and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> ○ State Planning Commission ○ Planning and Land Use Services ● Department of Treasury and Finance ● Department of the Premier and Cabinet ● Environment Protection Authority ● Green Industries SA ● SAFECOM (Country Fire Service) ● SA Health ● SA Housing Authority ● South Australian Tourism Commission ● South Australia Police ● Office for Recreation, Sport and Racing 				
Commissioner for Aboriginal Engagement (SA)	High	Have an interest in appropriate engagement with First Nations groups.	<ul style="list-style-type: none"> ● Direct contact to obtain advice on engagement approach. ● Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Defence Australia and SA	High	There are significant Defence owned sites within the region. Interest in how proposed planning and infrastructure will impact operations.	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	Involve
Eyre Peninsula Landscape Board Alinytjara Wilurara Landscape Board	High	Interested in sustainable land, water and conversation management practices. The Landscape Boards have local knowledge and valuable stakeholder connections.	<ul style="list-style-type: none"> To understand the regional plan development process. To be engaged to provide information into the planning process and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented. Contact directly for advice on regional contacts to include in the engagement. 	Involve
Local Government				
Local Government Association	High	Represent all councils in SA and advocate for appropriate involvement in planning matters.	<ul style="list-style-type: none"> To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
			<ul style="list-style-type: none"> To have information for sharing with councils. 	
<p>Councils (Elected Members and staff):</p> <ul style="list-style-type: none"> City of Port Lincoln City of Whyalla District Council of Ceduna District Council of Cleve District Council of Elliston District Council of Franklin Harbour District Council of Kimba District Council of Lower Eyre Peninsula District Council of Streaky Bay District Council of Tumby Bay Wudinna District Council 	High	<p>Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities.</p> <p>Councils have knowledge of local interests and priorities and will have a role in implementing the plan.</p>	<ul style="list-style-type: none"> To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. To be involved in the detail of local policy setting. Contact directly for advice on contacts to include in the engagement. Provide materials to promote the consultation and planning process with their communities. (e.g. through promotion on their websites, social media channels etc.) Can play a role in the provision of venues for consultation events. 	Involve
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future applications and opportunities.	<ul style="list-style-type: none"> To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Eyre Peninsula LGA	High	Key conduit between PLUS and local councils, establish an ongoing partnership (through MoU) to identify and share relevant information and shape and refine draft regional plan.	<ul style="list-style-type: none"> • To understand the Regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. 	Involve
Upper Spencer Gulf Common Purpose Group	High	Upper Spencer Gulf Common Purpose Group Inc (trading as Spencer Gulf Cities (SGC) is a strategic partnership between the cities of Port Augusta, Port Pirie and Whyalla to forward economic and infrastructure objectives.	<ul style="list-style-type: none"> • To understand the Regional plan development process, how councils will be involved, and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. • To ensure regional directions of the group are captured. 	Involve
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities and the state government. The committee members are responsible for	<ul style="list-style-type: none"> • To be made aware and kept updated of the planning process. • Face to face committee meetings. • Provision of suitable information and resources to share with their councils. • Briefings of input received from councils and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		ensuring councils remain informed and engaged.		
Outback Communities Authority	High	State Government Authority that assumes Local Government like role in the unincorporated outback areas of SA.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	Involve
Peak Planning and Industry Bodies				
Regional Development Australia Eyre Peninsula (RDAEP)	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with relevant regional stakeholders.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To share input on regional priorities To be kept informed of the planning progress. To have information for sharing with industry groups. Contact to identify key regional stakeholders to engage with. 	Involve
Peak Planning Bodies <ul style="list-style-type: none"> Urban Development Institute of Australia (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Property Council of Australia (SA) • Master Builders Association (SA) • Housing Industry Association (SA) • Planning Institute of Australia (SA) • Australian Institute of Building Surveyors (SA) 			<ul style="list-style-type: none"> • To be engaged to provide input on state-wide or regional priorities • To be kept informed of the planning progress. 	
<p>Peak Industry Bodies</p> <ul style="list-style-type: none"> • Agriculture (Pastoral Board, Primary Producers SA, Livestock SA, Grain Producers SA) • SA Chamber of Mines and Energy • South Australian Tourism Industry Council • Business SA • Fisheries (Wild Catch Fisheries SA, SA Oyster Growers Assoc, Abalone Industry Assoc. SA) • Transport (Freight Council SA, RAA, SA Road Transport Association) • Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) 	High	<p>Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic and environmental sustainability. Holders of significant knowledge in their areas of interest.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Conservation Council • SA Council of Social Services (SACOSS) 				
Providers, business, public and community groups				
Utilities <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks • Australian Telecommunications Authority • Waste management providers 	High	Future provision of utilities in region and state-wide. May have own investment plans that should be considered.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve
Local services <ul style="list-style-type: none"> • Health Advisory Councils • Local schools • Local social services 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Involve
Local associations, community groups, business groups and industry groups	Medium	Want to see their towns and communities flourish and have	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Ag Bureau • Tourism associations • Progress associations • Resident groups • Environment groups <p>For example:</p> <ul style="list-style-type: none"> • Eyre Peninsula Community Foundation • Cummins & District Enterprise Committee • Others informed by councils, LGA etc 		<p>the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community.</p>	<p>the community will be involved through the process.</p> <ul style="list-style-type: none"> • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. • Information and resources to share with their communities. 	
<p>Traditional Owners and Aboriginal and Torres Strait Islander organisations including:</p> <ul style="list-style-type: none"> • First Nations of South Australia Aboriginal Corporation • Maralinga Tjarutja • Far West Coast Aboriginal Corporation • Ceduna Aboriginal Corporation • Youth Hub (CAC) • Far West Languages Centre (CAC) 	High	Interest in protection of Country, provision of services infrastructure, housing, and employment opportunities.	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of influence and begins to build positive relationships for ongoing conversations around land use planning.</p>	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Arts Ceduna (CAC) • Koonibba Community Aboriginal Corporation • Barngarla Determination Aboriginal Corporation (BDAC) • Port Lincoln Aboriginal Community Council • Koonibba Nauo • Wirangu II Native Title Claimant Group • Nauo Native Title Claimant Group • Gawler Ranges Aboriginal Corporation • Barngarla Native Title Claimant • Yalata Aboriginal Community • Oak Valley Community • Maralinga Village 				
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
			<ul style="list-style-type: none"> • Need clear information about the regional planning process and what is proposed. 	
<p>Landowners/Business owners</p> <ul style="list-style-type: none"> • OZ Minerals • BHP • GFG Alliance • Liberty Primary Steel - Whyalla Steelworks • Simec Group • Thrive Construct –Whyalla • Whyalla Business and Tourism • Wudinna and District Business and Tourism Assoc • Flinders Ports • Viterra • McEvoy Transport • Smith Haulage • Cowell Electric • Clean Seas Seafood Limited • T-Port • Sea-Transport • Renewable Energy Operators 	Medium	<p>Significant local knowledge and interest in regional and township development. May have own investment plans that should be considered. Concern in how plan will impact operations. RDA to advise on which groups are most important to engage with.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Residents and general public	Medium	Varying level of interest in regional and township development.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to quarterly meeting schedule.
Local Government Regional Planning Committee	Align engagement to meeting schedule.
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Local associations, community groups, business groups, industry groups, councils, RDA, LGA	May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation periods for them to formulate a response and sign it off at meetings.
Indigenous Leaders and organisations	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
General community and business	Provide opportunities to enable participation outside of business hours.
All	Accessible easy to understand information about the regional plan process and how to get involved

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops as well as appropriate workshop locations and promotion methods.	Councils, LGA, RDA, Agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Letter	Advise Members of Parliament of the regional planning process and opportunities to get involved.	State and Federal Members of Parliament	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.	-	September 2022
Local Government Regional Planning Committee meeting	Provide information about the regional planning process (e.g. presentation and factsheet) at a committee meeting.	Local Government Regional Planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional face to face workshops	Deliver face to face workshop(s) in the region with councils, LGA, RDA, Landscape Board, locally based services,	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	associations, community groups, business and industry groups.		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	Peak Planning Bodies, Utilities, Peak Industry Groups	November 2022
State agency face to face workshop(s)	Deliver a face-to-face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions.	State Agencies	Nov to Dec 2022
Online survey	Prepare online survey for community, businesses and those not able to attend workshops. This could include use of social pinpoint to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the engagement summary report and to communicate the next steps in the project	All	December 2022

Engagement activity	Description	Stakeholders	Timing
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakeholder workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

3. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government agencies, a comprehensive review of the SPPs has been undertaken, to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council CEOs have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- Eyre Peninsula LGA have been invited to partner with SPC to develop the regional plan, with a memorandum of understanding to be established to guide these ongoing partnerships.
- A Local Government Strategic Planning Committee has been established to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Introductory conversations have been held with the Regional Development Australia Eyre Peninsula.

Upper Spencer Gulf Structure Planning

- In addition to the strategic investigations being undertaken by councils, there are structure planning investigations being undertaken by PLUS for the Upper Spencer Gulf (USG) in partnership with Spencer Gulf Cities, recognising that the region is attracting significant investment from both private enterprise and Government.
- Economic analysis and strategic land use investigations have been undertaken for Whyalla. These investigations provide a 'snapshot' of the area and its growth opportunities and constraints, considering population and employment growth scenarios based on potential investment in a Hydrogen Hub at Whyalla.
- The growth anticipated as a result of significant developments in the area is anticipated to have a major impact on employment and population patterns, with broader impacts on the community in terms of infrastructure and housing.
- These investigations and the associated recommendations will be reviewed and will provide significant input into the Eyre and Western Regional Plan.
- A series of forums were hosted by the USG Common Purpose Group in May 2022 with regional businesses, industry leaders and community service providers identifying key priorities to support current and future growth within the area. The findings from these forums will be highly relevant to development of the regional plan.

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plans. A brief summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Table 1. Summary of council and RDA projects and strategies.

Title	Summary of Relevance to Regional Plan	Engagement to Date
District Council Lower Eyre Peninsula <i>Coffin Bay Master Plan</i>	Investigated current and projected population, tourism opportunities, dwelling and accommodation trends, site features, and strategic land parcels to support sustainable growth into the future for the Coffin Bay township.	Public consultation included two rounds: an online survey and community drop in service undertaken in February and July 2021.
District Council Lower Eyre Peninsula <i>Strategic Plan (2020-2030)</i>	Vision and values for the council and the community over ten years with goals and actions identified focused on liveability, economy, community and natural environment.	Public consultation included a community survey through the third quarter of 2019. The results of the survey were presented at three workshops in Cummins, Coffin Bay and Port Lincoln.
City of Port Lincoln <i>Strategic Directions Plan (2021-2030)</i>	Vision and aspirations for the City of Port Lincoln with five goals including economic growth, liveable and active communities, governance and leadership, sustainable environment and community assets and place making.	Public consultation included a variety of engagement activities with various stakeholder groups to reflect the vision for the City of Port Lincoln.
City of Port Lincoln <i>Port Lincoln and Southern Eyre Peninsula Tourism Strategy (2018-20)</i>	The strategy incorporates the Southern Eyre Peninsula region to boost the region as a tourism destination, deliver on the visitor expectations and provide a consistently high standard in infrastructure, product offerings, attractions and experiences. Also includes an associated Implementation Plan.	Public consultation included stakeholder workshop in February 2018 with identification of key opportunities and challenges for the region.
City of Port Lincoln <i>City Image Urban Design Action Plan</i>	Short and medium term actions for council on a structured approach to the	No public consultation identified.

Title	Summary of Relevance to Regional Plan	Engagement to Date
	urban design attributes and priorities for the City.	
<p>City of Port Lincoln <i>Precincts Master Plan (September 2020)</i> <i>Foreshore Concept Plan (June 2021)</i> <i>Implementation Strategy (September 2020)</i></p>	<p>Precincts Master Plan (September 2020) and Foreshore Concept Plan (June 2021): Overarching Master Plan for the CBD, Foreshore and Marina. Port Lincoln’s established vision for “A progressive, vibrant and safe coastal city that is an attractive place in which to live, work and grow”. Implementation Strategy (September 2020): Strategy to achieve the long-term objectives of the Precincts Master Plan over a period of time through coordinated projects and activities.</p>	<p>Public consultation included engagement with key stakeholders and the community in December 2018 and involved a two-day Co-Design Workshop.</p> <p>A follow up community consultation was carried out in late 2019 to seek feedback from the ideas, proposals and recommendations in the Precincts Master Plan.</p>
<p>City of Port Lincoln <i>Flood Mapping (2018)</i></p>	<p>Study to define the extent of inundation and categorise the potential hazard resulting from a series of design storm events within the township.</p>	<p>Public consultation included engagement with key stakeholders and the community in December 2018 and involved a two-day Co-Design Workshop.</p>
<p>City of Port Lincoln <i>Open Space Strategy 2021-2026</i></p>	<p>Open space strategy to ensure the public open space network is managed and developed in a coordinated and sustainable way. Includes key opportunities for conservation/ biodiversity, amenity, utility, transport and access and tourism.</p>	<p>Public consultation included community consultation on previous drafts of this strategy.</p>
<p>District Council of Franklin Harbour <i>Franklin Harbour Development Plan Review</i></p>	<p>A review of the previous Development Plan which included a Development Plan Amendment. The review still includes unresolved zoning changes that could be considered in the regional plans.</p>	<p>Public Consultation included public inspection of documents from July-September 2019.</p>
<p>District Council of Franklin Harbour Growth Strategy</p>	<p>Growth Strategy being prepared by URPS, almost complete.</p>	<p>Significant public consultation undertaken</p>

Title	Summary of Relevance to Regional Plan	Engagement to Date
City of Whyalla <i>Strategic Plan (2021-2030)</i>	Vision and goals for the council to support the community of Whyalla and includes overarching high –level Master Plan with key priorities.	No public consultation identified.
City of Whyalla <i>Foreshore Master Plan (2021)</i>	The Master Plan seeks to improve the Whyalla Foreshore and surrounding precinct to harness economic, recreation and tourism development opportunities for the city.	Public consultation included online visioning with key stakeholders – April 2021. A three-day co-design workshop with key stakeholders and community (in Whyalla) was also undertaken.
Wudinna District Council <i>Wudinna Structure Plan (2015)</i>	Structure Plan to inform future projected growth in association with the Central Eyre Iron Project. *The CEIP was approved in 2017 but has not commenced*.	No public consultation identified.
District Council of Streaky Bay (2010) <i>Township Master Plan</i>	Master Plan to create a cohesive, community endorsed framework to guide investment and the development of public and privately owned land. The Master Plan will also be used as a basis for capital works grant funding and may form the basis of amendments to council’s Development Plan.	Public consultation included two rounds of consultation, including the presentation of the draft Master Plan in the second round.
District Council of Streaky Bay <i>Our Strategic Future 2020-2040</i>	Strategic direction for the council over the next 20 years including priorities for the community, economy, environment and infrastructure.	Public consultation included a ‘what we heard report’.
District Council of Streaky Bay <i>Aerodrome Master Plan (2016-2036)</i>	The Aerodrome Master Plan is developed to set out a long-term framework for the development and maintenance of existing and future facilities. The Master Plan is proposed to cover a 20-year planning horizon between 2019 and 2039.	Public consultation included direct consultation with stakeholders including council, RDA and RFDS.
District Council of Elliston <i>Elliston Master Plan (June 2022)</i>	The Master Plan is to ensure the development of Elliston over the next decade is sustainable, achievable and	Public consultation included two phases - one community directed, the other focussed at key

Title	Summary of Relevance to Regional Plan	Engagement to Date
	manageable. The report will provide an outline as to how the Plan can be implemented, through quick-wins and longer-term goals whereby further detailed planning is required.	stakeholders within the town.
District Council of Tumby Bay <i>Strategic Plan (2020-2030)</i>	Ten-year vision for the district and community to 2030, with four themes to guide growth, including a harmonious balance between lifestyle and growth, connected, vibrant and empowered communities, a strong diverse and local economy and quality service and infrastructure.	Public Consultation included a community survey (May 2019) and workshop.
District Council of Tumby Bay <i>Tumby Bay Sustainable Future Structure Plan (July 2013)</i> <i>Port Neil Structure Plan (2013)</i>	The Structure Plan reviews the proposed land use and growth patterns of the area including an analysis of infrastructure, new and existing transport networks and broad objectives and performance standards.	Public Consultation was undertaken by council in late 2012 and early 2013. Public Consultation was undertaken in mid-2013.
District Council of Tumby Bay <i>Tumby Bay Foreshore Protection Design Report (2014)</i>	Report on the projected problems arising from climate change and sea level rise and solutions that are affordable and likely to be more acceptable to the local community.	Public consultation was undertaken in October 2013 and involved public and state agencies.
District Council of Tumby Bay <i>Tumby Bay Urban Design Framework and Master Plan (2015)</i>	Reviewed the whole township and involved with the preparation of more detailed Master Plans for key public spaces including the Tumby Bay Recreation Reserve and the Foreshore Reserve.	Public consultation was undertaken over three days in March 2015.
District Council of Kimba <i>Strategic Management Plan (2021-25)</i>	A plan for the future operation of the council that reflects the Vision, Goals, Objectives and Actions of the Kimba Community.	No public consultation identified.
District Council of Cleve <i>Strategic Plan 2020-2025</i>	Outlines the District Council of Cleve's Vision, Goals and Strategies for the period through 2020 to 2025. In practical terms, the Plan	Public consultation included a community survey and mail out across the district.

Title	Summary of Relevance to Regional Plan	Engagement to Date
	defines what council endeavours to achieve over this five-year period.	
<i>Spencer Gulf Cities Housing Survey Report and Findings</i>	Housing review of the Upper Spencer Gulf region. Includes a review of residential accommodation for temporary and permanent workers across the region. Identifies the immediate and long-term housing needs, challenges and potential opportunities.	Significant consultation with local and state government, RDA and local service providers and employers.
Upper Spencer Gulf Common Purpose Group <i>Regional Transport Infrastructure Plan 2018</i>	This report identifies eleven industries of the future, building on the assets and strengths of the Upper Spencer Gulf (USG) region which are intrinsically related to and supported by transport networks within the region. This document identifies the transport needs and opportunities which impact on the Cities of Port Augusta, Port Pirie and Whyalla that have emerged from previous studies in the context of the challenges facing the region. These projects are prioritised at a high-level according to their ability to serve the demands on the transport network and help the USG region achieve its wider stated goals and objectives.	Extensive consultation with business and other regional stakeholders.
Upper Spencer Gulf Common Purpose Group <i>Transforming the Upper Spencer Gulf</i>	Strategic document that seeks to provide guidance relative to capitalising and building upon the strengths of the Upper Spencer Gulf. The Strategy is seeking to support and lead the region's transformation towards a competitive, vibrant and self-reliant economy and community. It identifies the Upper Spencer Gulf as a transforming region with a focus	Significant consultation with regional stakeholders including local government, state government agencies, business and service providers.

Title	Summary of Relevance to Regional Plan	Engagement to Date
	<p>on becoming a renewable energy hub.</p> <p>The strategy also flags several other industries where significant opportunities exist, including:</p> <ul style="list-style-type: none"> - Defence - Arid agriculture and innovation - Intermodal transport and logistics - Event, cultural and marine-based tourism - Public sector and regional service delivery - Higher education and research. 	
<p>Regional Development South Australia (RDSA)</p> <p><i>The Regional Blueprint (2020)</i></p> <p><i>South Australia's Regional Infrastructure Projects 2018 Prioritisation Report</i></p>	<p>Provides an overview of regional SA and a fully scoped investment pipeline from conceptual through to shovel ready projects.</p> <p>Provides a summary of priority projects, their likely impacts on regional South Australia and what resources are required for each.</p>	<p>Research and stakeholder consultation</p>
<p>Regional Development Australia Eyre Peninsula (RDAEP)</p> <p><i>Eyre Peninsula Regional Strategic Plan (2019)</i></p> <p><i>Far West Aboriginal Tourism Strategy 2017</i></p>	<p>Reviews megatrends and regional priorities and actions for the region for living, working and investing in the Eyre Peninsula. Four possible scenarios are presented for plausible future scenarios for the Eyre Peninsula.</p> <p>The strategy seeks to expand upon the foundation work already undertaken and to provide a framework for expansion and growth and to</p>	<p>Research and stakeholder consultation</p>

Title	Summary of Relevance to Regional Plan	Engagement to Date
<i>Eyre Peninsula Destination Management Plan 2025</i>	encourage continued investment in Aboriginal Tourism. The Plan outlines the activity, and stakeholder framework necessary to realise the tourism aspirations of the Eyre Peninsula.	
<i>Eyre Peninsula Tourism Signage 2018</i>	Deliver a coordinated and consistent approach to the planning design and installation of tourism related signage in Eyre Peninsula.	
<i>Eyre on Eyre – Coastal & Inland Node Visitor Infrastructure 2019 (Birdseye Studios)</i>	Camping and coastal/inland node visitor infrastructure for 12 sites across the Eyre Peninsula, including masterplans.	
<i>Eyre Peninsula Regional Trails Strategy (2021) (Tredwell)</i>	Overarching framework for consistent and coordinated planning, development, management and marketing of quality trail experiences across the Eyre Peninsula.	
Eyre Peninsula Local Government Association (EPLGA) <i>Strategic Plan 2022-25</i>	A guide for the activities and strategic directions and priority actions for the period 2022 to 2025.	Research and stakeholder consultation

Current and Proposed Strategic Investigations + Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government bodies and councils that are proposed, or currently underway and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, any stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the relevant regional plan/s.

In accordance with the *Local Government Act 1999*, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process.

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (To answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (Prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e. in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (To answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (Prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> ▪ All relevant information was made available and people could access it. ▪ People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> ▪ Engagement includes ‘closing the loop’ Engagement included activities that ‘closed the loop’ by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> ▪ The engagement was reviewed and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made ▪ Reviewed but no system for making recommendations ▪ Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> ▪ Engagement is facilitated and valued by planners 	Project Manager or equivalent	<p>Identify key strength of the Charter and Guide</p> <p>Identify key challenge of the charter and Guide</p>	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (e.g. stakeholder workshop, submission, open day): _____

Date: _____

I am a (Resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. <input type="checkbox"/>	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	
5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	

6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached e.g. sent to, invited, distribution extent, webpage hits.	Number participating e.g. number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view.(Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	

ENGAGEMENT PLAN

Far North Regional Plan

Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

Regional plans play a significant role in identifying land and long term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15-30 year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Far North Region (Fig.1). It is in three parts:

1. Overarching approach for all regional plans (except for Greater Adelaide which will be prepared separately)
2. Far North Region stakeholders and engagement activities
3. Other background information

The Far North Region contains the following council areas:

- Port Augusta
- Flinders Ranges
- Roxby Downs
- Coober Pedy
- Outback Communities Authority (covers the outback areas that are outside of council boundaries).



Figure 1. Far North Planning Region.

1. Overarching engagement approach for all country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history

Aspects outside of the scope of influence include:

- The *Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all country regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

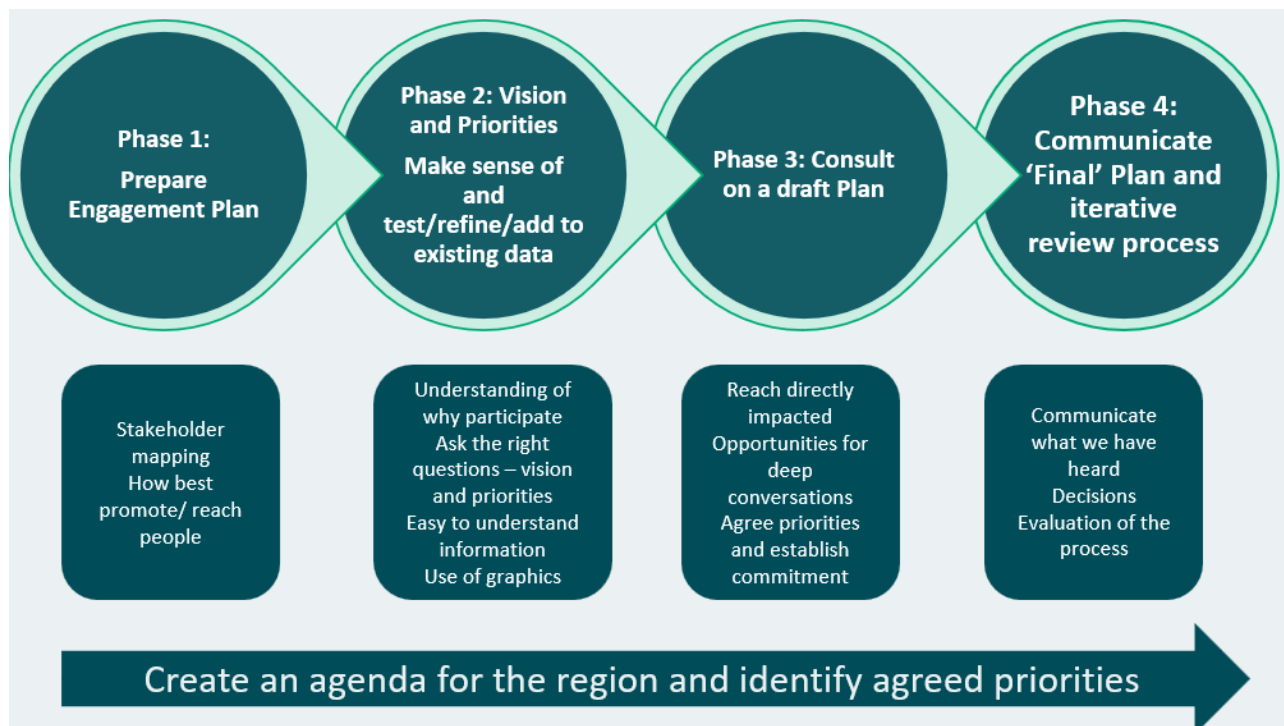


Figure 2 – Engagement approach to prepare regional plans

<p>Phase 1 – prepare engagement plan</p> <p>Timing – Sept 2022</p>
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<p>Phase 2 - early engagement (vision and priorities)</p> <p>Timing – Oct-Dec 2022</p> <p>Level of engagement – INVOLVE</p>
--

<p>Objectives</p>	<ul style="list-style-type: none"> • To raise awareness of the development of the regional plan, why its is important and how community and stakeholders can be involved. • To build relationships and trust with key stakeholders . • To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region. • To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan. • To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
<p>Key Messages</p>	<ul style="list-style-type: none"> • A new regional plan is being prepared for Far North region to set the direction for future planning and development in the region. • The plan is being prepared by the State Government/State Planning Commision and they wantthe input from stakeholders and community groups to ensure the plan best meets the region’s needs. <p>Role of regional plans</p> <ul style="list-style-type: none"> • Regional plans have an important role in planning for the future. • They identify how growth and change will occur in our regions over a 15-30 year period. • The regional plan will look at: <ul style="list-style-type: none"> ○ Where houses and jobs will go ○ How they will be serviced ○ What infrastructure they need and how it will be provided ○ Different growth scenarios – we can't see the future, but we can be prepared for it. • Regional plans will make recommendations about future zoning and how land can be developed. • Regional plans will ensure infrastructure can be delivered to support growing communities and business. • Regional plans set the direction for future planning and development of South Australia. • Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none"> • Regional plans are prepared by the independent State Planning Commission.

	<ul style="list-style-type: none"> • Regional plans must be approved by the Minister for Planning before taking affect. • Regional plans must be consistent with state planning policies – a vision for South Australia’s planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> • Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. • We are genuinely interested in your views about what you would like to see into the future. • We will keep you informed and provide feedback on the end result. • Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. • We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> • The State Government/State Planning Commision wants to work with the Far North region’s industry and stakeholders to identify a vision and priorities for the Far North region. • What issues and opportunities do you see for land use planning, infrastructure and the public realm in the Far North? What do you think is needed to support the sustainable growth of the region? • The input gathered will be considered and used to prepare the draft Far North Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
Key lines of enquiry	<ul style="list-style-type: none"> • What is your vision for your region for the next 30+ years? <ul style="list-style-type: none"> • What would make it a great place to live? • What are the opportunities for the region? <ul style="list-style-type: none"> • What makes your region unique? • What makes your region strong? • What makes your region diverse? • How would you like your region to grow? <ul style="list-style-type: none"> • What would help it grow in this way? • What does your region need to set it up for success? <ul style="list-style-type: none"> • What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan	
Timing – Mid 2023	
Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for Far North region to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Far North region community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Far North region’s community, industry and stakeholders on the draft Far North Regional Plan. • The feedback received will be considered and used to update and finalise the Far North Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> • To share the final regional plan with the community and stakeholders. • To share what we heard and thank people for their participation. • To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> • A new regional plan has been finalised for the Far North region that sets the direction for future planning and development in the region. • The plan has been prepared by the State Government/State Planning Commission using input gathered from the Far North region’s community and stakeholders over 2022 and 2023. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • Key features of the new plan include... (TBC) • The plan will now commence implementation through... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail please refer to Section 2)

State-wide workshops	Regional workshops/engagement
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans. • We will engage early and use different tools and tactics that enable people to participate. • We will be open and transparent about the scope of influence.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation. • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints. • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community. • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process.
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes.

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes times, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
Engagement is genuine	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have 'buffers' and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible.

Charter principles	Principles in action
	<ul style="list-style-type: none"> • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Far North Region stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and Government Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> • Member for Stuart – State • Member for Giles – State • Member for Grey - Federal 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. • Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and priorities. Will be responsible for delivery of relevant parts	That they will be involved quarterly group meetings, setting priorities, supporting agency participation, and signing off on plan content.	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		of the plan. Role in facilitating involvement of their agencies in the planning process.		
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science • Department of Primary Industries and Regions • Department for Trade and Investment <ul style="list-style-type: none"> ○ State Planning Commission 	High	<p>Consideration of impacts, opportunities and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> ○ Planning and Land Use Services • Department of Treasury and Finance • Department of the Premier and Cabinet • Environment Protection Authority • Green Industries SA • SAFECOM (Country Fire Service) • SA Health • SA Housing Authority • South Australian Tourism Commission • South Australia Police • Office for Recreation, Sport and Racing 				
Commissioner for Aboriginal Engagement (SA)	High	Have an interest in appropriate engagement with First Nations groups.	<ul style="list-style-type: none"> • Direct contact to obtain advice on engagement approach. • Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities. 	Consult
Defence Australia and SA	High	There are significant Defence owned sites within the region.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		Interest in how proposed planning and infrastructure will impact operations.	<ul style="list-style-type: none"> To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	
SA Arid Lands Landscape Board Alinytjara Wilurara Landscape Board	High	<p>Interested in sustainable land, water and conversation management practices.</p> <p>The Landscape Boards have local knowledge and valuable stakeholder connections.</p>	<ul style="list-style-type: none"> To understand the regional plan development process. To be engaged to provide information into the planning process and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented. Contact directly for advice on regional contacts to include in the engagement. 	Involve
Local Government				
Local Government Association	High	Represent all councils in SA and advocate for appropriate involvement in planning matters.	<ul style="list-style-type: none"> To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. To be kept informed of the planning progress. To have information for sharing with councils. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<p>Councils (Elected Members and staff):</p> <ul style="list-style-type: none"> • Port Augusta • Flinders Ranges • Roxby Downs • Coober Pedy 	High	<p>Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities.</p> <p>Councils have knowledge of local interests and priorities and will have a role in implementing the plan.</p>	<ul style="list-style-type: none"> • To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. • To be involved in the detail of local policy setting. • Contact directly for advice on contacts to include in the engagement. • Provide materials to promote the consultation and planning process with their communities. (e.g. through promotion on their websites, social media channels etc). • Can play a role in the provision of venues for consultation events. 	Involve
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future applications and opportunities.	<ul style="list-style-type: none"> • To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve
Upper Spencer Gulf Common Purpose Group	High	Upper Spencer Gulf Common Purpose Group Inc (trading as Spencer Gulf Cities (SGC) is a strategic partnership	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved, and the level of 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		between the cities of Port Augusta, Port Pirie and Whyalla to forward economic and infrastructure objectives.	<p>influence councils have on the outcomes.</p> <ul style="list-style-type: none"> • To be kept informed of the planning progress. • To have information for sharing with councils. • To ensure regional directions of the group are captured. 	
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities and the state government. The committee members are responsible for ensuring councils remain informed and engaged.	<ul style="list-style-type: none"> • To be made aware and kept updated of the planning process. • Face to face committee meetings. • Provision of suitable information and resources to share with their councils. • Briefings of input received from councils and how the information is being used. 	Involve
Outback Communities Authority	High	State Government Authority that assumes Local Government like role in the unincorporated outback areas of SA.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Peak Planning and Industry Bodies				
Regional Development Australia Far North	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with relevant regional stakeholders.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To share input on regional priorities. • To be kept informed of the planning progress. • To have information for sharing with industry groups. • Contact to identify key regional stakeholders to engage with. 	Involve
Peak Planning bodies <ul style="list-style-type: none"> • Urban Development Institute of Australia (SA) • Property Council of Australia (SA) • Master Builders Association (SA) • Housing Industry Association (SA) • Planning Institute of Australia (SA) • Australian Institute of Building Surveyors (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<p>Peak Industry Bodies</p> <ul style="list-style-type: none"> • Agriculture (Primary Producers, Pastoral Board, Livestock SA, Grain Producers SA) • SA Chamber of Mines and Energy • Tourism (South Australian Tourism Industry Council, Flinders Ranges Tourism Operators Association Inc) • Business (Business SA, Quorn Business Group, Business Port Augusta) • Transport (RAA, SA Road Transport Association, Freight Council SA) • Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) • SA Council of Social Services (SACOSS) 	High	<p>Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic and environmental sustainability. Holders of significant knowledge in their areas of interest.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities • To be kept informed of the planning progress. 	Consult
Providers, business, public and community groups				
<p>Utilities</p> <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks 	High	<p>Future provision of utilities in region and state-wide. May have own investment plans that should be considered.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Australian Telecommunications Authority Waste management providers 			<ul style="list-style-type: none"> To be kept informed of the planning progress. 	
<p>Local services</p> <ul style="list-style-type: none"> Far North Health Advisory Council Local schools Open Access School of the Air Tafe SA Local social services 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	Involve
<p>Local associations, community groups, business groups and industry groups</p> <ul style="list-style-type: none"> Ag Bureau Tourism associations Progress associations Resident groups Environment groups <p>For example:</p> <ul style="list-style-type: none"> Andamooka Progress and Opal Miners Association Beltana Progress Association Blinman Progress Association Cockburn Progress Association 	Medium	<p>Want to see their towns and communities flourish and have the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community</p>	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. Information and resources to share with their communities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Coorabie & Districts Progress Association • Copley & Districts Progress Association • Dunjiba Community Council • Fowlers Bay Progress Association • Gawler Ranges Progress Association • Glendambo & Districts Progress Association • Innamincka Progress Association • Iron Knob Progress Association • Kingoonya & Area Progress Association • Leigh Creek Community Progress Association • Lyndhurst & Districts Progress Association • Mannahill War Memorial Hall • Marla & Districts Progress Association • Marree Arabunna People's Committee • Marree & District Progress Association 				

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Olary Progress Association • Oodnadatta Progress Association • Parachilna Community Association • Penong & Districts Progress Association • Pimba Progress Association • William Creek Progress Association • Yunta District Hall • Hawker Community Development Board Inc 				
<p>Traditional Owners and Aboriginal and Torres Strait Islander Groups</p> <p>First Nations of South Australia Aboriginal Corporation</p> <p>Aboriginal Lands Trust</p> <p>Nepabunna</p> <p>The APY Executive</p> <p>Maralinga Tjarutja</p>	High	<p>Interest in protection of Country, provision of services infrastructure, housing, and employment opportunities.</p> <p>The state's 9 Landscape Boards have signed a formal Statement of Commitment that highlights collaboration and reconciliation with First Nations people on landscape priorities across South Australia.</p>	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of influence and begins to build positive relationships for ongoing conversations around land use planning.</p>	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. • Need clear information about the regional planning process and what is proposed. 	Consult
Landowners/Business owners	Medium	Significant local knowledge and interest in regional and township development. May have own investment plans that should be considered. Concern in how plan will impact operations.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Consult
Residents and general public	Medium	Varying level of interest in regional and township development.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to meeting schedule where possible.
Local Government Regional Planning Committee	Align engagement to meeting schedule where possible.
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Local associations, community groups, business groups, industry groups, councils, RDA, LGA	<p>May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation period for them to formulate a response and sign it off at meetings.</p> <p>The region is very large, consider online workshops to enable attendance.</p>
Indigenous Leaders and organisations	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
General community and business	Provide opportunities to enable participation outside of business hours.
All	Accessible easy to understand information about the regional plan process and how to get involved.

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops as well as appropriate workshop locations and promotion methods.	Councils, LGA, RDA, Agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the Far North regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Letter	Advise Members of Parliament of the regional planning process and opportunities to get involved.	State and Federal Members of Parliament	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.		September 2022
Local Government Regional Planning Committee meeting	Provide information and seek feedback about the regional planning process) at a committee meeting.	Local Government Regional Planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional workshops	Deliver a workshop in the region inviting councils, LGA, RDA, Landscape Board, Local Services, locally based associations,	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	community groups, business and industry groups. Potential for an online workshop given the size of the region and practicalities in enabling in-person attendance.		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	Peak Planning Bodies, Utilities, Peak Industry Groups	November 2022
State agency face to face workshop(s)	Deliver a face-to-face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions.	State Agencies	Nov to Dec. 2022
Online survey	Prepare online survey for community, businesses and those not able to attend workshops. This could include use of social pinpoint to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the engagement summary report and to communicate the next steps in the project.	All	December 2022

Engagement activity	Description	Stakeholders	Timing
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakeholder workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

3. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government Agencies, a comprehensive review of the SPPs has been undertaken to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council CEOs have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- A Local Government Strategic Planning Committee has been established to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Preliminary discussion with the Outback Communities Authority around the regional plans program and discussions to understand key issues, communities of interest and potential engagement approaches for the Far North Planning Region and outback generally.
- Introductory conversations have been held with the Regional Development Australia Far North regarding the proposed regional plan program and identification of potential stakeholders and opportunities to engage with the RDA.

Upper Spencer Gulf Structure Planning

- Structure planning investigations being undertaken by PLUS for the Upper Spencer Gulf (USG) in partnership with Spencer Gulf Cities, recognising that the region is attracting significant investment from both private enterprise and Government.
- Economic analysis and strategic land use investigations have been undertaken for the Port Augusta council area. These investigations provide a 'snapshot' of the area and growth opportunities and constraints for Port Augusta.
- A series of forums were hosted by the USG Common Purpose Group in May 2022 with regional businesses, industry leaders and community service providers identifying key priorities to support current and future growth within the area. The findings from these forums will be highly relevant to development of the regional plan.

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plans. A brief summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Table 1 - Existing Strategies

Title	Summary of Relevance to Regional Plan	Engagement to Date
Regional Development Australia <i>The Regional Blueprint</i>	Provides an overview of regional SA and a snapshot of the Far North region, detailing strategic industries and sectors, themes for growth and key statistics.	Extensive consultation with business and other regional stakeholders.
Upper Spencer Gulf Common Purpose Group <i>Transforming the Upper Spencer Gulf</i>	The Strategy is seeking to support and lead the region's transformation towards a competitive, vibrant and self-reliant economy and community. It identifies the Upper Spencer Gulf as a transforming region with a focus on becoming a renewable energy hub.	Significant consultation with regional stakeholders including local government, state government agencies, business and service providers.
Upper Spencer Gulf Common Purpose Group <i>Regional Transport Infrastructure Plan 2018</i>	This report identifies eleven industries of the future, building on the assets and strengths of the Upper Spencer Gulf (USG) region which are intrinsically related to and supported by transport networks within the region.	Extensive consultation with business and other regional stakeholders.
Port Augusta City Council <i>Port Augusta Strategic Directions Plan 2019-2029 and Four Year Priority Action Plan</i>	Overarching strategic plan to guide the future aspirations of the City. At a high level it identifies the opportunities and challenges facing the City.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
RDA Far North and Port Augusta City Council <i>Port August Economic Growth and Investment Strategy 2016</i>	Identified 10 areas for action to drive economic growth and investment in Port Augusta.	Extensive consultation with business and other regional stakeholders.
RDA Far North, the Outback Communities Authority and Roxby Downs Council <i>Roxby Downs Region Economic Growth and Investment Strategy 2016</i>	Addresses the region's challenges and provides recommendations to capitalise on new opportunities for growth and investment.	Extensive consultation with business and other stakeholders.
Spencer Gulf Cities <i>Housing Survey Report 2022</i>	Includes a review of residential accommodation for temporary and permanent workers across the region.	Significant consultation with local and state government,

Title	Summary of Relevance to Regional Plan	Engagement to Date
	Identifies the immediate and long-term housing needs, challenges and potential opportunities.	RDA and local service providers and employers.
Roxby Downs Council <i>Roxby Downs Strategic Plan 2021-2025</i>	The overarching document that guides council's planned operational activities and priorities over the next 5 years.	Engagement undertaken in accordance with the requirements of the Local Government Act 1999.
Outback Communities Authority <i>Strategic Management Plan 2020-2025</i>	Identifies three key objectives for the area, including: <ul style="list-style-type: none"> • Growing the economy • Growing the community • Growing influence and presence. 	Broad stakeholder engagement undertaken and pursuant to requirements of the Outback Communities (Administration and Management) Act 2009.
Outback Communities Authority <i>Outback Futures Report 2021</i>	Contains a draft of the Strategic blueprint for South Australia's Outback which proposes six strategic goals for the area.	The Outback Futures Committee was established in 2019 and undertook significant stakeholder engagement between July 2020 and January 2021, including online surveys and community workshops.
RDA Far North and Outback Communities Authority <i>Outback Communities Authority Region Economic Growth and Investment Strategy 2019</i>	Prepared to help address the region's challenges and to capitalise on opportunities for growth and investment.	Targeted stakeholder engagement undertaken.
RDA Far North <i>Far North and Outback SA Climate Change Adaptation Plan 2016</i>	This Plan identifies regional, cross sectoral adaptation priorities.	Significant consultation undertaken with regional stakeholders.
RDA Far North and Flinders Ranges Council <i>Flinders Ranges Economic Growth and Investment Strategy 2019</i>	Strategy has been prepared to help address the challenges and capitalise on new opportunities within the Flinders Ranges council area to support long-term growth.	Targeted consultation with selected stakeholders.

Title	Summary of Relevance to Regional Plan	Engagement to Date
Flinders Ranges Council <i>Our Flinders Ranges Community Plan 2019-2028</i>	Outlines the vision, priorities and strategies for council.	Engagement undertaken in accordance with the requirements of the Local Government Act 1999 during 2018-19 (including community surveys and workshops).
Flinders Ranges Council <i>Rural Living Rezoning Investigation 2019</i>	Investigation of use of small rural blocks for rural living as a strategy for growth (initially raised as part of council's 2014 Strategic Directions Review and reiterated in council's submission during consultation of the Planning and Design Code in 2019).	Issue was identified in council's 2014 Strategic Directions Review. Preparation of this report was informed with input from a range of stakeholders. Formal consultation was undertaken in accordance with the Local Government Act and Development Act.
RDA Far North and DC of Coober Pedy <i>Coober Pedy Economic Growth and Investment Strategy 2019</i>	Seeks to address key challenges and capitalise on opportunities for Coober Pedy's economic development.	Extensive consultation with business and other regional stakeholders.
Flinders Ranges Council <i>Flinders Ranges Streetscape Masterplan 2020</i>	The Masterplans for Quorn, Hawker and Cradock are planning and design frameworks that describe a vision for the townships and provides a guide for future development over time.	Consultation is in accordance with Local Government Act 1999.

Current and Proposed Strategic Investigations + Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government bodies and councils that are proposed, or currently underway, and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, any stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the regional plan.

In accordance with the Local Government Act 1999, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process.

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> All relevant information was made available and people could access it. People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> Engagement includes 'closing the loop' Engagement included activities that 'closed the loop' by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> Formally (report or public forum) Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> The engagement was reviewed and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> Reviewed and recommendations made Reviewed but no system for making recommendations Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> Engagement is facilitated and valued by planners 	Project Manager or equivalent	Identify key strength of the Charter and Guide Identify key challenge of the charter and Guide	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (eg stakeholder workshop, submission, open day): _____

Date: _____

I am a (resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. <input type="checkbox"/>	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	
5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	

6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached eg sent to, invited, distribution extent, webpage hits.	Number participating eg number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view.(Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	

ENGAGEMENT PLAN

Kangaroo Island Regional Plan

Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

Regional plans play a significant role in identifying land and long-term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15–30-year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Kangaroo Island region (Fig.1). It is in three parts:

1. Overarching approach for all regional plans (except for Greater Adelaide which will be prepared separately)
2. Kangaroo Island stakeholders and engagement activities
3. Other background information

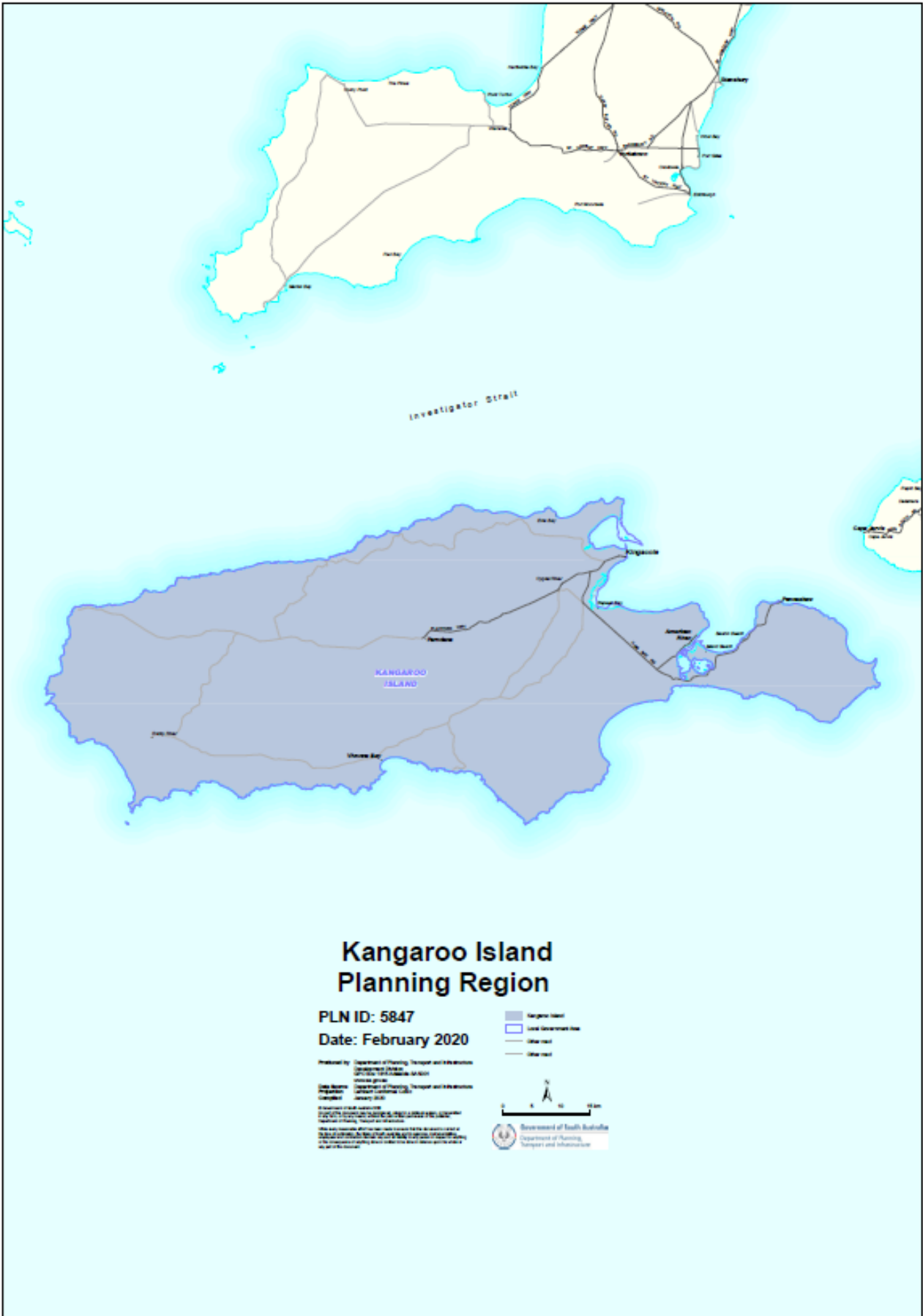


Figure 1 – Kangaroo Island Planning Region

1. Overarching engagement approach for all country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history.

Aspects outside of the scope of influence include:

- *The Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

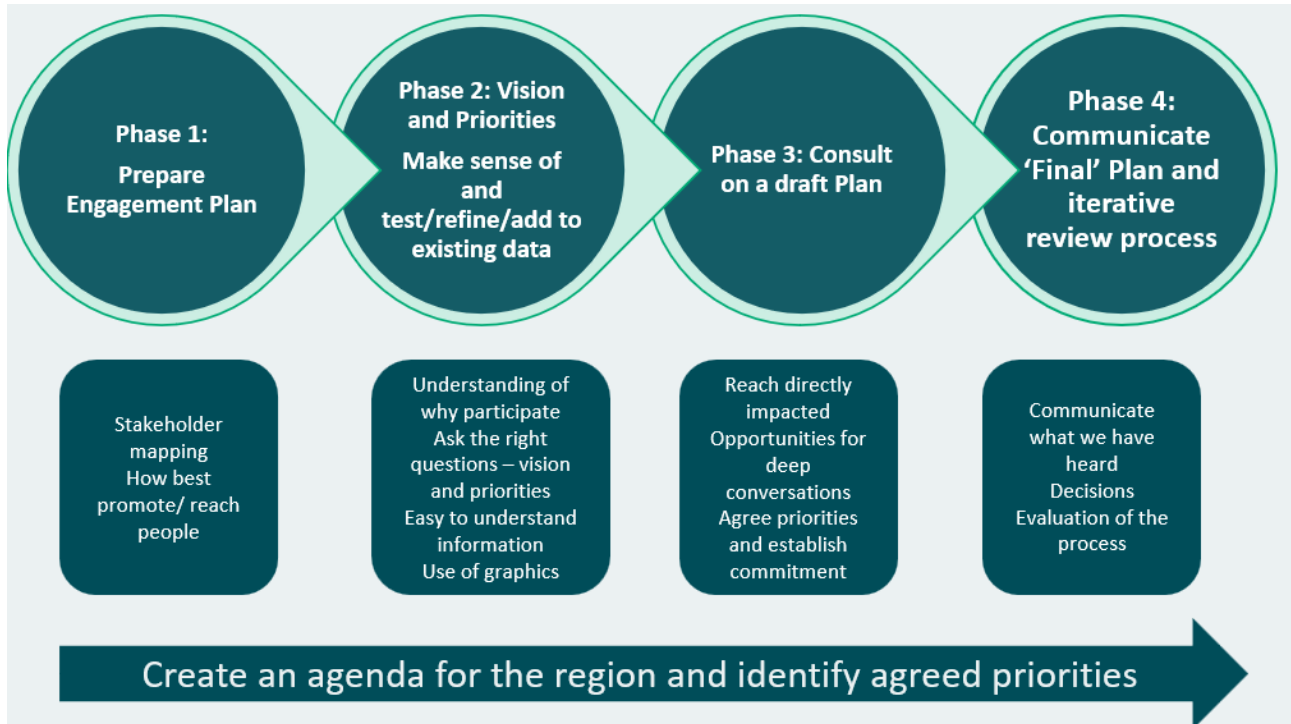


Figure 2 – Engagement approach to prepare regional plans

Phase 1 – prepare engagement plan

Timing – Sept 2022

Phase 2 - early engagement (vision and priorities)

Timing – Oct-Dec 2022

Level of engagement – INVOLVE

Objectives	<ul style="list-style-type: none">• To raise awareness of the development of the regional plan, why it is important and how community and stakeholders can be involved.• To build relationships and trust with key stakeholders.• To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region.• To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan.• To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
Key Messages	<ul style="list-style-type: none">• A new regional plan is being prepared for Kangaroo Island to set the direction for future planning and development in the region.• The plan is being prepared by the State Government/State Planning Commission and they want input from stakeholders and community groups to ensure the plan best meets the region's needs. <p>Role of regional plans</p> <ul style="list-style-type: none">• Regional plans have an important role in planning for the future.• They identify how growth and change will occur in our regions over a 15-30 year period.• The regional plan will look at:<ul style="list-style-type: none">○ Where houses and jobs will go○ How they will be serviced○ What infrastructure they need and how it will be provided○ Different growth scenarios – we can't see the future, but we can be prepared for it.• Regional plans will make recommendations about future zoning and how land can be developed.• Regional plans will ensure infrastructure can be delivered to support growing communities and business.• Regional plans set the direction for future planning and development of South Australia.• Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none">• Regional plans are prepared by the independent State Planning Commission.

	<ul style="list-style-type: none"> • Regional plans must be approved by the Minister for Planning before taking affect. • Regional plans must be consistent with State Planning Policies – a vision for South Australia’s planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> • Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. • We are genuinely interested in your views about what you would like to see into the future. • We will keep you informed and provide feedback on the end result. • Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. • We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> • The State Government/State Planning Commision wants to work with Kangaroo Island’s industry and stakeholders to identify a vision and priorities for Kangaroo Island. • What issues and opportunities do you see for land use planning, infrastructure and the public realm on Kanagroo Island? What do you think is needed to support the sustainable growth of the region? • The input gathered will be considered and used to prepare the draft Kangaroo Island Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
<p>Key lines of enquiry</p>	<ul style="list-style-type: none"> • What is your vision for your region for the next 30+ years? <ul style="list-style-type: none"> • What would make it a great place to live? • What are the opportunities for the region? <ul style="list-style-type: none"> • What makes your region unique? • What makes your region strong? • What makes your region diverse? • How would you like your region to grow? <ul style="list-style-type: none"> • What would help it grow in this way? • What does your region need to set it up for success? <ul style="list-style-type: none"> • What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan Timing – Mid 2023 Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for Kangaroo Island to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Kangaroo Island community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Kangaroo Island community, industry and stakeholders on the draft Kangaroo Island Regional Plan. • The feedback received will be considered and used to update and finalise the Kangaroo Island Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – Communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> To share the final regional plan with the community and stakeholders. To share what we heard and thank people for their participation. To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> A new regional plan has been finalised for Kangaroo Island that sets the direction for future planning and development in the region. The plan has been prepared by the State Government/State Planning Commission using input gathered from the Kangaroo Island community and stakeholders over 2022 and 2023. Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. Key features of the new plan include... (TBC) The plan will now commence implementation through... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail please refer to Section 2)

State-wide workshops	Regional workshops
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans. • We will engage early and use different tools and tactics that enable people to participate. • We will be open and transparent about the scope of influence.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation. • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints. • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community. • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process.
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes.

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes times, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
Engagement is genuine	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have 'buffers' and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.

Charter principles	Principles in action
<p>Engagement is informed and transparent</p>	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible. • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Kangaroo Island stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and State Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> Mr Leon Bignell MP, State Member for Mawson Ms Rebecca Sharkie MP, Federal Member for Mayo 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and priorities. Will be responsible	That they will be involved quarterly group meetings, setting priorities, supporting agency participation, and signing off on plan content.	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		for delivery of relevant parts of the plan. Role in facilitating involvement of their agencies in the planning process.		
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science 	High	<p>Consideration of impacts, opportunities and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Department of Primary Industries and Regions • Department for Trade and Investment <ul style="list-style-type: none"> ○ State Planning Commission ○ Planning and Land Use Services • Department of Treasury and Finance • Department of Human Services <ul style="list-style-type: none"> ○ Youth Advisory Council • Department of the Premier and Cabinet • Environment Protection Authority • Green Industries SA • SAFECOM (Country Fire Service) • SA Health • SA Housing Authority • South Australian Tourism Commission • South Australia Police • Office for Recreation, Sport and Racing 				

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Commissioner for Aboriginal Engagement (SA)	High	Have an interest in appropriate engagement with First Nations groups.	<ul style="list-style-type: none"> • Direct contact to obtain advice on engagement approach. <p>Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities.</p>	Consult
Kangaroo Island Landscape Board	High	<p>Interested in sustainable land, water and conversation management practices.</p> <p>The Landscape Boards have local knowledge and valuable stakeholder connections.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be engaged to provide information into the planning process and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented. • Contact directly for advice on regional contacts to include in the engagement. 	Involve
Local Government				
Local Government Association SA	High	Represent all councils in SA and advocate for appropriate involvement in planning matters.	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. <p>To have information for sharing with councils.</p>	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Kangaroo Island Council (Elected Members and staff)	High	Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities. councils have knowledge of local interests and priorities and will have a role in implementing the plan.	<ul style="list-style-type: none"> • To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. • To be involved in the detail of local policy setting. • Contact directly for advice on contacts to include in the engagement. • Provide materials to promote the consultation and planning process with their communities. (e.g. through promotion on their websites, social media channels etc). • Can play a role in the provision of venues for consultation events. 	Involve
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future applications and opportunities.	<ul style="list-style-type: none"> • To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve
Southern and Hills LGA Association	High	Key conduit between PLUS and local councils, seek to establish an ongoing partnership to identify and	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		share relevant information and shape and refine draft regional plan.	<ul style="list-style-type: none"> To be kept informed of the planning progress. To have information for sharing with councils. 	
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities and the state government. The committee members are responsible for ensuring councils remain informed and engaged.	<ul style="list-style-type: none"> To be made aware and kept updated of the planning process. Face to face committee meetings. Provision of suitable information and resources to share with their councils. Briefings of input received from councils and how the information is being used. 	Involve
<ul style="list-style-type: none"> Youth Council Youth Advisory Committee Youth Collective Committee 	Medium	<p>Want to see their towns and communities flourish and have the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community.</p>	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. Information and resources to share with their communities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Peak Planning and Industry Bodies				
Adelaide Hills, Fleurieu and Kangaroo Island RDA Board	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with relevant regional stakeholders.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To share input on regional priorities • To be kept informed of the planning progress. • To have information for sharing with industry groups. • Contact to identify key regional stakeholders to engage with. 	Involve
Peak Planning bodies <ul style="list-style-type: none"> • Urban Development Institute of Australia (SA) • Property Council of Australia (SA) • Master Builders Association (SA) • Housing Industry Association (SA) • Planning Institute of Australia (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Australian Institute of Building Surveyors (SA) 				
<p>Peak Industry bodies</p> <ul style="list-style-type: none"> Agriculture (Primary Producers, Livestock SA, Grain Producers SA, Wine Grape Council of South Australia, Dairy farmers Assoc. SA, Grassland Society) SACOME South Australian Tourism Industry Council Business SA Fisheries (Wild Catch Fisheries SA, SA Oyster Growers Assoc, Abalone Industry Assoc. SA) Transport (Freight Council SA, RAA, SA Road Transport Association) Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) Conversation Council 	High	<p>Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic, and environmental sustainability. Holders of significant knowledge in their areas of interest.</p>	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To be engaged to provide input on state-wide or regional priorities. To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • SA Council of Social Services (SACOSS) • Youth Affairs Council of South Australia • Commissioner for Children and Young People 				
Providers, public and community groups				
Utilities <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks • Australian Telecommunications Authority • Waste management providers 	High	Future provision of utilities in region and state-wide. May have own investment plans that should be considered.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve
Local services <ul style="list-style-type: none"> • Barossa Hills Fleurieu Local Health Network • Kangaroo Island Health Advisory Council • Local schools 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Local social services Sealink, KI Connect 			<ul style="list-style-type: none"> To be kept informed of the planning progress. 	
<p>Local associations, community groups, business groups and industry groups</p> <ul style="list-style-type: none"> Ag Bureau Tourism associations Progress associations Resident groups Environment groups Local Council <ul style="list-style-type: none"> Youth Councils Youth Advisory Committees Youth Collective Committees <p>For example:</p> <ul style="list-style-type: none"> Advance Kingscote American River Progress Association Baudin Beach Progress Association Emu Bay Progress Association 	Medium	<p>Want to see their towns and communities flourish and have the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community.</p>	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. Information and resources to share with their communities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Harriet River Township Ratepayers Association • Parndana Progress Association • Kangaroo Island Wool • Kangaroo Island Community Market • Kangaroo Island Community Centre (KICC) • American River Community and Sports Association • Art Musuem of Kangaroo Island Establishment Association • Island Care • Kangaroo Island National Trust • Lions Club of Kangaroo Island • Club KI • Agricultural Kangaroo Island • Kangaroo Island Tourism Assoc 				

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Kangaroo Island Business and Brand Alliance KI Community Education (KICE) 				
<p>First Nations Groups</p> <ul style="list-style-type: none"> Kaurna Yerta Aboriginal Corporation Ngarrindjeri Aboriginal Corporation Narungga Nation Aboriginal Corporation 	High	Kangaroo Island forms part of the dreaming story for all three First Nations groups. Although no group occupied Kangaroo Island, it is culturally significant to all three groups.	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of influence and begins to build positive relationships for ongoing conversations around land use planning.</p>	Involve
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. Need clear information about the regional planning process and what is proposed. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<p>Landowners/Business owners</p> <p>For example:</p> <ul style="list-style-type: none"> • For example: • Aurora Ozone Hotel • Baillie Lodges • Exceptional KI • Ingrams Home Hardware • Island Beehive & KI Outdoor Action • Kiland Limited • KI Shellfish • KI Wool • KI Spirits • Mecure Kangaroo Island Lodge • Sealink Travel Group • The Cliffs Kangaroo Island • T-Ports • Western KI Caravan Park • Yumbah Aquaculture 	Medium	<p>Significant local knowledge and interest in regional and township development. May have own investment plans that should be considered.</p> <p>Concern in how plan will impact operations.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Residents and general public	Medium	Varying level of interest in regional and township development. Very active community.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to quarterly meeting schedule
Local Government Regional Planning Committee	Align engagement to meeting schedule
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government Agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Progress Community and Business Associations, RDA Board, LGA Board, council	May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation periods for them to formulate a response and sign it off at meetings.
Indigenous Leaders	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
State and Federal Members of Parliament	Letter to State and Federal Members of Parliament advising of commencement of regional plan process and intended engagement process.
General community and business	Provide opportunities to enable participation outside of business hours.
All	Accessible easy to understand information about the regional plan process and how to get involved.

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops.	Kangaroo Island Council Southern and Hills LGA Adelaide Hills, Fleurieu and Kangaroo Island RDA Board Government agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the KI regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.	-	September 2022
Local Government Regional Planning Committee meeting	Provide information about the regional planning process (e.g. presentation and factsheet) at a committee meeting.	Local Government Regional Planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional face to face workshops	Deliver face to face workshop(s) on Kangaroo Island, inviting councils, LGA, RDA, Landscape Board, Locally based	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	services, associations, community groups, business and industry groups.		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	<ul style="list-style-type: none"> • Peak Planning Bodies • Utilities • Peak Industry Groups 	November 2022
State agency face to face workshop(s)	Deliver a face to face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions.	State Agencies	Nov to Dec 2022
Online survey	Prepare online survey for community and those stakeholders those not able to attend workshops. This could include use of social pin point to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the	All	December 2022

Engagement activity	Description	Stakeholders	Timing
	engagement summary report and to communicate the next steps in the project.		
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakeholder workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

1. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government agencies, a comprehensive review of the SPPs has been undertaken, to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council's CEO and key staff have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- Southern and Hills Regional Local Government Association (S&HLGA) group have been invited to partner with SPC to develop the regional plan, with potential for a memorandum of understanding to be established to guide these ongoing partnerships.
- A Local Government Strategic Planning Committee has been established to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Introductory conversations have been held with Regional Development Australia – Adelaide Hills, Flerieu & Kangaroo Island.

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plans. A brief summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Title	Summary of Relevance to Regional Plan	Engagement to Date
Kangaroo Island Council <i>Kangaroo Island Airport Economic Development Master Plan 2021 - 2041</i>	Investigated existing and future land uses within the KI Airport precinct, recommending residential, commercial, industrial and recreational uses be developed on contiguous farmland surrounding the airport. High Priority of published document is the realisation of 'contiguous residential and commercial urban development' and a 'business/innovation hub'.	Survey distributed to key stakeholders and users of Kangaroo Island Airport.
Kangaroo Island Council <i>Strategic Management Plan 2020-2024</i>	Outlines the vision, mission and strategies for the council area for the period 2020 - 2024.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Kangaroo Island Council <i>Penneshaw Structure Plan</i>	Penneshaw Structure Plan (April 2019) identified appropriate growth fronts for future housing demand, in addition to infrastructure and open space improvements.	Elected Member briefings, public notices, drop-in sessions and mailed correspondence from stakeholders.
Kangaroo Island Council <i>Town Centres Project</i>	Funded by the Open Spaces and Places for People Grant and Commonwealth Drought Communities Program. Phase 1 comprises Kingscote, Penneshaw, American River and Parndana and seeks to ensure these settlements support a well-established tourism economy by providing services and improved appearance within townships.	Preliminary consultation held in February 2021 and formal consultation and feedback received in June/July 2021.
Southern and Hills Regional Local Government Association (S&HLGA) <i>2030 Regional Transport Plan</i>	Comprehensive document which discusses transport flows and demand in the region, featuring a database of regionally significant roads.	Document was prepared in consultation with the Roads Working Party – membership comprises leadership group of each constituent councils Works/Technical Services area, and Regional Managers and transport strategy planners from DIT.

Title	Summary of Relevance to Regional Plan	Engagement to Date
Southern and Hills Regional Local Government Association (S&HLGA) and Regional Development Australia – Adelaide Hills, Fleurieu & Kangaroo Island <i>Resilient Hills & Coasts – Climate Change Adaptation Plan for the Adelaide Hills, Fleurieu Peninsula and Kangaroo Island region</i>	Climate Change strategic plan with adaptation options and next steps.	Series of workshops involved representatives from key stakeholders across public and private sector.
Southern and Hills Regional Local Government Association (S&HLGA) <i>Draft Regional Public Health Plan 2022-2027</i>	<u>Anticipated to be adopted in October 2022</u> Coordinates efforts to improve the health and wellbeing of residents across the six constituent councils.	Public consultation held from 5 July – 5 August 2022.
Southern and Hills Regional Local Government Association (S&HLGA) <i>Business Plan 2021-2025</i>	Outlines the priority actions and outcomes to be delivered during the period in line with the associations general strategic plan and a number of other key state-wide plans and strategies.	Internally produced document.
Regional Development Australia – Adelaide Hills, Fleurieu & Kangaroo Island <i>Strategic Regional Plan 2022 - 2025</i>	Strategic vision for region as envisaged by the RDA Board.	Nil details available.
Regional Development South Australia (RDSA) <i>The Regional Blueprint</i>	Provides an overview of regional SA and a fully scoped investment pipeline from conceptual through to shovel ready projects.	Developed through continuous input by public and private stakeholders.

Current and Proposed Strategic Investigations + Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government agencies and councils that are proposed, or currently underway, and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the relevant regional plan/s.

In accordance with the *Local Government Act 1999*, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process.

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e. in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> All relevant information was made available and people could access it. People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> Engagement includes 'closing the loop' Engagement included activities that 'closed the loop' by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> Formally (report or public forum) Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> The engagement was reviewed and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> Reviewed and recommendations made Reviewed but no system for making recommendations Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> Engagement is facilitated and valued by planners 	Project Manager or equivalent	<p>Identify key strength of the Charter and Guide</p> <p>Identify key challenge of the charter and Guide</p>	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (e.g. stakeholder workshop, submission, open day): _____

Date: _____

I am a (Resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. □	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	

5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	
6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached e.g. sent to, invited, distribution extent, webpage hits.	Number participating e.g. number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council Website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view.(Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	

ENGAGEMENT PLAN

Limestone Coast Regional Plan

Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

Regional plans play a significant role in identifying land and long-term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15–30-year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Limestone Coast region (Fig.1). It is in three parts:

1. Overarching approach for all country regional plans
2. Limestone Coast region stakeholders and engagement activities
3. Other background information

The Limestone Coast region contains the following council areas:

- Wattle Range Council
- Naracoorte Lucindale Council
- Tatiara District Council
- District Council of Grant
- City of Mount Gambier
- District Council of Robe
- Kingston District Council

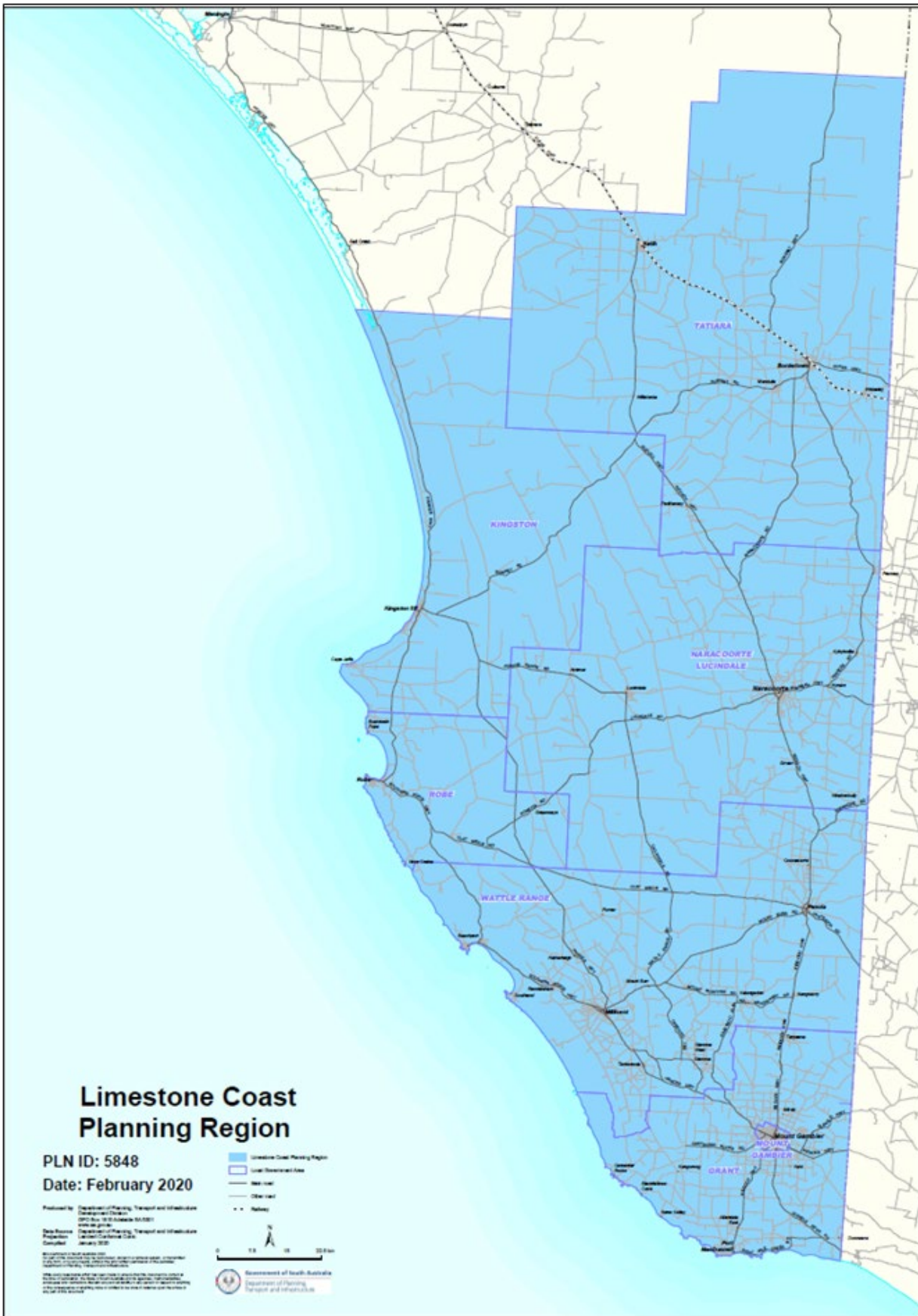


Figure 1. Limestone Coast Planning Region.

1. Overarching engagement approach for all Country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for the country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history.

Aspects outside of the scope of influence include:

- The *Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all country regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

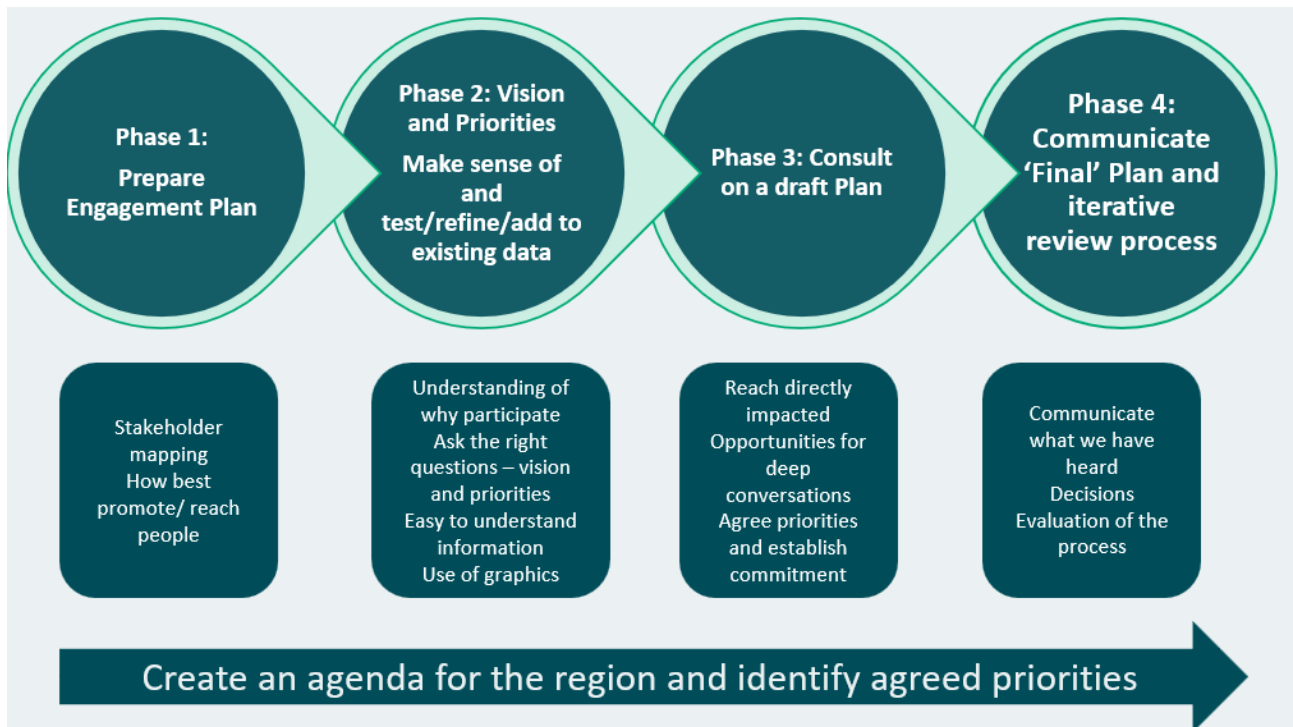


Figure 2 – Engagement approach to prepare regional plans

Phase 1 – prepare engagement plan

Timing – Sept 2022

Phase 2 - early engagement (vision and priorities)

Timing – Oct-Dec 2022

Level of engagement – INVOLVE

Objectives	<ul style="list-style-type: none">• To raise awareness of the development of the regional plan, why it is important and how community and stakeholders can be involved.• To build relationships and trust with key stakeholders.• To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region.• To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan.• To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
Key Messages	<ul style="list-style-type: none">• A new regional plan is being prepared for Limestone Coast region to set the direction for future planning and development in the region.• The plan is being prepared by the State Government/State Planning Commission and they want input from stakeholders and community groups to ensure the plan best meets the region's needs. <p>Role of regional plans</p> <ul style="list-style-type: none">• Regional plans have an important role in planning for the future.• They identify how growth and change will occur in our regions over a 15-30 year period.• The regional plan will look at:<ul style="list-style-type: none">○ Where houses and jobs will go○ How they will be serviced○ What infrastructure they need and how it will be provided○ Different growth scenarios – we can't see the future, but we can be prepared for it.• Regional plans will make recommendations about future zoning and how land can be developed.• Regional plans will ensure infrastructure can be delivered to support growing communities and business.• Regional plans set the direction for future planning and development of South Australia.• Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none">• Regional plans are prepared by the independent State Planning Commission.

	<ul style="list-style-type: none"> • Regional plans must be approved by the Minister for Planning before taking affect. • Regional plans must be consistent with State Planning Policies which provides a vision for South Australia’s planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> • Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. • We are genuinely interested in your views about what you would like to see into the future. • We will keep you informed and provide feedback on the end result. • Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. • We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> • The State Government/State Planning Commision wants to work with the Limestone Coast region industry and stakeholders to identify a vision and priorities for the Limestone Coast region. • What issues and opportunities do you see for land use planning, infrastructure and the public realm on the Limestone Coast? What do you think is needed to support the sustainable growth of the region? • The input gathered will be considered and used to prepare the draft Limestone Coast Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
<p>Key lines of enquiry</p>	<ul style="list-style-type: none"> • What is your vision for your region for the next 30+ years? • What would make it a great place to live? • What are the opportunities for the region? • What makes your region unique? • What makes your region strong? • What makes your region diverse? • How would you like your region to grow? • What would help it grow in this way? • What does your region need to set it up for success? • What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan Timing – Mid 2023 Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for Limestone Coast region to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Limestone Coast region’s community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Limestone Coast region’s community, industry and stakeholders on the draft Limestone Coast Regional Plan. • The feedback received will be considered and used to update and finalise the Limestone Coast Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> To share the final regional plan with the community and stakeholders. To share what we heard and thank people for their participation. To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> A new regional plan has been finalised for the Limestone Coast region that sets the direction for future planning and development in the region. The plan has been prepared by the State Government/State Planning Commission using input gathered from the Limestone Coast region's community and stakeholders over 2022 and 2023. Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. Key features of the new plan include... (TBC) The plan will now commence implementation through... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail, please refer to Section 2)

State-wide workshops	Regional workshops
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans. • We will engage early and use different tools and tactics that enable people to participate. • We will be open and transparent about the scope of influence.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation. • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints. • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community. • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process.
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes.

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes time, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
Engagement is genuine	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have 'buffers' and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible.

Charter principles	Principles in action
	<ul style="list-style-type: none"> • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Limestone Coast Region stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and Government Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> • Troy Bell MP – Member for Mount Gambier • Nick McBride MP – Member for MacKillop • Tony Pasin MP – Member for Barker 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. • Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and	That they will be involved quarterly group meetings, setting priorities, supporting	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		<p>priorities. Will be responsible for delivery of relevant parts of the plan. Role in facilitating involvement of their agencies in the planning process.</p>	<p>agency participation, and signing off on plan content.</p>	
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science • Department of Primary Industries and Regions • Department for Trade and Investment 	<p>High</p>	<p>Consideration of impacts, opportunities and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	<p>Involve</p>

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> ○ State Planning Commission ○ Planning and Land Use Services ● Department of Treasury and Finance ● Department of the Premier and Cabinet ● Environment Protection Authority ● Green Industries SA ● SAFECOM (Country Fire Service) ● SA Health ● SA Housing Authority ● South Australian Tourism Commission ● South Australia Police ● Office for Recreation, Sport and Racing 				
<p>Commissioner for Aboriginal Engagement (SA)</p> <p>First Nations Commissioner (SA)</p>	High	Have an interest in appropriate engagement with First Nations groups	<ul style="list-style-type: none"> ● Direct contact to obtain advice on engagement approach. ● Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Limestone Coast Landscape Board	High	Interested in sustainable land, water and conversation management practices. The Landscape Boards have local knowledge and valuable stakeholder connections.	<ul style="list-style-type: none"> To understand the regional plan development process. To be engaged to provide information into the planning process and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented. Contact directly for advice on regional contacts to include in the engagement. 	Involve
South Eastern Water Conservation and Drainage Board	High	Interested in surface water and productive farming practices. The Board has local knowledge and valuable stakeholder connections. Responsible for the significant drainage system across the Limestone Coast and are responsible for infrastructure such as bridges.	<ul style="list-style-type: none"> To understand the regional plan development process. To be engaged to provide information into the planning process and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented. Contact directly for advice on regional contacts to include in the engagement. 	Involve
Local Government				
Local Government Association SA	High	Represent all councils in SA and advocate for appropriate	<ul style="list-style-type: none"> To understand the regional plan development process, how councils will be involved through the process 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		involvement in planning matters.	<p>and the level of influence councils have on the outcomes.</p> <ul style="list-style-type: none"> • To be kept informed of the planning progress. • To have information for sharing with councils. 	
<p>Councils (Elected Members and staff):</p> <ul style="list-style-type: none"> • Wattle Range Council • Naracoorte Lucindale Council • Tatiara District Council • District Council of Grant • City of Mount Gambier • District Council of Robe • Kingston District Council 	High	<p>Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities.</p> <p>councils have knowledge of local interests and priorities and will have a role in implementing the plan.</p>	<ul style="list-style-type: none"> • To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. • To be involved in the detail of local policy setting. • Contact directly for advice on contacts to include in the engagement. • Provide materials to promote the consultation and planning process with their communities. (e.g. through promotion on their websites, social media channels etc.) • Can play a role in the provision of venues for consultation events. 	Involve
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future	<ul style="list-style-type: none"> • To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		applications and opportunities.		
Limestone Coast LGA	High	Key conduit between PLUS and local councils, seek to establish an ongoing partnership to identify and share relevant information and shape and refine draft regional plan.	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. 	Involve
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities and the state government. The committee members are responsible for ensuring councils remain informed and engaged.	<ul style="list-style-type: none"> • To be made aware and kept updated of the planning process. • Face to face committee meetings. • Provision of suitable information and resources to share with their councils. • Briefings of input received from councils and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Peak Planning and Industry Bodies				
Regional Development Australia Limestone Coast	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with relevant regional stakeholders.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To share input on regional priorities • To be kept informed of the planning progress. • To have information for sharing with industry groups. • Contact to identify key regional stakeholders to engage with. 	Involve
Peak Planning bodies <ul style="list-style-type: none"> • Urban Development Institute of Australia (SA) • Property Council of Australia (SA) • Master Builders Association (SA) • Housing Industry Association (SA) • Planning Institute of Australia (SA) • Australian Institute of Building Surveyors (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<p>Peak Industry Bodies</p> <ul style="list-style-type: none"> • Agriculture (Primary Producers, Livestock SA, Grain Producers SA, Wine Grape Council of South Australia, Dairy Farmers Assoc. SA, Grassland Society) • Limestone Coast Food and Agribusiness Cluster • SACOME • Tourism (South Australian Tourism Industry Council) • Business (Business SA, Riddoch Business and Community Assoc) • Fisheries (Wild Catch Fisheries SA, SA Oyster Growers Assoc, Abalone Industry Assoc. SA) • Transport (Freight Council SA, RAA, SA Road Transport Association) • Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) • Conservation Council • SA Council of Social Services (SACOSS) 	High	<p>Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic and environmental sustainability. Holders of significant knowledge in their areas of interest.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Providers, business, public and community groups				
Utilities <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks • Australian Telecommunications Authority • Waste management providers 	High	Future provision of utilities in region and state-wide. May have own investment plans that should be considered.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities • To be kept informed of the planning progress. 	Involve
Local services <ul style="list-style-type: none"> • Health Advisory Councils • Local schools • Local social services 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Involve
Local associations, community groups, business groups and industry groups <ul style="list-style-type: none"> • Ag Bureau • Tourism associations • Progress associations • Resident groups • Environment groups 	Medium	Want to see their towns and communities flourish and have the features they value protected. Holders of significant local knowledge and information sharers within the community	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
			<ul style="list-style-type: none"> Information and resources to share with their communities. 	
Traditional Owners Burrandies Aboriginal Corporation	High	Interest in protection of Country, provision of services infrastructure, housing, and employment opportunities	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of influence and begins to build positive relationships for ongoing conversations around land use planning.</p>	Involve
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. Need clear information about the regional planning process and what is proposed. 	Consult
Landowners/Business owners	Medium	Significant local knowledge and interest in regional and township development.	<ul style="list-style-type: none"> To understand the regional plan development process and how they will be involved through the process. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		<p>May have own investment plans that should be considered.</p> <p>Concern in how plan will impact operations.</p>	<ul style="list-style-type: none"> • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	
Residents and general public	Medium	Varying level of interest in regional and township development.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to quarterly meeting schedule.
Local Government Regional Planning Committee	Align engagement to meeting schedule.
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Local associations, community groups, business groups, industry groups, councils, RDA, LGA	May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation periods for them to formulate a response and sign it off at meetings.
Indigenous Leaders and organisations	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
General community and business	Provide a range of opportunities to enable participation outside of business hours.
All	Accessible easy to understand information about the regional plan process and how to get involved.

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops.	Councils, LGA, RDA, Agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the Limestone Coast regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Letter	Advise Members of Parliament of the regional planning process and opportunities to get involved.	State and Federal Members of Parliament	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.	-	September 2022
Local Government Regional Planning Committee meeting	Provide information about the regional planning process (e.g. presentation and factsheet) at a committee meeting.	Local Government Regional Planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional face to face workshops	Deliver face to face workshop(s) in the region with councils, LGA, RDA, Landscape Board, locally based services,	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	associations, community groups, business and industry groups		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	Peak Planning Bodies, Utilities, Peak Industry Groups	November 2022
State agency face to face workshop(s)	Deliver a face-to-face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions	State Agencies	Nov to Dec. 2022
Online survey	Prepare online survey for community, businesses and those not able to attend workshops. This could include use of social pinpoint to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the engagement summary report and to communicate the next steps in the project	All	December 2022

Engagement activity	Description	Stakeholders	Timing
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakehdoler workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

3. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government agencies, a comprehensive review of the SPPs has been undertaken, to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council CEOs have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- Limestone Coast Local Government Association have been invited to partner with SPC to develop the regional plan, with a memorandum of understanding to be established to guide these ongoing partnerships.
- A Local Government Strategic Planning Committee has been established to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Introductory conversations have been held with the Regional Development Australia Limestone Coast.

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plans. A summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Table 1 - Existing Reports, Plans and Strategies

Title	Summary of Relevance to regional plan	Engagement to Date
District Council of Grant <i>Mount Gambier Airport Master Plan 2016-2026</i>	Guides long-term continual improvement, sustainability, accountability and growth of the airport - including reserving land for future use (both aviation and non-aviation related).	Consultation occurred throughout the preparation of the master plan, with key stakeholders, identified as: <ul style="list-style-type: none"> • Airlines • Local airline agents • Regulatory bodies • Local and State councils • General aviation users • Aeromedical organisations • Airport businesses

Title	Summary of Relevance to regional plan	Engagement to Date
District Council of Grant <i>Economic Development Framework 2016-2019</i>	The framework guides economic development efforts and initiatives of the council.	Nil details available
District Council of Grant and City of Mount Gambier <i>Greater Mount Gambier Master Plan (2008)</i>	Forming a standalone volume of the Limestone Coast Region Plan and Planning Strategy for Regional South Australia, it sets directions for future growth of Greater Mount Gambier by identifying where different land uses such as housing, industry and retailing activity should – and should not – be located.	This was a collaborative project between the two councils and facilitated by Planning SA.
District Council of Grant <i>Industrial Land Review and Master Plan (2016)</i>	Reviewed industrial land supply and projected demand to ensure: <ul style="list-style-type: none"> • protection of existing industrial land • rolling 15 year ‘industrial land bank’ to enable a planned supply of industrial land is available to meet future demand • ongoing availability of immediate supply of industrial land that is ‘development ready’ Makes recommendations for rezoning of sites.	Nil details available
District Council of Grant <i>Port MacDonnell Urban Design Framework and Master Plan</i>	Guides future development of public spaces within Port MacDonnell.	<ul style="list-style-type: none"> • Meetings with council and the public meetings. • Workshops with key stakeholders. • ‘Open house’ design session. • Community ‘drop in’ session. • Community ‘walk around’. • Publicity through flyers, a letterbox drop, local newspaper article and radio interviews. • Written and verbal feedback.
District Council of Grant <i>River & Coastal Communities Urban Design Framework and Master Plan</i>	Guides the future development and sustainability of the river and coastal communities within the council area.	<ul style="list-style-type: none"> • Community meetings. • Meetings with council. • Written and verbal feedback.
District Council of Grant	Provides a vision for the zoning of rural living and township land, and sustainable development activity into the future.	<ul style="list-style-type: none"> • Community meetings. • Meetings with council. • Written and verbal feedback.

Title	Summary of Relevance to regional plan	Engagement to Date
<i>Rural Living and Township zone boundaries review and master plan</i>		
District Council of Grant <i>Mount Gambier & Districts Sale Yards Master Plan 2018 – 2028</i>	A forward plan to assist with good management, a plan for infrastructure that allows safe, convenient and viable transactions of stock in the region.	Nil details available.
District Council of Grant <i>Strategic Plan 2022-2030</i>	Outlines the vision, mission and strategies for the district.	Engagement undertaken in accordance with the requirements of the Local Government Act 1999.
District Council of Grant <i>Tarpeena Community Plan</i>	Guides future development of public conveniences, town entrances, recreational facilities, public lighting, tourist facilities, community facilities, community transport safety and environmental amenity within Tarpeena.	Community forum.
District Council of Grant <i>Transport Asset Management Plan</i>	Guides future development of and long-term strategic management of infrastructure transport assets.	Nil details available.
Kingston District Council <i>2019-2029 Community Plan</i>	Outlines the vision, mission and strategies for the district.	Engagement undertaken in accordance with the requirements of the Local Government Act 1999.
City of Mount Gambier <i>Mount Gambier Growth Strategy 2017-2027</i>	Economic strategy identifying opportunities and strategic options for Mount Gambier.	Nil details available.
City of Mount Gambier <i>Building a connected regional city – digital strategy 2016</i>	Digital strategy and action plan.	Nil details available.
City of Mount Gambier <i>Partnership Priorities and Advocacy 2021-2022</i>	Advocates and identifies community issues and concerns and provides recommendation on how to improve services for the city and the Limestone Coast region.	Nil details available.

Title	Summary of Relevance to regional plan	Engagement to Date
City of Mount Gambier <i>CBD Guiding Principles 2022</i>	Guiding principles for the activation of Mount Gambier CBD.	Nil details available.
City of Mount Gambier <i>Strategic Plan 2020-2024</i>	Outlines the vision, mission and strategies for the council area for the period 2020-2024.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
City of Mount Gambier <i>Sport, Recreation, Open Space Strategy</i>	The Strategy provides a strategic direction for open spaces. Includes an audit (supply/demand) of each open space area. This Strategy will strategically guide the future provision, development and management of open space.	<ul style="list-style-type: none"> • Meetings with council. • Targeted interviews and discussions with identified stakeholders. • Workshops with key stakeholders. • Online Surveys. • Community 'pop-up' sessions. • Publicity through banners, flyers, a letterbox drop, local newspaper article and radio interviews. • Written and verbal feedback.
City of Mount Gambier <i>Blue Lakes Sports Park Masterplan</i>	<u>Awaiting endorsement by council.</u> Guides the development, utilisation and redevelopment of facilities at the Blue Lake Sports Park.	<ul style="list-style-type: none"> • Meetings with council. • Targeted interviews and discussions with identified stakeholders. • Workshops with key stakeholders. • Online Surveys. • Community 'pop-up' sessions. • Written and verbal feedback.
Naracoorte Lucindale Council <i>Naracoorte Lucindale Structure Plan 2035 (Adopted 2018)</i>	Developed with consideration to the Limestone Coast Regional Plan. Highlights land use patterns, land capability, transport, zoning and economic development. Provides a list of potential DPAs.	Nil details available
Naracoorte Lucindale Council <i>Strategic Plan 2016-2026</i>	Links to the Limestone Coast Regional Plan and outlines the vision, mission and strategies for the council area.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Naracoorte Lucindale Council <i>Lucindale Township Masterplan 2019 (Adopted 2019)</i>	Provides recommendations for future development of Lucindale, existing constraints to development, land use, zoning, etc.	Community workshops.
Naracoorte Lucindale Council	Provides direction for future development of the Frances township.	Community meetings.

Title	Summary of Relevance to regional plan	Engagement to Date
<i>Frances Masterplan 2019 - 2029 (Adopted 2019)</i>		
Naracoorte Lucindale Council <i>Naracoorte Town Centre Rejuvenation Plan (Adopted 2021)</i>	Guides land use, infrastructure development and tourism for the Naracoorte town centre.	<ul style="list-style-type: none"> • Preliminary online survey. • Stakeholder workshops and forums. • A consultation hub in the Town Hall. • Targeted interviews and discussions with stakeholders.
Naracoorte Lucindale Council <i>Naracoorte Regional Sports Centre Masterplan (Adopted 2020)</i>	Guides the development and utilisation of the Sports Centre site and the redevelopment of recreational facilities.	<ul style="list-style-type: none"> • Interviews. • Surveys. • Face-to-face on-site meetings.
Naracoorte Lucindale Council <i>Naracoorte Aerodrome Masterplan 2018-2038 (Adopted 2018)</i>	Provides direction for infrastructure improvements, future development and land use protection of the aerodrome.	Nil details available.
District Council of Robe <i>Community Plan 2019-2039</i>	Outlines the vision, mission and strategies for the council area for the period 2019 - 2039.	Feedback and comments were sought by council during a community consultation period.
District Council of Robe <i>Lake Butler Marina Review</i>	Reviews the Lake Butler Marina site represents and has identified a significant development opportunity.	<ul style="list-style-type: none"> • Engagement with council and the Lake Butler Marina Advisory Group. • Ad hoc discussions have occurred with fishermen and lease owners.
District Council of Robe <i>Robe 2050</i>	Current project - Community Consultation period has recently been completed (July 2022) The project will develop a long-term plan for the township of Robe.	Online survey.
District Council of Robe <i>Fox Beach Dune Erosion Assessment Report 2018</i>	Provides an assessment of erosion and coastal processes; identifies long term erosion and inundation risk assessment under sea level rise; and identifies and evaluates potential adaptation options. Has direct links to development plan provisions and land use planning matters.	Nil details available.

Title	Summary of Relevance to regional plan	Engagement to Date
District Council of Robe <i>Hooper Beach Dune Erosion Assessment Report 2018</i>	Provides an assessment of erosion and coastal processes; identifies long term erosion and inundation risk assessment under sea level rise; and identifies and evaluates potential adaptation options. Has direct links to development plan provisions and land use planning matters.	Nil details available.
District Council of Robe <i>Robe Obelisk Landslide Stability Assessment 2018</i>	Provides an engineering and geotechnical assessment of the current condition of the coastline and recommendations for the site.	Nil details available.
District Council of Robe <i>Robe Coastline Monitoring Roadmap 2020</i>	The framework for the monitoring of physical characteristics of the coastline (the coastal units).	Nil details available.
District Council of Robe <i>Analysis of beach and nearshore profiles and shoreline 2020</i>	Provides details of the historical changes to beaches and cliffs in the Robe DC region.	Nil details available.
Tatiara District Council <i>Tatiara Economic Development and Tourism Strategy</i>	Provides a framework to address key challenges and with actions to promote economic development, for the delivery of economic development activities.	Nil details available.
Tatiara District Council <i>Strategic Plan 2020-2030</i>	Outlines the vision, mission and strategies for the council area for the period 2016 - 2026.	Engagement undertaken in accordance with the requirements of the Local Government Act 1999.
Tatiara District Council <i>Master Plans of Recreation Reserves in Bordertown and Mundulla.</i>	Estimated completion Aug-Sept 2022. The Master Plans involve background research and context, including demographics, trends, site analysis, needs, gaps and opportunities.	Nil details provided.
Wattle Range Council <i>Community Town Plans</i>	Provide a vision for each town, strategic approaches future development in each township.	Public meetings.
Wattle Range Council	Supports and reinforces the development controls contained in the council's Strategic Land Use	<ul style="list-style-type: none"> • On-site pop-up studio. • On-line surveys.

Title	Summary of Relevance to regional plan	Engagement to Date
<i>Penola Town Centre Design 2021</i>	Planning. Provides a masterplan for the town centre of Penola.	
Wattle Range Council <i>Millicent Town Centre Design 2021</i>	Supports and reinforces the development controls contained in the council's Strategic Land Use Planning. Provides a masterplan for the town centre of Millicent.	<ul style="list-style-type: none"> • On-site pop-up studio. • On-line surveys.
Wattle Range Council <i>Strategic Plan 2018 – 2021</i>	Outlines the vision, mission and strategies for the council area for the period 2018-2021.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Wattle Range Council <i>Millicent Sale Yards Review</i>	Reviewed site specific current activities and possible alternative land uses for the site.	Nil details available.
Wattle Range Council <i>Wattle Range Council Strategic Land Use Plan 2022</i>	25 Year Strategic Land Use Plan for the council Area.	Nil details available.
Wattle Range Council <i>Wattle Range Food Precincts 2020</i>	Investigation highlighting infrastructure gaps across electricity, gas, water, transport and planning for food processors. WRC is a major producer of dairy, beef, potatoes, onions, wine, grains and plantation timber. WRC wish to expand the food processing sector to generate employment in the region.	Nil details available.
Limestone Coast Local Government Association (LCLGA) <i>Regional Growth Plan 2018</i>	Regional growth plan, including infrastructure needs, population data and employment needs for the Limestone Coast.	Nil details available.
Limestone Coast Local Government Association (LCLGA) <i>Limestone Coast Regional Growth Strategy – Action Plan 2018</i>	Supports the implementation of the Limestone Coast Regional Growth Strategy.	Nil details available.
Limestone Coast Local Government Association (LCLGA) <i>Limestone Coast Regional Growth Strategy – Technical Report 2018</i>	Technical report for the Strategy and Action Plan as detailed above.	Nil details available.

Title	Summary of Relevance to regional plan	Engagement to Date
Limestone Coast Local Government Association (LCLGA) <i>Strategic Plan 2020-2025</i>	Sets the pathway for the LCLGA to deliver the regional outcomes	Nil details available.
Regional Development South Australia (RDSA) <i>The Regional Blueprint</i>	Provides an overview of regional SA and a fully scoped investment pipeline from conceptual through to shovel ready projects.	Developed through continuous input by public and private stakeholders.
Regional Development Association Limestone Coast (RDALC) <i>Rail corridor and freight analysis for the Limestone Coast and South West Victoria</i>	Maps supply chains and road and rail transport costs of the hypothetical reinstatement of the rail line between Mount Gambier and Heywood, as well as between Mount Gambier and Wolseley.	Nil details available.
Regional Development Association Limestone Coast (RDALC) <i>Limestone Coast - a prospectus of priorities</i>	Showcases the assets of the Limestone Coast region and outlines a series of priority areas and actions that leverage the region's competitive advantages.	Nil details available.
Regional Development Association Limestone Coast (RDALC) <i>Strategic Plan 2019-2022</i>	The plan has been developed to drive regional development and adapt to change.	Nil details available.

Current and Proposed Strategic Investigations + Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government bodies and Councils that are proposed, or currently underway, and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, any stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the relevant regional plan/s.

In accordance with the *Local Government Act 1999*, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process.

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (To answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (Prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e. in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (To answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (Prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> ▪ All relevant information was made available, and people could access it. ▪ People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> ▪ Engagement includes ‘closing the loop’ Engagement included activities that ‘closed the loop’ by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> ▪ The engagement was reviewed, and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made ▪ Reviewed but no system for making recommendations ▪ Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> ▪ Engagement is facilitated and valued by planners 	Project Manager or equivalent	<p>Identify key strength of the Charter and Guide</p> <p>Identify key challenge of the charter and Guide</p>	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (e.g. stakeholder workshop, submission, open day): _____

Date: _____

I am a (resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. □	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	

5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	
6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached e.g. sent to, invited, distribution extent, webpage hits.	Number participating e.g. number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council Website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance, if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view. (Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	

ENGAGEMENT PLAN

Murray Mallee Regional Plan

Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

regional plans play a significant role in identifying land and long-term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15–30-year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Murray Mallee Region (Fig.1). It is in three parts:

1. Overarching approach for all regional plans (except for Greater Adelaide which will be prepared separately)
2. Murray Mallee Region stakeholders and engagement activities
3. Other background information

The Murray Mallee Region contains the following council areas (in addition to a large unincorporated area in the northern part of the Region):

- Berri Barmera Council
- Coorong District Council
- District Council of Karoonda-East Murray
- District Council of Loxton Waikerie
- Mid Murray Council
- Renmark paringa Council
- Rural City of Murray Bridge
- Southern Mallee District Council

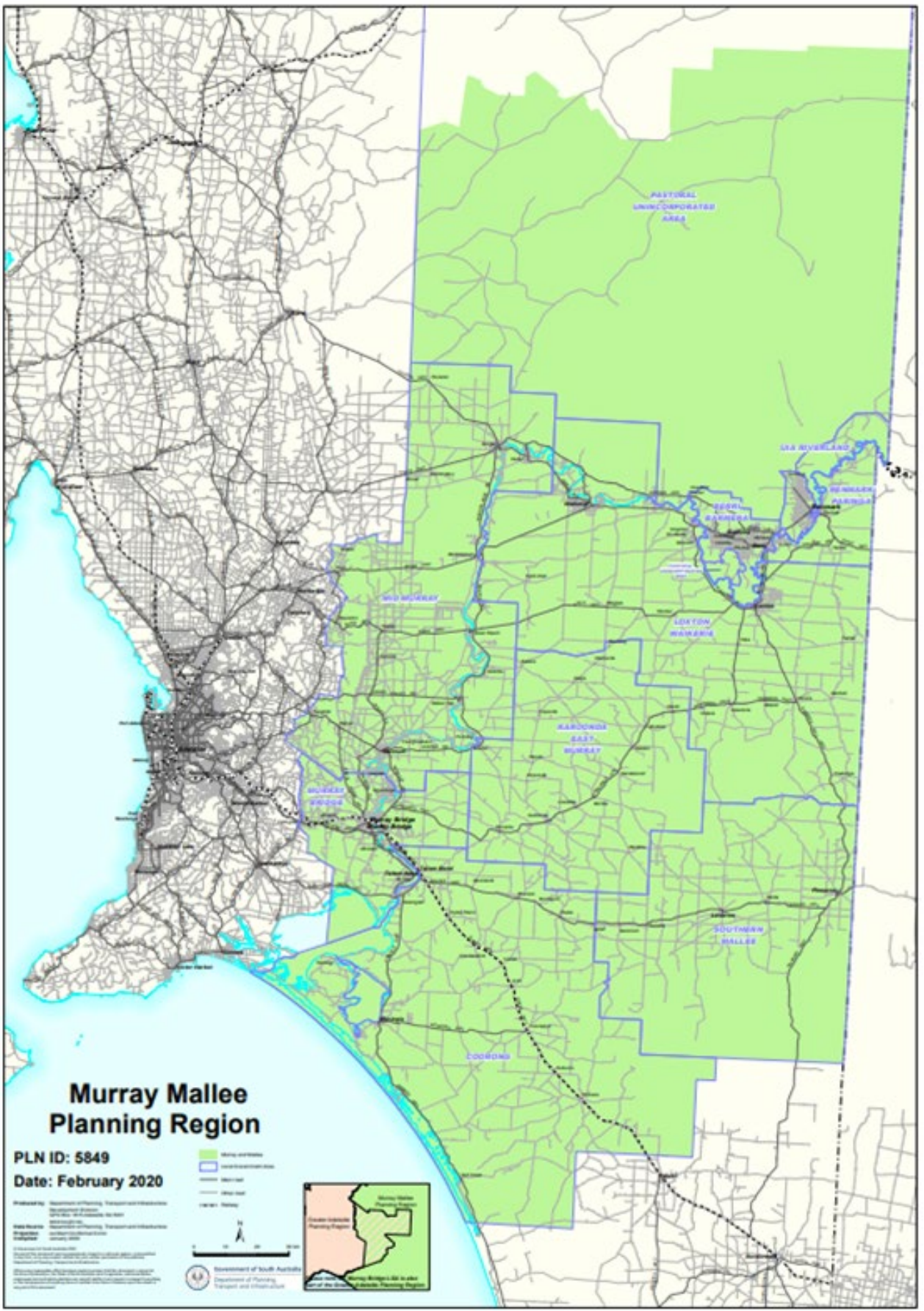


Figure 1. Murray Mallee Planning Region.

1. Overarching engagement approach for all country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for the country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of the country regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history

Aspects outside of the scope of influence include:

- The *Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all country regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

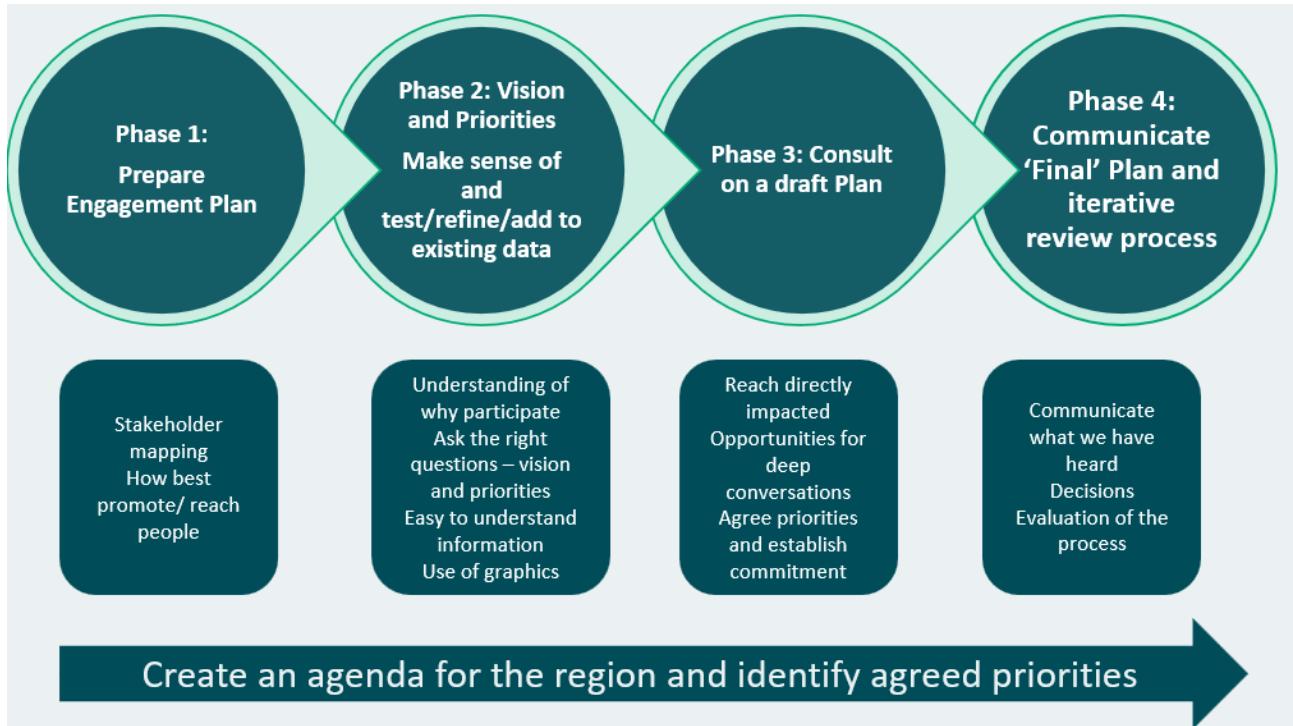


Figure 2 – Engagement approach to prepare regional plans

Phase 1 – prepare engagement plan

Timing – Sept 2022

Phase 2 - early engagement (vision and priorities)

Timing – Oct-Dec 2022

Level of engagement – INVOLVE

Objectives	<ul style="list-style-type: none">• To raise awareness of the development of the regional plan, why it is important and how community and stakeholders can be involved.• To build relationships and trust with key stakeholders.• To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region.• To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan.• To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
Key Messages	<ul style="list-style-type: none">• A new regional plan is being prepared for the Murray Mallee region to set the direction for future planning and development in the region.• The plan is being prepared by the State Government/State Planning Commission and they want input from stakeholders and community groups to ensure the plan best meets the region's needs. <p>Role of regional plans</p> <ul style="list-style-type: none">• Regional plans have an important role in planning for the future.• They identify how growth and change will occur in our regions over a 15-30 year period• The regional plan will look at:<ul style="list-style-type: none">○ Where houses and jobs will go○ How they will be serviced○ What infrastructure they need and how it will be provided○ Different growth scenarios – we can't see the future, but we can be prepared for it.• Regional plans will make recommendations about future zoning and how land can be developed.• Regional plans will ensure infrastructure can be delivered to support growing communities and business.• Regional plans set the direction for future planning and development of South Australia.• Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none">• Regional plans are prepared by the independent State Planning Commission.

	<ul style="list-style-type: none"> • Regional plans must be approved by the Minister for Planning before taking affect. • Regional plans must be consistent with State Planning Policies which provide a vision for South Australia's planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> • Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. • We are genuinely interested in your views about what you would like to see into the future. • We will keep you informed and provide feedback on the end result. • Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. • We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> • The State Government/State Planning Commision wants to work with the Murray and Mallee region's industry and stakeholders to identify a vision and priorities for the Murray Mallee region. • What issues and opportunities do you see for land use planning, infrastructure and the public realm in the Murray Mallee region? What do you think is needed to support the sustainable growth of the region? • The input gathered will be considered and used to prepare the draft the Murray Mallee Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
<p>Key lines of enquiry</p>	<ul style="list-style-type: none"> • What is your vision for your region for the next 30+ years? • What would make it a great place to live? • What are the opportunities for the region? • What makes your region unique? • What makes your region strong? • What makes your region diverse? • How would you like your region to grow? • What would help it grow in this way? • What does your region need to set it up for success? • What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan	
Timing – Mid 2023	
Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for the Murray Mallee region to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Murray Mallee region’s community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Murray Mallee region’s community, industry and stakeholders on the draft Murray Mallee Regional Plan. • The feedback received will be considered and used to update and finalise the Murray Mallee Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – Communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> • To share the final regional plan with the community and stakeholders. • To share what we heard and thank people for their participation. • To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> • A new regional plan has been finalised for the Murray Mallee region that sets the direction for future planning and development in the region. • The plan has been prepared by the State Government/State Planning Commission using input gathered from the Murray Mallee region's community and stakeholders over 2022 and 2023. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • Key features of the new plan include... (TBC) • The plan will now commence implementation through... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail please refer to Section 2)

State-wide workshops	Regional workshops
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans • We will engage early and use different tools and tactics that enable people to participate • We will be open and transparent about the scope of influence
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes times, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
<p>Engagement is genuine</p>	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have ‘buffers’ and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
<p>Engagement is inclusive and respectful</p>	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
<p>Engagement is fit for purpose</p>	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.
<p>Engagement is informed and transparent</p>	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible.

Charter principles	Principles in action
	<ul style="list-style-type: none"> • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Murray Mallee Region stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and Government Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> • Grey – Rowan Ramsey MP • Barker – Tony Pasin MP • Stuart – Geoff Brock MP • Hammond - Adrian Pederick MP 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. • Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and priorities. Will be responsible for delivery of relevant parts	<ul style="list-style-type: none"> • That they will be involved quarterly group meetings, setting priorities, supporting agency participation, and signing off on plan content. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		of the plan. Role in facilitating involvement of their agencies in the planning process.		
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science • Department of Primary Industries and Regions • Department for Trade and Investment <ul style="list-style-type: none"> ○ State Planning Commission 	High	<p>Consideration of impacts, opportunities, and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> ○ Planning and Land Use Services • Department of Treasury and Finance • Department of the Premier and Cabinet • Environment Protection Authority • Green Industries SA • SAFECOM (Country Fire Service) • SA Health • SA Housing Authority • South Australian Tourism Commission • South Australia Police • Office for Recreation, Sport and Racing 				
Commissioner for Aboriginal Engagement (SA)	High	Have an interest in appropriate engagement with First Nations groups.	<ul style="list-style-type: none"> • Direct contact to obtain advice on engagement approach. • Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities. 	Consult
Murraylands and Riverland Landscape Board	High	Interested in sustainable land, water and conversation management practices.	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be engaged to provide information into the planning process and through 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		The Landscape Boards have local knowledge and valuable stakeholder connections.	<p>the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented.</p> <ul style="list-style-type: none"> • Contact directly for advice on regional contacts to include in the engagement. 	
Local Government				
Local Government Association SA	High	Represent all councils in SA and advocate for appropriate involvement in planning matters.	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. 	Involve
<p>Councils (Elected Members and staff):</p> <ul style="list-style-type: none"> • Berri Barmera Council • Coorong District Council • District Council of Karoonda-East Murray • District Council of Loxton Waikerie • Mid Murray Council • Renmark Paringa Council 	High	<p>Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities.</p> <p>Councils have knowledge of local interests and priorities and will have a role in implementing the plan.</p>	<ul style="list-style-type: none"> • To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. • To be involved in the detail of local policy setting. • Contact directly for advice on contacts to include in the engagement. • Provide materials to promote the consultation and planning process 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Rural City of Murray Bridge Southern Mallee District Council 			<p>with their communities. (e.g. through promotion on their websites, social media channels etc).</p> <ul style="list-style-type: none"> Can play a role in the provision of venues for consultation events. 	
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future applications and opportunities.	<ul style="list-style-type: none"> To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve
Outback Communities Authority	High	State Government Authority that assumes Local Government like role in the unincorporated outback areas of SA.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	Involve
Murraylands and Riverland LGA	High	Key conduit between PLUS and local councils, establish an ongoing partnership (through MoU) to identify and share relevant information	<ul style="list-style-type: none"> To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		and shape and refine draft regional plan.	<ul style="list-style-type: none"> To be kept informed of the planning progress. To have information for sharing with councils. 	
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities, and the state government. The committee members are responsible for ensuring councils remain informed and engaged.	<ul style="list-style-type: none"> To be made aware and kept updated of the planning process. Face to face committee meetings. Provision of suitable information and resources to share with their councils. Briefings of input received from councils and how the information is being used. 	Involve
Peak Planning and Industry Bodies				
Regional Development Australia Murraylands and Riverland	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To share input on regional priorities To be kept informed of the planning progress. To have information for sharing with industry groups. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		relevant regional stakeholders.	<ul style="list-style-type: none"> Contact to identify key regional stakeholders to engage with. 	
<p>Peak Planning bodies</p> <ul style="list-style-type: none"> Urban Development Institute of Australia (SA) Property Council of Australia (SA) Master Builders Association (SA) Housing Industry Association (SA) Planning Institute of Australia (SA) Australian Institute of Building Surveyors (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To be engaged to provide input on state-wide or regional priorities To be kept informed of the planning progress. 	Involve
<p>Peak Industry Bodies</p> <ul style="list-style-type: none"> Agriculture (Primary Producers, Livestock SA, Grain Producers SA, Wine Grape Council of South Australia, Dairy farmers Assoc. SA, Grassland Society) SACOME South Australian Tourism Industry Council Business SA 	High	Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic, and environmental sustainability. Holders of significant knowledge in their areas of interest.	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. To be engaged to provide input on state-wide or regional priorities To be kept informed of the planning progress. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Fisheries (Wild Catch Fisheries SA, SA Oyster Growers Assoc, Abalone Industry Assoc. SA) • Transport (Freight Council SA, RAA, SA Road Transport Association) • Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) • Conversation Council • SA Council of Social Srevicees (SACOSS) 				
Providers, business, public and community groups				
Utilities <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks • Australian Telecommunications Authority • Waste management providers 	High	Future provision of utilities in region and state-wide. May have own investment plans that should be considered.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities • To be kept informed of the planning progress. 	Involve
Local services <ul style="list-style-type: none"> • Health Advisory Councils • Local schools • Local social services 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
			<ul style="list-style-type: none"> To be engaged to provide input on regional priorities. To be kept informed of the planning progress. 	
<p>Local associations, community groups, business groups and industry groups</p> <ul style="list-style-type: none"> Ag Bureau Tourism associations Progress associations Resident groups Environment groups <p>For example:</p> <ul style="list-style-type: none"> Murraylands Food Alliance Murray River, Lakes & Coorong Tourism Mallee Business Association Coorong Water Security Advisory Group Coomandook Agricultural Bureau Loxton Chamber of Commerce Riverland West Chamber of Commerce Destination Riverland Business Murray Bridge Monarto Agricultural Bureau 	Medium	<p>Want to see their towns and communities flourish and have the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community.</p>	<ul style="list-style-type: none"> To understand the regional plan development process and how they and the community will be involved through the process. To be engaged to provide input on regional priorities. To be kept informed of the planning progress. Information and resources to share with their communities. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> Community and environmental groups Progress associations 				
<p>Traditional Owners</p> <p>Ngarrindjeri, Peramangk, Ngadjuri, Wilyakali, the First Peoples of the River Murray and Mallee Region.</p> <ul style="list-style-type: none"> Ngarrindjeri Aboriginal Corporation Ngarrindjeri Regional Authority River Murray and Mallee Aboriginal Corporation First Nations of South Australia Aboriginal Corporation 	High	Interest in protection of Country, provision of services infrastructure, housing, and employment opportunities	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of influence and begins to build positive relationships for ongoing conversations around land use planning.</p>	Involve
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. Need clear information about the regional planning process and what is proposed. 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Landowners/Business owners	Medium	<p>Significant local knowledge and interest in regional and township development. May have own investment plans that should be considered. Concern in how plan will impact operations. RDA to advise on which groups are most important to engage with.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Consult
Residents and general public	Medium	Varying level of interest in regional and township development.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to quarterly meeting schedule.
Local Government Regional Planning Committee	Align engagement to meeting schedule.
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Local associations, community groups, business groups, industry groups, councils, RDA, LGA	May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation periods for them to formulate a response and sign it off at meetings.
Indigenous Leaders and organisations	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
General community and business	Provide opportunities to enable participation outside of business hours and community events.
All	Accessible easy to understand information about the regional plan process and how to get involved.

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops as well as appropriate workshop locations and promotion methods.	Councils, LGA, RDA, Agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Letter	Advise Members of Parliament of the regional planning process and opportunities to get involved.	State and Federal Members of Parliament	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.	-	September 2022
Local Government Regional Planning Committee meeting	Provide information about the regional planning process (e.g. presentation and factsheet) at a committee meeting.	Local Government Regional Planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional face to face workshops	Deliver face to face workshop(s) inviting councils, LGA, RDA, Landscape Board, Locally based services, associations,	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	community groups, business and industry groups		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	Peak Planning Bodies, Utilities, Peak Industry Groups	November 2022
State agency face to face workshop(s)	Deliver a face to face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions.	State Agencies	Nov to Dec. 2022
Online survey	Prepare online survey for community, businesses and those not able to attend workshops. This could include use of social pinpoint to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November 22 ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the engagement summary report and to communicate the next steps in the project.	All	December 2022

Engagement activity	Description	Stakeholders	Timing
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakeholder workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

3. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government agencies, a comprehensive review of the SPPs has been undertaken, to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council CEOs have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- The Murraylands and Riverland Local Government Association (MRLGA) have been invited to partner with SPC to develop the regional plan. A memorandum of understanding may be established to guide these ongoing partnerships.
- A Local Government Strategic Planning Committee has been established by PLUS to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Introductory conversations have been held with the Regional Development Australia Murraylands and Riverland (RDAMR) and the Outback Communities Authority (OCA)

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plan. A brief summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Table 1. Summary of existing council and RDA projects and strategies.

Document	Summary of Relevance to regional plan	Engagement to Date
Murray Darling Association Inc. <i>Vision 2025: Strategic Plan 2020-2025</i>	This Strategic Plan outlines the vision for the Murray Darling Association, which is the peak body for local government in the Murray-Darling Basin.	The Association works with and for member councils, engaging with national and state-based LGAs, regional organisations of councils, community members and leaders, governments and agencies.

Document	Summary of Relevance to regional plan	Engagement to Date
<p>Murraylands and Riverland Local Government Association (MRLGA)</p> <p><i>Murraylands and Riverlands Plan 2022</i></p>	<p>Developed from the Future Drought Fund, the plan revolves around building resilience in regional communities and sectors.</p>	<p>Led by RDAMR, and developed in partnership with RDAMR and MR Landscape Board.</p>
<p>MRLGA</p> <p>Draft Water Position Paper (including Regional Impact Statement)</p>	<p>This paper seeks to build a shared understanding of the value of water in the region and its future.</p>	<p>Developed by a working group comprised of key members of local government and the Murray Darling Association to represent community views.</p>
<p>MRLGA</p> <p><i>Murray and Mallee Regional Transport Plan</i></p>	<p>The 2030 Regional Transport Plan is a strategic level assessment of transport needs and priorities within the Region for the period from 2013 to 2030.</p>	<p>Prepared with significant input from relevant stakeholders.</p>
<p>MRLGA</p> <p><i>Regional Road Hierarchy Plan</i></p>	<p>The purpose of developing a regional road hierarchy plan is to enable all eight MRLGA councils to adopt a road hierarchy across the region.</p>	<p>Nil details available</p>
<p>MRLGA</p> <p><i>Rally for Riverland Advocacy Road Map (2019)</i></p>	<p>The Rally for Riverland Advocacy Road map articulates seven key priority areas for advocacy; provides a detailed and rich description of key issues and their possible impact on the community; articulates the community's aspirations for each priority area; and suggests possible responses.</p>	<p>Nil details available</p>
<p>MRLGA</p> <p><i>Regional Public Health Plan</i></p>	<p>This Plan acknowledges the role of local governments in public health and encourage the development of regional public health plans that support the collaboration of councils and stakeholders to improve regional public health outcomes.</p>	<p>Nil details available</p>
<p>MRLGA</p> <p><i>Regional Waste and Resource Recovery Strategy</i></p>	<p>The 2021-26 Regional Waste & Resource Recovery Strategy provides a framework for local solutions to enhance service delivery, manage costs and drive innovation in resource recovery.</p>	<p>Nil details available</p>
<p>MRLGA</p> <p><i>Regional Sport and Recreational Needs Review (2017)</i></p>	<p>The Regional Sport and Recreation Facilities Needs Review provides strategic directions and priorities for planning, allocation, development and management of the regional sport and recreation needs across the region.</p>	<p>Nil details available</p>

Document	Summary of Relevance to regional plan	Engagement to Date
Regional Development Australia Murraylands and Riverland (RDAMR) <i>2020-2023 Strategic Plan</i>	Outlines RDAMR’s vision for a world leading circular economy and provides guidance for industry and government bodies, businesses and community groups to align priorities to achieve better economic and social outcomes for the region.	Extensive consultation with regional communities, organisations and businesses.
RDAMR + Riverland Councils <i>Rally for Riverland Advocacy Roadmap</i>	A Social Indicators Strategy prepared for the areas within the Berri Barmera, Renmark Paringa and Loxton Waikerie Council areas. Identifies a shared vision and applies a ‘strategic lens’ for advocacy and priorities for the councils and RDA.	Stakeholder engagement undertaken in 2019/20
RDAMR + Riverland Councils <i>Riverland Social Indicators Project: Regional Profile and Wellbeing Indicators Report</i>	The vision of the Social Indicators Project seeks to celebrate the Riverland’s successes and understand barriers to prosperity and growth. The project creates a shared platform to advocate collectively and holistically for a better future for the Riverland Community.	Nil details available
RDAMR <i>Murraylands and Riverland Freight Transport Options 2021</i>	An investigation into the benefits and opportunities for the region of alternative road connectivity options.	Prepared with significant engagement with relevant stakeholders including Landscape Board, industry, community, and local, state and federal government.
RDAMR <i>Strategic Tourism Plan 2021-2024 (Murray River, Lakes & Coorong Tourism Alliance)</i>	Completed by the Murray River, Lakes & Coorong Tourism Alliance and supported by RDAMR, this plan focusses on growing the value and opportunities for the region, while also supporting ‘all of River’ partnerships to build the visitor economy along the length of the Murray in South Australia.	Developed with consideration of government and regional tourism plans, data and input from stakeholders and tourism operators.
Berri Barmera Council <i>Berri Barmera Draft Growth Strategy</i>	The draft Growth Strategy is a 25 year plan developed under council’s Strategic and Community Plan which details a shared vision, spatial framework and targeted initiatives to drive growth across the region, including identification of potential sites for rezoning.	The draft has been informed by early community consultation undertaken in 2021. Statutory consultation closed at the end July 2022 and included an online survey and two community drop-in sessions.

Document	Summary of Relevance to regional plan	Engagement to Date
Berri Barmera Council <i>Strategic Plan 2020-2025</i>	Outlines the vision, mission and strategies for the district.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Coorong District Council <i>Coorong Growth Strategy</i>	Investigates residential and commercial land supply, zoning and demand / supply market dynamics for key towns in the district. Short (5 year) and Long (5-20 year) vision and opportunities based on sound rational data and evidence.	Engagement undertaken with a range of stakeholders. Anticipated completed Sept 2022
Coorong District Council <i>Tintinara Airfield Residential Zone 2018</i>	Development Plan Amendment (DPA) was completed in 2018 and included in last version of Coorong Development Plan. The policy did not transition to the Planning and Design Code (Code) due to phasing of regional / metro councils. Council has engaged with Minister for Planning for reinstatement of policy in the Code. Council has since been advised that PLUS is committed to working with council to facilitate the rezoning process by way of a Code Amendment led by either the State Government or the State Planning Commission.	Engagement of the DPA was undertaken pursuant to the requirements of the <i>Development Act 1993</i>
Coorong District Council <i>Community Vision Plan 2021-2025</i>	Outlines the vision, mission and strategies for the council area.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
District Council of Karoonda East Murray <i>Karoonda Economic Development and Tourism Strategy</i>	Provides a roadmap for council and community to attract new investment, residents and arrest population decline. Targeted short-, medium- and long-term opportunities	Significant stakeholder and community consultation including workshops with key stakeholders
District Council of Karoonda East Murray <i>Community Vision 2040</i>	Communicates council's long-term aspirations and goals.	Community workshops held between December 2018 and August 2019.
Mid Murray Council <i>Our Plan 2020-24</i>	Identifies strategic goals, key activities and measures to deliver on council's priorities.	Thorough community consultation process was undertaken to inform the direction of the plan, and pursuant to <i>Local Government Act 1999</i> .

Document	Summary of Relevance to regional plan	Engagement to Date
Rural City of Murray Bridge <i>Community Plan 2016-32</i>	Articulates the community vision of 'Thriving Communities'. It identifies key themes and objectives that guide council's planning and decision making.	Developed with significant input from local stakeholders and community
Rural City of Murray Bridge <i>Murray Bridge Structure Plan</i>	Guides and accommodates projected population growth within Murray Bridge. The plan considers the infrastructure required to develop growth areas, noting however that future detailed investigations are required to resolve infrastructure and human services provision (identifying that these would be undertaken through the Code Amendment process).	Developed with significant input from local stakeholders and community
Rural City of Murray Bridge <i>The Murray Bridge Rural Communities Study</i>	Provides plans for Callington, Jervois, Monarto, Wellington, Woodlane, Monteith, Mypolonga and Woods Point to identify actions that council can undertake to support their ongoing sustainability.	Developed with significant input from local stakeholders and community
Rural City of Murray Bridge <i>Rural City of Murray Bridge Economic Development Strategy 2020-2032</i>	Identifies economic activities that may directly or indirectly impact upon land use planning and infrastructure matters for a regional plan.	Significant stakeholder and community engagement undertaken
District Council of Loxton Waikerie <i>Loxton Waikerie Growth Strategy (expected completion mid 2022)</i>	Identifies the requirements to encourage growth of residential, commercial, and industrial sectors, whilst continuing to support the strong agricultural and horticultural industries in the area.	Significant stakeholder and community engagement undertaken
District Council of Loxton Waikerie <i>Economic Development Report and Project Plan</i>	Guides economic development activities, encouraging strategically focussed actions-based investment.	Nil details available
District Council Loxton Waikerie <i>Waikerie Ageing Strategy 2020-2023</i>	Encourages active ageing in Waikerie, addressing outdoor space and buildings, transport, housing, social participation and inclusion, civic participation, communication and community support and health services.	Nil details available
District Council Loxton Waikerie <i>Waikerie Prosperity Strategy 2017</i>	A plan to position Waikerie as a go-to town for business investment, tourism and new residents	Nil details available

Document	Summary of Relevance to regional plan	Engagement to Date
Renmark Paringa Council <i>Community Plan 2021-2030</i>	Outlines the vision, strategic outcomes and goals for the council area.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Renmark Paringa Council Community Wastewater Management Scheme (CWMS) – multiple plans.	Investigates the current capacity of the wastewater network and design improvements to remove impediments to development/ economic activity	Nil details available
Renmark Paringa Council Jane Eliza Development – Masterplan and Code Amendment initiation	A masterplan to create a high-quality mixed-use estate with nationally significant marina, and a Code Amendment to be initiated to ensure zoning at the proposed Jane Eliza Development site reflects the preferred development outcomes.	Nil details available
Renmark Paringa Council <i>Houseboat Management Plan</i>	A plan to increase utilisation and growth in the houseboat sector in the Renmark Paringa Council area.	Nil details available
Southern Mallee District Council <i>2012-2025 Strategic Plan</i>	Outlines the long-term, shared goals and aspirations for the council area.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .

Current and Proposed Strategic Investigations + Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government bodies and councils that are proposed, or currently underway, and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, any stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the regional plan.

In accordance with the *Local Government Act 1999*, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process.

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e. in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> ▪ All relevant information was made available and people could access it. ▪ People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> ▪ Engagement includes 'closing the loop' Engagement included activities that 'closed the loop' by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> ▪ The engagement was reviewed and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made ▪ Reviewed but no system for making recommendations ▪ Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> ▪ Engagement is facilitated and valued by planners 	Project Manager or equivalent	Identify key strength of the Charter and Guide Identify key challenge of the charter and Guide	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (e.g. stakeholder workshop, submission, open day): _____

Date: _____

I am a (Resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. □	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	

5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	
6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached e.g. sent to, invited, distribution extent, webpage hits.	Number participating e.g. number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view.(Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	

ENGAGEMENT PLAN

Yorke Peninsula and Mid North

Regional Plan Engagement Plan

Initiated by the State Planning Commission (the Designated Entity)
October 2022

Contact details

PlanSA

Email: plansa@sa.gov.au

Phone: 1800 752 664

www.plan.sa.gov.au

Regional plans

The *Planning, Development and Infrastructure Act 2016* mandates the preparation of regional plans for each planning region within South Australia:

- Greater Adelaide
- Eyre and Western
- Far North
- Kangaroo Island
- Limestone Coast
- Murray Mallee
- Yorke Peninsula and Mid North.

A regional plan is a planning instrument that defines the South Australian Government's long term spatial vision for growth in a region. They focus on the integration of land use, transport and the public realm and application of State Planning Policies (SPPs) to each region.

Regional plans play a significant role in identifying land and long-term infrastructure needs to support sustainable growth in a region.

They spatially identify how growth and change can be accommodated in a region over a 15–30-year period including:

- Where houses and employment land will go
- How housing and population will be serviced
- What infrastructure is needed and how it will be provided
- Different growth scenarios (and implications for these scenarios).

Each regional plan will include:

- A long-term vision (over a 15-to-30-year period) for the region, and outcomes, targets and actions for land use, transport infrastructure and the public realm
- Maps and spatial plans that are relevant to the vision and priorities
- Contextual information about the region, including forward projections and statistical data and analysis
- Recommendations about the application of the Planning and Design Code in the region, including future zoning and infrastructure needs, and how land can be developed
- Identifies sufficient land supply to support housing diversity, affordable living and employment growth
- Contains clear principles for orderly development and the management of growth, including a hierarchy of plans to guide the form and intensity of settlements and the prioritisation of release of urban lands
- A framework for the public realm or infrastructure located within each region
- Performance indicators and targets to measure success in implementing the plan.

The Act requires that community and stakeholder engagement is undertaken to prepare and amend statutory instruments, including regional plans. The engagement must be guided by the state's Community Engagement Charter.

About this engagement plan

This engagement plan outlines the approach for undertaking engagement for the development of the new regional plan for the Yorke Peninsula and Mid North region (Fig.1). It is in three parts:

1. Overarching approach for all regional plans (except for Greater Adelaide which will be prepared separately)
2. Yorke Peninsula and Mid North region stakeholders and engagement activities
3. Other background information

The Yorke Peninsula and Mid North region contains the following council areas:

- District Council of Mount Remarkable
- District Council of Orroroo Carrieton
- District Council of Peterborough
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- Barunga West Council
- Clare and Gilbert Valleys Council
- Wakefield Regional Council
- Copper Coast Council
- Yorke Peninsula Council



Figure 1. Yorke Peninsula and Mid North Planning Region.

1. Overarching engagement approach for all country regional plans

Engagement purpose

The purpose of the engagement is to involve community and stakeholders in shaping visions and priorities for the country regional plans. The engagement will:

- Assist in understanding the vision and aspirations of regional communities that will help guide how development is undertaken in the longer-term
- Have authentic conversations with leaders within the community, key stakeholders, state agencies and councils who can work to ensure regional plans are delivered on the ground and have a positive and meaningful impact
- Raise awareness and build capacity within communities about the planning system to enable them to better participate in the planning of their region
- Have broad reach to enable those who are interested to contribute, while also having more targeted conversations creating depth to work through the range of planning issues facing the regions, including social and physical infrastructure
- Build on work that has already been undertaken to make sure the findings from previous engagement activities are not lost
- Close the loop with stakeholders and communities to inform them of the outcomes of the engagement process, and how they can access the final version/s of regional plans.

Scope of influence

Stakeholders and the community can influence the development of country regional plans by contributing to the following matters:

- Shaping the vision for their region for the next 30 years
- Identifying and defining regional priorities, as they relate to land use planning and the coordination of infrastructure and the public realm, including
 - Transport networks (road, rail, port, aviation)
 - Electricity
 - Water
 - Community infrastructure
 - Potential areas for land use change
- Providing relevant background or history

Aspects outside of the scope of influence include:

- The *Planning, Development and Infrastructure Act 2016*
- The legislative aspects of the Planning and Design Code and related instruments
- State Planning Policies.

Engagement phases

An overarching engagement approach for all country regional plans has been prepared. It outlines a four-phase approach to engagement (Fig.2). More details on each phase's objectives, key messages and lines of enquiry are provided in the following tables.

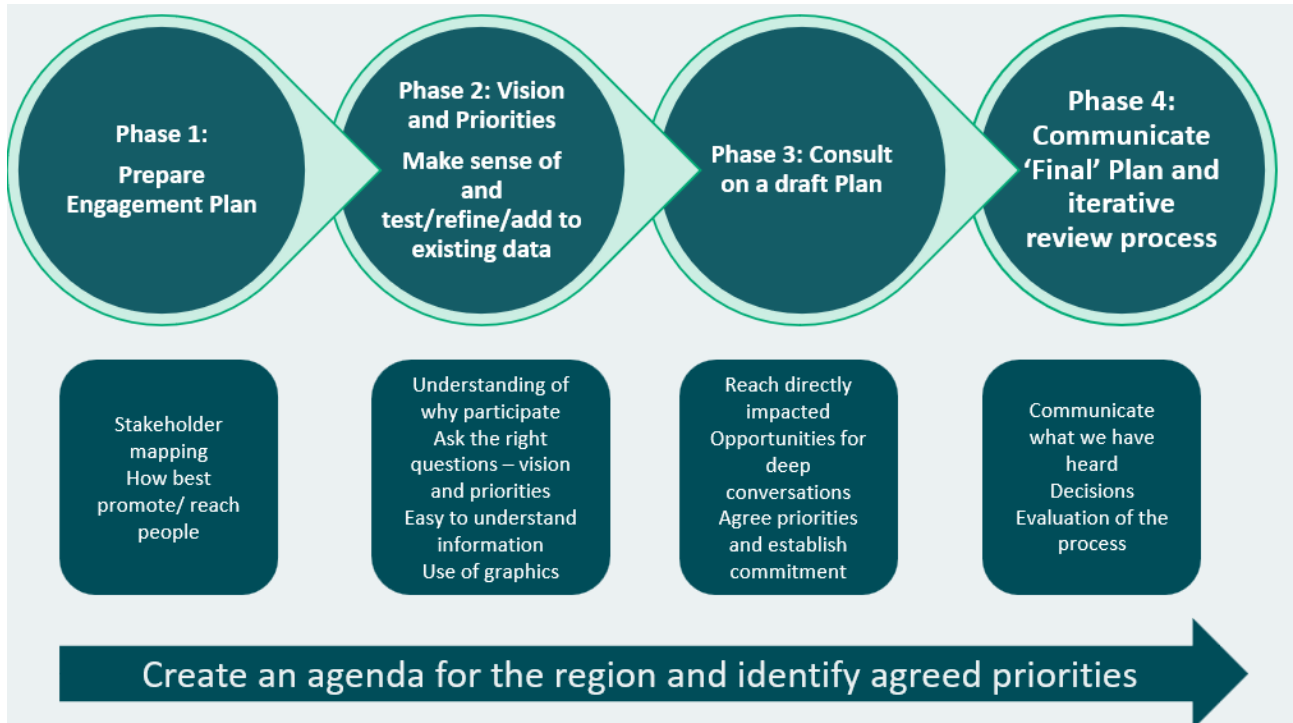


Figure 2 – Engagement approach to prepare regional plans

Phase 1 – prepare engagement plan

Timing – Sept 2022

Phase 2 - early engagement (vision and priorities)

Timing – Oct-Dec 2022

Level of engagement – INVOLVE

Objectives	<ul style="list-style-type: none">• To raise awareness of the development of the regional plan, why it is important and how community and stakeholders can be involved.• To build relationships and trust with key stakeholders.• To gather early input from community and stakeholders to inform the development of a vision and to identify priorities for the region.• To focus engagement on key stakeholders and groups that have a depth of knowledge to help shape the draft plan.• To close the loop and provide feedback at the end of the Phase about what was heard and how the input will be used to prepare the draft regional plan.
Key Messages	<ul style="list-style-type: none">• A new regional plan is being prepared for Yorke Peninsula and Mid North region to set the direction for future planning and development in the region.• The plan is being prepared by the State Government/State Planning Commission and they want input from stakeholders and community groups to ensure the plan best meets the region's needs. <p>Role of regional plans</p> <ul style="list-style-type: none">• Regional plans have an important role in planning for the future.• They identify how growth and change will occur in our regions over a 15-30 year period.• The regional plan will look at:<ul style="list-style-type: none">○ Where houses and jobs will go○ How they will be serviced○ What infrastructure they need and how it will be provided○ Different growth scenarios – we can't see the future, but we can be prepared for it.• Regional plans will make recommendations about future zoning and how land can be developed.• Regional plans will ensure infrastructure can be delivered to support growing communities and business.• Regional plans set the direction for future planning and development of South Australia.• Regional plans will include performance indicators and targets to help measure success. <p>The process</p> <ul style="list-style-type: none">• Regional plans are prepared by the independent State Planning Commission.

	<ul style="list-style-type: none"> • Regional plans must be approved by the Minister for Planning before taking affect. • Regional plans must be consistent with State Planning Policies which provide a vision for South Australia’s planning and development system. <p>Community Engagement Charter</p> <ul style="list-style-type: none"> • Engagement on the regional plans must be undertaken to meet the principles of the Community Engagement Charter. • We are genuinely interested in your views about what you would like to see into the future. • We will keep you informed and provide feedback on the end result. • Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose. • We will use a range of methods to communicate information and collect feedback in ways that are simple and convenient. <p>Call to action</p> <ul style="list-style-type: none"> • The State Government/State Planning Commision wants to work with the Yorke Peninsula and Mid North region’s industry and stakeholders to identify a vision and priorities for the Yorke Peninsula and Mid North region. • What issues and opportunities do you see for land use planning, infrastructure and the public realm in the Yorke Peninsula and Mid North region? What do you think is needed to support the sustainable growth of the region? • The input gathered will be considered and used to prepare the draft Yorke Peninsula and Mid North Regional Plan, which will be brought back to community and stakeholders for public consultation when ready.
<p>Key lines of enquiry</p>	<ul style="list-style-type: none"> • What is your vision for your region for the next 30+ years? <ul style="list-style-type: none"> • What would make it a great place to live? • What are the opportunities for the region? <ul style="list-style-type: none"> • What makes your region unique? • What makes your region strong? • What makes your region diverse? • How would you like your region to grow? <ul style="list-style-type: none"> • What would help it grow in this way? • What does your region need to set it up for success? <ul style="list-style-type: none"> • What are the opportunities for the next generation to be able to live and work in your region?

Phase 3 – consultation on the draft plan	
Timing – Mid 2023	
Level of engagement – CONSULT	
Objectives	<ul style="list-style-type: none"> • To seek feedback from community and stakeholders on the draft regional plan. • To test and refine the vision and priorities identified in phase 2 early engagement. • To continue the involvement of community and stakeholders in the development of the regional plan. • To gather feedback to enable the draft regional plan to be updated and finalised.
Key Messages	<ul style="list-style-type: none"> • A draft regional plan has been prepared for the Yorke Peninsula and Mid North region to set the direction for future planning and development in the region. • The draft plan has been prepared by the State Government/State Planning Commission using input gathered from the Yorke Peninsula and Mid North region’s community and stakeholders in the previous phase of engagement. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • The State Government/State Planning Commission wants feedback from the Yorke Peninsula and Mid North region’s community, industry and stakeholders on the draft Yorke Peninsula and Mid North Regional Plan. • The feedback received will be considered and used to update and finalise the Yorke Peninsula and Mid North Regional Plan.
Key lines of enquiry	<ul style="list-style-type: none"> • Does the vision express what you want for the future of the region? • Do the priorities address the most important issues and opportunities? • What do you like about the draft plan? • How do you think it could be improved?

Phase 4 – Communicating the final plan	
Timing – Late 2023	
Level of engagement - INFORM	
Objectives	<ul style="list-style-type: none"> • To share the final regional plan with the community and stakeholders. • To share what we heard and thank people for their participation. • To explain how the plan will be implemented.
Key Messages	<ul style="list-style-type: none"> • A new regional plan has been finalised for the Yorke Peninsula and Mid North Region that sets the direction for future planning and development in the region. • The plan has been prepared by the State Government/State Planning Commission using input gathered from the Yorke Peninsula and Mid North region’s community and stakeholders over 2022 and 2023. • Regional plans set the direction for future planning and development in South Australia. They are prepared for every region in our State and have an important role in planning for the sustainable growth of our regions. • Regional plans explore how regions are projected to grow and identify land for future housing and jobs, and what infrastructure is needed. They also make recommendations about future zoning and how land can be developed. • Key features of the new plan include... (TBC) • The plan will now commence implementation through... (TBC)

Approach to workshop delivery

Preparation of all regional plans is happening concurrently. As such there is a need to coordinate workshop delivery to manage consultation fatigue for organisations that have a statewide focus and will want to provide input into all plans. The following approach is proposed. (For more detail please refer to Section 2)

State-wide workshops	Regional workshops
Agency Reference Group	Regional councils, LGAs, RDAs, service providers, stakeholders
Local Government Regional Planning Committee	Local associations, community groups, business groups and industry groups
Peak Planning Bodies, Peak Industry Bodies, Utilities	Traditional Owners
State Government Agencies	

Engagement roles

A shared understanding of roles and responsibilities between the SPC and the key stakeholders within the region, including councils and Regional Development Australia, will continue to evolve throughout the process, with the following identified as a starting point:

State Planning Commission	<ul style="list-style-type: none"> • Access to data and information, such as population, demographics and development trends. • Skills, knowledge and expertise to analyse data and information, and represent it visually in maps and graphics. • Develop engagement strategies in consultation with the relevant region. • Provide resources to support the rollout of engagement. • Support the engagement and work with the region to prepare the plan and provide a region liaison officer approach for each region.
Councils and stakeholders	<ul style="list-style-type: none"> • Provide local knowledge of what is happening / what is important to their region. • Provide any outcomes from recent engagements with stakeholders and the community. • Use connections and networks to help identify key stakeholders. • Council may have the capacity to contribute resources to support engagement activities, e.g. attend events, distribute materials, provide venues, etc. • Provide information that contributes to the preparation of the regional plan.
Spokespeople	<ul style="list-style-type: none"> • Official public commentary on the collective development of regional plans is limited to the Minister for Planning and the Chair of the State Planning Commission. • Spokespeople undertaking media activities in regional communities may be identified as part of the ongoing review of the region's engagement plan. • Staff from Planning and Land Use Services will provide support for workshops and engagement activities.

Engagement Charter principles in action for regional plans

The Engagement Charter principles will be applied as follows to the preparation of regional plans:

Charter Principle	Principles in Action
Engagement is genuine	<ul style="list-style-type: none"> • We will develop long-term relationships that recognise the dynamic and evolving role of regional plans. • We will engage early and use different tools and tactics that enable people to participate. • We will be open and transparent about the scope of influence.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will engage in depth with those people that can affect change, particularly where they play a role in implementation. • We acknowledge that this may be the start of the conversation for some (eg First Nations peoples) and we will need to build a relationship and process for ongoing engagement through this engagement process.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints. • We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community. • We will involve councils in developing the engagement plan for their region and work with them to define their role in the process.
Engagement processes are reviewed and improved	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes.

Evaluating the engagement – measures of success

The engagement approach for each regional plan will be assessed to determine how well it has addressed the Engagement Charter Principles. At the end of each phase of engagement a survey will be sent to participants and will be completed by the project manager to assess the engagement's success. See tool in Appendix A.

Working with First Nations peoples

To ensure that voices of First Nations peoples are heard, a clear set of principles in action – aligned with the Community Engagement Charter – will be embedded into engagement planning for each region. We understand that building relationships with First Nations Groups takes time, and we are committed to building respectful and genuine relationships over the long term.

This will be seen as the start of engagement with First Nations peoples and discussed with their representatives in those terms.

Charter principles	Principles in action
Engagement is genuine	<ul style="list-style-type: none"> • We will listen and learn from the many First Nations communities who live across South Australia. • We will understand that Native Title boundaries have ‘buffers’ and more than one Nation may care for any one area. • We will talk with the Nations to find out how they wish to participate. • We will acknowledge the rights and interests of the Nations on whose lands we are working. • We will be flexible as First Nations leaders have many demands on their time. • We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.
Engagement is inclusive and respectful	<ul style="list-style-type: none"> • We will acknowledge that traditional knowledge and sharing of this knowledge is Indigenous cultural and intellectual property and we can only incorporate knowledge that is shared with permission and respect. • We will provide resources to remove barriers for others in these communities and create opportunities for many voices to be heard.
Engagement is fit for purpose	<ul style="list-style-type: none"> • We will communicate in plain English (or language if this is possible) and ask how they want information provided so they can take this back to their communities for discussion. • We will allow time to receive, process and discuss information. • We will understand and respect decision-making processes and discuss timeframes in a respectful manner.
Engagement is informed and transparent	<ul style="list-style-type: none"> • We will understand the importance of protocols and accommodate these where possible.

Charter principles	Principles in action
	<ul style="list-style-type: none"> • We will acknowledge that trust needs to be earned. We will be clear when communicating intentions and not downplay concerns or fears.
<p>Engagement processes are reviewed and improved</p>	<ul style="list-style-type: none"> • We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved. • We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes. • Measures of success will be identified and evaluated at the conclusion of each engagement, and at each stage of engagement if required. • Any issues raised about the engagement during the process will be considered and action will be taken if considered appropriate.

2. Yorke Peninsula and Mid North Region stakeholders and engagement activities

Stakeholder mapping

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Ministers, Members and Government Agencies				
Premier and Minister for Planning	High	Significant interest in regional development, priority setting and budget implications. Desire for streamlined positive and meaningful engagement.	That they will be made aware of the regional plan and be kept informed of its progress through written communication and meetings on request.	
Cabinet	High	Significant interest in regional development, priority setting and budget implications.	That they will be made aware of the regional plan and be kept informed of its progress.	Inform
State and Federal Members of Parliament <ul style="list-style-type: none"> • Grey – Rowan Ramsey MP • Narrunga – Fraser Ellis MP • Stuart – The Honourable Geoff Brock JP MP • Frome – Penny Pratt MP 	High	Significant interest in regional development and priority setting and impacts and opportunities on their communities.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan, how their communities can participate, including through invitations to community events. • Need suitable information and resources to share with their constituents. 	Involve
Agency Reference Group	High	Representatives from State Agencies. Bring relevant agency perspectives and priorities. Will be responsible	<ul style="list-style-type: none"> • That they will be involved quarterly group meetings, setting priorities, supporting agency participation, and signing off on plan content. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		for delivery of relevant parts of the plan. Role in facilitating involvement of their agencies in the planning process.		
<p>State Government Agencies</p> <ul style="list-style-type: none"> • Attorney-General's Department <ul style="list-style-type: none"> ○ Aboriginal Affairs and Reconciliation • Department for Child Protection • Department for Correctional Services • Department for Education • Department for Energy and Mining • Department for Environment and Water • Department of Human Services • Department for Infrastructure and Transport • Infrastructure SA • Department for Industry, Innovation and Science • Department of Primary Industries and Regions • Department for Trade and Investment <ul style="list-style-type: none"> ○ State Planning Commission 	High	<p>Consideration of impacts, opportunities and policies relevant to their agencies.</p> <p>Have been engaged in development of the State Planning Policies.</p> <p>Pre-initiation engagement has occurred with many to understand implications for regional plans with regards to application of the State Planning Policies.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be involved in the detail of plan development. • Assume that agency relevant directions will be considered. • Review of draft materials to ensure plan is achievable. • Provision of suitable information and resources to share with their agencies. • Briefings of input received from agencies and how the information is being used. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> ○ Planning and Land Use Services • Department of Treasury and Finance • Department of the Premier and Cabinet • Environment Protection Authority • Green Industries SA • SAFECOM (Country Fire Service) • SA Health • SA Housing Authority • South Australian Tourism Commission • South Australia Police • Office for Recreation, Sport and Racing 				
Commissioner for Aboriginal Engagement (SA)	High	Have an interest in appropriate engagement with First Nations groups	<ul style="list-style-type: none"> • Direct contact to obtain advice on engagement approach. • Expectations for engagement to be genuine, respectful, and fit for purpose for First Nations representatives or communities. 	Consult
Landscape South Australia Northern and Yorke	High	Interested in sustainable land, water and conversation management practices.	<ul style="list-style-type: none"> • To understand the regional plan development process. • To be engaged to provide information into the planning process 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		The Landscape Boards have local knowledge and valuable stakeholder connections.	<p>and through the review of draft materials to ensure that board directions are captured, and that actions and targets can be implemented.</p> <ul style="list-style-type: none"> • Contact directly for advice on regional contacts to include in the engagement. 	
Local Government				
Local Government Association SA	High	Represent all councils in SA and advocate for appropriate involvement in planning matters.	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. 	Involve
<p>Councils (Elected Members and staff):</p> <ul style="list-style-type: none"> • District Council of Mount Remarkable • District Council of Orroroo Carrieton • District Council of Peterborough • Northern Areas Council 	High	<p>Interest in planning policies and infrastructure provision that supports the prosperity and sustainability of their communities.</p> <p>Councils have knowledge of local interests and priorities and will have a role in implementing the plan.</p>	<ul style="list-style-type: none"> • To be involved throughout development of the plan to ensure local issues are captured, and that the plan is achievable. • To be involved in the detail of local policy setting. • Contact directly for advice on contacts to include in the engagement. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • Port Pirie Regional Council • Regional Council of Goyder • Barunga West Council • Clare and Gilbert Valleys Council • Wakefield Regional Council • Copper Coast Council • Yorke Peninsula Council 			<ul style="list-style-type: none"> • Provide materials to promote the consultation and planning process with their communities. (e.g. through promotion on their websites, social media channels etc). • Can play a role in the provision of venues for consultation events. 	
Regional Assessment Manager/Regional Assessment Panel	High	Responsible for planning assessment decision across the region with a first-hand understanding of planning issues and awareness of current and future applications and opportunities.	<ul style="list-style-type: none"> • To be involved throughout development of the regional plan to ensure local issues are captured. 	Involve
Legatus Group	High	Undertake co-ordination, advocacy and representation of the constituent councils at a regional level. Key conduit between PLUS and local councils, to identify and share relevant information and shape and refine draft regional plan.	<ul style="list-style-type: none"> • To understand the regional plan development process, how councils will be involved, and the level of influence councils have on the outcomes. • To be kept informed of the planning progress. • To have information for sharing with councils. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
Upper Spencer Gulf Common Purpose Group	High	Upper Spencer Gulf Common Purpose Group Inc (trading as Spencer Gulf Cities (SGC) is a strategic partnership between the cities of Port Augusta, Port Pirie and Whyalla to forward economic and infrastructure objectives.	<ul style="list-style-type: none"> To understand the regional plan development process, how councils will be involved through the process and the level of influence councils have on the outcomes. To be kept informed of the planning progress. To have information for sharing with councils. To ensure regional directions of the group are captured. 	Involve
Local Government Strategic Planning Committee	High	A Local Government Strategic Planning Committee has been established by PLUS to oversee and support communication between regional LGAs, councils, communities and the state government. The committee members are responsible for ensuring councils remain informed and engaged.	<ul style="list-style-type: none"> To be made aware and kept updated of the planning process. Face to face committee meetings. Provision of suitable information and resources to share with their councils. Briefings of input received from councils and how the information is being used. 	Involve
Peak Planning and Industry Bodies				
Regional Development Australia Yorke and Mid North	High	The RDA is directly involved in identifying and lobbying for regional priorities for the region. Members of the RDA	<ul style="list-style-type: none"> To understand the regional plan development process and how industry will be involved through the process. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
		Committee represent a broad range of regional interests and have significant local knowledge that is highly relevant to the regional plan. They are well connected with relevant regional stakeholders.	<ul style="list-style-type: none"> • To share input on regional priorities • To be kept informed of the planning progress. • To have information for sharing with industry groups. • Contact to identify key regional stakeholders to engage with. 	
<p>Peak Planning bodies</p> <ul style="list-style-type: none"> • Urban Development Institute of Australia (SA) • Property Council of Australia (SA) • Master Builders Association (SA) • Housing Industry Association (SA) • Planning Institute of Australia (SA) • Australian Institute of Building Surveyors (SA) 	High	Interested in development policy settings and impacts on the development and building industry.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities • To be kept informed of the planning progress. 	Involve
<p>Peak Industry Bodies</p> <ul style="list-style-type: none"> • Agriculture (Primary Producers, Livestock SA, Grain Producers SA, Wine Grape Council of South Australia, Dairy farmers Assoc. SA, Grassland Society) 	High	Interest in the sustainability of their industry and the impacts of development and infrastructure on social, economic and environmental sustainability.	<ul style="list-style-type: none"> • To understand the regional plan development process and how industry will be involved through the process. • To be engaged to provide input on state-wide or regional priorities 	Consult

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<ul style="list-style-type: none"> • SACOME • South Australian Tourism Industry Council • Business SA • Fisheries (Wild Catch Fisheries SA, SA Oyster Growers Assoc, Abalone Industry Assoc. SA) • Transport (Freight Council SA, RAA, SA Road Transport Association) • Aviation (RFDS, Regional Aviation Assoc, Airlines for Australia and NZ) • Conversation Council • SA Council of Social Services (SACOSS) 		Holders of significant knowledge in their areas of interest.	<ul style="list-style-type: none"> • To be kept informed of the planning progress. 	
Providers, business, public and community groups				
Utilities <ul style="list-style-type: none"> • SA Water • SA Power Networks • Electranet • Australian Gas Networks • Australian Telecommunications Authority • Waste management providers 	High	Future provision of utilities in region and state-wide. May have own investment plans that should be considered.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on state-wide or regional priorities. • To be kept informed of the planning progress. 	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
<p>Local services</p> <ul style="list-style-type: none"> • Health Advisory Councils • Local schools • Local social services 	High	They have interest in the provision and accessibility to services and social infrastructure.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Involve
<p>Local associations, community groups, business groups and industry groups</p> <p>For example:</p> <ul style="list-style-type: none"> • Ag Bureau • Tourism associations • Progress associations • Resident groups • Environment groups 	Medium	<p>Want to see their towns and communities flourish and have the features they value protected.</p> <p>Holders of significant local knowledge and information sharers within the community.</p>	<ul style="list-style-type: none"> • To understand the regional plan development process and how they and the community will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. • Information and resources to share with their communities. 	Involve
<p>Traditional Owners</p> <ul style="list-style-type: none"> • First Nations of South Australia Aboriginal Corporation • Narungga • Nukunu • Kurna • Ngadjuri • Peramangk 	High	Interest in protection of Country, provision of services infrastructure, housing, and employment opportunities.	<p>Make direct contact that respectfully approaches each group as partners rather than stakeholders. Ask how they wish to be involved in preparing the regional plan.</p> <p>A tailored approach is proposed to be developed to ensure engagement with First Nations Groups is appropriate, sets clear parameters about the scope of</p>	Involve

Stakeholder	Level of interest	Nature of interest/impact	Stakeholder needs/expectations for engagement	Level of engagement
			influence and begins to build positive relationships for ongoing conversations around land use planning.	
Landowners of sites that are identified for potential future land use change and/or impacted by potential changes	High	Concern and interest in property impacts. Affected landowners will be identified once a draft regional plan has been developed.	<ul style="list-style-type: none"> • That they will be made aware of the regional plan and have an opportunity to participate and be kept informed during formal consultation stage. • Need clear information about the regional planning Process and what is proposed. 	Consult
Landowners/Business owners Including: <ul style="list-style-type: none"> • Nrystar • Flinders Ports • T-Ports • Viterra • Hawsons Iron • Renewable Energy Operators 	Medium	Significant local knowledge and interest in regional and township development. May have own investment plans that should be considered. Concern in how plan will impact operations.	<ul style="list-style-type: none"> • To understand the regional plan development process and how they will be involved through the process. • To be engaged to provide input on regional priorities. • To be kept informed of the planning progress. 	Consult
Residents and general public	Medium	Varying level of interest in regional and township development.	That they will be made aware of the regional plan and have an opportunity to participate and be kept informed.	Consult

Specific stakeholder needs to support participation

Stakeholder	Specific engagement need
Agency Reference Group	Align engagement to quarterly meeting schedule.
Local Government regional planning Committee	Align engagement to meeting schedule.
Peak Industry Bodies, Peak Planning bodies, Utilities, State Government agencies	Have an interest in all regional plans. Manage consultation fatigue by providing a state-wide workshop approach that minimises the number of events they need to attend.
Local associations, community groups, business groups, industry groups, councils, RDA, LGA	May wish to discuss and consider their input/feedback at their organisation meetings. Allow adequate time in the consultation periods for them to formulate a response and sign it off at meetings.
Indigenous Leaders and organisations	Acknowledge as partners. A tailored approach to engage with Indigenous groups and leaders to be prepared by a specialist consultant, with input from Aboriginal Affairs and Reconciliation.
General community and business	Provide opportunities to enable participation outside of business hours.
All	Accessible easy to understand information about the regional plan process and how to get involved.

Engagement activities

Phase 2 – Early engagement (INVOLVE)

Engagement activity	Description	Stakeholders	Timing
Briefing paper	Communication to Minister, Premier and Cabinet about the regional planning process.	Planning Minister, Premier and Cabinet	Ongoing as required
Identify stakeholders and plan engagement activities	Make direct contact with key stakeholders that have a strong community connection to identify stakeholders to participate in workshops as well as appropriate workshop locations and promotion methods.	Councils, LGA, RDA, Agencies	September 2022
Webpage and fact sheet	Establish a project webpage and fact sheet that provides information about the KI regional planning process including what the plan is, how it will be prepared, at what stages consultation will occur and with whom. The webpage can be linked to by other stakeholders assisting with promotion (e.g. council). The factsheet can be shared to stakeholders when invitations etc are sent.	All	October 2022
Letter	Advise Members of Parliament of the regional planning process and opportunities to get involved.	State and Federal Members of Parliament	October 2022
Agency Reference Group meetings	Quarterly meetings. Provide information on the regional planning process, gather information and test ideas.	-	September 2022
Local Government Regional Planning Committee meeting	Provide information about the regional planning process (e.g. presentation and factsheet) at a committee meeting.	Local Government regional planning Committee	October 2022
Workshop preparation	Prepare a consistent invitation, running sheet and lines of enquiry prepared for all face to face and online workshops.	-	October 2022
Regional face to face workshops	Deliver face to face workshop(s) in the region, inviting councils, LGA, RDA, Landscape Board, Locally based services,	As listed	November 2022

Engagement activity	Description	Stakeholders	Timing
	associations, community groups, business and industry groups.		
State-wide workshop(s)	Deliver workshop(s) with Adelaide-based organisations and industry groups that have a state-wide focus to provide input into all regions at one event. Could be held as a single large forum or over a number of workshops.	Peak Planning Bodies, Utilities, Peak Industry Groups	November 2022
State agency face to face workshop(s)	Deliver a face-to-face workshop(s) with State Government Agencies to provide input into the vision and priorities for all regions.	State Agencies	Nov to Dec. 2022
Online survey	Prepare online survey for community, businesses and those not able to attend workshops. This could include use of social pinpoint to map ideas.	Community and stakeholders	November 2022
First Nations engagement	Tailored. TBD.	Commissioner for Aboriginal Engagement (SA) First Nations Commissioner (SA) Indigenous Leaders	November 22 ongoing
Community Representative Group (TBC)	Potential to establish a group of community representatives from a variety of backgrounds (employment industries, ages etc) to provide input into the regional plan and advocate for involvement of the broader community. Seek nominations from participants at community and business visioning workshop.	Selected community and business members	October 2022 ongoing
Engagement summary report	Prepare a report that summarises the engagement undertaken and key themes of feedback received.	All	December 2022
Close the loop messaging	Update the project web page and send an email to participants with a link to the engagement summary report and to communicate the next steps in the project	All	December 2022

Engagement activity	Description	Stakeholders	Timing
Ongoing meetings and communication as required	Ongoing face to face/online meetings to gather information and provide updates.	Council, Agencies, RDA, LGA etc	Dec 2022 - Mid 2023

Engagement activities for Phase 3 (consultation on the draft regional plan) and Phase 4 (inform of the final plan) will be developed following completion of the previous phase.

Potential activities for Phase 3 could include:

- Online community survey (Your Say)
- Geographically targeted social media promotion
- Local media (papers, radio)
- Displays and posters in council centres
- Stakeholder workshops
- Community drop-in sessions
- Listening Posts (where planners are available to answer questions).

3. Other useful background information

Engagement Already Undertaken

- In collaboration with State Government agencies, a comprehensive review of the SPPs has been undertaken, to identify what elements need to be included in regional plans and/or specific policies that identify certain actions to be resolved through the regional planning process.
- Council CEOs have been briefed on the proposed approach for the development of regional plans and have been actively engaged to provide preliminary information to support the process, including identification of current and proposed strategic investigations and details of local stakeholders. These discussions have also begun to identify the level of involvement that some of the councils seek to have in preparing and engaging on their regional plan.
- The LEGATUS LGA group as the relevant LGA group for the region have been invited to partner with SPC to develop the regional plan, with potential for a memorandum of understanding to be established to guide this ongoing partnership.
- A Local Government Strategic Planning Committee has been established to oversee and support two-way communication between regional LGAs, their councils, communities and the state government. The local government representatives on the committee are responsible for ensuring councils in their region remain informed throughout the process. The committee has been briefed on the proposed approach for developing the six country regional plans, with participants' feedback sought on the proposed engagement process.
- Introductory conversations have been held with Regional Development Regional Development Australia Yorke and Mid North.

Upper Spencer Gulf Structure Planning

- Structure planning investigations are being undertaken by PLUS for the Upper Spencer Gulf (USG) in partnership with Spencer Gulf Cities, recognising that the region is attracting significant investment from both private enterprise and Government.
- A series of forums were hosted by the USG Common Purpose Group in May 2022 with regional businesses, industry leaders and community service providers identifying key priorities to support current and future growth within the area. The findings from these forums will be highly relevant to development of the regional plan.

Port Pirie Master Plan

There is a significant master planning process underway for the City of Port Pirie. This is a State Government led project with an over-arching objective to reduce lead exposure for the Port Pirie community. It is being informed by a multi-agency taskforce with council involvement. Consultation is expected to be undertaken towards the end of 2022 (timing to be confirmed).

Existing Reports, Plans and Strategies

A number of relevant strategies, investigations and projects have been developed by State Government agencies, councils, LGA groups and Regional Development Australia for the region. Where appropriate these will help inform the development of the regional plans. A brief summary of some of the relevant council and RDA projects and strategies is contained in Table 1 below.

Table 1. Summary of council and RDA projects and strategies.

Title	Summary of Relevance to regional plan	Engagement to Date
Clare and Gilbert Valley <i>Strategic Plan 2019-2029</i>	Provides a high-level direction for the future investment and delivery of services by the council including long term financial planning and council's asset and infrastructure management plan.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Clare and Gilbert Valley <i>Residential and Industrial Land Supply Study</i>	Analysed current issues around land supply within the council area to understand barriers to facilitate development in a constrained market. Analysed industrial market to identify suitable locations for future industrial land.	Nil details provided.
Clare and Gilbert Valley <i>Rural Living/Low Density Study</i>	Council will review their rural living/low density zoning as the Residential Land Supply Study identified reduced availability and to identify suitable sites for future rezoning in these townships over the next 5 years.	Nil details provided
Copper Coast Council <i>Strategic Plan 2019-2029 – Moving towards 2029</i>	The Strategic Plan "Moving Toward 2029" is the overarching framework for councils suite of plans.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Copper Coast Council <i>30 year Infrastructure Growth Plan</i>	Sets the framework and strategic direction for infrastructure requirements to support population growth within the Region.	Nil details provided
Copper Coast Council <i>North Beach Sand Drift Management Plan</i>	Sand drift management plan for the southern section of north beach at Wallaroo.	Targeted consultation to inform final management plan
Copper Coast Council <i>Copper Coast SA Retail Market Profile April 2018</i>		Nil details provided
Copper Coast Council	The Infrastructure and Asset Management Plan ensures sustainable management of community assets.	Community consultation (details not specified)

Title	Summary of Relevance to regional plan	Engagement to Date
<i>Infrastructure and Asset Management Plan 2017-2027</i>		
Copper Coast Council <i>Kadina Town Centre Study 2013</i>	A strategic and long-term planning framework for the Kadina Town Centre	Nil details provided
Copper Coast Council <i>Moonta Town Centre</i>	Background analysis and consultation undertaken to guide potential development of an Urban Design Framework for the Moonta Town Centre.	Nil details provided.
District Council of Goyder <i>Goyder Master Plan 2021 - 2036</i>	Masterplan for Goyder region.	Broad community consultation.
District Council of Goyder <i>Conservation Management Plan 2021</i>	The Conservation Management Plan will be used as a tool by council and management to conserve, protect, identify, present, transmit and enhance the National and State heritage values of the Australian Cornish Mining Sites: Burra to all generations.	Consultant lead consultation. Included broad community consultation and key stakeholder engagement.
Port Pirie Regional Council <i>Community Plan 2016-2025 + November 2020 update</i>	The Community Plan is the plan that sets out the council's vision, mission and future.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Port Pirie Regional Council <i>Business Plan</i>	The Business Plan links the goals of council's Community Plan with the services delivered, activities and projects to be undertaken by the council.	Public council meeting, information sessions, availability of staff at council chambers, online submission
Port Pirie Regional Council Transforming the Upper Spencer Gulf by the Upper Spencer Gulf Common Purpose Group	<p>Upper Spencer Gulf Common Purpose Group Inc (trading as Spencer Gulf Cities (SGC) is a strategic partnership between the cities of Port Pirie, Port Augusta and Whyalla. The three cities of work collaboratively in areas of strategic importance to the region including planning for economic growth and the provision of enabling infrastructure.</p> <p>SGC is currently undertaking an important planning process to set Regional Priorities to guide its work and that of its member councils in the coming years.</p> <p>The Transforming the Upper Spencer Gulf report finalised in 2018 identifies a</p>	Nil details provided.

Title	Summary of Relevance to regional plan	Engagement to Date
	number of priority actions and recommendations to capitalise and build on the strengths of the Upper Spencer Gulf, and lead the region's transformation towards a competitive, vibrant and self-reliant economy and community.	
Port Pirie Regional Council <i>Spencer Gulf Cities Housing Survey Report</i>	The survey and associated report were prepared to get an initial view of the immediate and long-term housing needs, challenges, and potential opportunities for the Upper Spencer Gulf area. The information gained from the survey and recommendations included in the report are designed to: <ul style="list-style-type: none"> • Support the SGC councils to continue to influence and/or initiate positive housing outcomes in the region • Assist in the identification of potential housing projects involving the private and public sectors • Recognise that direct intervention by individual council's and/or the State Government may be required to support increasing the housing stock in the region. 	Community survey and general community consultation
Yorke Peninsula Council <i>Economic Development and Tourism Strategy</i>	The strategy maps out frameworks and direction for the economic development and the visitor economy of Yorke Peninsula in the next five years.	Broad general engagement with stakeholder specific consultation
Yorke Peninsula Council <i>Port Rickaby Concept Plan</i>	Long term planning strategy for Port Rickaby, exploring the existing influences created by community needs; tourism demands, and the resulting pressures on the unique landscapes and environments of the town.	Broad community engagement
Yorke Peninsula Council <i>Coastal Management Strategy 2022</i>	The Coastal Management Strategy provides community-supported directions and actions for coastal open space, providing guidance on the most appropriate ways to enhance opportunities for coastal access and recreation, in balance with landscape, heritage and biodiversity protection.	Broad general engagement with stakeholder specific consultation
District Council of Mount Remarkable <i>Mount Remarkable Community Plan 2021-2031</i>	The Community Plan focuses on economic, lifestyle, built and natural environment and infrastructure and assets.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .

Title	Summary of Relevance to regional plan	Engagement to Date
District Council of Orroroo/Carrieton <i>Prosperity & Resilience Strategic and Community Plan 2020-2030</i>	Identifies the strategic and community directions for a 10-year period across the council district.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
District Council of Orroroo/Carrieton <i>Tourism Masterplan</i>	Strategic tourism plan that sets a range of tourism outcomes, actions, drivers and measure of success.	Broad general engagement with stakeholder specific consultation
District Council of Peterborough <i>Strategic Plan 2020-2022</i>	Strategic plan which captures the services and delivery requirements to ensure that community maintains a safe lifestyle, natural environment and economy.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Northern Areas Council <i>Strategic Plan 2020-2027</i>	Strategic Plan defines the council's vision, mission, priorities and strategies for the area over the 2020-2027 period.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Barunga West Council <i>Uniquely Barunga Strategic Plan 2020-2030</i>	The Uniquely Barunga Strategic Plan will set the Council's vision, values and goals for the Barunga West community,	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
Barunga West Council <i>Barunga West Recreational Trails Strategy 2022-2027</i>	The intention of the recreational trails strategy is to identify and assess the current trails in the Barunga West Council area, recommended any improvements or upgrades needed and identify potential new trails that would expand the trails experience to improve the health and well-being of locals and visitors to the area.	Broad general engagement with stakeholder specific consultation
Wakefield Regional Council <i>Wakefield 2030 Community Plan</i>	2030 Community Plan that aims to promote Wakefield Regional Council as a great place to do business and a great place to belong.	Engagement undertaken in accordance with the requirements of the <i>Local Government Act 1999</i> .
RDAYMN; Legatus Group; Northern & Yorke NRM Board. <i>Regional Roadmap 2018-2028</i>	The Yorke and Mid North requires a coordinated approach to building the region's infrastructure and economic development opportunities which ensure our communities are innovative, dynamic, connected and sustainable. Regional collaboration and partnerships are central to the growth of a strong region, and RDAYMN plays a significant role in assisting the region with integrated and coordinated planning.	Nil details provided.
Regional Development South Australia (RDSA)	Provides an overview of regional SA and a fully scoped investment pipeline from	Developed through continuous input by public and private stakeholders.

Title	Summary of Relevance to regional plan	Engagement to Date
<i>The Regional Blueprint</i>	conceptual through to shovel ready projects.	
Yorke Peninsula and Lower Mid North Strategic Alliance (?) <i>Yorke Peninsula and Lower Mid North Region Recreation, Sport and Open Space Strategy 2018</i>	The Strategy will strategically guide the future provision, development and management of recreation and sport facilities and open space in the region.	Nil details provided.
Legatus Group <i>SA Regional Road Priority Project (2022)</i>	Regional road priority project to inform funding proposals and lobbying of local councils for equity funding.	Nil details provided.
Legatus Group <i>Emerging themes for drought response and climate change resilience</i>	The aim of this report is to collate key pieces of information about plans and projects that have occurred within the region in the past, identify past priorities and identify gaps.	Stakeholder workshop

Current and Proposed Strategic Investigations and Projects

In addition to the projects identified above, there are numerous strategic investigations by a range of State Government bodies and councils that are proposed, or currently underway, and not yet completed.

To avoid duplication and/or leverage existing effort, it is intended that, wherever possible, any stakeholder engagement that occurs as part of these activities will be also considered during the preparation of the relevant regional plan/s.

In accordance with the *Local Government Act 1999*, councils are required to undertake a comprehensive review of their strategic management plans within two years of a local government election. The next election will take place in November 2022. It is expected that many councils will commence their reviews in 2023 and it is anticipated that much of the information informing the development of regional plans will be highly relevant to councils' review process

Appendix A – Engagement evaluation proformas

Measures of Success Tool

The Charter sets minimum performance indicators (or measures of success) that must be used to evaluate engagement required by the Charter. These measures help to gauge how successful the engagement has been in meeting the Charter's principles for good engagement.

1. The evaluation process

Step 1- Initiation- Prepare Engagement Plan

- An outline of how the success of engagement will be measured against the Charter's principles is required as part of the engagement plan. This engagement plan needs to be agreed to by the Commission at the initiation stage.
- The minimum performance indicators to be used for evaluation are provided in Table 1. Additional performance indicators can be included if desired.
- These measures of success will be used to evaluate whether the principles of the Charter have been met throughout the engagement process.

Step 2- Consultation- Collect Evaluation

- During the engagement the engagement entity (planner/proponent/engagement manager) needs to ensure that the information needed to evaluate the engagement is gathered.
- This can be done by distributing a survey to participants at the end of an engagement activity or at the end of the entire engagement. This survey should ask at least the minimum performance indicator questions for "community" as identified in Table 1. (see example survey)
- The engagement entity can also complete an evaluation exercise at the end of an engagement activity or at the end of the entire engagement. This exercise should at least respond to the minimum performance indicator questions for "project manager or equivalent" in Table 1. (see example template)
- Completing these exercises at the end of engagement activities enables the project team to review the success of the activities - what went well and what didn't - and make improvements for the next engagement stages. Participants may also be more likely to fill out a survey straight after an activity, rather than something sent to them later.
- Quantitative data should also be collected as the engagement rolls out including: number of people reached, number of participants at events, number of submissions received etc.
- Workshop attendance sheets, or online bookings are a great way of gathering numbers of participants whilst also building a contact list to follow up with the outcomes of the engagement or a future activity.

Step 3 Consider feedback- Evaluation Reporting

- On completion of engagement, the information gathered from the evaluation activities needs to be compiled, analysed and summarised.
- The evaluation needs to be included within the s73 statutory Engagement Report that is provided to the Minister for decision making. This Engagement Report is also published on the SA Planning Portal.
- See guidance on what evaluation information to include in this report.

Table 1 - Minimum performance indicators to be used for evaluation under the Community Engagement Charter

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
Principle 1: Engagement is genuine	<ul style="list-style-type: none"> People had faith and confidence in the engagement process. 	Community	1. I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Percent from each response.
	<ul style="list-style-type: none"> Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence 	Project Manager or equivalent	2. Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	Engaged when there was opportunity for input into scoping	Project Manager or equivalent
	<ul style="list-style-type: none"> Engagement contributed to the substance of a plan or resulted in changes to a draft 	Project Manager or equivalent	3. Engagement contributed to the substance of the final plan		Project Manager or equivalent
Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> Affected and interested people had the opportunity to participate and be heard. 	Community	4. I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
		Project Manager or equivalent	5. The engagement reached those identified as community of interest. <i>Note: The Community of Interest are those Community groups identified in the stakeholder analysis in the engagement plan.</i>	<ul style="list-style-type: none"> Representatives from most community groups participated in the engagement Representatives from some community groups participated in the engagement There was little representation of the community groups in engagement. 	Provide chosen answer
Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> People were effectively engaged and satisfied with the process. People were clear about the proposed change and how it would affect them. 	Community	6. I was given sufficient information so that I could take an informed view. <i>Note: Sufficient information includes whether the information was understood i.e. in plain English language, another language, visuals in addition to the extent of information.</i>	Likert scale - strongly disagree to strongly agree	Per cent from each response.

Charter Criteria	Charter Performance outcomes	Respondent (to answer the evaluation question)	Indicator	Evaluation tool Exit survey / follow up survey	Measuring success of project engagement (prepared by Project Manager of engaging authority for inserting in Engagement Report)
			7. I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> ▪ All relevant information was made available and people could access it. ▪ People understood how their views were considered, the reasons for the outcomes and the final decision that was made. 	Community	8. I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
	<ul style="list-style-type: none"> ▪ Engagement includes 'closing the loop' Engagement included activities that 'closed the loop' by providing feedback to participants/ community about outcomes of engagement 	Project Manager or equivalent	9. Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) No feedback provided 	Provide chosen answer
Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> ▪ The engagement was reviewed and improvements recommended. 	Project Manager or equivalent	10. Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made ▪ Reviewed but no system for making recommendations ▪ Not reviewed 	Provide chosen answer
Charter is valued and useful	<ul style="list-style-type: none"> ▪ Engagement is facilitated and valued by planners 	Project Manager or equivalent	Identify key strength of the Charter and Guide Identify key challenge of the charter and Guide	General Comments	

Example community evaluation survey to meet minimum performance indicators

This survey can be completed by those participating in an engagement activity or at the conclusion of the engagement process.

It could be distributed in hardcopy or online. It could be handed out at events, emailed to attendees or those who submit submissions and provided on a website. It could also be added to existing templates for evaluations.

Activity (e.g. stakeholder workshop, submission, open day): _____

Date: _____

I am a (Resident, stakeholder, etc): _____

Please indicate the extent to which you agree or disagree with the following statements

(1 = strongly disagree and 5 = strongly agree)

	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal	1	2	3	4	5
	<i>Comment:</i>					
2	I am confident my views were heard during the engagement	1	2	3	4	5
	<i>Comment:</i>					
3	I was given an adequate opportunity to be heard	1	2	3	4	5
	<i>Comment:</i>					
4	I was given sufficient information so that I could take an informed view.	1	2	3	4	5
	<i>Comment:</i>					
5	I felt informed about why I was being asked for my view, and the way it would be considered.	1	2	3	4	5
	<i>Comment:</i>					

Example project manager evaluation exercise to meet minimum performance indicators

This exercise can be completed by engagement entity (the planner, proponent or engagement manager) following an engagement activity or at the end of the engagement process.

It could be completed online or in hard copy.

Please consider your engagement process as a whole and provide the most appropriate response.

	Evaluation statement	Response options
1	The engagement reached those identified as the community of interest. □	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
	<i>Comment:</i>	
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
	<i>Comment:</i>	
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
	<i>Comment:</i>	
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
	<i>Comment:</i>	

5	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
	<i>Comment:</i>	
6	Identify key strength of the Charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	
7	Identify key challenge of the charter and Guide	<ul style="list-style-type: none"> ▪ Provide drop down list with options based on charter attributes (in future)
	<i>Comment:</i>	

Example evaluation template to include in report to the Commission

(See template provided in the online guide for the entire report template for the State Planning Commission)

Engagement reach

For each engagement activity (include promotion too) provide the following information. This could be done in a table. Add any discussion to clarify any of the results.

For example:

Stage of engagement	Engagement or promotion activity	Number reached e.g. sent to, invited, distribution extent, webpage hits.	Number participating e.g. number participants, submissions (breakdown public versus professional organisations), surveys completed.

Discussion...

Consistency with the agreed engagement plan

Explain how the engagement plan approved by the Commission was adhered to or not. A change may occur due to feedback during engagement activities or other unforeseen changes. Outline this here

The engagement occurred in accordance with the Engagement Plan endorsed by the State Planning Commission on x date (Engagement Plan attached) with exception of the below variances (if relevant).

Variances were made to the Engagement Plan as follows (if relevant):

Variance	Justification

Engagement evaluation results

The purpose of this Chapter is to enable the State Planning Commission to determine whether the Community Engagement Charter requirements have been met.

Summary of the Evaluation

Include a brief analysis about the success of the engagement, include the causes or 'story behind' the data provided below. This is where you can help the Commission interpret the data (below) by explaining what you believe the data is telling you about the effectiveness of your engagement

For example: There was significant emotional objection in connection to an issue (outline issue) that was connected to the proposal but not part of this engagement process. The community found it difficult to understand that the issue was not part of this engagement process.

How evaluation was collected

Provide how evaluation data was collected.

For example: Evaluation data for the minimum performance indicators required by the charter were collected. For the ‘community’ indicators, the data was collected through an evaluation survey provided to participants at each event, emailed to those that lodged a submission, available from council website/SA Planning Portal.

The engagement entity or ‘project manager’ indicator evaluation was completed by the

Results of the community mandatory evaluation indicators

X number of community evaluation surveys were received. The results of the survey are provided in Table X.

Table X						
<i>Insert percentage of number of respondents for each category. for instance if 4 people from 20 people indicated that they agreed that they felt they were genuinely listened to then the percentage in the report is %20</i>						
	Evaluation statement	Strongly disagree	Disagree	Not sure	Agree	Strongly agree
1	I feel the engagement genuinely sought my input to help shape the proposal (Principle 1)	%	%	%	%	%
2	I am confident my views were heard during the engagement (Principle 2)	%	%	%	%	%
3	I was given an adequate opportunity to be heard (Principle 3)	%	%	%	%	%
4	I was given sufficient information so that I could take an informed view.(Principle 3)	%	%	%	%	%
5	I felt informed about why I was being asked for my view, and the way it would be considered. (Principle 4)	%	%	%	%	%

Results of the Engagement Entity’s (‘project manager’) evaluation

The engagement was evaluated by the project manager/project team/engagement manager. The results of this evaluation are shown in Table x.

Table X

	Evaluation statement	Response options (<i>Select answer</i>)
1	The engagement reached those identified as the community of interest (Principle 2)	<ul style="list-style-type: none"> ▪ Representatives from most community groups participated in the engagement ▪ Representatives from some community groups participated in the engagement ▪ There was little representation of the community groups in engagement
2	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement (Principle 5)	<ul style="list-style-type: none"> ▪ Reviewed and recommendations made in a systematic way ▪ Reviewed but no system for making recommendations ▪ Not reviewed
3	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> ▪ Engaged when there was opportunity for input into scoping ▪ Engaged when there was opportunity for input into first draft ▪ Engaged when there was opportunity for minor edits to final draft ▪ Engaged when there was no real opportunity for input to be considered
4	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> ▪ In a significant way ▪ In a moderate way ▪ In a minor way ▪ Not at all
5	Engagement included the provision of feedback to community about outcomes of their participation	<ul style="list-style-type: none"> ▪ Formally (report or public forum) ▪ Informally (closing summaries) ▪ No feedback provided
6	Identify key strength of the Charter and Guide	
7	Identify key challenge of the charter and Guide	

Summary and results of any additional evaluation

Insert a summary and results of additional evaluation undertaken if applicable

Applying the Charter Principles in practice

Consider how your engagement met the principles of the Charter. For examples, see page 6 of the Guide.

The Charter Principles were applied to the engagement as outlined in Table X.

Charter Principle	How the engagement approach/ activities met the principle
Engagement is genuine	
Engagement is inclusive and respectful	
Engagement is fit for purpose	
Engagement is informed and transparent	
Engagement is reviewed and improved	



URPS

Regional Plans Delivery Project

Engagement Approach

March 2022

SHAPING
GREAT
COMMUNITIES



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Purpose and scope



Introduction

Introduction

URPS in association with Emma Pink is pleased to present this work to the Planning Land Use Services Division of the Department of Trade and Investment (PLUS) and State Planning Commission.

Scope

This initial phase of work involved the design of an engagement approach to support the development of Regional Plans that can then be 'rolled out' via more detailed engagement planning and implementation in the future.

This engagement approach has been developed collaboratively with Departmental staff and the State Planning Commission to consider the key foundation pillars (Figure 1).

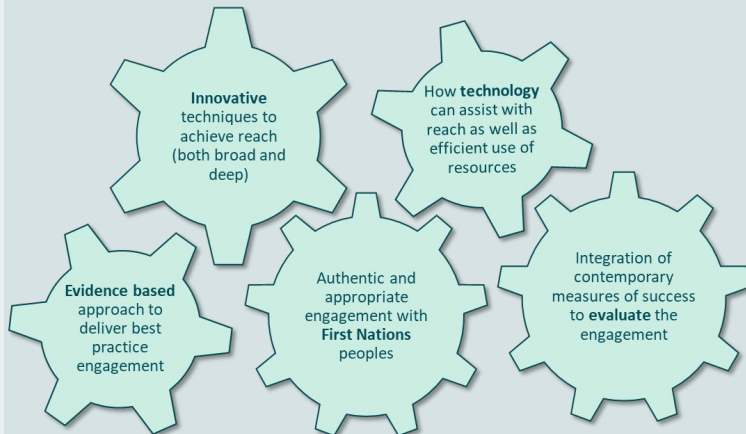


Figure 1 - Foundation pillars for our engagement approach

The Task

To develop an engagement approach to support the preparation of six regional plans, which provide:

- Information about the long-term vision (over a 15-to-30-year period) for the region including land use and infrastructure.
- Contextual information (forward projections and statistical data and analysis).

The six Regional Plans cover the following regions (Figure 2):

- Limestone Coast (7 Council)
- Eyre Peninsula (11 Councils)
- Murray Mallee (8 Councils)
- Yorke and Mid North (11 Councils)
- Kangaroo Island (1 Council)
- Far North and Western Region (4 Councils, OCA and Aboriginal Lands).

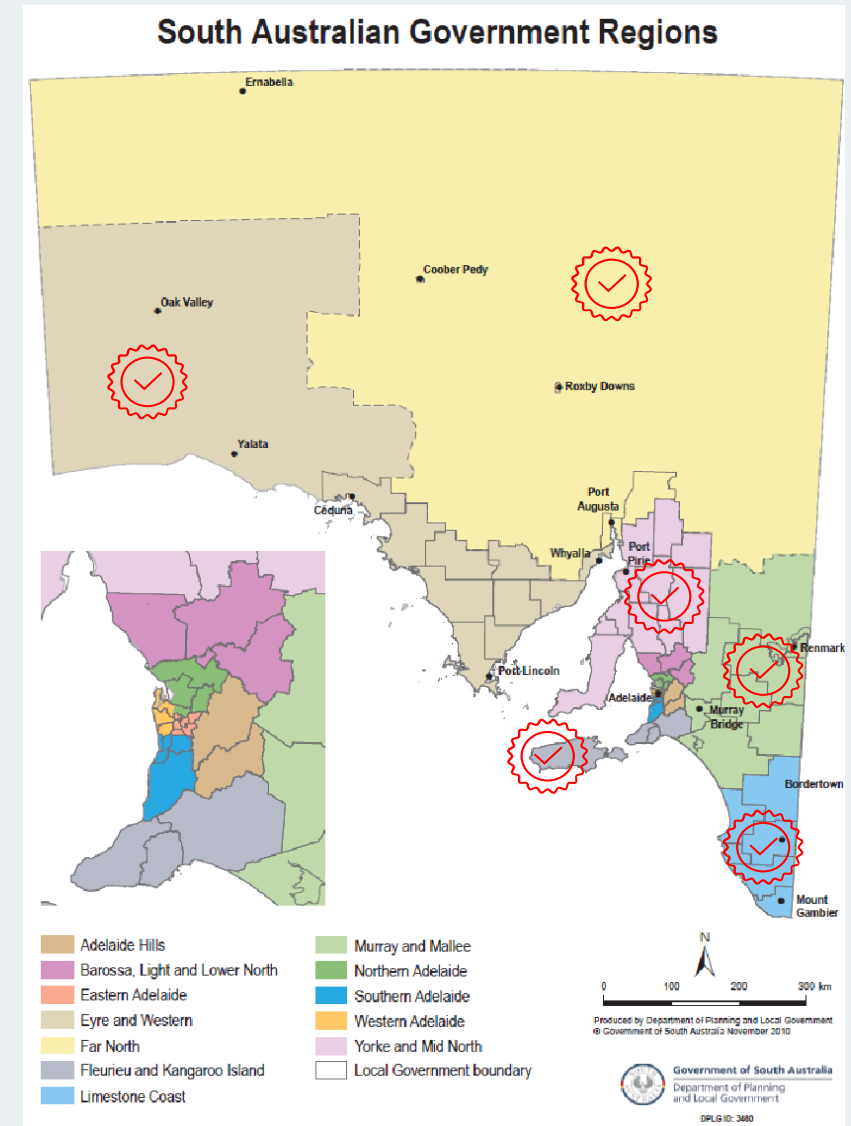


Figure 2 – Regions in-scope of this program

The role of the Community Engagement Charter

Community Engagement Charter

Engagement is a fundamental part of the democratic process and enables people to participate in decisions that impact on their daily lives. Constructive relationships between the community and Government lead to better decision-making. Genuine engagement can provide the government and decision-makers with a better understanding of the communities' needs and aspirations which is important for long term success.

With the review of the planning system in 2014, many participants sought better engagement, expressing the desire for their voices to be genuinely heard. Many people's first interaction with the planning system is when a new house or other form of development is built near them, without understanding the planning policy that enabled this to occur.

The Community Engagement Charter therefore supports engaging the community in the strategy and policy setting stages, acknowledging the need for certainty at the development application stage

How does the Charter Apply to Regional Planning

Regional Plans are statutory instruments under the *Planning, Development and Infrastructure Act 2016*.

The Act requires that the Charter is used to guide public participation in the preparation and amendment of statutory instruments.

The Charter has some core elements that are important to developing any engagement approach:

Principles of Engagement

The Charter sets out five Principles of Engagement.



Performance Measures

Evaluating success is one of the challenges of community engagement.

What it means for an Engagement Approach

Within the context of the Charter, this Engagement Approach:

- Provides overall guidance about how activities are planned and undertaken
- Requires a unique approach to each engagement that is consistent with the Charter Principles
- Acknowledges there are a range of tools and tactics that have been successful
- Learns from previous engagements
- Recognises that measuring our success is fundamental to the overall approach.

“The charter means there is no one-size-fits all approach to engagement. Each engagement requires careful planning and an understanding of stakeholder and community interests”

Developing the Approach



Developing the Approach

Overview

Our approach was iterative as the thinking developed and evolved, and was refined through a series of discussions with Thinkers, Department staff and the State Planning Commission. We used co-design approaches and interactive workshops to hone thinking.

Initiation Meeting

Early on we met with the key leaders in AGD PLUS to identify 'KPIs' or measures of success. This discussion included understanding aspects such as broad versus deep reach, resourcing implications of different techniques, best practice versus being pragmatic etc.

Evidence Based Thinking

To help frame discussions we established an evidence base about what works in regional contexts to join with our own experience and expertise. This includes reviewing large regional planning projects interstate as well as reaching out to key leaders/influencers in the regions via our extensive network of contacts to understand what works in their communities and opportunities for engagement.

Engagement Activities

We also ran a range of engagement activities summarised in Table 1.

Table 1 – Engagement Activities

Engagement Activity	Purpose
URPS Think Tank	<ul style="list-style-type: none"> To draw on the extensive experience and insights of our broader team of planning and engagement specialists who work across the State in land use planning, development assessment, strategy, policy and engagement.
Challenge Group	<ul style="list-style-type: none"> To draw on the insights and expertise of other engagement practitioners that are experts in their field and deliver services across the State from organisations such as Department for Infrastructure and Transport, SA Water and Upper Spencer Gulf Cities . To challenge us and test and validate our ideas for engagement.
Workshop with PLUS	<ul style="list-style-type: none"> To draw together information gathered in early tasks with our own experience and knowledge regarding the opportunities to deliver the engagement approach to stimulate thinking and discussion
Local Government Regional Planning Committee	<ul style="list-style-type: none"> To talk to representatives of Councils to test our ideas and identify what successful engagement might look like
Workshop with State Planning Commission	<ul style="list-style-type: none"> To continue to test and refine the proposed engagement approach that had been iteratively developed via the above activities

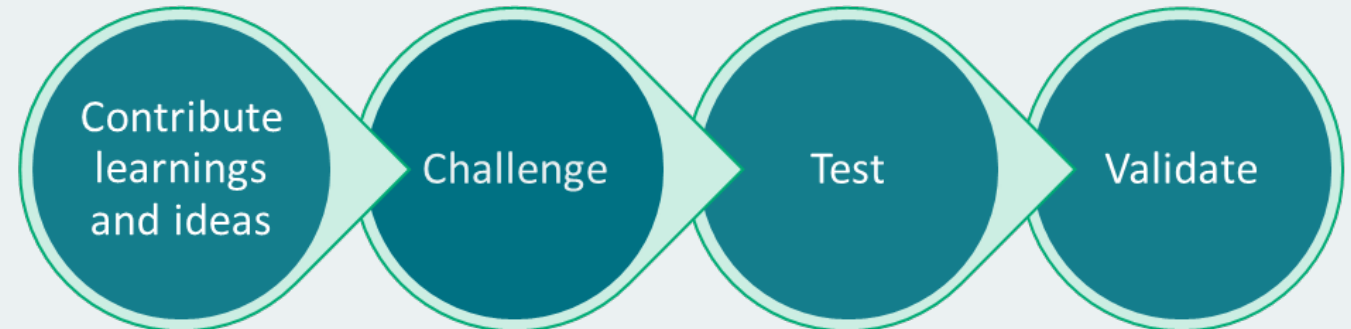


Figure 3 – Our process to develop the approach

What we heard

Overview

There were a range of themes identified through the discussion. A more detailed summary is provided in the accompanying formal report.

Some of the key issues are as follows:

- A balance of **depth** and **reach**
- **Ownership** and scope of influence
- **Education** and **temporal** nature of engagement – regional plans are evolutionary
- Speaking in a way communities **understand**
- The **role** of the Regions in delivering engagement
- **Resourcing** constraints
- **Timing** and **location** of engagement
- Engagement **tools**.

Depth and **Reach** were consistent themes throughout the engagement process on the approach. We define these in the following ways:

Reach

Reach means getting to more people.

Reach is important to enable people to be aware of the process and the opportunity to participate. It results in an engagement process that is accessible for many.

Depth

Depth means working with participants to make sure they understand the detail and underlying information fully.

Depth increases the meaningfulness of participants' contribution. It results in quality, well considered feedback and intelligence being received.

“The authors of the Regional Plan should hear direct from the community and reflect the Region’s words in the final plan”

- Workshop participant

“To be engaged, people need to understand ‘what’s in it for me’”

- Workshop participant

Working with the Regions

Overview

The discussions with the Local Government Regional Planning Committee (LGRPC) suggested that the engagement for regions will be influenced by factors such as:

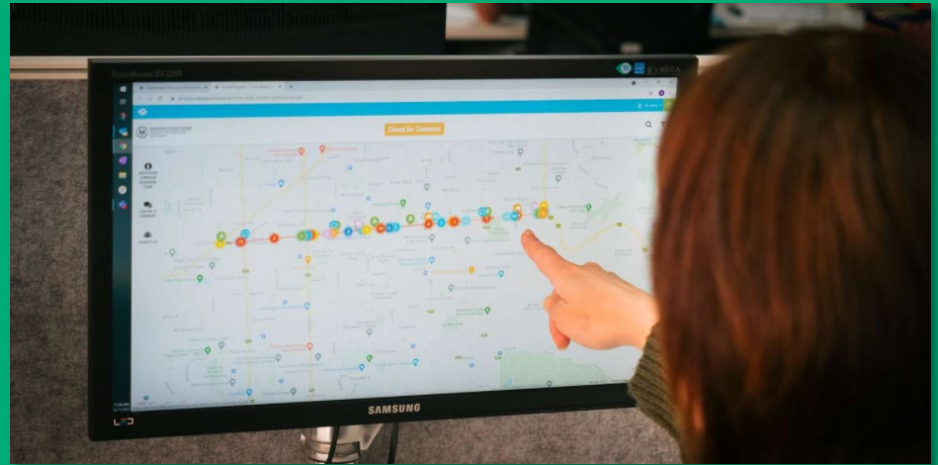
- **Relationships** – quality of relationships with Government, the State Planning Commission, PLUS, local community or other stakeholders
- **Capacity** – what personnel and funding resources are available
- **Vision** – whether they have a strong vision for their area that they want reflected in the Regional Plan
- **Role** – the nature of the delivery role – ie do they want to be in the driver’s seat?
- **Level of Engagement** – some Councils and regions are highly engaged and have a history of strategic engagement with their community around strategic planning issues. This will impact on the anticipated level of engagement from the Council, their community and stakeholders.

The following table considers some of the possible roles and responsibilities between PLUS and the regions. These have not been road tested with the regions, but developed as a result of engaging with the regions.

Table 2 – Possible Roles and Responsibilities

PLUS	REGIONS
Access to data and information, such as population, demographics, development trends	Provide local knowledge of what’s happening/what’s important to their region.
Skills, knowledge and expertise to analyse data and information and represent it visually in maps and graphics	Provide any outcomes from recent engagements with stakeholders and the community.
Capacity to develop engagement strategies for each region in consultation with the relevant region	Use connections and networks-help to identify ‘the right people’
Resources (people and other) to support rollout of the engagement	Some regions may have the capacity to contribute resources to support engagement activities (eg attend events, distribute material, provide venues etc).
Secondment/embed staff member to support the engagement and work with region to prepare the Plan. Alternatively, provide a ‘case manager’ approach for each region.	Provide information that contributes to the preparation of the Regional Plan.

The Approach



Purpose Statement

We recognise that community engagement is a fundamental part of the regional planning process.

Engagement will be undertaken in accordance with the Community Engagement Charter which sets out the following foundation principles about how engagement should be undertaken:

- Genuine
- Inclusive and respectful
- Fit for purpose
- Informed and transparent
- Reviewed and improved.

Engagement will be carefully planned for each region to ensure it meets these principles and recognises the broad range of community and stakeholder interests.

This engagement will assist in **understanding** the **vision** and **aspirations** of regional communities that will help guide how development is undertaken in the longer-term.

This engagement will seek to have **authentic** conversations with leaders within the community, key stakeholders, state agencies, and Councils who can work to ensure Regional Plans are delivered on the ground and have a **positive** and **meaningful** impact.

The engagement will also help raise **awareness** and **build capacity** within communities about the planning system to enable them to better **participate** in the planning of their region.

We will achieve this by providing information in a way the public can understand. The engagement will have **broad** reach to enable those who are interested to contribute, while also having more targeted conversations creating **depth** to work through the range of planning issues facing the regions, including social and physical infrastructure.

The engagement will also **build on** work that has already been undertaken, to make sure the findings from previous engagement activities are not lost.

The engagement will be designed to **close the loop** with stakeholders and community to inform them of the outcomes of the engagement process, and how they can access the final version of the Plan.

Collection of **data** and other information will be undertaken throughout the engagement to enable evaluation of the engagement process.

Recommendation 1:
Adopt a clear purpose statement to inform engagement decisions

Charter Principles in Action

Objectives for each individual engagement will need to be developed. However, these principles in action provide some commitment to how the Charter will be implemented.

Recommendation 2:
Adopt the 'Principles in action' to assist in delivering on the Community Engagement Charter

Charter Principle	Principles in Action
Engagement is genuine	We will develop long-term relationships that recognise the dynamic and evolving role of regional plans
	We will engage early and use different tools and tactics that enable people to participate
Engagement is inclusive and respectful	We will be open and transparent about the scope of influence
	We will engage with depth, those people that can affect change, particularly where they play a role in implementation
Engagement is Fit for Purpose	We acknowledge that this may be the start of the conversation for some (eg First Nations People) and we will need to build a relationship and process for ongoing engagement through this engagement process
	We will use multiple channels to engage but focus on a few things that we can do well within our resourcing constraints
Engagement is informed and transparent	We will ask the right questions, in the right ways, and make sure people understand how regional plans can affect them
	We will work with the regions to know what engagement has been undertaken before and what they have previously been told by stakeholders and the community
Engagement processes are reviewed and improved	We will involve Councils in developing the engagement plan for their region and work with them to define their role in the process
	We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved
	We will reflect on the delivery of the engagement in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes

Charter Principles in Action - Working with First Nations People

As this will be the State Planning Commission's and PLUS's first substantial engagement with First Nations people about planning related matters, it is recommended that the principles in action outlined here, which align with the Charter principles are embedded into the engagement planning. This should be seen as the start of engagement with First Nations and discussed with their representatives in those terms.

There is opportunity to look to other organisations such as the Landscape Boards to assist with establishing relationships and finding the key First Nations representatives in the community. These organisations often cover similar areas to the proposed Regional Plans and often have a good working knowledge of the Nations in those areas.

When engaging with First Nations, it is okay to get things wrong from time to time however it is important that the intention to get it right is there. It is essential to ensure that participants are clear on how advice and feedback will be used, and it is important that this is done respectfully.

Charter Principle	Principles in Action
Engagement is genuine	<p>We will understand all the Nations who are impacted by these regional plans.</p> <p>We will understand that Native Title boundaries have 'buffers' and more than one Nation may care for any area.</p> <p>We will talk to the Nations to find out how they wish to be represented.</p> <p>We will acknowledge the rights and interests of the Nations on whose lands we are working</p> <p>We will be flexible as First Nations Leaders have many demands on their time.</p> <p>We will understand and acknowledge that the health and wellbeing of Country and people are all one and that obligations to Country and community are diverse.</p>
Engagement is inclusive and respectful	<p>We will acknowledge that traditional knowledge and passing down of this knowledge is important, we can only use their knowledge with permission and with respect.</p> <p>We will build in the required payments for Elders' time and knowledge/input to your engagement (time and travel expenses particularly).</p> <p>We will provide financial resources to remove participation barriers for others in these communities and create opportunities for many voices to be heard.</p>
Engagement is Fit for Purpose	<p>We will communicate in plain English (or language if this is possible) and ask them how they want information provided so they can take this back to their communities for discussion.</p> <p>Allow time to receive, process, discuss information.</p> <p>We will understand and respect decision-making processes. Discuss timeframes in a respectful manner.</p>
Engagement is informed and transparent	<p>We will understand the importance of protocols and accommodate these where possible .</p> <p>We will acknowledge that trust needs to be earned – be clear when communicating intentions, don't downplay concerns or fears.</p>
Engagement processes are reviewed and improved	<p>We will reflect on previous engagement processes in the regions to learn from what has worked well and what can be improved</p> <p>We will reflect on the delivery of engagement with First Nations in the regions as it is 'rolled out', share learnings across regions and iteratively improve processes</p>

Collaboration with Councils

One of the fundamental early decisions driving the approach to engagement is the role each region is seeking to have regarding their level of agency in driving and participating in the creation of the regional plans.

We see this as a spectrum, and have defined the potential roles of regions to align with an increasing level of agency.

At each stage of the program, Councils may take different roles. It is acknowledged that the new planning system provides opportunities for groups of Councils to perform certain functions through joint planning arrangements. Councils that establish Joint Planning Boards are responsible for the preparation of Regional Plans. For a range of reasons, Councils have not established these Boards.

Recommendation 3:

The Commission support the Regions adopting the role of 'Partner' even if they have limited resources to support delivery

Role of the region*	Description
Leader	The Region leads the engagement to support the preparation of the Regional Plan, including preparation of the engagement plan and delivery of the community engagement activities
Partner	A partnership model would see mutual sign off at key steps in the process and shared delivery of the engagement approach. Both parties contribute resources towards the planning and delivery of the engagement. Depending on regional/Council capacity this may differ in terms of extent and type of contribution
Contributor	Participation generally through the engagement, contributing regional knowledge and expertise
Observer	To be kept generally informed through the engagement process

*It is noted that what Councils can do to support the process will vary within their own priorities and resourcing constraints.

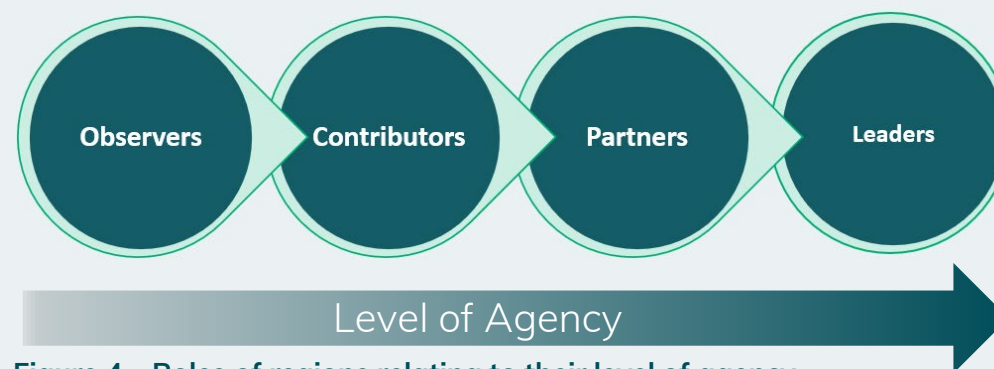


Figure 4 – Roles of regions relating to their level of agency

Engagement Phases

The proposed approach to engagement recommends four key phases.

The **first phase** is the preparation of the Engagement Plan.

The Engagement Plan should be based on the template provided in the Community Engagement Toolkit and be prepared with reference to the Charter.

Once the Engagement Plan is prepared, the **second phase** seeks to set the vision and priorities for the region to help inform the Regional Plan. For many regions this will be the most intensive component of the engagement program.

The **third phase** is the release of the draft Plan for consultation.

The **final phase** is about communicating the outcomes and evaluating the process.

More detail is provided for each phase below.

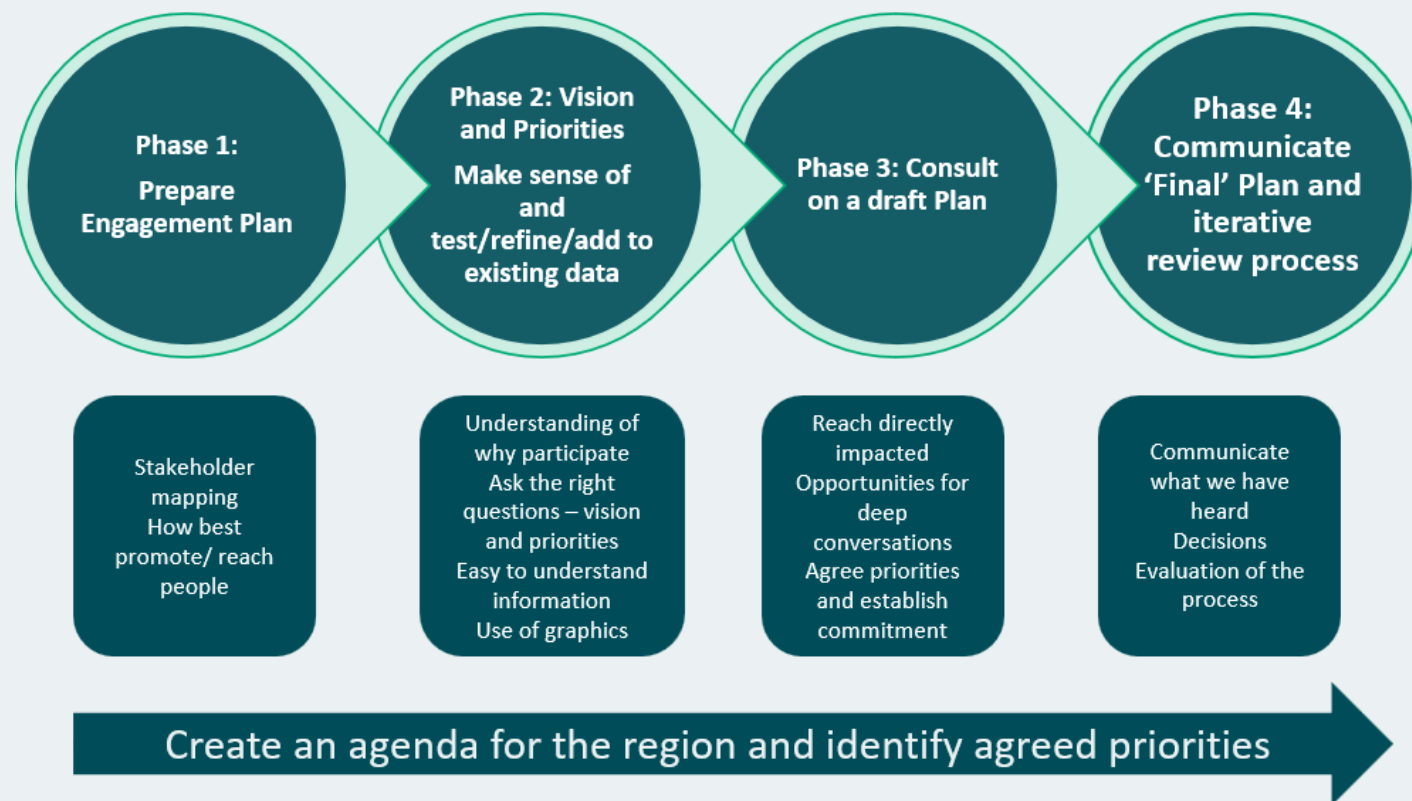


Figure 5 – Engagement phases

Recommendation 4:
Adopt four Engagement Phases that can be applied to each region

Recommendation 5:
The Commission consult the Local Government Regional Planning Committee on the final approach

Delivering the Approach



Preparing the Engagement Plan

Agree on roles and Responsibilities

It is recommended that at the early stages of developing the plan, Councils are engaged around their role.

Stakeholder Analysis

Stakeholder mapping is a fundamental part of the process and is crucial to the success of the Plan. Seeking involvement from the regional Council and Economic Development Boards and State Agencies will be an important part of the stakeholder mapping

Tactics and Tools

Attachment B of the Community Engagement Plan includes a range of engagement tools for different levels of engagement (using the IAP2). This is a good starting point for identifying the right tactics for engaging with regional communities.

As discussed in detail above, the right tactics and tools need to be evaluated against the intended level of participation and the stakeholder analysis



Figure 5 – Steps of preparing the Engagement Plan

Recommendation 6:
The Community Engagement Plan Template within the Community Engagement Charter be used.

Recommendation 7:
Engagement Plans are bespoke for each area although they may have some common objectives, key messages and tactics

Building Ongoing Relationships

Building ongoing relationships

There is a fundamental shift in approach to strategic planning in South Australia.

The move toward Regional Plans that are evolutionary and contemporary means that ongoing relationships are more important than ever before.

Regional Plans will be 'living documents' that change in response to emerging issues and trends.

For this to be successful, this engagement approach is the beginning of a long-term process. The tactics and tools used will need to build lasting relationships with people that can help shape the vision for the future and influence outcomes. This may include traditional stakeholders, but also extend to community or business leaders that are active participants in the community and positive champions for their area/region (eg the local shop, hotel owner, sporting club manager, school principal etc).

Achieving a high level of 'depth' with those that can influence decision-making and bring regional knowledge to the discussion will be fundamental to overall success.

Recommendation 8:
Use technology and media tools to assist in delivering 'reach' and to extend the invitation to participate.

Recommendation 9:
Use tools that deliver deep and meaningful engagement with those that are key influencers in the region.

The recommended approach to **Depth** and **Reach**:

Reach

Use tools that have high reach and enable people to be aware of the process and the opportunity to participate.

Depth

Depth can be used to support conversation that explore opportunities with stakeholder groups and key influencers with knowledge and expertise in the community.

Depth can be achieved by working with participants to make sure they understand the detail and underlying information fully.

These meaningful conversations are iterative and build up well considered feedback and intelligence. They support longer-term relationships and build support for the Plan.

Tactics and Tools

Tactics and Tools

There are range of tactics and tools that can be used collectively to achieve high **reach** so that people understand that there is a process they can contribute to and high **depth** for those that genuinely want to participate.

Some of the tactics and tools identified through discussions to inform the preparation of this approach are provided here.

This list is not exhaustive, but is provided as a series of suggestions. The choice of tactics should be bespoke for each plan and chosen to best suit the stakeholders needs, in line with the Charter objectives.

Recommendation 10:
Tactics and tools should be chosen to meet stakeholder needs and the Charter's objectives.

Tools	When to Use	IAP2	Resourcing Impact	Reach	Depth
Electronic tools (eg Social Pinpoint)	These tools achieve high reach for those that are tech savvy. They are effective where there is a campaign with high reach to attract people to the web site which would be the central portal.	Consult	M	H	M
Geographically targeted Facebook posts	Facebook content that is geographically targeted. This is a mechanism drive traffic to the web page, but can also lead to informal conversation.	Inform	L	H	L
YourSay	Survey and information on YourSay, which has a strong numbers of subscribers. Most effective once Plan developed and seeking feedback.	Inform/Consult	L	M-H	L
Media	Local radio can be particularly helpful to get the message out in regional areas.	Inform	L	M-H	L
Static displays/posters	Static displays set up in Council offices or other common locations that are visited by the local community can help raise awareness and promote engagement.	Inform	L	M-H	L
Think Tanks on key topics	Think Tanks are often used to 'unpack issues'. Individuals are invited to participate. How the group is selected is critical in success. These are useful early in the process when setting the vision.	Involve	M	M	H
Working /Governance groups	Heads of planning from within the region and at state level can help drive the project forward – these can be issue specific or general. Strong project management is important to success. However, they can deliver a higher degree of collaboration.	Collaborate	M	M	H
Stakeholder workshops	These workshops are generally invited participants based on knowledge and experience and roles within the community (eg Economic Development Board, Council representatives, State agencies etc). They can be useful for hearing multiple competing interests and working to resolve some of these. They should be professionally facilitated.	Consult	H	L	H

Tactics and Tools

Tactics and Tools

Additional tactics and tools that could broaden depth and reach.



Tools	When to Use	IAP2	Resourcing Impact	Reach	Depth
Citizens Panel	A citizens panel could be established for each region that is selected from the YourSay Panels.	Involve	H	M	H
Youth Panels	To reach hard to reach groups, an option is to establish a Youth Panel.	Consult	H	M	H
Listening posts	Phone a planner can be beneficial where people may be seeking more information.	Consult	L	M	M
Surveys	One example cited was an iPad at McDonalds which enabled young people to fill in surveys. Alternatives are telephone surveys and postal surveys.	Consult	M	M	M
Community information/drop in sessions	Drop in sessions allow a longer period of times for face to face engagement on specified days to work around people's busy schedules. They work well in high trafficked areas or in conjunction with other community events which already draw a crowd.	Inform/consult	H	M	M

Key Messages

The following comprises some draft key messages and lines of enquiry that can be further shaped and developed as the engagement develops.

Key messages are the scaffolding that other project information can hang off of. They will be detailed, refined and developed as the engagement progresses.

Emphasis for key messages is in explaining Regional Plans in plain English, and making it clear why participation is important. To do this they will also be tailored to specific stakeholders and audiences as needed.

Recommendation 11:

Key messages should be further developed, tailored and expanded on in order to suit project and stakeholder needs.

Role of Regional Plans

Regional Plans have an important role in planning for the future.

They identify how growth and change will occur in our regions over a 15-30 year period

The regional plan will look at:

- Where houses and jobs will go
- How they will be serviced
- What infrastructure they need and how it will be provided
- Different growth scenarios – we can't see the future, but we can be prepared for it.

Regional plans will make recommendations about future zoning and how land can be developed

Regional plans will ensure infrastructure can be delivered to support growing communities and business.

Regional plans set the direction for future planning and development of South Australia.

Regional Plans will include performance indicators and targets to help measure success.

The process

Regional Plans are prepared by the independent State Planning Commission

Regional Plans must be approved by the Minister for Planning before taking effect

Regional Plans must be consistent with state planning policies – a vision for South Australia's planning and development system.

Community Engagement Charter

Engagement on the Regional Plans must be undertaken to meet the principles of the Community Engagement Charter.

We are genuinely interested in your views about what you would like to see into the future.

We will keep you informed and provide feedback on the end result.

Consultation must comply with the Community Engagement Charter. This requires that engagement is genuine and fit for purpose.

We will use a range of ways to communicate information and collect feedback in ways that are simple and convenient.

Lines of Enquiry

The following comprises some key lines of enquiry that can be further shaped and developed as the engagement develops.

Lines of enquiry provide examples of the types of questions we may ask during the engagement. Again, they are not exhaustive but are launching off points from which further detailed questions can be developed, as well as specific ones for particular stakeholders or audiences.

Recommendation 12:

Lines of enquiry should be further developed, tailored and expanded on in order to suit project and stakeholder needs.

Lines of enquiry

- What is your vision for your region for the next 30+ years?
 - What would make it a great place to live?
- What are the opportunities for the region?
 - What makes your region unique?
 - What makes your region strong?
 - What makes your region diverse?
- How would you like your region to grow?
 - What would help it grow in this way?
- What does your region need to set it up for success?
 - What are the opportunities for the next generation to be able to live and work in your region?



Measures of Success

The following comprises the Measures of Success that align with the Community Engagement Charter Principles.

Achieving these demonstrates that the Engagement Approach has met the objectives aligned to the Charter Principles.

It shows us that the engagement planning, stakeholder mapping and ultimately the tactics chosen have met the needs of the engagement and stakeholders.

Charter Principle	Our Objectives	Performance Outcomes / Measures
Engagement is genuine	<p>We will develop long-term relationships that recognise the dynamic and evolving role of regional plans</p> <p>We will engage early and use different tools and tactics that allow people to participate</p> <p>We will be open and transparent about the scope of influence</p>	<p>Feedback sought is targeted to what can be influenced.</p> <p>Engagement contributed to the substance of the Plan.</p>
Engagement is inclusive and respectful	<p>We will engage with depth, those people that can affect change, particularly where they play a role in implementation</p> <p>We acknowledge that this may be the start of the conversation for some (e.g. First Nations People) and we will need to build a relationship through this process.</p>	<p>Stakeholders were provided sufficient information to fully understand the project.</p> <p>Information was in plain English and easy to understand.</p> <p>Information was easy to access.</p> <p>Feedback was convenient to provide.</p>
Engagement is Fit for Purpose	<p>We will use multi-channels to engage but focus on a few things that we can do well within our resourcing constraints.</p> <p>We will ask the right questions and make sure people understand how Regional Plans can affect them.</p>	<p>Channels for sharing information suited the stakeholders mapped.</p> <p>Channels for seeking feedback suited the stakeholders mapped.</p> <p>Information is relevant and targeted to stakeholder issues and concerns.</p>
Engagement is informed and transparent	<p>We will work with the regions to know what engagement has been undertaken before</p> <p>We will involve councils in developing the engagement plan and define their role in the process.</p>	<p>Stakeholders would participate in similar engagement activities again.</p> <p>The scope of regional plan and the level of influence was understood.</p>

Summary of Recommendations

Recommendation 1:

Adopt a clear purpose statement to inform engagement decisions

Recommendation 2:

Adopt the 'Principles in action' to assist in delivering on the Community Engagement Charter

Recommendation 3:

Support the Regions adopting the role of 'Partner' even if they have limited resources to support delivery

Recommendation 4:

Adopt four Engagement Phases that can be applied to each region

Recommendation 5:

The Commission consult the Regional Planning Group on the final approach

Recommendation 6:

The Community Engagement Plan Template within the Community Engagement Charter be used.

Recommendation 7:

Engagement Plans are bespoke for each area although they may have some common objectives, key messages and tactics.

Recommendation 8:

Use technology and media tools to assist in delivering 'reach' and to extend the invitation to participate.

Recommendation 9:

Use tools that deliver deep and meaningful engagement with those that are key influencers in the region.

Recommendation 10:

Tactics and tools should be chosen to meet stakeholder needs and meeting the Charter objectives.

Recommendation 11:

Key messages should be further developed, tailored and expanded on in order to suit project and stakeholder needs.

Recommendation 12:

Lines of enquiry should be further developed, tailored and expanded on in order to suit project and stakeholder needs.