

Government of South Australia Department for Infrastructure and Transport

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Future AGFMA

Agency Site Representative Survey Responses Report March 2021

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Government of South Australia

EXECUTIVE SUMMARY

In November 2020, the Future AGFMA Site Representative Feedback Survey was released to Participating Agency Site Representatives in coordination with the Facilities Management Governance Group (FMGG). The survey was designed to build on the understanding of Participating Agency requirements at the site representative level. The survey developed for site representatives asked what Site Representatives valued when using a facilities management job logging system, what factors site representatives considered important in relation to breakdown and preventative maintenance, and what improvements could be made to improve the services provided at their respective sites.

Distribution of the survey was supported and actioned by the FMGG through an email.

The original close date was 20 November 2020, this date was subsequently extended to accommodate the COVID-19 'circuit breaker' lockdown that occurred across South Australia around this time.

All responses received have been captured in **Appendix 3** and the content of these responses summarised in this report.

This report has been developed to align with the Future AGFMA implementation timeframes. These responses will be taken into consideration with the finalisation and implementation of the Future AGFMA model.



OVERVIEW

What did they say?

The results of the survey showed that site representatives place a high importance on the following matters:

- site knowledge by the Facilities Managers (FMs),
- being able to reference trend analysis and historical asset data when planning jobs;
- a user-friendly system for logging jobs that includes easily accessible information;
- an efficient and effective response from contractors; and
- the ability to choose a contractor for the job.

Site representatives indicated that they want more engagement with FMs moving into the Future AGFMA in the form of more frequent reporting and advice on asset works and expenditure, communication and follow up.

It was also found that site representatives want more information and involvement by being better informed as to their responsibilities in the AGFMA, the requirements of all parties including the Participating Agency and Facilities Management Service Providers (FMSPs), including the best way to manage costs across sites. This included having access to the preventative maintenance schedule well in advance, and having access to job quotes prior to acceptance. In addition, some site representatives indicated that a responsive FM service that considers the program of work to minimise site exposure, asset downtime and costs would be an advantage.

In terms of service delivery, some indicated that they would like to have access to improved information not only on the site's assets but also access to a complete list of available contractors which includes the individual services, to allow for improved decision making and selection.

On the whole, site representatives communicated that their experience with the AGFMA and the ability to log jobs could be improved through additional information and more flexible systems including easy access to historical records, a real-time job status dashboard, and being able to track information on specific assets across the site as a whole so that costs and priorities could be considered holistically across the life of assets.

The Future AGFMA team is aware that currently some Agency contacts are not necessarily aware of the existing AGFMA and others do not have direct access to job logging systems and instead use the Department for Infrastructure and Transport hotline or fax request forms for all works. There are also quite a few sites that do not have a local named FAMIS user. Survey responses acknowledged a combination of both direct communication (hotline service for emergencies) and online system (day to day) capabilities are effective and should remain in the Future AGFMA.

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SURVEY SUMMARY

The Future AGFMA Team are committed to transparent communications and consultation, with a focus on gaining as much insight as possible from all key stakeholders. To achieve this the Future AGFMA Site Representative Survey was developed to ensure that views were captured from a user perspective.

Questions 1 - 4 asked questions such as Agency, Site Name, Position and specific facilities management role. Question 5 introduced a rating scale which asked 7 sub-questions, which are summarised below. The scale used took 1 to mean limited importance (yellow) and 5 of most importance (blue).

All responses have been graphed and tabled below dependent on the respective answer. The percentage signifies the number of responses and preference rating represented as 1 through 5.



Sub-Question A: How important is local site knowledge of the facilities management service provider (FMSP to maintaining your site effectively?

Answer	Count	Percentage
1	1	0.52%
2	0	0.00%
3	11	6%
4	36	19%
5	146	75%

Based on the rating scale responses considered local site knowledge one of the most important aspects of facilities management service provision.

Sub-Question B: How important is the ability to choose a specific contractor within the approved FMSP job logging system for breakdown maintenance?



Sub-Question C: How important is the ability to choose a specific contractor within the approved FMSP job logging system for preventative maintenance?







Answer	Count	Percentage
1	5	3%
2	3	2%
3	26	13%
4	48	25%
5	112	58%

Sub-Question D: How important do you consider previous contractor recommendations on condition of assets when logging jobs?



Answer	Count	Percentage
1	3	2%
2	5	3%
3	31	16%
4	79	41%
5	76	40%

Sub-Question E: How important in terms of efficiency would you rate an accurate, informed user friendly job logging system assets when logging jobs?



Answer	Count	Percentage
1	1	0.52%
2	2	1%
3	8	4%
4	47	24%
5	136	70%



Sub-Question F: When considering logging individual breakdown jobs, how important would you see a user friendly asset register showing accurate and historical records of your assets on site; including planned maintenance schedules?



Sub-Question G: When considering planning maintenance, how important would you see a user friendly asset register showing accurate and historical records of your assets on site; including planned maintenance schedules?



Answer	Count	Percentage
1	3	2%
2	3	2%
3	7	5%
4	42	20%
5	139	71%

Based on the rating scale responses for sub-question F and G, referencing accurate data is also considered one of the most important aspects of facilities management service provision.

In summary

Responses highlight the importance of site knowledge and a live asset and facilities management information system that provide users with up to date and historical information that can be accessed easily, to allow for effective strategic asset management planning.



FUTURE AGFMA CONSIDERATIONS

Site Representatives raised a number of valuable suggestions and comments in the survey that the Future AGFMA team will be considering over the coming months as part of the Future AGFMA procurement process and model.







Appendix Three - Survey Responses (similar responses have been consolidated and represented with bracketed numbers)

Survey Q # Question	Responses	Specific Ideas / Improvements
Additional comments on the importance scale from Q5	 Trust and confidence in FM Scontractor's site and asset knowledge including history (38). Use of/being able to select the same contractor/company – i.e. for their site and agency work flow knowledge, for efficiency when providing orientation (17). History of asset and previous job costs in job-Gagging system would be good (13). Local contractors who have local knowledge is good – i.e. they have a vested interested in the site (i.e. schools) (12). Having the ability to choose contractors is important (11). An easyluser-friendly job logging system would be good – i.e. for reporting, auditing, efficiency (9). Local FMSP is important including on-site support (6). Confidence in reelwing high-quality workmanship in a timely manner (4). Important that FMSP will inspect jobs/have oversight and accountability to ensure compliance with regulations (2). Contractor recommendations on conditions of assets are important (2). Knowledge of the agency's work flow in relation to the assets and performance of jobs – i.e. A high level of clinical knowledge for assets which impact clinical are: (Metroplitan Fire Service's critical systems and workflow (1). The current job logging system is good (1). The current job logging system is good (1). System showing historical records of assets and planned maintenance schedules not that important as this information is stored in agency's own electronic records management system (1). Kelationship management - Trust and confidence in Facility Management and local contractor's site and asset work flow knowledge is highly valued. Contractors being familiar with site makes it easier to understand repetitive problems (what works and hasn't worked in the past). Having the ability to propose a contractor that is knowledgeable with sites provides benefits. Improved confractor information including,	 Along with job history we would like to have all the compliants It would be good to have a register where we can see when are often running a busy clinic so at times it can be difficult to Being able to access the preventative maintenance, and the preventative maintenance, and the preventative can be expressed by the previous costs spent to date asset register illustrating previou asset, would be extremely beneficial for future planning repaprevious costs spent to date, and possible cost for replacem consideration. With the turnover of staff and leadership documentation of p Get accurate, timely, and effective feedback from FMSPs. A user friendly asset register with historical data induding Q velocity reading for welding extraction systems is critical in m information greatly assists in a range of activities including a Being able to log breakdown maintenance tasks on FAMIS Having a user friendly asset register showing accurate and h maintenance schedules including CSR's would be invaluable compliance and audits. Critical assets should have to date information. Increased focus on preventative maintenance over breakdow Flexibility in job logging system - i.e. performance of addition When logging jobs there should be consistency in description abbreviated in many forms having check buttons to nominate to SAMIS data. User training for FAMIS and general information/training of a A help desk would be of value. Site representatives knowing planned maintenance schedule If we need to log our own maintenance jobs it would be good confirmation emails with job IDs after the job is logged on FA Having an accessible asset register, so site representatives it would be good to have a list of contractors that we Being able to see prior jobs logged in the system. For any signing off on jobs/projects it would be good to have documents so

ance information (COC's, JSA's etc.) available for each job. en we are expecting someone to come in for maintenance as we t to conduct site inductions.

ule for assets, would be good to save money and administration eventative maintenance on the same asset a few weeks later. ous historical records for breakdown jobs logged against each pairs / replacement upgrade works. The ability to easily identify ment would also be a great planning tool for future

previous work and plans important.

Custom Service Reports (CSR) and detailed registers i.e. maintaining building compliance information and data. This asset audits.

historical records of our assets on site including planned ble in enabling us to carry out our duties in relation to

lown maintenance.

onal small works when contractor is on-site.

tions of the logged breakdown job e.g. building can be ate the building number and room number as well as reference

aspects of AGFMA i.e. preventative maintenance.

ule is important i.e. so business functions are not disrupted od to get alerts via email that they are due to be done and FAMIS.

we can contact them direct for breakdown jobs.

ve this all done directly through the system or electronic signing not need to file paper versions.

es know the work is up to standard.

t on certain assets.

Id be better online without printing/signing/scanning/emailing

he system.

enance.

(the client) can check the status of the job in real time - e.g.

dashboard for my site with stats etc., able to retrieve past jobs itus of jobs submitted.

ng, etc.

the job has been completed.

tenance request types i.e. vandalism, changing fluro tubes etc. rovided to enable those sites who wish to be able to report on

cessed would be good.





Survey Q #	Question	Responses	Specific Ideas / Improvements
Q6	What factors do you as a site representative consider important when logging jobs? (For example, balance between cost, performance and risk)	 Cost / value for money (74). Quality of the job / performance (47). How quickly the contractor can be on-site / timely response / efficiency (27). Risk (25). Local site, business procedures, and/or prior works knowledge by contractor (17). Being able to choose a contractor (13). The necessity of the work / lurgency (11). Easy and quick to log jobs and track them (10). Safety (7). Local contractors (7). The impact the breakdown has on business functions/ business continuity (5). Compliance with legal requirements (5). Risk management (2). Helpfulness and consideration of contractor (professionalism) (2). The following are considered in order of importance when logging jobs: 1) Risk Management, 2) Performance, 3) Cost (2). In order of importance when logging jobs: 1) Priority (time factor), 2) Risk, 3) Performance, 4) Cost (1). In order of a functance when logging jobs: 1) Risk Management, 2) Certormance, 4) Cost (1). Past performance (1). Urgency of the breakdown (1). Relevant and logida when choosing items from a drop-down list (1). Job history of asset that has broken down (1). Kowing the history of the asset (1). Ease of reimbursement when the allocated funding is exceeded (1). Facilities Manager reviews site on a regular basis to advise on works needed (1). Key Summary: Quality Assurance - Most responses rated getting value for money, quality/performance and Risk & Safety Management and improved customer service reports, and asset related tracking is crucial in real time. Linking the job logging system to the financial management system. Detailed job description - More space in the description field to describe the job required, priorities and be able to group job	 Sufficient room in the description field to accurately describe t Ability to attach plans, photos etc. to the job. Include more suitable classes of work descriptions for mainter A more user-friendly job acceptance system which gives infor Ability to access the work service reports and invoices for the This information is often required for on-charging costs to tena Ability to access / download work service reports and invoices Ease of logging jobs, intuitive responses and drop down menu linked and matched. Being able to identify via an asset register the condition on the whether to undertake additional repairs or look towards a plan More space in the description field to describe the job required. Knowing what the cost of the work is before it is carried out (u not know the cost until it is charged back to site). Would be good to see a user friendly asset register showing a planned maintenance schedules. Simplification of refurbishment and construction jobs. Should include a drop down list of local suppliers/contractors.

be the job required.

- ntenance jobs on residential housing and gardens.
- formation on the cost of the job, time taken etc.
- the jobs without having seek approval from Facilities Services. tenants for damage.
- ces / photos for jobs.
- enus job logging system must talk to financial systems and be
- the asset and previous costs incurred would provide basis of planned replacement, thus saving costs in the long term. ired and to group jobs together if similar.
- t (unless the work being performed is a tendered project, we do

g accurate and historical records of the assets on site including





Survey Question Q #	Responses	Specific Ideas / Improvements
Q7 What type of frequency and reporting would you like to see to improve facilities management and/or asset management for your site?	 Frequency: Monthly (16). Cuarterly reports (14). We are happy with frequency of monthly reporting. Focus group and Operational meetings (10). Annual reports (3). Fortnightly dependent on risk to agency (2). As required with sufficient notice (1). Real-time / ad-hoc reporting (site representative able to pull from the system) (1). Monthly reporting on critical assets, less critical assets, can move out to quarterly or 6 monthly (1). PM reports to be available on July 14, not in September as they currently are (1). Content/Type: Reporting on preventative maintenance and breakdown maintenance on assets and costs (6). Ad-hoc reporting on assets, including asset descriptions and historical information on them (2). Reporting of any follow up work that is required and outstanding jobs (1). Cost breakdown per site/building/com (1). Any sort of reporting which provides information about maintenance trands over the course of a year and previous years, costs, last update of specific services or areas (roads, water pumps, air-conditioning systems etc.) (1). Reports and tests with reports/recommendation as an outcame of Technical Data Sheetes and maintenance lists being performed correctly and recorded (1). Reports with full details of information anound work carried out by the FM on our behalf which is additional to those we (the school) log into FAMIS (1). Information on negoting to define asset management and risk strategy, and any risks (1). Status report which shows the FAMIS numbers, the contractor, the date the job was undertaken/completed and the cost (1). Reports in a user finendly format (5). Reports in a user	 Unlimited access to our site's records - current and historica Better reporting on approvals completed and more informating preventative maintenance – mechanical'. Would like to see a sunset list of outstanding jobs including of Ability to access adhoc reporting accurately with proper descinformation. Reports on assets such as traffic light reports should have maintenance. Better reporting including outstanding jobs outside designate Reporting on Compliance. Site asset plans have not been updated as a whole for a nur which would ensure that all aspects of our site has suitable p. Quick feedback 'tick a box' email rating work and client satis cost of the job. After the job is completed, we would like some form of comm preventative maintenance job is completed. Historic calendar that forward projects maintenance that auttimely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick response times fir emergency call outs from a contract timely fashion. Quick responses indicated happy with reporting. Potential that majority of site representatives are not aware of current reports as some responses indicated happy with reporting.

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ation in the approval report, for example a description rather than

g designated response time, this would enable prompt follow up. escriptions when required on assets including historical

more funding; when assets reach the end of serviceable life they

ated response time.

umber of years. It would be good to have some sort of audit e plans for the future.

isfaction following the work that also includes a rating about the

nmunication i.e. email for any repair or follow up work after a

uto logs the job so contractors can complete maintenance in a

actor that knows the site would mean continuity for the site.

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nclude full on all ice work set trends previous s, specific uirements tractor ations and that will t of repair ement to decision - Cost lown ng/room

Format

Real-time client capable online web access reporting including costs and history





Survey Q #	Question	Responses	Specific Ideas / Improvements
Q8	Are information/guidance materials currently provided to you to assist you in fulfilling your site responsibilities appropriate, useful and easy to understand? What additional information would assist?	 The usability of the current information provided / ease of access to information: Yas, the information provided is appropriate, useful and easy to understand (29). No, the information provided is not appropriate, useful and easy to understand. Not a great deal of information provided currently, however, the information received is reasonably easy to understand when received (24). Not receiving information and/or training (11). Some information is helpful, but others are not (6). For example, sometimes Teachnical Data Sheets have requirements that cannot be completed by the site e.g. pump head pressures, current draw of motors. Contact is made with the local DIT Facilities Services office to provide any other guidance or assistance beyond the online FAMIS guide, which is usually always provided in a very timely manner (6). FAMIS is not a user friendry site (4). Current system is easy to manage and understand (2). Additional information that would assist: A complete list of contractors and their abilities would be great. You don't know who you have to choose from (3). Knowing when preventative maintenance is due (i.e. having access to a schedule) and knowing costs in advance (3). New online and/or face-to-face refresher sessions for systems and the AGFMA (3). Better reports and in a more timely manner (2). A helpdesk (2). Claterr information on what trade is required and/or what option should be selected when logging jobs (2). Any information on what trade is required and/or wheto patrolical reguencies fit in (3). Some more information on what services can be requested and what Agencies have to do themselves (1). A cocess to documents such as PDFs for extra sign-in sheets would be helpful (1). It would be beterf the information would assist (3). Beckground information on theta SPDFs for extra sign-in sheets would be he	 Better system of customer service reports, these are sometime An electronic system for customer service reports and contract Service Flow charts and process maps. Online easy to reference help guides. Contact is made with the guidance or assistance, which is usually always provided in a always responded to <i>with alternative points of contact (POI</i>) Preventative maintenance schedules that are well mapped ou overall costs. Example 1 Ease of Access - a complete list of contractors and the process flow maps to assist with decision making; Up-to-date site specific information with attachment Well mapped out preventative maintenance schedul advance; Asset related tracking an asset management plan at The ability to access the quotes given to jobs and cot Easy to use and access Customer Service Reports ins at sites; Service flowcharts and improvement to appropriate well documented procedures; and System built with an auto approve function when jot Utility of current information 1 Appropriate, useful and easy to understand 1 Not appropriate, useful and easy to and cot and thard to understand 1 Not receiving information 1 Mot receiving information 1 Mot receiving information
Survey Q #	Question	Responses	Specific Ideas / Improvements

times paper based, email or not at all. tractor sign in at sites.

n the local DIT Facilities Services office to provide any other n a very timely manner. Any query unable to be answered is **POC)** for assistance.

out and allow the ability to coordinate site activities to improve

I their services; ents, PDFs photos and site specific location plans; dules with the ability to be able to track cost in and up to date asset register for specific assets; completion certificates; ts (e.g. Annual condition reports) and contractor signe policies, procedures and standards inclusive of ob completed. schedules and costs in advance fresher sessions on systems and Quality, frequent, reports

Information and Clarity on trades required for jobs





ised jobs with DIT are at. Trades can arrive unannounced and

ing is crucial - continuously update/change/alter preventative

ate additional requirements to provide more accurate, f job;

eports and invoices;

ication and simplify audit process;

set can be put "back on line";

I with a job, and financial management capabilities;

tors; and

tion, clients cost code for easy of financial reports.

storical records

us dashboard

lated tracking for specific assets





Q10	Any other considerations and or comments you wish to make that you believe will help improve facilities management services and/or asset management in the future.	 Important to retain local asset knowledge and contact (Facilities Manager) to assist with decision making (15). Preserve local contractor participation in the AGFMA (11). Better engagement from Facilities Managers, including communications with sites and prompt follow up (11). Increased site visits from Facilities Managers interactions with site persentatives (8). Improvement on budget process and funding inclusive of FM (holisic) including reporting (4) Meetings with Facilities Managers to discuss improvements, receive updates etc. (4). A quicker turn around for projects (4). Pre-notified preventative maintenance schedules that correspond with when the site is open (i.e. not on school break) (4). Better systems (4). Better systems (4). Increase the number of Facilities Managers (3). Digitise processes and paperwork (3). Increase the number of Facilities Managers (3). Simplification of processes and procedures (3). Simplification of processes and procedures (3). A more proactive and preventative approach (3). Have more detailed and updated site plans available (2). More prompt billing (2). Being able to choose what contractors are engaged for the works (2). Having the ability to coordinate jobs and like work activities (2). Accurate and up to date preventative maintenance (1). Facilities Managers is essential (1). Responsibilities and asceps to runal areas, where there are significant and continual interruptions to internet services (1). Facilities Managers taking on board site representative scot-savings suggestions (1). Taicely and papervok for contractors to encourage local participation (1). Timely and neasonable timelines for breakdown maintenance in rural communities (1).<!--</th--><th> SAMIS includes all building and equipment assets, space u Greenhouse gas emissions tCO2e (we add our utility cost a converts KW and GJ to MJ/m2. The ability to change the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent on the priority of a job without having the priority of the priority of a job without having the priority of the priority of the priority of a job without having the priority of the priority</th>	 SAMIS includes all building and equipment assets, space u Greenhouse gas emissions tCO2e (we add our utility cost a converts KW and GJ to MJ/m2. The ability to change the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent of the priority of a job without having to dependent on the priority of a job without having the priority of the priority of a job without having the priority of the priority of the priority of a job without having the priority of the priority
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utilisation/allocation measurements, and energy intensity MJ/m2 and t and consumption) and SAMIS provides the dashboard reports and

o cancel it and create a new job. ors (3).

d be replaced rather than waiting for them to fail.

so that they can be cross-checked when the jobs appear on FAMIS. g current, forecasted works, and lessons learned for projects would

SAMIS Mk2.

- o rate on cost (1).
- ription would be useful and efficient.

resources including responsivity from facilities managers

